

COMING DOWN FROM SPAVINAW
Words and music by Tulsa Water Commission

Total Vote on Spavinaw Water Bonds 7,659

For the Bonds	5,957
Against "	1,702
Majority	4,255

Tulsa, Oklahoma

City of Tulsa, Oklahoma

ANNUAL BUDGET AND CAPITAL PLAN

FISCAL YEAR 2024 - 2025



RECEIVED

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and Inspector

Tulsa



City of Tulsa, Oklahoma

ANNUAL BUDGET AND CAPITAL PLAN

FISCAL YEAR 2024 - 2025



*AS BUD
CITY OF TULSA
SECOND SPAYING
UPPER SPAY
GENERAL
in Ramsey & Associates
Consulting Engineers
1000 North



FROM THE DESK OF
MAYOR G.T. BYNUM

DATE:

April 17, 2024

TO: Councilor Hall-Harper Councilor Bellis Councilor Decter Wright
 Councilor Cue Councilor Miller Councilor Lakin
 Councilor Patrick Councilor Bengel Councilor Fowler

FROM: Mayor G. T. Bynum

**SUBJECT: FY2025 Budget and Capital Improvement Plan along with a
Financial Plan for FY2026**

I am transmitting the proposed operating and capital budget for Fiscal Year 2024-25 (FY25) along with corresponding financial plans for the following year (FY26). This document also includes a capital improvement plan for FY25 through FY29. This transmittal fulfills the Mayor's City Charter responsibilities contained in Article III, Section 1.4 C. More importantly, it sets the City's direction for the future and incorporates both the constraints and aspirations of the City.

The total FY25 budget is \$1.023 billion. This is an increase of 4.4% from the FY24 adopted budget. The operating budget is \$913 million, an increase of 6.4% over the FY24 adopted budget. The capital budget is \$110 million, a 9.3% decrease from the FY24 adopted budget.

Economic Context

• U.S. Economy

The focus will be on the Federal Reserve as inflation has slowed but remains above the 2% target. The unemployment rate has been steady between 3.5 – 4% over the last year. CPI inflation index remains elevated at 3.5% in March '24. Late to start raising interest rates, the Fed has had to tighten significantly. This has resulted in a yield curve inversion. While not a prediction of future economic health, a yield curve inversion has happened prior to 9 out of 11 major U.S. recessions. The questions going into FY25 will be how long a high interest rate environment persists and can the Federal Reserve execute a soft landing without pushing the economy into a recession. The Fed has implied that their plan is to lower interest rates in calendar year 2024, while being prudent regarding renewed inflation concerns.

• Energy

After hitting a high in late September '23 at \$93+, oil prices began to subside to slightly above \$70 in late winter. Natural Gas prices have landed in a range between \$3.00 – \$3.25 over the most recent months. Approximately 1 in 5 jobs in the Tulsa metro area are tied to the oil and gas industry – directly or indirectly. Midstream companies have not announced any new commercial pipelines, a result of Federal Energy Regulatory Commission (FERC) policy changes. We expect oil prices to follow the economic conditions and the yield curve heading into FY25.

Aerospace

Several large employers in the Tulsa metro area are in the aerospace industry. Two of the largest are American Airlines with over 4,000 employees in the Tulsa metro area and Spirit AeroSystems with over 1,000 employees in Tulsa. In 2020, American Airlines announced plans to invest \$550 million in the Tulsa maintenance base, and the Tulsa Municipal Airport Trust (TMAT) and American Airlines recently executed a Fully Amended and Restated Sublease which cements American's place as one of Tulsa's largest employers for decades to come. It was announced in February 2022 that the City of Tulsa and American Airlines extended their leasing agreement to year 2048. This optimism is also reflected in the growth of aerospace employers such as L3Harris, which employs more than 260 people at its 90,000-square-foot facility at Tulsa International Airport. Its creation of a new production line for the "Sky Warden" program could potentially create an additional job in Tulsa.

Airline passenger traffic continues to rebound post-Pandemic as Tulsa International Airport traffic grew again in 2023. The total passenger counts surpassed its level from 2019 and were up 8.3% year over year. The outlook for summer traffic is anticipated to be strong once again, as Southwest has started to offer nonstop flights from Tulsa to Orlando during peak season. American has begun non-stop service from Tulsa to Los Angeles (LAX), and Delta will join American in offering nonstop flights to NY-LaGuardia beginning in September 2024. In January 2024 a groundbreaking was held for an international customs facility and international flights are expected to begin in 2026. Additionally, regional leadership is actively pursuing funding to replace the Air Traffic Control Tower, a project which is critical to the long-term success and viability of the airport.

Local Impacts

Economic projections indicate that the coming fiscal year may have low to moderate growth for 2025. Unemployment is expected to rise a bit as tight credit conditions impact growth sectors in the economy. Interest rates are projected to begin to decrease as inflation starts to come closer to the 2% target. Consequently, unemployment may rise above the 4.0% mark. Historically, the Tulsa MSA trends below the national unemployment rate and during FY24 this was no exception.

Key indicators of the health of the local economy are unemployment and wages. The area's monthly average labor force increased from 2022, gaining 14,000 participants in 2023. Wage and Salary employment (total nonfarm employees) increased by approximately 3% in 2023, equating to roughly 15,000 more jobs. Unemployment remained between 3-3.5%, ending the year at 3.3% in December. The average unemployment rate for the Tulsa MSA was 3.1% for 2023.

Per capita personal income in the Tulsa MSA has grown from \$55,675 in 2013 to \$64,639 in 2023, the latest data available. This represents a 1.5% annual growth rate and tracks closely with the growth within the state at large.

The largest source of revenue for the City of Tulsa is sales tax, which accounts for 33% of FY25 resources. The General Fund receives two (2) cents of the City's sales tax rate for operations and the remaining 1.65 cents are placed in funds for the 2019 Improve Our Tulsa program (0.45), the Vision Tulsa (1.15) funds, which include Economic Development (0.805), Public Safety (0.26), and Streets & Transit (0.085). Also included in the remaining funds is (0.05) cents for the City's Economic Stabilization Reserve. Total sales tax receipts of \$347 million are estimated by the end of FY24, which would be a 2.3% increase from the FY24 budget. Revenue from sales tax is projected to be \$353 million for FY25.

Use tax has shown strong growth because of the Oklahoma Tax Commission's continued pursuit of agreements with online retailers. Personal property purchased outside the state and used within the

City is also taxed at 3.65%. The General Fund receives 3.1 cents of the City's use tax rate for operations and the remaining 0.55 cents are placed in the 2016 Tulsa Economic Vision Fund. The FY25 proposed budget Use Tax projection is \$69 million, an 8% increase from the FY24 budget.

Budget Highlights

In FY25 the City will celebrate the Labor Day weekend with the opening of Zink Lake and Dam, Williams Crossing pedestrian bridge, and the whitewater flume. With voter approved capital funding the project began in October 2020 and will provide many recreational opportunities in the Arkansas River.

Included in the budget is funding for the management agreement with the River Parks Authority to manage the day-to-day operations along with recreational programming.

The FY25 budget continues funding for organizational enhancements adopted in the FY24 budget. An objective of the organizational enhancement was emphasis on gaining efficiencies on delivery of infrastructure projects. Public Works and Water & Sewer department leadership have reported improved collaboration and coordination with contractors and are beginning to see the results of these efforts. The implementation of project management software will begin in FY25. This software will not only assist with project oversight, status reporting, and future project planning but provide project status transparency to citizens and elected officials.

As part of the cumulative work being done to address homelessness, housing, and mental health the Mayor and Council have created the Path to Home initiative outlining four goals and thirty-three actions to advance solutions around homelessness. Every department in the City plays a part in supporting the goals outlined in the Path to Home initiative. As part of the Path to Home initiative included in the budget is the creation of a Homeless Program Lead. This position will collaborate with city leadership and external stakeholders in the development, implementation and monitoring of City led homelessness efforts. This position will also collaborate with the Chief Mental Health Officer, funded in the FY24 budget, to ensure support services are in place for individuals experiencing mental health crisis who are also homeless. Likewise, the City has engaged with our non-profit partners and the utilization of grant funding to operate an emergency temporary housing program, priority housing placement program, and a low barrier shelter.

Consolidating housing efforts and solidifying the City's commitment to increasing housing stock was another organizational enhancement made in the FY24 budget. In August 2023 the voters approved the third Improve Our Tulsa capital package, which includes \$75 million for housing. The Department of City Experience will begin implementing the Tulsa Housing Strategy and FY25 will be a year of partnering with internal and external stakeholders to meet the action items identified in goal 1 of the Path to Home initiative.

The FY25 budget continues the Mayor and Council prioritization of employee compensation, recruitment, and retention efforts as the City continues to compete with the private sector for qualified workers. The number and length of position vacancies in non-sworn work units has improved with this continued priority emphasis.

The budget includes investments in our public safety departments. In the Fire Department, 24 cadets are funded to ensure the department remains fully staffed. FY25 is the third year of the SAFER grant. The annual savings from this grant along with annual allocations from capital funding will be utilized for apparatus replacement and high priority capital equipment replacement.

Protective bunker gear replacements are annually budgeted as they reach the end of useful life. Included in the FY25 budget is a one-time purchase of protective bunker gear for all field firefighters,

this upgraded protective bunker gear will provide firefighters with the latest in textile technology as certified by the National Fire Protection Association.

The Police Department budget includes funding for 60 cadets. Tulsa has not been immune from the recruiting challenges for law enforcement personnel, the budget continues to fund the increase provided in the FY24 budget for recruitment efforts. Two emergency communicators (911) positions will also be added to enhance training and performance management for fire response deployment.

The public safety departments continue to analyze approaches to incorporate technology to better serve the citizens of Tulsa. In the past two years the City has made substantial investments in the implementation of technology with the Real-Time Information Center (RTIC) and modernization of body worn cameras, in car cameras and implementing an enterprise software solution for deployment of sworn staff. Advances in emergency response technology continue to be made available through video, text, and chat technologies in which individuals can provide real time information from the scene to better assist emergency communicators and sworn staff on response needed. Included in the FY25 budget is funding to evaluate vendors that provide these technology services to best meet the requirements of the City.

As the City continues to be a regional economic driver and to ensure we are responsive to economic development opportunities, included in the budget is an Economic Development Director. This position will work closely with the development community, businesses, and the Tulsa Authority of Economic Opportunity to ensure economic initiatives are realized.

General Fund, Public Safety Tax, and Street and Transit Fund

The General Fund is the principal operating fund of the City. At the time of the FY24 budget adoption, revenues in the General Fund were estimated to be \$377.1 million but are now estimated to exceed estimates by nearly \$9.5 million.

General fund revenues for FY25 are expected to be \$393.6 million, approximately 4.4% more than the original budget for FY24. Sales and uses taxes account for 64.0% of the General Fund.

The General Fund Emergency Operating Reserve is set at a level of 8.5% of General Fund revenues. In June 2023 the City experienced a straight-line wind event, declared a FEMA disaster. The General Fund emergency operating reserve was utilized in response to the storm debris removal, and \$14.5 million (45.7%) of the FY24 \$31.7 million reserve was used. The FY25 budget restores the operating reserve to \$28.2 million. As reimbursements are received from FEMA the operating reserve will be replenished to the 10% minimum. The City's Economic Stabilization Reserve (aka Rainy Day Fund) is expected to have a fund balance of \$22.9 million by the end of FY25.

The largest expenditure category is payroll, which represents 73.4% of the General Fund budget. This budget includes compensation increases for eligible employees.

Public safety receives the largest allocation of resources at 55.7% of the General Fund. Sixty police officers, supported by the general fund, are budgeted for and expected to go through the police academy this year. The Fire Department is scheduled to have a General Fund supported academy of 24 firefighters this fiscal year, which will keep pace with attrition.

The Streets and Transit Fund continues funding for maintenance crews to maintain streets, pavement markings and striping, highway lighting, and traffic signalization. The Peoria Bus Rapid Transit route as well as Sunday service, operated by MTTA, are also funded by the Streets and Transit Fund. In FY24 the fund supported the conversion of almost 1,000 highway lights to LED. The FY25 budget and FY26 plan will further

prioritize these efforts to replace the remaining 5,800 fixtures covering 172 lane miles. This conversion enhances highway safety for our citizens and visitors and creates energy efficiencies that reduce electrical usage.

Utilities

• Water and Sewer

The Tulsa Metropolitan Utility Authority (TMUA) implemented an asset management program focused on capital prioritization and optimization, while balancing risk and financial stability. The difficult, but necessary, rate increases in previous years have allowed for most capital improvement projects to be paid with cash, thereby substantially reducing the need to utilize ongoing revenues for debt service. While the program has been successful at reducing revenue requirements necessary for continued operation of the enterprise system, uncharacteristically high inflation has recently impacted trends of otherwise routine costs.

While chemical costs (a major component of operating expenses) appear to now be stabilizing this fiscal year, dramatic inflation in other equipment and supplies costs continue to persist; and are assumed to continue into the next two years, impacting operational expenses. This has led TMUA to recommend a 3% and 6% rate increase in FY25 and FY26. This increase will permit the City to continue mandated treatment to provide and maintain a safe water supply; as well as continue preventative care of assets, thereby reducing more costly capital replacements over the long term.

A 3% rate increase is proposed for the sanitary sewer system in FY25 and FY26. The capital improvement plan and debt remain the main drivers for the sanitary sewer rate increases, representing nearly half of the budget. However, capital prioritization and optimization continue to positively impact ongoing revenue needs.

• Stormwater

The Stormwater Drainage and Hazard Mitigation Advisory Board initiated a Stormwater Utility Enterprise Initiative (SUEI). The initiative is an asset management and strategic planning study. The Stormwater UEI provides data to enable the stormwater utility to transform from reactive to proactive decision-making. The results of a gap assessment were used to identify areas of emphasis, which include: a detailed review of current and future operations and maintenance practices (O&M), risk modeling to identify funding required for potential rehabilitation and replacement of existing assets, as well as a process for prioritizing capital projects based on risk and cost/benefit analysis.

Tulsa recently received a renewal to its stormwater discharge permit. This in effect is a new permit due to the many new federal and state mandates that it contains. These mandates include increases in monitoring, public outreach, industrial, commercial and construction site inspections, illegal discharge investigation and removal, additional hours for the household pollutant collection facility, new reporting requirements and a dramatic reduction in pollution that is discharged from our storm sewer system.

The FY25 budget includes a 15% rate increase for the stormwater system to continue implementing the SUEI and the required mandates in the stormwater discharge permit.

• EMSA and Solid Waste

There are currently no changes to rates for emergency medical services in FY25. The Tulsa Authority for Recovery of Energy (TARE) includes a rate increase of 9% in the FY25 budget, followed by a 5% increase in FY26. These rate increases are needed as the previous trash service provider contract rates were locked in for the previous decade at below market rates.

Utility Fee in Lieu of Taxes

The fee in lieu of taxes rate from the utility funds to the General Fund is an average of the sales tax and franchise taxes paid by other utilities. The water utility has an additional fee of 0.75% to cover system lease agreement conditions. The calculation methodology is set by ordinance. In February 2022, voters approved an additional one percent fee of all gross revenues collected by the Public Service Company of Oklahoma (PSO) to be deposited into a special revenue fund for the maintenance and repair of public ways. The amended fee increased the utility franchise fee, and thereby increased the fee in lieu of taxes rate, as determined by the calculation set in ordinance. In FY24 the rate for utilities except water will be 6.7%. The rate for water will be 7.45%.

Capital Budget

The capital budget totals \$124.6 million in directly funded projects, net of debt service. This budget includes \$36.1 million in sales tax funded projects from the 2020 Improve Our Tulsa II program. This program includes funding for critical projects for Police, Fire, Parks, Citywide Public Facilities, Economic Development Infrastructure, Transit rolling stock and Capital Equipment. Priorities in this year's budget include: \$2.8 million for apparatus replacement for the Fire Department, \$8.2 million toward the park improvements, rehabilitation, and renovation across the city, and \$11.3 million for Capital Equipment.

The capital budget includes direct funding for water and sewer capital projects from the enterprise funds. It provides \$23.5 million for water treatment plant work, supply system repairs, water line replacement and relocation projects. Additionally, \$42.5 million will be used for sewer treatment plants, pipe replacement and other system work. Stormwater will receive \$6.7 million for improvements including stormwater pipe extensions, drainage improvements associated with roadway projects, small critical drainage projects and detention pond rehabilitation.

The City has now received more than seven years of collections from the sales tax approved by voters in April 2016 for the Vision Tulsa economic development capital program, which is set at 0.805% until July 1, 2025, thereafter, reduced to 0.305% to December 2031. All the planned revenue bond sales have been completed, totaling \$349.7 million to provide advance funding for 26 projects. The \$510 million program will last 16 years. Directly funded projects total \$15.8 million in the proposed budget for eleven projects, along with \$51.3 million to service the debt of the advanced revenue bonds.

Capital Plan

The City has a total inventory of capital projects totaling \$7.66 billion, that are needed over the next 50 years. The capital plan focuses on projects that should be considered for funding in the next five years, totaling \$589.4 million. The plan is dedicated to utility system projects over the next five years as the City's other capital needs are funded by sales tax and general bond capital program approved outside of the annual budget process. The current authorization, for both the sales tax capital improvements program and the general obligation bond program, were extended in an August 2023 voter approved package totaling \$814 million called 'Improve Our Tulsa III'.

The capital plan and budget also reflect off cycle planned bond issues for the coming year as well as high priority capital projects that should be funded over the next five years. During the upcoming fiscal year, the City anticipates undertaking an issuance of up to \$160 million in general obligation bonds. All funds in the 2014 Improve Our Tulsa program and 2020 Improve Our Tulsa II program will go towards street maintenance projects. Funding in the 2023 Improve Our Tulsa III program will fund city facility improvements in addition to street repair projects.

\$46.7 million in bonds and loans will finance water, sanitary sewer, and stormwater projects that include automatic water meter reading, concrete pipe replacement, wastewater treatment plant expansion and citywide stormwater pipe extensions.

Funds will be appropriated by budget amendment upon completion of each bond sale. Taken together, these bond sales will add \$206.8 million in additional funds to the capital budget, bringing the amended total to \$331.4 million.

Introduction: ABOUT THE THEME

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Drainage Area	400 Sq. Miles
Area of Spavinaw Lake	1800 Acres
Height of Spavinaw Dam	1000, 850, 600, 450, 300, 150 Feet
Length of Dam	3500 Feet
Height of Dam	80 Feet
Width of Dam	300 Feet
Length of Dam	15 Miles
Size of Concrete Pipe	60 and 64 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

**CLEAR
AND COLD
PIPE-AS-COLD**

Initiated in 1922 and completed in 1924, the Spavinaw Water Project was a pivotal endeavor for Tulsa and a watershed moment in American water infrastructure. The project tapped into Spavinaw Creek, securing a reliable water source for the city through a reservoir and comprehensive system of pipelines. Its success not only ensured clean drinking water for Tulsa's residents but also served as a beacon of innovation, influencing water management practices nationwide.

This monumental project transformed Tulsa's landscape, fueling economic growth and urban development while bolstering public health. Its impact reverberated beyond city limits, shaping the future of water infrastructure in the United States. As we approach the 100 year anniversary of the Spavinaw Water Project, we pay tribute to the visionary thinking and collective action that left such an indelible mark on our city and nation.

The Spavinaw Lake ---

On October 29, 1924 Spavinaw water flowed into the city at a rate of 28 million gallons per day. The schools put on a great jubilee pageant.

Many poems were written, and in song and pantomime glories of the Spavinaw water were told—which places Tulsa and its future development in a position which cannot be rivaled by any city in the Mississippi valley.

Since the completion of the Spavinaw project at a cost of

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Photos Courtesy of Tulsa Historical Society & Museum

"AS BUILT"

CITY OF TULSA, OKLAHOMA
SECOND SPAVINAW PROJECT
UPPER SPAVINAW DAM
GENERAL MAP

W. H. Hines & Associates
Consulting Engineers
Tulsa, Oklahoma
Scale: 1/4" = 100'
Sheet No. 10
199

Section 1: POLICIES

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Drainage Area	400 Sq. Miles
Area of Spavinaw Lake	1600 Acres
Capacity of Reservoir	1,000,000,000 Gals
Length of Dam	3500 Feet
Height of Dam	35 Feet
Length of Dam	300 Feet
Length of Dam	55 Miles
Size of Concrete Pipes	50 and 64 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

**CLEAR
AND COLD
PIPE-AS-COLD**



The Spavinaw Lake - - of Shaft- Station

On October 29, 1924 Spavinaw water flowed into the city at a rate of 28 million gallons per day. The schools put on a great jubilee pageant.

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*This section includes the Mayor's budget message;
the Mayor's budget transmittal letter to the City Council;
the long-range Financial Policies; and the ordinances
adopting the Budget and Capital Plan.*

Photos Courtesy of Tulsa Historical Society & Museum

"AS BUILT"

CITY OF TULSA, OKLAHOMA
SECOND SPAVINAW PROJECT
UPPER SPAVINAW DAM
GENERAL MAP

W. H. Hensley & Associates
Consulting Engineers
Tulsa, Oklahoma
Scale: 1/4" = 1 Mile
Date: 1929
Project No. 12



CITY OF TULSA
ANNUAL BUDGET
AND
CAPITAL PLAN
FISCAL YEAR 2024 – 2025



G. T. Bynum
Mayor

Councilors:

Vanessa Hall-Harper, District 1
Jeannie Cue, District 2
Crista Patrick, District 3
Laura Bellis, District 4
Grant Miller, District 5

Christian Bengel, District 6
Lori Decter Wright, District 7
Phil Lakin, Jr., District 8
Jayme Fowler, District 9

Cathy Carter
City Auditor

Tammy Pitts
Director of Finance

Jarrold Moore
Manager, Budget & Planning Division

**ANNUAL OPERATING
& CAPITAL BUDGETS**
FISCAL YEAR 24-25

**CAPITAL
IMPROVEMENTS PLAN**
FISCAL YEARS 2025 - 2029



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Tulsa
Oklahoma**

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morill

Executive Director

ANNUAL BUDGET & CAPITAL PLAN SECTION CONTENTS

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Fiscal Year 2025 Budget Presentation

Thank you, Madam Chair. The budget before you reflects total proposed expenditures in the coming fiscal year of \$1,023,445,000. These funds can be broken into two main categories: capital expenditures of \$110.3 million, which are largely determined by voter-approved programs, and operating expenditures of \$913.13 million across all funds, which are largely determined by the 10 of us as the elected representatives of the citizens. The General Fund, which is our main source for the City's daily operations, is budgeted at \$407.6 million, a 2.5% increase over the previous year.

At the outset, I want to set expectations for this budget. I am mindful that every new mayor going back to at least 1992 had to address budget deficits the moment we were sworn into office. I have no intention of continuing that tradition, so this budget was developed very conservatively.

Over the last two years, we have funded a 20.7% increase in compensation for City employees. That has outpaced inflation at 12.4%. But we've also been hit like everyone else with inflationary pressures on things we need to do our work. Our natural gas expense is up in the last two years by 49%, electric is up 35%. Our expense for chemicals is up almost 50%, and our expense for controlling vegetation is up nearly 36%. I could go on, but you get the point.

I am also mindful that in two of the last three months, our tax revenue was below our receipts from a year ago. This should give us pause. As I have said before, the significant revenue gains we saw over the last few years were essentially a mirage - the result of inflation driving the cost of goods and our corresponding sales tax revenue higher. But our employees - the most important asset in the City of Tulsa's work - were seeing those costs cut into their paycheck. So you and I funded the largest pay increases for first responders in Tulsa history and met the recommended pay allocations for each non-sworn employee group. Maintaining those pay gains while also providing for job stability must remain our top priority.

So while I have always enjoyed presenting new and exciting initiatives in my budget presentation, this budget is not that. New and exciting will come in December when you have a new mayor with new initiatives to launch. My goals for this budget are to provide for our team, follow through on the work we've been doing, and leave the city government on the strongest possible financial footing when I walk out the door.

So now that I've been clear on what this budget will not do, let me share what it would do.

Last year, you and I achieved a goal many never thought the City would actually reach: fully funding our emergency operating reserve. And it is a good thing we did because the response to the Father's Day storm absorbed nearly half - 46% - of that emergency reserve. While we can expect much of that to be reimbursed by FEMA, reimbursement typically takes two to three years. We can't hope that nothing bad happens for the next three years while we are waiting on the federal government to reimburse us, so we have to restore that fund as much as possible now.

This budget restores our Emergency Operating Reserve to a level of 8.5% of the General Fund.

When I became mayor, our Rainy Day Fund had \$2 million in it. As our Finance Director said at the time, that wouldn't even cover a light mist. I am proud of the fiscal discipline this Council and my Administration have shown over the last seven years, and this budget will bring our Rainy Day Fund to nearly \$23 million. That's an over 1,000% increase during my time as mayor.

This budget protects the compensation increases we have implemented over the last several years, and it provides for an across-the-board pay increase for all employees of 2% in the coming year.

This budget covers the full cost of what we expect to be a substantial increase in our employee health care premiums.

These top three priorities – restoring our emergency reserves, funding a modest pay increase, and anticipating the full cost of health care increases – are intended to protect and improve the livelihoods of our team.

This budget funds a Tulsa Fire academy to keep that department fully staffed, and funds 60 academy positions in the Tulsa Police Department.

New policy objectives funded within this budget are the direct result of work done by Mayor-Council working groups over the last year. These include:

- Enhancements to the Fire side of the 9-1-1 Center as a result of the Pre-hospitalization Working Group's review of those operations
- A new app to provide instantaneous direct connection between first responders and citizens in need, as a result of the Pre-hospitalization Working Group's assessment of needs
- A new homeless services coordinator as part of our Path To Home initiative recommended by the Housing, Homelessness, and Mental Health Task Force

This budget also provides for follow-through on significant capital projects approved by voters, including the operations of a new public safety center and our new lake in the Arkansas River as well as operations of a new jail when we reach an agreement to relocate our existing facility.

Thanks to voter approval of our franchise agreement with PSO, this budget funds a 2-year program to completely convert our highway lights to LED lighting. On the day I was sworn in as mayor, 93% of our highway lights were out. Today, we have a dedicated program to maintain and repair them.

On the utility side, we have received board recommendations for rate increases that keep us in line with the cost of service. These include 3% for water (though this increase will not impact residential customers inside the city limits), 3% for sewer, 15% for stormwater, and 9% for trash. As a reminder, the City by law can only charge for the cost of service – we do not generate a profit from these utilities.

This budget funds the initiation of major capital improvement projects approved by voters, including:

- Doubling our street work project delivery to over \$100 million
- Widening 91st Street from Memorial to Mingo
- Construction of our new Tulsa Animal Welfare shelter
- Acquiring a new public safety center
- Establishing new Police and Fire vehicle maintenance facilities
- Purchasing new Fire apparatus
- Continuing our automatic meter reading conversion
- And more

In closing, I want to thank our budget team, led by Jarrod Moore, and our Finance Department led by Tammy Pitts and Christy Basgall. They have worked diligently to make sure every taxpayer dollar is utilized responsibly and effectively. We are a fortunate city government to have this budget team watching over our finances.

I want to thank each councilor who has committed your time and effort to these evaluations of the opportunities before us. I am grateful for your partnership in the development of this proposed budget.

Thank you.

DATE:

April 17, 2024

TO: Councilor Hall-Harper Councilor Bellis Councilor Decter Wright
Councilor Cue Councilor Miller Councilor Lakin
Councilor Patrick Councilor Bengel Councilor Fowler

FROM: Mayor G. T. Bynum



**SUBJECT: FY2025 Budget and Capital Improvement Plan along with a
Financial Plan for FY2026**

I am transmitting the proposed operating and capital budget for Fiscal Year 2024-25 (FY25) along with corresponding financial plans for the following year (FY26). This document also includes a capital improvement plan for FY25 through FY29. This transmittal fulfills the Mayor's City Charter responsibilities contained in Article III, Section 1.4 C. More importantly, it sets the City's direction for the future and incorporates both the constraints and aspirations of the City.

The total FY25 budget is \$1.023 billion. This is an increase of 4.4% from the FY24 adopted budget. The operating budget is \$913 million, an increase of 6.4% over the FY24 adopted budget. The capital budget is \$110 million, a 9.3% decrease from the FY24 adopted budget.

Economic Context

• U.S. Economy

The focus will be on the Federal Reserve as inflation has slowed but remains above the 2% target. The unemployment rate has been steady between 3.5 – 4% over the last year. CPI inflation index remains elevated at 3.5% in March '24. Late to start raising interest rates, the Fed has had to tighten significantly. This has resulted in a yield curve inversion. While not a prediction of future economic health, a yield curve inversion has happened prior to 9 out of 11 major U.S. recessions. The questions going into FY25 will be how long a high interest rate environment persists and can the Federal Reserve execute a soft landing without pushing the economy into a recession. The Fed has implied that their plan is to lower interest rates in calendar year 2024, while being prudent regarding renewed inflation concerns.

• Energy

After hitting a high in late September '23 at \$93+, oil prices began to subside to slightly above \$70 in late winter. Natural Gas prices have landed in a range between \$3.00 – \$3.25 over the most recent months. Approximately 1 in 5 jobs in the Tulsa metro area are tied to the oil and gas industry – directly or indirectly. Midstream companies have not announced any new commercial pipelines, a result of Federal Energy Regulatory Commission (FERC) policy changes. We expect oil prices to follow the economic conditions and the yield curve heading into FY25.

· Aerospace

Several large employers in the Tulsa metro area are in the aerospace industry. Two of the largest are American Airlines with over 4,000 employees in the Tulsa metro area and Spirit AeroSystems with over 1,000 employees in Tulsa. In 2020, American Airlines announced plans to invest \$550 million in the Tulsa maintenance base, and the Tulsa Municipal Airport Trust (TMAT) and American Airlines recently executed a Fully Amended and Restated Sublease which cements American's place as one of Tulsa's largest employers for decades to come. It was announced in February 2022 that the City of Tulsa and American Airlines extended their leasing agreement to year 2048. This optimism is also reflected in the growth of aerospace employers such as L3Harris, which employs more than 260 people at its 90,000-square-foot facility at Tulsa International Airport. Its creation of a new production line for the "Sky Warden" program could potentially create an additional job in Tulsa.

Airline passenger traffic continues to rebound post-Pandemic as Tulsa International Airport traffic grew again in 2023. The total passenger counts surpassed its level from 2019 and were up 8.3% year over year. The outlook for summer traffic is anticipated to be strong once again, as Southwest has started to offer nonstop flights from Tulsa to Orlando during peak season. American has begun non-stop service from Tulsa to Los Angeles (LAX), and Delta will join American in offering nonstop flights to NY-LaGuardia beginning in September 2024. In January 2024 a groundbreaking was held for an international customs facility and international flights are expected to begin in 2026. Additionally, regional leadership is actively pursuing funding to replace the Air Traffic Control Tower, a project which is critical to the long-term success and viability of the airport.

· Local Impacts

Economic projections indicate that the coming fiscal year may have low to moderate growth for 2025. Unemployment is expected to rise a bit as tight credit conditions impact growth sectors in the economy. Interest rates are projected to begin to decrease as inflation starts to come closer to the 2% target. Consequently, unemployment may rise above the 4.0% mark. Historically, the Tulsa MSA trends below the national unemployment rate and during FY24 this was no exception.

Key indicators of the health of the local economy are unemployment and wages. The area's monthly average labor force increased from 2022, gaining 14,000 participants in 2023. Wage and Salary employment (total nonfarm employees) increased by approximately 3% in 2023, equating to roughly 15,000 more jobs. Unemployment remained between 3-3.5%, ending the year at 3.3% in December. The average unemployment rate for the Tulsa MSA was 3.1% for 2023.

Per capita personal income in the Tulsa MSA has grown from \$55,675 in 2013 to \$64,639 in 2023, the latest data available. This represents a 1.5% annual growth rate and tracks closely with the growth within the state at large.

The largest source of revenue for the City of Tulsa is sales tax, which accounts for 33% of FY25 resources. The General Fund receives two (2) cents of the City's sales tax rate for operations and the remaining 1.65 cents are placed in funds for the 2019 Improve Our Tulsa program (0.45), the Vision Tulsa (1.15) funds, which include Economic Development (0.805), Public Safety (0.26), and Streets & Transit (0.085). Also included in the remaining funds is (0.05) cents for the City's Economic Stabilization Reserve. Total sales tax receipts of \$347 million are estimated by the end of FY24, which would be a 2.3% increase from the FY24 budget. Revenue from sales tax is projected to be \$353 million for FY25.

Use tax has shown strong growth because of the Oklahoma Tax Commission's continued pursuit of agreements with online retailers. Personal property purchased outside the state and used within the

City is also taxed at 3.65%. The General Fund receives 3.1 cents of the City's use tax rate for operations and the remaining 0.55 cents are placed in the 2016 Tulsa Economic Vision Fund. The FY25 proposed budget Use Tax projection is \$69 million, an 8% increase from the FY24 budget.

Budget Highlights

In FY25 the City will celebrate the Labor Day weekend with the opening of Zink Lake and Dam, Williams Crossing pedestrian bridge, and the whitewater flume. With voter approved capital funding the project began in October 2020 and will provide many recreational opportunities in the Arkansas River. Included in the budget is funding for the management agreement with the River Parks Authority to manage the day-to-day operations along with recreational programming.

The FY25 budget continues funding for organizational enhancements adopted in the FY24 budget. An objective of the organizational enhancement was emphasis on gaining efficiencies on delivery of infrastructure projects. Public Works and Water & Sewer department leadership have reported improved collaboration and coordination with contractors and are beginning to see the results of these efforts. The implementation of project management software will begin in FY25. This software will not only assist with project oversight, status reporting, and future project planning but provide project status transparency to citizens and elected officials.

As part of the cumulative work being done to address homelessness, housing, and mental health the Mayor and Council have created the Path to Home initiative outlining four goals and thirty-three actions to advance solutions around homelessness. Every department in the City plays a part in supporting the goals outlined in the Path to Home initiative. As part of the Path to Home initiative included in the budget is the creation of a Homeless Program Lead. This position will collaborate with city leadership and external stakeholders in the development, implementation and monitoring of City led homelessness efforts. This position will also collaborate with the Chief Mental Health Officer, funded in the FY24 budget, to ensure support services are in place for individuals experiencing mental health crisis who are also homeless. Likewise, the City has engaged with our non-profit partners and the utilization of grant funding to operate an emergency temporary housing program, priority housing placement program, and a low barrier shelter.

Consolidating housing efforts and solidifying the City's commitment to increasing housing stock was another organizational enhancement made in the FY24 budget. In August 2023 the voters approved the third Improve Our Tulsa capital package, which includes \$75 million for housing. The Department of City Experience will begin implementing the Tulsa Housing Strategy and FY25 will be a year of partnering with internal and external stakeholders to meet the action items identified in goal 1 of the Path to Home initiative.

The FY25 budget continues the Mayor and Council prioritization of employee compensation, recruitment, and retention efforts as the City continues to compete with the private sector for qualified workers. The number and length of position vacancies in non-sworn work units has improved with this continued priority emphasis.

The budget includes investments in our public safety departments. In the Fire Department, 24 cadets are funded to ensure the department remains fully staffed. FY25 is the third year of the SAFER grant. The annual savings from this grant along with annual allocations from capital funding will be utilized for apparatus replacement and high priority capital equipment replacement.

Protective bunker gear replacements are annually budgeted as they reach the end of useful life. Included in the FY25 budget is a one-time purchase of protective bunker gear for all field firefighters,

this upgraded protective bunker gear will provide firefighters with the latest in textile technology as certified by the National Fire Protection Association.

The Police Department budget includes funding for 60 cadets. Tulsa has not been immune from the recruiting challenges for law enforcement personnel, the budget continues to fund the increase provided in the FY24 budget for recruitment efforts. Two emergency communicators (911) positions will also be added to enhance training and performance management for fire response deployment.

The public safety departments continue to analyze approaches to incorporate technology to better serve the citizens of Tulsa. In the past two years the City has made substantial investments in the implementation of technology with the Real-Time Information Center (RTIC) and modernization of body worn cameras, in car cameras and implementing an enterprise software solution for deployment of sworn staff. Advances in emergency response technology continue to be made available through video, text, and chat technologies in which individuals can provide real time information from the scene to better assist emergency communicators and sworn staff on response needed. Included in the FY25 budget is funding to evaluate vendors that provide these technology services to best meet the requirements of the City.

As the City continues to be a regional economic driver and to ensure we are responsive to economic development opportunities, included in the budget is an Economic Development Director. This position will work closely with the development community, businesses, and the Tulsa Authority of Economic Opportunity to ensure economic initiatives are realized.

General Fund, Public Safety Tax, and Street and Transit Fund

The General Fund is the principal operating fund of the City. At the time of the FY24 budget adoption, revenues in the General Fund were estimated to be \$377.1 million but are now estimated to exceed estimates by nearly \$9.5 million.

General fund revenues for FY25 are expected to be \$393.6 million, approximately 4.4% more than the original budget for FY24. Sales and uses taxes account for 64.0% of the General Fund.

The General Fund Emergency Operating Reserve is set at a level of 8.5% of General Fund revenues. In June 2023 the City experienced a straight-line wind event, declared a FEMA disaster. The General Fund emergency operating reserve was utilized in response to the storm debris removal, and \$14.5 million (45.7%) of the FY24 \$31.7 million reserve was used. The FY25 budget restores the operating reserve to \$28.2 million. As reimbursements are received from FEMA the operating reserve will be replenished to the 10% minimum. The City's Economic Stabilization Reserve (aka Rainy Day Fund) is expected to have a fund balance of \$22.9 million by the end of FY25.

The largest expenditure category is payroll, which represents 73.4% of the General Fund budget. This budget includes compensation increases for eligible employees.

Public safety receives the largest allocation of resources at 55.7% of the General Fund. Sixty police officers, supported by the general fund, are budgeted for and expected to go through the police academy this year. The Fire Department is scheduled to have a General Fund supported academy of 24 firefighters this fiscal year, which will keep pace with attrition.

The Streets and Transit Fund continues funding for maintenance crews to maintain streets, pavement markings and striping, highway lighting, and traffic signalization. The Peoria Bus Rapid Transit route as well as Sunday service, operated by MTTA, are also funded by the Streets and Transit Fund. In FY24 the fund supported the conversion of almost 1,000 highway lights to LED. The FY25 budget and FY26 plan will further

prioritize these efforts to replace the remaining 5,800 fixtures covering 172 lane miles. This conversion enhances highway safety for our citizens and visitors and creates energy efficiencies that reduce electrical usage.

Utilities

Water and Sewer

The Tulsa Metropolitan Utility Authority (TMUA) implemented an asset management program focused on capital prioritization and optimization, while balancing risk and financial stability. The difficult, but necessary, rate increases in previous years have allowed for most capital improvement projects to be paid with cash, thereby substantially reducing the need to utilize ongoing revenues for debt service. While the program has been successful at reducing revenue requirements necessary for continued operation of the enterprise system, uncharacteristically high inflation has recently impacted trends of otherwise routine costs.

While chemical costs (a major component of operating expenses) appear to now be stabilizing this fiscal year, dramatic inflation in other equipment and supplies costs continue to persist; and are assumed to continue into the next two years, impacting operational expenses. This has led TMUA to recommend a 3% and 6% rate increase in FY25 and FY26. This increase will permit the City to continue mandated treatment to provide and maintain a safe water supply; as well as continue preventative care of assets, thereby reducing more costly capital replacements over the long term.

A 3% rate increase is proposed for the sanitary sewer system in FY25 and FY26. The capital improvement plan and debt remain the main drivers for the sanitary sewer rate increases, representing nearly half of the budget. However, capital prioritization and optimization continue to positively impact ongoing revenue needs.

Stormwater

The Stormwater Drainage and Hazard Mitigation Advisory Board initiated a Stormwater Utility Enterprise Initiative (SUEI). The initiative is an asset management and strategic planning study. The Stormwater UEI provides data to enable the stormwater utility to transform from reactive to proactive decision-making. The results of a gap assessment were used to identify areas of emphasis, which include: a detailed review of current and future operations and maintenance practices (O&M), risk modeling to identify funding required for potential rehabilitation and replacement of existing assets, as well as a process for prioritizing capital projects based on risk and cost/benefit analysis.

Tulsa recently received a renewal to its stormwater discharge permit. This in effect is a new permit due to the many new federal and state mandates that it contains. These mandates include increases in monitoring, public outreach, industrial, commercial and construction site inspections, illegal discharge investigation and removal, additional hours for the household pollutant collection facility, new reporting requirements and a dramatic reduction in pollution that is discharged from our storm sewer system.

The FY25 budget includes a 15% rate increase for the stormwater system to continue implementing the SUEI and the required mandates in the stormwater discharge permit.

EMSA and Solid Waste

There are currently no changes to rates for emergency medical services in FY25. The Tulsa Authority for Recovery of Energy (TARE) includes a rate increase of 9% in the FY25 budget, followed by a 5% increase in FY26. These rate increases are needed as the previous trash service provider contract rates were locked in for the previous decade at below market rates.

Utility Fee in Lieu of Taxes

The fee in lieu of taxes rate from the utility funds to the General Fund is an average of the sales tax and franchise taxes paid by other utilities. The water utility has an additional fee of 0.75% to cover system lease agreement conditions. The calculation methodology is set by ordinance. In February 2022, voters approved an additional one percent fee of all gross revenues collected by the Public Service Company of Oklahoma (PSO) to be deposited into a special revenue fund for the maintenance and repair of public ways. The amended fee increased the utility franchise fee, and thereby increased the fee in lieu of taxes rate, as determined by the calculation set in ordinance. In FY24 the rate for utilities except water will be 6.7%. The rate for water will be 7.45%.

Capital Budget

The capital budget totals \$124.6 million in directly funded projects, net of debt service. This budget includes \$36.1 million in sales tax funded projects from the 2020 Improve Our Tulsa II program. This program includes funding for critical projects for Police, Fire, Parks, Citywide Public Facilities, Economic Development Infrastructure, Transit rolling stock and Capital Equipment. Priorities in this year's budget include: \$2.8 million for apparatus replacement for the Fire Department, \$8.2 million toward the park improvements, rehabilitation, and renovation across the city, and \$11.3 million for Capital Equipment.

The capital budget includes direct funding for water and sewer capital projects from the enterprise funds. It provides \$23.5 million for water treatment plant work, supply system repairs, water line replacement and relocation projects. Additionally, \$42.5 million will be used for sewer treatment plants, pipe replacement and other system work. Stormwater will receive \$6.7 million for improvements including stormwater pipe extensions, drainage improvements associated with roadway projects, small critical drainage projects and detention pond rehabilitation.

The City has now received more than seven years of collections from the sales tax approved by voters in April 2016 for the Vision Tulsa economic development capital program, which is set at 0.805% until July 1, 2025, thereafter, reduced to 0.305% to December 2031. All the planned revenue bond sales have been completed, totaling \$349.7 million to provide advance funding for 26 projects. The \$510 million program will last 16 years. Directly funded projects total \$15.8 million in the proposed budget for eleven projects, along with \$51.3 million to service the debt of the advanced revenue bonds.

Capital Plan

The City has a total inventory of capital projects totaling \$7.66 billion, that are needed over the next 50 years. The capital plan focuses on projects that should be considered for funding in the next five years, totaling \$589.4 million. The plan is dedicated to utility system projects over the next five years as the City's other capital needs are funded by sales tax and general bond capital program approved outside of the annual budget process. The current authorization, for both the sales tax capital improvements program and the general obligation bond program, were extended in an August 2023 voter approved package totaling \$814 million called 'Improve Our Tulsa III'.

The capital plan and budget also reflect off cycle planned bond issues for the coming year as well as high priority capital projects that should be funded over the next five years. During the upcoming fiscal year, the City anticipates undertaking an issuance of up to \$160 million in general obligation bonds. All funds in the 2014 Improve Our Tulsa program and 2020 Improve Our Tulsa II program will go towards street maintenance projects. Funding in the 2023 Improve Our Tulsa III program will fund city facility improvements in addition to street repair projects.

\$46.7 million in bonds and loans will finance water, sanitary sewer, and stormwater projects that include automatic water meter reading, concrete pipe replacement, wastewater treatment plant expansion and citywide stormwater pipe extensions.

Funds will be appropriated by budget amendment upon completion of each bond sale. Taken together, these bond sales will add \$206.8 million in additional funds to the capital budget, bringing the amended total to \$331.4 million.



Tulsa City Council Office

Dear Tulsa Residents,

On behalf of the Tulsa City Council, we are pleased to present the City of Tulsa Fiscal Year 2024-2025 Annual Budget and Capital Plan.

This year, the City Council and Mayor Bynum continued our decade-long tradition of beginning the budget process with the Mayor-Council Retreat. This retreat provides an opportunity for elected officials to present the needs of Tulsans and prioritize those needs with available resources. The January 2024 retreat resulted in priorities focused on public safety, the city experience for residents and visitors, and the financial and operating health of our city.

In the FY 24-25 budget we aim to improve health and safety by building on many Mayor-Council initiatives. Last year the City Council Habitability Working group implemented a multifamily inspection team that proactively inspects complexes for health and safety hazards. In its first year, the team was able to resolve 92% of nuisance code violations and 80% of fire code violations for inspected properties. Due to the program's success, an additional inspection team was added to this budget. In addition, the Council's Animal Welfare Working group advocated for four additional positions in the budget to provide better service and response to residents, increase the level of care to industry standards, and ensure adequate and trained staff for the new shelter facility. The Housing, Homelessness, and Mental Health (3H) Task Force launched the Path to Home Recommendations and a separate funding source was identified for a Homelessness Coordinator to oversee many of the efforts. For first responders, operational funding was adjusted to account for the new Public Safety Center, add fire department personnel to support 911 operations, and to develop an application that provides instantaneous direct connection between first responders and citizens.

The budget and capital plan not only provide for a safe and secure City but continue to implement initiatives to strengthen our tourism and make Tulsa a place for people to call home. Tulsa hopes to continue to shine on the national stage by allocating matching funds in pursuit of a designation as the official training site of the United States BMX Olympic team. This budget also follows through on operational support for the voter-approved, much anticipated Zink Lake opening this fall.

As operating expenses continue to increase, protecting and preserving our assets and daily operations were key considerations in this budget. The June 2023 windstorm caused a multi-million-dollar local government response, the FY24-25 budget restored the Emergency Operating Reserve to 8.29% of the General Fund so we are financially ready to quickly respond to possible future events. This budget provided 2% pay increases for all employees to ensure we maintain a world-class workforce. To diversify our resources, a development officer position was added with the goal of proactively identifying potential sources of funding and grants to support efforts important to Tulsans.

In closing, thank you to the Mayor's Office, Finance Department, and City Staff for their work on this budget. In his final year as Mayor, we extend our sincerest gratitude to Mayor Bynum for his leadership and consistent engagement with the City Council in a collaborative process to ensure we sustain basic operations, progress on our collective priorities, and maintain economic stability for our community.

Sincerely,

A handwritten signature in blue ink that reads "Jeannie Cue".

Jeannie Cue
Council Chair

A handwritten signature in blue ink that reads "Phil Lakin, Jr.".

Phil Lakin, Jr.
Council Vice Chair

CITY OF TULSA

FINANCIAL POLICIES

1. STRATEGIC PLANNING

- a. All planning activities, strategies and studies should be comprehensive and integrated on a City-wide basis.
- b. Plans, strategies and studies shall encompass multi-year time frames and be updated annually.

2. OPERATING BUDGET

- a. The City of Tulsa shall comply with the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. It shall be the responsibility of the Mayor through the Department of Finance to ensure compliance and the timely preparation of the City of Tulsa's annual budget.
- b. The budget will provide for adequate maintenance of the capital plant and equipment and for their orderly replacement.
- c. The City will maintain a budgetary control system to help it adhere to the budget.
- d. The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
- e. Each year the City will update revenue and expenditure projections for the next five years. Projections will include estimated operating costs of future capital improvements that are included in the capital budget.
- f. The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.
- g. It shall be the goal of the City that current operating revenues will be sufficient to support current operating expenses and in no case shall more than five percent (5%) of the operating budget be supported using prior year's fund balances.
- h. Adjustments to Water, Sewer, Stormwater and Solid Waste Disposal service rates and fees shall be examined on an annual basis as an integral part of the City's budgetary process.

3. RISK MANAGEMENT

- a. The City will operate a risk management program to provide for protection against loss and a reduction in exposure to liability. Such program shall include an employee safety training program to minimize financial losses to the City.
- b. The City will establish a self-insurance program to provide for protection against major losses and will purchase excess coverage insurance to cover catastrophic losses where appropriate.

4. PROCUREMENT AND PURCHASING

- a. The City of Tulsa shall operate a consolidated Purchasing and Procurement System.
- b. The City's Purchasing and Procurement System shall encourage full and open competition on all purchases and sales.
- c. The operation of the City's Purchasing and Procurement System and Surplus Property Disposal System shall be based upon competitive bidding whenever possible.

5. REVENUES

- a. The City will estimate its annual revenues by an objective and analytical process.
- b. It shall be the goal of the City that all Enterprise Funds shall be self-supporting.
- c. The City will establish all user charges and fees at a level related to the cost of providing the services.
- d. Credit and Collection
 - i. The City of Tulsa will neither begin business activity nor continue to engage in business activity with an entity that owes the City funds from a delinquent debt.

- ii. Extended credit may be granted by the City for certain obligations. If payment is not timely, the City reserves the right to refuse future credit as well as take necessary legal action to obtain payment of the debt and collection costs.
- e. The City will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- f. Categorical federal and state grant revenues shall only be used to finance limited-time-period operations and/or one-time capital.
- g. Enterprise Funds will transfer annually a payment in lieu of taxes to the General Fund as defined by ordinance.

6. CAPITAL BUDGET AND IMPROVEMENTS

- a. The City of Tulsa's Capital Improvements Program shall be a five-year program and shall be updated annually. All departments' needs shall be considered in the plan.
- b. The City shall maintain a balanced mix of financing for funding capital projects, including pay-as-you-go, grants and debt, without excessive reliance on any one source.
- c. No capital project which does not comply with the provisions of and is not contained in the currently approved Capital Improvements Program shall be funded.
- d. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- e. Capital projects will be scheduled based on the following criteria:
 - i. The project has been certified by the Planning Commission as being in accordance with City plans.
 - ii. The project will alleviate a service deficiency or replace a deteriorated and/or non-functioning facility.
 - iii. Federal or state law requires it to be done.
 - iv. Federal or state matching funds are available for the project.
 - v. A Federal or state agency will construct the facility at no cost to the City.
 - vi. The project will encourage economic development.
 - vii. The project is needed to solve an emergency situation.
 - viii. The project will improve the quality of life in the City's neighborhoods.
- f. Public hearings will be held before deciding what projects to include in any multi-year capital program which requires approval by the electorate.
- g. The CIP has been developed based on Government Finance Officers Association (GFOA) recommended best practices. <https://www.gfoa.org/capital-planning-policies>
- h. The CIP has coordinated with the Tulsa Planning Office to assess the CIP for conformance with the Comprehensive Plan and to prioritize projects which support Land Use Policies 5.5 and 13.3 in particular.

7. LONG TERM BORROWING

- a. General Obligation and Revenue Bonds shall only be issued for capital improvements and maintenance, or expenditures related thereto. Revenue bonds shall be used to finance capital improvements wherever possible. No operating expenses shall be funded using any form of long-term financing.
- b. Bond borrowing shall be planned, and the details of the plan shall be incorporated into the five-year Capital Improvements Program.
- c. The outstanding indebtedness of the City of Tulsa shall in total not exceed such levels as to cause the City's credit rating to be impaired and in all cases the City shall take such actions and adopt such policies and procedures as necessary to maintain a rating equal to at least AA for general obligation debt. In no event shall the net general obligation debt exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City of Tulsa as established by the County Assessor.
- d. Projects financed through the issuance of debt shall not be financed for a period that exceeds the expected useful life of the project and in no event shall the term of any debt exceed twenty-five (25) years.

- e. Refunding of outstanding debt shall only be considered when present value savings of at least four percent (4%) of the principal amount of the refunded bonds are produced, unless restructuring of debt or a bond covenant revision is necessary to facilitate the ability to provide services or issue additional debt in accordance with established debt policy and limitations.
- f. Bond sales shall be structured to achieve level debt service payments to the extent possible taking into consideration the costs of such financings. Either variable or fixed rate financing may be used, subject to applicable laws, depending on the cost benefit to the City of each option.
- g. Interest earnings from general obligation bond proceeds shall be deposited in the General Fund.
- h. Competitive sale shall be used for all general obligation debt issuances of the City of Tulsa.
- i. Negotiated or competitive sale may be used for revenue bonds.

8. INVESTMENTS AND DEPOSITS

- a. It shall be the objective of the City of Tulsa to pool and invest public funds in accordance with current legislation and the Charter of the City of Tulsa. Criteria for investing shall adhere to the following order of priority: (1) Safety, (2) Liquidity, (3) Yield.
- b. Responsibility for the investment program of the City shall be vested with the Director of Finance who shall establish an investment program consistent with an adopted investment policy.
- c. The City will establish a cash flow management system which includes the preparation of a cash flow analysis of all funds on a regular basis. Disbursement, collection, and deposit of all funds will be scheduled to ensure maximum investment return and cash availability subject to the City's investment policies. The cash flow management system shall ensure the City can offset significant downturns in revenues which could not have been reasonably foreseen and provide sufficient working capital and cash for daily financial needs.
- d. The City will make arrangements with banks on a contractual basis for a specified period of time with specified fees for each service rendered.

9. RESERVES

- a. The City shall establish and maintain an operating reserve in the General Fund to provide for unanticipated expenditures of a non-recurring nature or to meet unexpected increases in service delivery costs. The reserve, per ordinance, is to maintain an emergency operating reserve of ten percent (10%), unless during the annual budget process the Mayor and City Council agree that the reserve cannot prudently be maintained at 10%. Prior to allocating funds from the reserve for unanticipated expenditures, the Mayor shall prepare an analysis and present it to the City Council.
- b. The City may establish and maintain operating reserves in its enterprise funds to pay for expenses caused by unforeseen emergencies or shortfalls caused by revenue declines.
- c. The City shall establish an Economic Stabilization Reserve as directed by the City Charter. This reserve shall be used to assist in limiting the amount of reduction required in the General Fund budget during times of declining revenues. Defined criteria have been established within the charter for allocation to the reserve and withdrawal from the reserve.

10. ACCOUNTING

- a. The City of Tulsa's accounting systems shall be operated and maintained in accordance with generally accepted principles and standards as promulgated by the Governmental Accounting Standards Board.
- b. The City's accounting and financial transactions shall be audited annually by a recognized independent certified public accounting firm and such audit results shall include a management letter detailing areas where improvement is needed. A firm to perform such audit shall be chosen not more than once every five (5) years.
- c. The City shall prepare and issue an official Comprehensive Annual Financial Report no later than six (6) months following the fiscal year-end in accordance with Government Finance Officers Association and Governmental Accounting Standards Board principles and standards.
- d. The City of Tulsa shall establish and maintain an accounting control environment to help ensure proper authorization for financial transactions and proper procedures for safeguarding assets.

- e. The City will comply with bonded debt covenants requiring yield restrictions on certain investments and accounts in compliance with *Internal Revenue Code, Section 148 - Arbitrage*.

11. TRUSTS AND AUTHORITIES

- a. Unless otherwise provided by the operation of law, all Trusts and Public Authorities which receive funding from the City of Tulsa shall conform to the City's Financial Policies and Procedures where applicable.

12. PENSION FUNDS

- a. The pension funds of the Municipal Employees' Retirement Plan shall be managed by the Pension Board as set forth in City Ordinance and Oklahoma Statute.
- b. The City's annual budget will provide for adequate funding for the Municipal Employees' Retirement System.
- c. Investments shall be made in conformance with an investment policy adopted by the Municipal Employees' Pension Board.

(Published in the Tulsa World
_____, 2024)

ORDINANCE NO. 25337

AN ORDINANCE ADOPTING THE ANNUAL BUDGET OF THE CITY OF TULSA FOR THE FISCAL YEAR 2024-2025; ORDERING THE TRANSFER OF ENTERPRISE INCOME TO THE GENERAL FUND; APPROPRIATING UNEXPENDED BALANCES FOR GRANT FUNDS AND CAPITAL PROJECT FUNDS FOR FISCAL YEAR 2024-2025; ORDERING AND DIRECTING THE COMPUTATION AND FILING OF LEVY REQUIREMENTS FOR THE 2024-2025 SINKING FUND OF THE CITY OF TULSA, OKLAHOMA; RESERVING FUND BALANCE OF EIGHT AND ONE-HALF PERCENT (8.5%) AS AN EMERGENCY OPERATING CONTINGENCY IN THE GENERAL FUND; APPROVING AN EMERGENCY TELEPHONE FEE OF FIVE PERCENT (5%) FOR CALENDAR YEAR 2025; ORDERING THE FILING OF THE CITY OF TULSA BUDGET, FISCAL YEAR 2024-2025 WITH THE STATE AUDITOR AND INSPECTOR OF THE STATE OF OKLAHOMA; AND ORDERING THIS ORDINANCE TO TAKE EFFECT IMMEDIATELY FROM AND AFTER ITS ADOPTION AND APPROVAL.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the annual budget of the City of Tulsa, Oklahoma, for Fiscal Year 2024-2025 be and is hereby adopted under the Municipal Budget Act, 11 O.S. 2001, §§ 17-201, *et seq.*, as amended.

Section 2. That the transfer of seven and forty-five hundredths' percent (7.45%) of Water and six and seven tenths percent (6.7%) of Sewer, Stormwater, and TARE/Solid Waste rate income to the General Fund of the City of Tulsa, Oklahoma, be and is hereby approved and ordered.

Section 3. That the unexpended appropriation balances and encumbrances for grant funds and capital project funds for Fiscal Year 2023-2024 be and the same are hereby appropriated to the same funds, accounts and for the same purposes for Fiscal Year 2024-2025 unless the project is designated to be closed.

Section 4. That the Mayor shall compute the levy requirements for the 2024-2025 Sinking Fund of the City of Tulsa, Oklahoma, utilizing a reserve of ten percent (10%) for delinquent taxes and cause the same to be filed with the Excise Board of Tulsa County, Oklahoma.

Section 5. That the Mayor and City Council shall reserve fund balance for Fiscal Year 2024-2025 in an amount equivalent to eight and one-half percent (8.5%) of projected revenues as an emergency operating contingency in the General Fund that can only be spent with Council approval.

Section 6. That an Emergency Telephone Fee (E-911) of five percent (5%) of the tariff rate be and the same is hereby approved and ordered for calendar year 2025 in the City of Tulsa, Oklahoma.

Section 7. That one (1) copy of the adopted budget, being marked and designated as "City of Tulsa Budget, Fiscal Year 2024-2025" be and the same are herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the 30th day of June 2024, and one (1) copy with the State Auditor and Inspector of the State of Oklahoma.

Section 8. That this ordinance shall take effect immediately from and after its adoption and approval.

ADOPTED by the Council JUN 12 2024
Date


Chair of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____ at _____
Date Time

G. T. Bynum, Mayor

By:

Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 20 2024
Date

at _____
Time

[Signature]
Mayor

(Seal)
ATTEST:

[Signature]
City Clerk



APPROVED:

[Signature]
City Attorney

(Published in the Tulsa World
_____, 2024)

ORDINANCE NO. 25338

AN ORDINANCE APPROVING AND ADOPTING THE CAPITAL IMPROVEMENTS PLAN OF THE CITY OF TULSA, OKLAHOMA, FOR THE FISCAL YEARS 2025-2029 ORDERING THE FILING OF DOCUMENTS WITH THE CITY CLERK; AND DECLARING AN EMERGENCY.

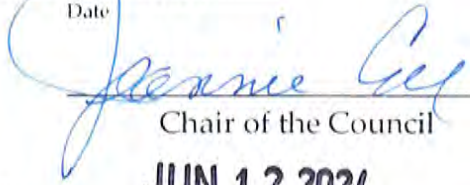
BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the Capital Improvements Plan of the City of Tulsa, Oklahoma, for Fiscal Years 2025-2029 be and is hereby approved and adopted in accordance with Title 4, Chapter 4, City of Tulsa, Oklahoma, Revised Ordinances.

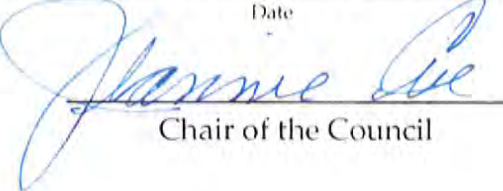
Section 2. That one (1) copy of the approved and adopted capital plan, being marked and designated as "City of Tulsa Capital Improvements Plan, Fiscal Years 2025-2029," be and the same is herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the 30th day of June, 2024.

Section 3. That an emergency is hereby declared to exist for the preservation of the public peace, health, and safety, by reason whereof this Ordinance shall take effect immediately upon its adoption and approval.

ADOPTED by the Council JUN 12 2024
Date


Chair of the Council

ADOPTED as an emergency measure JUN 12 2024
Date


Chair of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____.
Date Time

G.T. Bynum, Mayor

By:

Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 20 2024
Date

at _____
Time

[Signature]
Mayor

(Seal)

ATTEST:

[Signature]
City Clerk



APPROVED:

[Signature]
City Attorney

Section 2:

EXECUTIVE SUMMARY

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Drainage Area	400 Sq. Miles
Area of Spavinaw Lake	1800 Acres
Capacity of Spavinaw Lake	1,000,000,000 Gals.
Length of Dam	3500 Feet
Height of Dam	25 Feet
Width of Dam	300 Feet
Length of Tunnel	16 Miles
Size of Concrete Pipe	30 and 54 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

CLEAR
AND COLD
PIPE-AS-COLD



The Spavinaw Lake--

On October 29, 1924 Spavinaw water flowed into the city at a rate of 28 million gallons per day. The schools put on a great jubilee pageant.

Many poems were written, and in song and pantomime glories of the Spavinaw water were told—which places Tulsa and its future development in a position which cannot be rivaled by any city in the Mississippi valley.

Since the completion of the Spavinaw project at a cost of

\$7,500,000
ceering sta
accomplish
water 60 r
lahoma to
constructi
dam 3,500
spillway b
reservoir l

This section includes the Executive Summary, the Budget Planning Process, the Five-Year Financial Forecast Summary, the Community Profile, and a map showing the Corporate Boundaries and City Council Districts.

This section is for information only and is not part of the ordinances adopted by the City Council.

Photos Courtesy of Tulsa Historical Society & Museum



"AS BUILT"

CITY OF TULSA, OKLAHOMA	1928
SECOND SPAVINAW PROJECT	
UPPER SPAVINAW DAM	
GENERAL MAP	
W. H. HENRY & ASSOCIATES	1928
Consulting Engineers	
Tulsa, Oklahoma	

City of Tulsa 2024 - 2025 Budget and Capital Plan EXECUTIVE SUMMARY

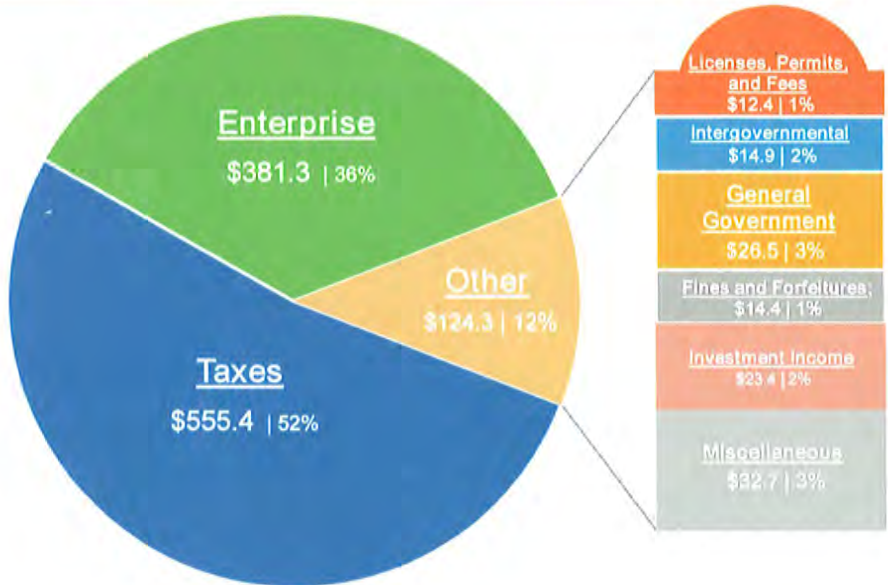
The FY25 total budget is \$1,033,548,000 – a 5.5 percent increase from the original FY24 amount. The operating budget is \$923,233,000 and the Capital Improvements budget totals \$110,315,000. The operating budget is increasing by 7.6 percent and the capital budget is decreasing 9.3 percent from FY24. FY25 revenue projections total \$1,060,979,000 and Figure 1 shows amounts by the major categories.

Total expenditure by major program categories are shown on Figure 2. Public Safety consumes 27 percent of total appropriations. Public Works and Transportation make up 39 percent of the budget and includes the transit bus system, street maintenance, water, sanitary sewer systems, stormwater management, and the refuse pickup and disposal functions. Cultural and Recreational programs consume 5 percent of the budget, Social and Economic Development programs make up 4 percent, and Administration 16 percent. Transfers and Debt service are 9 percent of the budget. (Figure 2: *Excludes Internal Service Funds; **Excludes Internal Transfers)

MAJOR REVENUE CATEGORIES

(in millions) | Fig 1

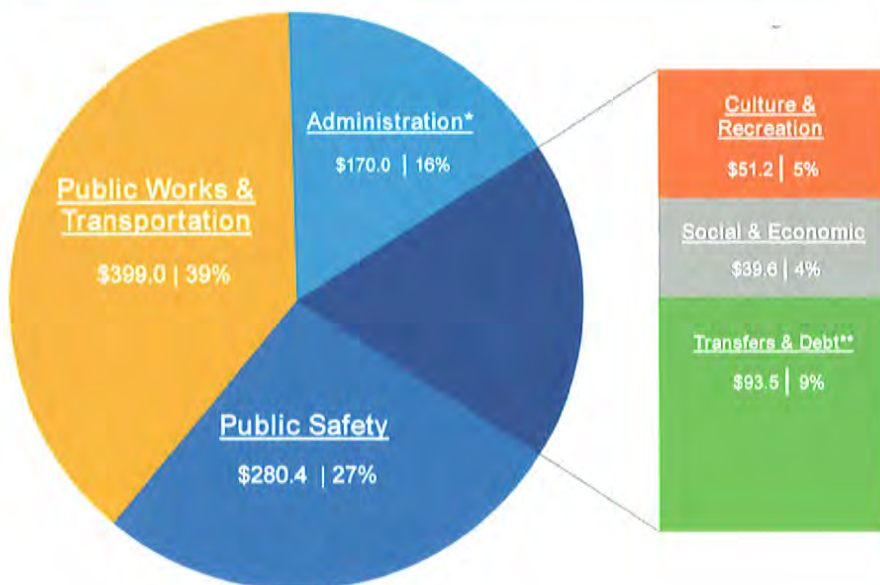
- Taxes
- Licenses, Permits, and Fees
- Intrgvmntl Grant Revenues
- General Government
- Enterprise
- Fines and Forfeitures
- Debt Related Revenues
- Investment Income
- Miscellaneous



MAJOR EXPENDITURE CATEGORIES

(in millions) | Fig 2

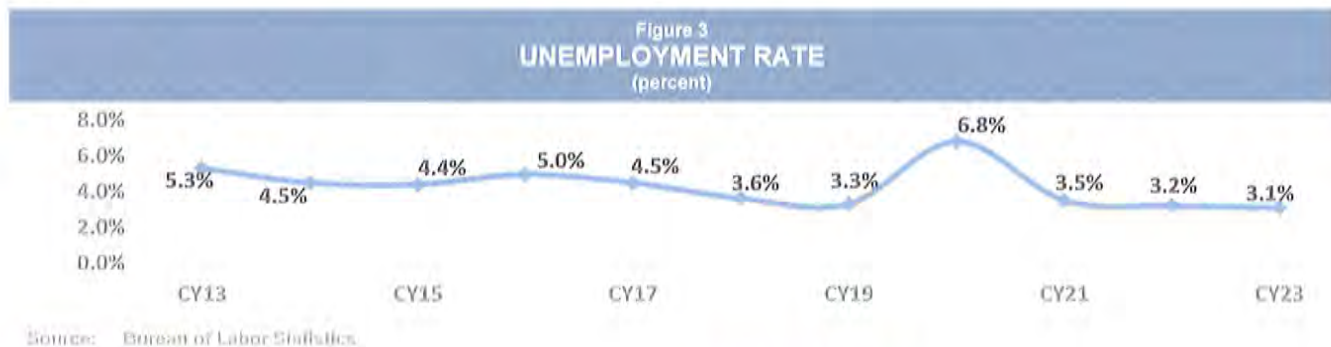
- Public Safety
- Culture & Recreation
- Social & Economic
- Public Works & Transportation
- Administration*
- Transfers & Debt**



ECONOMIC CONDITION

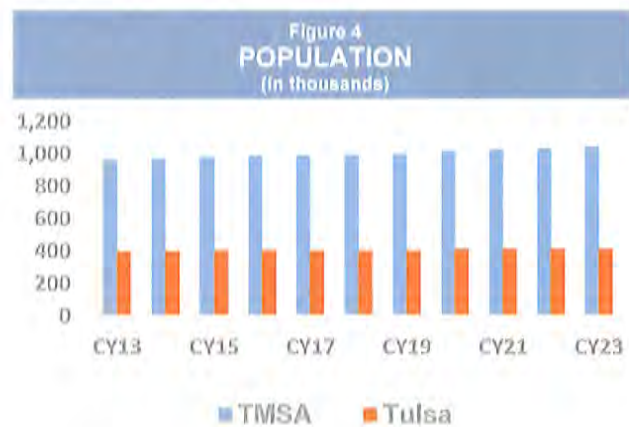
Economic projections indicate that the fiscal year may experience low to moderate growth for 2024. Unemployment may rise a bit as tighter credit conditions impact growth sectors in the economy. Interest rates are projected to fall as inflation continues to subside and unemployment starts to rise. Historically, the Tulsa MSA trends with, but remains below the national unemployment rate. The cyclical nature of Energy and Manufacturing, Tulsa's main economic drivers, may keep the metro area trending below the national average in the future.

The area monthly average labor force increased 3 percent from 2022, gaining 14,000 participants in 2023. For comparison, the labor force increased by just 1.4 percent in 2022. Wage and Salary employment (total non-farm employees) witnessed an increase of 3.3 percent in 2023 on average, equating to approximately 15,000 jobs. Unemployment held steady from 2022 throughout much of the year. The average unemployment for the Tulsa MSA ended at 3.1 percent in 2023.



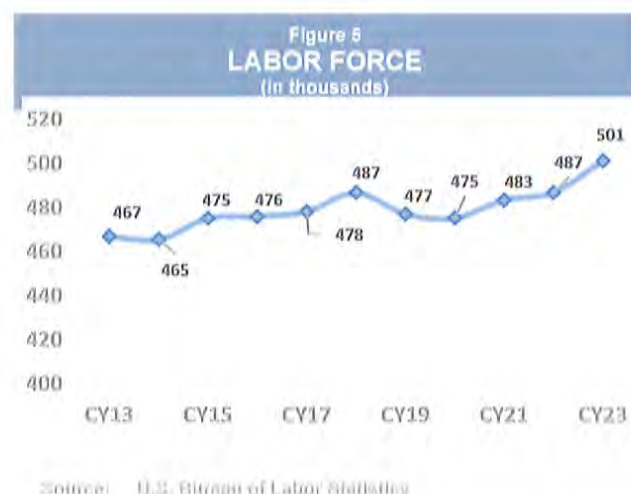
POPULATION

The TMSA population grew just over 1 percent in 2023 to 1,044,800, up from 1,017,300 in 2020. At the same time, the City of Tulsa's population increased by approximately 3,000 people to total 414,100. The median age of a resident in Tulsa in 2022 was 35.6 years. Data sources which provide detailed estimates typically report estimates on a yearly basis; information for 2023 has not been reported yet.



LABOR FORCE

The civilian labor force continues to be historically high, as it increased an average of 14 thousand participants in 2023. This figure is based on a comparison of monthly, non-seasonally adjusted data from the Bureau of Labor Statistics. Buoyed by in-migration from states like California, New York, and Texas, this represents a 3 percent increase from 2022.



WAGE AND SALARY EMPLOYMENT

The Bureau of Labor Statistics provides monthly employment and unemployment data for the Tulsa MSA. The monthly average Wage and Salary (total non-farm) employment increased by 3.3 percent in 2023. By the end of 2023, the average employment was up 15,000 jobs from the previous year. The largest subsector, Services / total wage & salary employment is expected to be flat in comparison to last year. The average monthly unemployment figures decreased from 2022, ending 2023 at an average of 3.1 percent.

Figure 6
WAGE AND SALARY EMPLOYMENT
(In thousands)



Source: Oklahoma Department of Commerce & Bureau of Labor Stats

PERSONAL INCOME

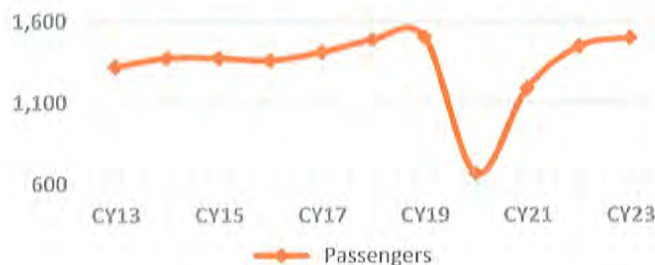
Per capita personal income grew by 3.8 percent in 2022, and 3.9 percent in 2023. As energy prices continued to rebound and the local job market improved, per capita personal income had returned to its expected trend. After some slowing a bit in 2013, personal income continued its momentum with growth in 2014. However, in 2015 and 2016 we had year-over-year declines as a local recession hit our area. In 2018 it showed gains of 5.8 percent. In 2019 it continued to grow by 3.0 percent along with 2.7 percent growth in 2020. The most updated data shows it averaged \$64,639 in 2023.

Figure 7
PER CAPITA PERSONAL INCOME



Source: Bureau of Economic Analysis

Figure 8
AIRPORT



Source: Tulsa Airport Authority

TULSA INT'L AIRPORT

Air passengers and freight were up in 2023 fully recovering from 2020 lows due to the COVID-19 pandemic/resulting travel precautions. Airport passenger enplanements increased by almost 4 percent in 2023. However, air freight decreased by 5.9 percent during the same time period.

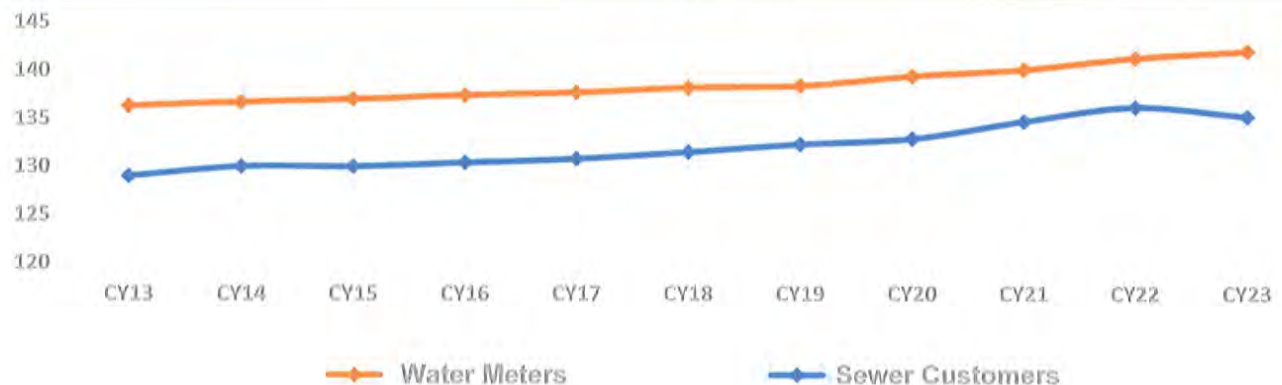
MOTOR VEHICLE REGISTRATION

The Oklahoma Tax Commission (OTC) reports vehicle registrations by county every fiscal year ending in June. Total vehicle registrations for our area declined slightly during 2023. However, registration of cars in Tulsa County grew 0.5 percent in 2022. Commercial registrations and other registrations stayed flat from 2022. There were 525,000 cars and 19,500 commercial trucks and other vehicles registered in 2023.

UTILITIES

The combined water and sewer customer counts reported a slight increase from 2022 to 2023. The number of active water meters was up to 142,000 during 2023, while active sewer customers reached 135,000.

Figure 10
ACTIVE WATER METER & SEWER CUSTOMERS
(In thousands)



Source: City of Tulsa

REVENUES

WHERE THE MONEY COMES FROM

The Operating and Capital Budgets are financed by the revenue sources identified in the following figures. Total projected revenue for FY25 is \$1,060,979,000, a 6.4% percent increase from the FY24 original budget. The City projects future financial performance by analyzing historic and current data. Several statistical methods including time-series statistical models and regression analysis to analyze and forecast the most significant revenue sources such as sales tax, use tax, franchise fees and other significant revenues. Historic performance and trends are considered for all revenue sources, where available. Projections of less significant, more stable revenue sources are often based on the current end-of-year estimate or the most recent 12-month financial performance. Projections are compared to macroeconomic forecasts from local, state, and national publications for reasonableness. In addition, Budget and Planning staff collaborates extensively with other City staff to arrive at a consensus estimate for projections.

LOCAL TAXES

The City has five major tax categories and collectively they will provide 52 percent of the projected revenue in FY25.

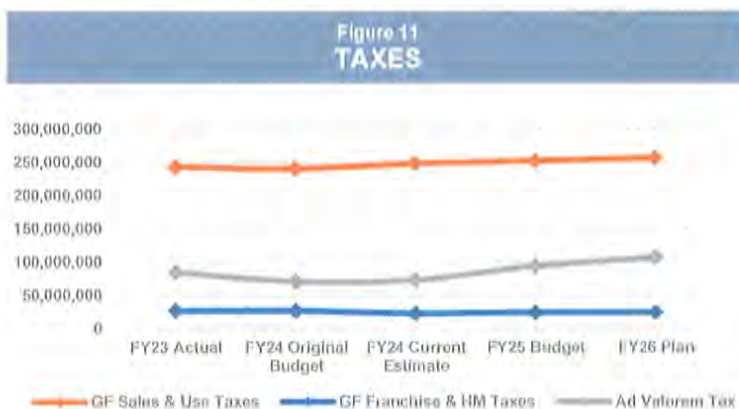
SALES TAX

The largest source of revenue for the City is sales tax, which accounts for 33.2 percent of FY25 resources. The General Fund receives two (2) cents of the City's sales tax rate for operations and the remaining 1.65 cents are placed in funds for the 2019 Improve Our Tulsa program (.45), the Vision Tulsa (1.15) funds, which include Economic Development (.805), Public Safety (.26), and Streets & Transit (.085). Also included in the remaining funds is (.05) cents for the City's Economic Stabilization Reserve. Sales tax receipts of \$352,616,000 million are projected in FY25, a 3.9 percent increase from the FY24 budget.

USE TAX

Personal property purchased outside the state and used within the City is also taxed at 3.65 percent. The General Fund receives 3.1 cents of the City's use tax rate for operations and the remaining 0.55 cents are placed in the 2016 Tulsa Economic Vision Fund. The FY25 proposed budget Use Tax projection is \$69,073,000. This figure represents an increase of \$5.1 million to the FY24 Budget.

FRANCHISE TAX/RIGHT OF WAY USER FEES



Franchise Tax/Right of Way (ROW) user fees are collected from Oklahoma Natural Gas (ONG), Public Service Company of Oklahoma (PSO), Cox Communications, AT&T, Trigen, and other miscellaneous users of City ROW. Collectively, ONG and PSO generate 83.7 percent of this category's revenue. In FY25, ONG and PSO fees are projected to produce \$25.5 million. Cable TV sales are challenged by streaming apps that allow on demand viewing. FY25 revenue from all Franchise Tax/Right of Way User fees is projected to be \$30,469,000.

HOTEL/MOTEL TAX

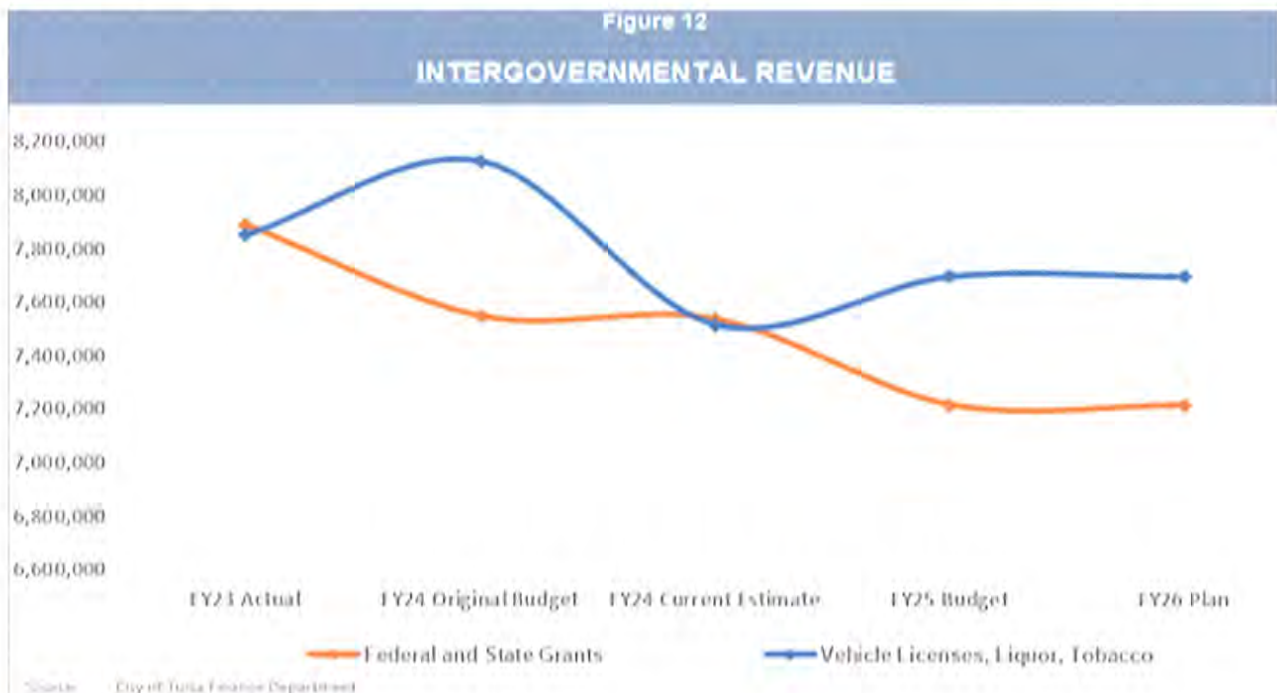
In addition to sales tax, the occupancy of hotel and motel rooms within the City is taxed at 5 percent. Projected FY25 revenue of \$9.7 million is an increase of 14 percent from the FY24 budget.

AD VALOREM TAX

The State Constitution requires Tulsa to make an annual Ad Valorem tax levy sufficient to pay for the principal and interest on bonded indebtedness and any court judgments against the City. The tax levy is approved by the County Excise Board. The tax is projected to generate \$93.5 million in FY25.

INTERGOVERNMENTAL REVENUE

The City receives revenue from the Federal, State, and County governments for grants, charges for services, and the taxes on vehicle licenses, liquor, gasoline, and tobacco. In FY25, revenue from the State is projected to be \$7.7 million for taxes on vehicle licenses, liquor, gasoline, and tobacco. Federal and State Grants of \$7,217,000 are projected for FY25.



GENERAL GOVERNMENT

General Government revenues for the FY25 budget is \$26,479,000 for the City. Indirect Cost for Support, General Government Revenue, Public Safety, Culture and Recreation, and Miscellaneous Government makes up the General Government revenue segment total.

INDIRECT COST FOR SUPPORT SERVICES

The enterprise funds pay a cost recovery charge to the General Fund for their allocated portion of incurred common central expenses. FY25 indirect costs for support service charges are projected to generate \$9,256,000. This amount is an 8% percent increase from the FY24 original budget and reflects agreements with entities provided services by the City.

PUBLIC SAFETY

Public safety revenue includes charges for the animal shelter, code enforcement, fire protection outside the City, police special events, and hazardous material clean-up charges. FY25 public safety related revenue is projected at \$5.9 million. As E-911 fees increased significantly on cell phone users, FY25 revenue is expected to be \$1.4 million more than a year ago.

CULTURE AND RECREATION

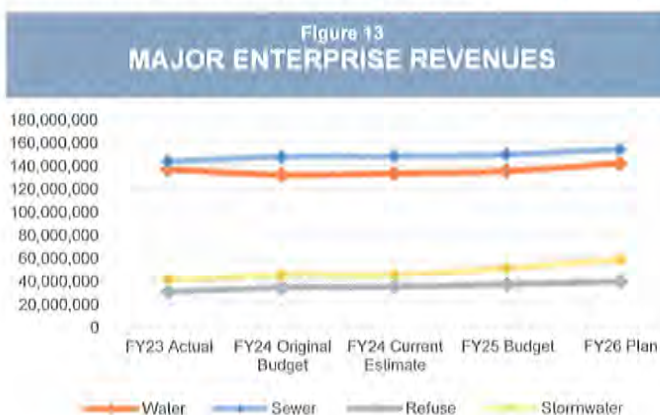
In January 2008, the City entered into a management contract for the management and staffing of the City's four golf courses at Page Belcher and Mohawk. FY25 revenue is estimated at \$3.75 million, which is a slight decrease from the FY24 original budget.

SOCIAL AND ECONOMIC DEVELOPMENT

Social and Economic Development is comprised of Code Enforcement and Nuisance Abatement. The projected revenue for these two accounts is \$1,578,000 for FY25. This is an increase of almost \$140,000 in revenue compared to the FY24 budget.

ENTERPRISE REVENUES

Charges for using utility services and emergency medical services are the sources of revenue for the enterprise funds. Utility charges include revenues generated by the water system, the sanitary sewer system, the solid waste disposal service, and the stormwater management program. The Emergency Medical Services Authority (EMSA) fees are collected and used to help fund the operations of emergency medical services.



WATER

The sale of treated water is expected to generate \$135,466,000 in FY25. This represents a 2.2 percent increase from the FY24 original budget. A 3 percent rate increase is planned for the fall of 2024.

SEWER

The treatment and disposal of wastewater is charged to both commercial and residential sewer customers. FY25 revenue is projected to be nearly \$150 million. This figure represents a 1.3 percent increase from the FY24 budget. Additionally, a 3 percent rate increase is expected to go into effect October 2024.

STORMWATER

City of Tulsa landowners pay for the operation and maintenance of the City's storm drainage facilities. FY25 revenue is projected to be \$51,197,000, 12.7 percent higher than the FY24 original budget. At this time of this publishing, a 15 percent rate increase is expected to go into effect in October 2024.

REFUSE

The Tulsa Authority for the Recovery of Energy (TARE) is responsible for overseeing the collection and disposal of solid waste within the City. Revenue is generated from charges on trash collection and disposal. FY25 revenue is projected to be \$37.2 million, which is 7.7 percent (\$2.65 million) more than last year's budget. The customer base is projected to be stable.

EMSA

EMSA Utility is expected to generate \$6,527,000 in FY25. This amount is flat to last year's projected level of revenue.

FINES AND FOREFEITURES

Municipal Court fines and court related fines will generate 43.1 percent of the fine and forfeiture revenue. Other sources of revenue are probationary fees, court penalty assessment fees, and the sale of stolen and confiscated property. The City is projected to receive \$14,402,000 in FY25, an increase of approximately \$100,000 from the FY24 original budget.

INTEREST

FY25 forecasted revenue from interest for all Funds is projected to be just over \$23.44 million. This amount is 7.4 million more than the FY24 budget amount. This increase is due to the current high interest rate environment and policies set by the Federal Reserve. Cash balances can be drawn down for scheduled Capital projects. For reference, FY24 EOY estimates show almost \$29 million in revenue for this category.

LICENSES AND PERMITS

General Fund Revenue from non-business licenses, building inspections, and permits is projected to be \$10,851,000 in FY25. The base number of businesses requiring these licenses is stable. FY25 will see an increase in the base fee charged for permits, along with an increase in the penalty, cancellation, resubmittal, expedited review, and addendum fees. Occupational, taxicabs, amusement /recreation, restaurants, and liquor occupation constitute the business license categories. The revenue from business licenses is expected to produce \$1.55 million in FY25, which is a 9 percent increase from the FY24 budget.

MISCELLANEOUS REVENUE

The City receives revenue from numerous miscellaneous sources including Fee in Lieu, Reimbursements, Recoveries, Program Income, Sale of Property, Donations, and other categories. Total Miscellaneous revenue is estimated at \$32.7 million for FY25. Fee in Lieu make up the largest portion, representing 78 percent of all miscellaneous revenue.

EXPENDITURES

WHERE THE MONEY GOES

Budget Highlights

In FY25 the City will celebrate the Labor Day weekend with the opening of Zink Lake and Dam, Williams Crossing pedestrian bridge, and the whitewater flume. With voter approved capital funding the project began in October 2020 and will provide many recreational opportunities in the Arkansas River. Included in the budget is first-year funding for the management agreement with the River Parks Authority to manage the day-to-day operations along with recreational programming.

The FY25 budget continues funding for organizational enhancements adopted in the FY24 budget. An objective of the organizational enhancement was emphasis on gaining efficiencies on delivery of infrastructure projects. The implementation of project management software will begin in FY25. This software will not only assist with project oversight, status reporting, and future project planning but provide project status transparency to citizens and elected officials.

As part of the Path to Home initiative (created by the Mayor and Council), is the creation of a Homeless Program Lead is included in the FY25 budget. This position will collaborate with the Chief Mental Health Officer, city leadership, and external stakeholders in the development, implementation and monitoring of City led homelessness efforts. Likewise, the City has engaged with our non-profit partners and the utilization of grant funding to operate an emergency temporary housing program, priority housing placement program, and a low barrier shelter. In August 2023 the voters approved the third Improve Our Tulsa capital package, which includes \$75 million for housing. The Department of City Experience will begin implementing the Tulsa Housing Strategy and FY25 will be a year of partnering with internal and external stakeholders to meet the action items identified in goal 1 of the Path to Home initiative.

The FY25 budget continues the Mayor and Council prioritization of employee compensation, recruitment, and retention efforts as the City continues to compete with the private sector for qualified workers. The number and length of position vacancies in non-sworn work units has improved with this continued priority emphasis.

The budget includes investments in our public safety departments. In the Fire Department, 24 cadets are funded to ensure the department remains fully staffed. FY25 is the third year of the SAFER grant. The annual savings from this grant along with annual allocations from capital funding will be utilized for apparatus replacement and high priority capital equipment replacement. Included in the FY25 budget is a one-time purchase of protective bunker gear to provide firefighters with the latest in textile technology as certified by the National Fire Protection Association.

The Police Department budget includes funding for 60 cadets. Tulsa has not been immune from the recruiting challenges for law enforcement personnel, the budget continues to fund the increase provided in the FY24 budget for recruitment efforts. Two emergency communicators (911) positions will also be added to enhance training and performance management for fire response deployment.

The public safety departments continue to analyze approaches to incorporate technology to better serve the citizens of Tulsa. Advances in emergency response technology continue to be made available through video, text, and chat technologies in which individuals can provide real time information from the scene to better assist emergency communicators and sworn staff on response needed. Included in the FY25 budget is funding to evaluate vendors that provide these technology services to best meet the requirements of the City.

General Fund, Public Safety Tax, and Street and Transit Fund

The General Fund is the principal operating fund of the City. The largest expenditure category is payroll, which represents 73.3% of the General Fund budget. This budget includes compensation increases for eligible employees.

The General Fund Emergency Operating Reserve is set at a level of 8.29% of General Fund revenues. In June 2023 the City experienced a straight-line wind event, declared a FEMA disaster. The General Fund emergency operating reserve was utilized in response to the storm debris removal, and \$14.5 million (45.7%) of the FY24 \$31.7 million reserve was used. As reimbursements are received from FEMA the operating reserve will be partially replenished. The City's Economic Stabilization Reserve (aka Rainy-Day Fund) is expected to have a fund balance of \$22.9 million by the end of FY25.

The Streets and Transit Fund continues funding for maintenance crews to maintain streets, pavement markings and striping, highway lighting, and traffic signalization. The Peoria Bus Rapid Transit route as well as Sunday service, operated by MTTA, are also funded by the Streets and Transit Fund. In FY24 the fund supported the conversion of almost 1,000 highway lights to LED. The FY25 budget and FY26 plan will further prioritize these efforts to replace the remaining 5,800 fixtures covering 172 lane miles to enhance highway safety and reduce electrical usage.

Utilities

• Water and Sewer

The Tulsa Metropolitan Utility Authority (TMUA) implemented an asset management program focused on capital prioritization and optimization, while balancing risk and financial stability. While the program has been successful at reducing more costly capital replacements over the long term, uncharacteristically high inflation has recently impacted trends of otherwise routine and equipment costs, leading to a 3% and 6% water rate increase in FY25 and FY26.

A 3% rate increase is proposed for the sanitary sewer system in FY25 and FY26. The capital improvement plan and debt remain the main drivers for the sanitary sewer rate increases, representing nearly half of the budget. However, capital prioritization and optimization continue to positively impact ongoing revenue needs.

• Stormwater

The FY25 budget includes a 15% rate increase for the stormwater system to continue implementing the SUEI and the required mandates in the renewed stormwater discharge permit. The Stormwater Utility Enterprise Initiative (SUEI) is a strategic asset management study that provided data to identify areas of emphasis, as well as a process for prioritizing capital projects based on risk and cost/benefit analysis. The renewed permit included many new federal and state mandates, new reporting requirements and a dramatic reduction in pollution that is discharged from our storm sewer system.

• EMSA and Solid Waste

There are currently no changes to rates for emergency medical services in FY25. The Tulsa Authority for Recovery of Energy (TARE) includes a rate increase of 9% in the FY25 budget, followed by a 5% increase in FY26. These rate increases are needed as the previous trash service provider contract rates were locked in for the previous decade at below market rates.

REVENUE ESTIMATE

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 26 FINANCIAL PLAN	FY 25 ADOPTED BUDGET	FY 24 CURRENT ESTIMATE	FY 24 ORIGINAL BUDGET	FY 24 ORIGINAL VS. FY 25 DIFFERENCE	
					AMOUNT	PERCENT
<u>Taxes</u>						
Property Tax	\$ 106,712	\$ 93,506	\$ 72,846	\$ 70,715	\$ 22,791	32.2%
Franchise Tax	30,698	30,469	28,684	32,267	(1,798)	-5.6%
Sales Tax	358,960	352,616	347,069	339,374	13,242	3.9%
Use Tax	70,321	69,073	67,845	63,972	5,101	8.0%
Hotel & Motel Tax	10,038	9,697	9,368	8,493	1,204	14.2%
Total Taxes	576,729	555,361	525,812	514,821	40,540	7.9%
<u>Licenses, Permits, and Fees</u>						
Business Licenses and Permits	1,565	1,554	1,462	1,431	123	8.6%
Nonbusiness Licenses	10,933	10,851	10,160	10,914	(63)	-0.6%
Total Licenses, Permits, and Fees	12,498	12,405	11,622	12,345	60	0.5%
<u>Intragovernmental Grant Revenues</u>						
Federal Government Grants	7,217	7,217	7,254	7,547	(330)	-4.4%
State Government Grants	0	0	282	0	0	N/A
State Intragovernmental Shared Revenue	7,696	7,696	7,515	8,128	(432)	-5.3%
Total Intragovernmental Grant Revenues	14,913	14,913	15,051	15,675	(762)	-4.9%
<u>General Government</u>						
Indirects	9,256	9,256	8,577	8,581	675	7.9%
General Government Revenue	2,200	2,240	2,460	2,436	(196)	-8.0%
Public Safety and Protection	5,999	5,898	4,961	4,493	1,405	31.3%
Public Works and Transportation	49	49	49	25	24	96.0%
Culture and Recreation	3,999	3,978	3,675	3,896	82	2.1%
Social and Economic Development	1,578	1,578	1,578	1,438	140	9.7%
Miscellaneous	3,192	3,480	4,634	4,349	(869)	-20.0%
Total General Government	26,273	26,479	25,934	25,218	1,261	5.0%
<u>Enterprise</u>						
Water Revenue	142,118	135,466	133,592	132,500	2,966	2.2%
Sewer Revenue	154,277	149,963	148,526	147,986	1,977	1.3%
Stormwater Revenue	58,876	51,197	45,468	45,443	5,754	12.7%
Refuse Revenue	39,591	37,180	35,224	34,529	2,651	7.7%
EMSA Revenue	6,527	6,527	6,524	6,607	(80)	-1.2%
Miscellaneous Utility Revenue	980	968	802	996	(28)	-2.8%
Total Enterprise	402,369	381,301	370,136	368,061	13,240	3.6%
<u>Fines and Forfeitures</u>						
Municipal Court Fines	6,206	6,206	6,592	6,679	(473)	-7.1%
Court Related Fines and Forfeitures	1,108	1,108	1,106	1,009	99	9.8%
Other Fines and Forfeitures	203	203	203	355	(152)	-42.8%
Special Assessments	6,885	6,885	7,028	6,265	620	9.9%
Total Fines and Forfeitures	14,402	14,402	14,929	14,308	94	0.7%
<u>Debt Related Revenues</u>						
Premium on Bond Issuance	0	0	1,977	0	0	N/A
Total Debt Related Revenues	0	0	1,977	0	0	N/A
<u>Investment Income</u>						
Interest Earnings	19,911	23,438	28,930	16,033	7,405	46.2%
Total Investment Income	19,911	23,438	28,930	16,033	7,405	46.2%
<u>Miscellaneous</u>						
Fee In Lieu	27,096	25,635	25,526	24,694	941	3.8%
Reimbursements	1,709	1,679	1,437	1,400	279	19.9%
Recoveries	1,241	1,241	1,271	1,242	(1)	-0.1%
Program Income	2,107	2,107	2,107	2,000	107	5.3%
Sale of City Property	831	831	1,112	191	640	335.1%
Donations	5	5	5	2	3	150.0%
Other	1,182	1,182	1,176	1,416	(234)	-16.5%
Total Miscellaneous	34,171	32,680	32,634	30,945	1,735	5.6%
TOTAL ANNUAL RESOURCES	\$ 1,101,266	\$ 1,060,979	\$ 1,027,025	\$ 997,406	\$ 63,573	6.4%

*Charges from Internal service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.

OPERATING BUDGET
BY PROGRAMS and DEPARTMENTS
(amounts expressed in thousands)

	FY 26 PLANNED BUDGET	FY 25 ADOPTED BUDGET	FY 24 ORIGINAL BUDGET	FY 24 VS FY 25 DIFFERENCE	
				AMOUNT	PERCENT
PROGRAMS AND DEPARTMENTS					
Public Safety and Protection	\$ 276,126	\$ 277,462	\$ 266,579	\$ 10,883	4.1%
Municipal Court	3,745	3,729	3,271	458	14.0%
Police	161,325	159,414	155,297	4,117	2.7%
Fire	104,069	107,300	101,046	6,254	6.2%
Emergency Medical Services Authority	6,760	6,760	6,760	0	0.0%
Tulsa Area Emergency Mgmt.	227	259	205	54	26.3%
Cultural Development And Recreation	37,029	36,583	33,418	3,165	9.5%
Park and Recreation	15,491	15,308	14,784	524	3.5%
River Parks Authority	2,093	2,525	1,192	1,333	111.8%
Managed Entities - Culture and Recreation	19,445	18,750	17,442	1,308	7.5%
Social and Economic Development	35,018	37,218	31,805	5,413	17.0%
Mayor's Office of Economic Development	1,314	1,314	0	1,314	>500%
Department of City Experience	16,083	18,323	14,832	3,491	23.5%
Development Services	8,180	8,165	7,614	551	7.2%
Tulsa Authority for Economic Opportunity	0	0	1,046	(1,046)	-100.0%
Downtown Tulsa Partnership	1,609	1,609	1,622	(13)	-0.8%
Managed Entities - Economic Development	7,832	7,807	6,691	1,116	16.7%
Transportation and Public Works	302,626	310,961	282,716	28,245	10.0%
Public Works	109,593	116,374	102,887	13,487	13.1%
Water and Sewer	180,389	182,401	167,991	14,410	8.6%
Tulsa Transit	12,644	12,186	11,838	348	2.9%
Administration	166,889	167,522	155,969	11,553	7.4%
Mayor	1,524	1,418	1,331	87	6.5%
City Auditor	1,660	1,625	1,499	126	8.4%
City Council	1,898	1,820	1,646	174	10.6%
Legal	5,484	5,556	5,104	452	8.9%
Human Resources	37,892	36,265	34,082	2,183	6.4%
General Government	4,733	5,077	3,747	1,330	35.5%
INCOG	670	620	631	(11)	-1.7%
Finance	27,775	28,039	25,743	2,296	8.9%
Information Technology	33,313	33,600	35,016	(1,416)	-4.0%
Customer Care	4,268	4,273	4,104	169	4.1%
Communications	1,203	1,220	1,050	170	16.2%
Asset Management	46,469	48,009	42,016	5,993	14.3%
TRANSFERS AND DEBT	295,593	274,055	284,840	(10,785)	-3.8%
Transfers - Internal & Outside	128,367	139,770	158,732	(18,962)	-11.9%
Debt Service	167,226	134,285	126,108	8,177	6.5%
Total All Funds	<u>1,113,281</u>	<u>1,103,801</u>	<u>1,055,327</u>	<u>48,474</u>	4.6%
Less:					
Internal Transfers	108,692	119,455	138,591	(19,136)	-13.8%
Internal Service Funds	<u>61,863</u>	<u>61,113</u>	<u>58,344</u>	<u>2,769</u>	4.7%
OPERATING BUDGET	<u>\$ 942,726</u>	<u>\$ 923,233</u>	<u>\$ 858,392</u>	<u>\$ 64,841</u>	7.6%

OPERATING BUDGET

BY FUND

(amounts expressed in thousands)

FUND NAME	FY 26 PLANNED BUDGET	FY 25 ADOPTED BUDGET	FY 24 ORIGINAL BUDGET	FY 24 VS FY 25 DIFFERENCE	
				AMOUNT	PERCENT
OPERATING FUNDS					
100 General Fund	\$ 411,112	\$ 408,898	\$ 397,784	\$ 11,114	2.8%
110 Debt Service (Sinking Fund)	109,638	78,580	71,705	6,875	9.6%
120 E911 Fee Operating	5,382	5,331	4,817	514	10.7%
121 EMSA Enterprise Fund	8,442	8,612	8,553	59	0.7%
122 Permits & Licensing	598	581	564	17	3.0%
125 P.A. Law Enforcement	73	93	93	0	0.0%
127 Technology Fee Assessment	780	782	968	(186)	-19.2%
130 Economic Development	493	493	1,373	(880)	-64.1%
131 Convention & Visitors Fund	4,559	4,498	3,973	525	13.2%
132 Convention Fund	4,627	6,803	4,102	2,701	65.8%
141 Tulsa Stadium Improvement	3,979	3,979	3,716	263	7.1%
143 Tourism Improvement District 1	2,798	2,798	2,490	308	12.4%
144 Kendall Whittier Improvement District Fund	52	52	44	8	18.2%
149 Public Ways Fund	6,701	10,302	4,828	5,474	113.4%
150 Public Safety Tax Fund	26,256	27,371	24,910	2,461	9.9%
151 Streets and Transit Fund	8,768	8,299	7,942	357	4.5%
477 Short Term Capital	19,293	20,687	22,193	(1,506)	-6.8%
500 Office Services	5,294	5,749	6,304	(555)	-8.8%
501 Workers' Compensation Fund	6,481	6,029	6,029	0	0.0%
502 Employees' Benefits Fund	25,504	24,323	22,418	1,905	8.5%
503 Equipment Management	24,584	25,012	23,593	1,419	6.0%
550 One Technology Center Fund	12,874	12,838	11,531	1,307	11.3%
560 Stormwater Operating	57,221	57,312	51,051	6,261	12.3%
570 Golf Course Operations	3,730	3,730	3,510	220	6.3%
580 Airforce Plant 3 Operating	177	2,114	259	1,855	716.2%
600 Municipal Employee Pension	475	471	432	39	9.0%
730 TARE	41,252	40,208	39,813	395	1.0%
740 Water Operating	159,121	163,168	162,767	401	0.2%
750 Sewer Operating	154,347	166,018	158,860	7,158	4.5%
2000 Community Development Block Grant	5,628	5,628	5,668	(40)	-0.7%
2001 Home Investment Partnership Program	1,931	1,931	1,926	5	0.3%
2002 Emergencies Solutions Grant	310	310	310	0	0.0%
2003 Housing Opportunities for Persons w/ AIDS	801	801	801	0	0.0%
Total Operating Funds	<u>1,113,281</u>	<u>1,103,801</u>	<u>1,055,327</u>	<u>48,474</u>	4.6%
Less:					
Internal Transfers	108,692	119,455	138,591	(19,136)	-13.8%
Internal Service Funds	<u>61,863</u>	<u>61,113</u>	<u>58,344</u>	<u>2,769</u>	4.7%
OPERATING BUDGET	<u>\$ 942,726</u>	<u>\$ 923,233</u>	<u>\$ 858,392</u>	<u>\$ 64,841</u>	7.6%

CHANGES BY MAJOR EXPENDITURE CATEGORY
ALL OPERATING FUNDS
(amounts expressed in thousands)

Expenditure Category	FISCAL YEAR			FY 24 VS FY 25	
	FY 26	FY 25	FY 24	CHANGE	
	PLANNED BUDGET	ADOPTED BUDGET	ORIGINAL BUDGET	DOLLAR	PERCENT
Personal Services	\$ 425,316	\$ 421,967	\$ 397,937	\$ 24,030	6.0%
Materials & Supplies	44,598	47,308	44,927	2,381	5.3%
Other Charges	293,426	295,680	271,495	24,185	8.9%
Operating Capital	47,588	58,031	49,368	8,663	17.5%
Debt Service	167,226	134,285	126,108	8,177	6.5%
Transfers Out	135,127	146,530	165,492	(18,962)	-11.5%
	1,113,281	1,103,801	1,055,327	48,474	4.6%
Less:					
Internal Transfers and Internal Services	170,555	180,568	196,935	(16,367)	-8.3%
Total Operating Budget	\$ 942,726	\$ 923,233	\$ 858,392	\$ 64,841	7.6%

TOTAL BUDGET
(amounts expressed in thousands)

FISCAL YEAR	OPERATING BUDGET	CAPITAL BUDGET	TOTAL
Original 2023 - 2024	\$ 858,392	\$ 121,564	\$ 979,956
Adopted 2024 - 2025	\$ 923,233	\$ 110,315	\$ 1,033,548
Dollar Amount Change	\$ 64,841	\$ (11,249)	\$ 53,592
Percentage Difference (%)	7.6%	-9.3%	5.5%
Planned 2025 - 2026	\$ 942,726	\$ 160,606	\$ 1,103,332

CHANGES IN CAPITAL IMPROVEMENT FUNDS

The FY25 capital budget totals \$124,693,000 (net of debt service) - a \$14,065,000 decrease, 10.0 percent, from FY24. In addition to this, it is anticipated that the City will appropriate an additional \$200,120,000 in off-cycle capital dollars in FY25.

In FY14, voters approved the Improve Our Tulsa capital program to begin at the conclusion of the Fix Our Streets program in FY15. This program will provide \$918,700,000, of which \$355,000,000 is provided through general obligation bonds with the remaining \$563,700,000 coming from the extension of a capital improvements sales tax. The sales tax funding concluded in FY21, with just the general obligation bonds remaining. To date, \$321,645,000 in bonds have been issued. This initiative was designed primarily to address streets and transportation needs; however, notable funds have been directed towards citywide and departmental capital needs as well.

In FY16, voters approved the Tulsa Vision Economic Development Program. This program will provide \$510,634,000 in funds to address economic development projects across the City. This program was partially advanced funded with three revenue bonds issued for a total of \$349,700,00. The remaining funding is appropriated annually, FY17 through FY2032. For the program overall, \$453,794,000 has been appropriated to date.

In FY20, the citizens approved the Improve Our Tulsa II capital program, with funding beginning FY22 at the conclusion of Improve Our Tulsa I. This program will fund \$639,000,000, with \$193,000,000 being funded from sales tax, another \$427,000,000 being financed through general obligation bonds, and finally, \$19,000,000 being collected from sales tax but held in the Economic Stabilization Fund as a rainy-day reserve. Appropriations to date: \$112,483,334 in sales tax appropriations; \$164,055,000 in general bond issuances.

Most recently in FY24, the citizens approved the Improve Our Tulsa III capital program. This program will fund \$815,415,000 in projects, with \$430,515,000 being funded from extension of the existing sales tax and will begin collections in January 2026 at the conclusion of Improve Our Tulsa II program. Additionally, \$384,900,000 will be financed through general obligation bonds beginning in FY24. Appropriations to date: \$87,550,000 in general bond issuances.

Public Safety and Protection

FY25 appropriations in this category total \$2,890,000 as part of the authorized \$23,000,000 in the Improve Our Tulsa II.

Cultural Development and Recreation

FY25 appropriations in this category total \$19,535,000, which includes \$8,225,000 for park facilities improvements as part of the authorized \$30,000,000 in the Improve Our Tulsa II. Additionally, \$600,000 is for Tulsa Zoo entrance and parking rehabilitation, as part of the authorized \$6,000,000, in the Improve Our Tulsa II. Lastly, \$10,710,000 is being appropriated for River Parks in FY25, including: \$400,000 for trail extensions on the east bank of riverside drive near 101st street, as part of \$4,000,000, in the Tulsa Vision sales tax program and \$10,310,000 for the south Tulsa dam and related amenities, as part of \$64,214,000, in the Tulsa Vision sales tax program.

Public Works, Transportation, and Infrastructure

FY25 total "pay as you go" appropriations in this category total \$72,685,000. This total does not include \$163,250,000 in general obligation and revenue bonds, which are off-cycle appropriations and not included

in the annual adopted budget. Water system improvements are primarily targeted to the City's treatment and distribution systems, however as recommended by the current Water/Sewer Comprehensive Plan, the City continues to direct more funding towards the rehabilitation of water and sewer related facilities. In FY25, water projects will receive a total of \$40,620,000. Sanitary sewer projects will receive appropriations of \$62,115,000 in FY25. Funding continues to be fairly distributed between citywide needs and specific treatment plant and lift station improvements. There will be \$12,688,000 appropriated for citywide water main replacements, reflecting the Tulsa Municipal Utility Authority's (TMUA) dedication to replace a dedicated percent annually. Additionally, Automatic Meter Reading Upgrades/Installation will receive \$20,600,000. Lastly, Stormwater will receive \$16,670,000 in FY25 to begin implementation of projects recommended as part of the Stormwater Utility Enterprise Initiative. Most notably, \$7,000,000 will go to stormwater maintenance building expansion.

Public Works, Transportation, and Infrastructure will receive: \$33,355,000 in allocations from the ninth issue of the 2014 Improve Our Tulsa Bond Program, \$52,545,000 in allocations from the fifth issue of the 2020 Improve Our Tulsa II General Obligation Bond Program, and \$67,500,000 in allocations from the third issue of the 2023 Improve Our Tulsa III Bond Program. Of these dollars, Street and Expressways will receive the bulk of appropriations for improvements including major street rehabilitation and road widening, bridge replacement and repair, and various traffic control projects. Additionally, \$42,850,000 will be allocated to address facility needs citywide from Improve Our Tulsa II sales tax and Improve Our Tulsa III bonds. This includes \$14,200,000 for Fire/Police Equipment Maintenance building.

Social and Economic Development

Economic development related projects will receive allocations of \$12,580,042 in FY25. \$1,400,000 of these funds will be for Tulsa Public Schools teacher retention, recruitment, and training. Another \$2,350,000 will be appropriated for Economic Development Infrastructure, and \$3,000,000 to the Community Development Priority Projects. Lastly, \$5,417,542 will be appropriated for Arena District Master Plan Implementation project.

Conclusion

FY21 was the final year of appropriations within the Improve Our Tulsa I sales tax capital program. However, funded projects will continue until completion within the program. FY25 will be the fourth and final full year of the Improve Our Tulsa II sales tax capital program, which will continue the focus of Improve our Tulsa I. Additionally, FY25 will continue the general obligation bond program portion of Improve Our Tulsa III in tandem with previous Improve Our Tulsa bond programs. The City will continue to utilize loans and revenue bonds to finance water and wastewater treatment plant improvements to address plant maintenance backlogs. Under current policy, many enterprise capital needs will continue to be financed through user charges and revenue bonds, as these systems are self-supporting.

IMPACT OF FY25 CAPITAL IMPROVEMENTS ON THE OPERATING BUDGETS

The City of Tulsa's capital budget has a direct impact on the City's operating budget. Some improvements may reduce financial obligations on the General Fund by creating cost-saving opportunities. However, some improvements funded in the capital budget will increase the City's operating expenses. These obligations may include increased maintenance costs, janitorial services, utilities, and personnel. Therefore, as part of preparing the Capital Improvements Plan (CIP), estimates are submitted by sponsoring departments regarding future operating costs that these projects may incur. A full listing of projects receiving funding in FY25 and FY26 are listed in section 6, Fiscal Year 2025-2026 Capital Budget.

The City continues its focus on renovation and rehab of existing infrastructure, which began in the 2005 Capital Improvement Bond Program and as evidenced by the 2020 Improve Our Tulsa Sales Tax Program. Many projects in these programs focused on the rehabilitation or repair of existing assets which often have little to no additional impact on the General Fund. New construction or expansion projects will continue to be minimal for the foreseeable future. Moreover, as in prior years, considerable funding from the voter-approved capital packages will be appropriated for the rehabilitation of streets and expressways throughout the City of Tulsa. In FY25, street improvements are estimated to have bond issuances of \$116,530,000. As more arterial and non-arterial streets are improved, the annual maintenance costs on existing roads should lessen as the aggregate useful life of the street system rises across the city.

The anticipated General Fund impact of recently completed capital projects will grow in FY25 and beyond. For example, the completion of the South Tulsa Dam is estimated to cost an additional \$300,000 in annual operating costs. Additionally, ADA Improvements for City Parks are anticipated to require an additional \$30,000 for operating expenses. An example in years to come is a second phase of the Animal Welfare expansion that is being planned. Annual personnel expenses related to this expansion have been estimated at \$420,000.

Currently, it is difficult to get an accurate picture of the potential operating impact of projects proposed and approved. Thus, initially funded projects may lack sufficient annual funding to support continued operations. Therefore, research will need to be conducted to explore the best practices to enable operating departments and city officials to have visibility and accountability of the long-term viability of potential projects.

CAPITAL BUDGET

BY FUND

(amounts expressed in thousands)

		FY 26	FY 25	FY 24	FY 24 VS FY 25		
		PLANNED	ADOPTED	ORIGINAL	DIFFERENCE		FY 23
FUND NAME		BUDGET	BUDGET	BUDGET	AMOUNT	PERCENT	ACTUALS
CAPITAL FUNDS							
148	Public Ways Capital Fund	\$ 3,021	\$ 0	\$ 0	\$ 0	N/A	\$ 2,600
401	2001 Sales Tax Fund	0	0	0	0	N/A	53
402	2006 Sales Tax Fund	0	0	0	0	N/A	1,109
405	2014 Sales Tax Fund	0	0	0	0	N/A	11,039
409	2022 Sales Tax Fund	37,529	36,123	36,878	(755)	2.1%	40,338
410	2023 Sales Tax Fund	65,173	0	0	0	N/A	0
4000	2016 Tulsa ED Vision Fund	35,572	67,048	75,196	(8,148)	12.2%	64,456
5600	Stormwater Capital Projects	8,885	6,670	7,189	(519)	7.8%	5,425
7400	TMUA Water Capital Projects	19,881	23,520	30,854	(7,334)	31.2%	58,761
7500	TMUA Sewer Capital Projects	29,998	42,495	39,873	2,622	-6.2%	40,751
Total Capital Funds		200,059	175,856	189,990	(14,134)	-8.0%	224,532
Less:							
Transfers		39,453	65,541	68,426	(2,885)	-4.4%	68,731
CAPITAL BUDGET		\$ 160,606	\$ 110,315	\$ 121,564	\$ (11,249)	-9.3%	\$ 155,801

CAPITAL BUDGET

BY DEPARTMENT

(amounts expressed in thousands)

DEPARTMENT	FY 26	FY 25	FY 24	FY 24 VS FY 25		FY 23 ACTUALS
	PLANNED	ADOPTED	ORIGINAL	DIFFERENCE		
	BUDGET	BUDGET	BUDGET	AMOUNT	PERCENT	
Asset Management	0	900	0	900	N/A	0
Information Technology	0	0	0	0	N/A	2,500
Police	0	0	0	0	N/A	4,500
Fire	22,522	2,890	4,300	(1,410)	-32.8%	3,900
Engineering Services	0	0	96,940	(96,940)	-100.0%	130,871
Public Works	26,491	10,710	0	10,710	N/A	0
Water And Sewer	58,764	72,685	5,487	67,198	>500%	5,875
Parks And Recreation	15,925	9,300	7,575	1,725	22.8%	4,608
Department of City Experience	28,354	5,330	0	5,330	N/A	0
Mayor's Office Of Eco Development	1,300	2,350	1,650	700	42.4%	436
INCOG	0	0	262	(262)	-100.0%	261
Elected Officials - Mayor's Office	150	1,550	1,550	0	0.0%	1,600
Tulsa Transit	7,100	4,600	3,800	800	21.1%	1,250
Transfers To Other Funds	39,453	65,541	68,426	(2,885)	-4.2%	68,731
Total Capital Funds	200,059	175,856	189,990	(14,134)	-7.4%	224,532
Less:						
Transfers	39,453	65,541	68,426	(2,885)	-4.2%	68,731
CAPITAL BUDGET	\$ 160,606	\$ 110,315	\$ 121,564	\$ (11,249)	-9.3%	\$ 155,801

FISCAL YEAR 2025
ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES
(amounts expressed in thousands)

	General Fund	Special Revenue	Special Assessment	Debt Service	Grants
BEGINNING BALANCE	\$ 55,879	\$ 70,588	\$ 4,248	\$ 73,725	\$ 0
RESOURCES					
Taxes	\$ 276,593	\$ 47,663	\$ 6,805	\$ 92,650	\$ 0
Licenses, Permits, and Fees	11,513	645	0	0	0
Intrgvmtl Grant Revenues	8,245	0	0	0	6,668
General Government	13,991	5,073	0	0	0
Enterprise	0	0	0	0	0
Fines and Forfeitures	6,644	861	6,828	0	0
Debt Related Revenues	0	0	0	0	0
Investment Income	10,084	918	32	0	0
Miscellaneous	30,167	0	0	0	2,000
TOTAL	\$ 357,237	\$ 55,160	\$ 13,665	\$ 92,650	\$ 8,668
Transfers In	\$ 36,410	\$ 14,278	\$ 0	\$ 180	\$ 0
Internal Service Charges	0	0	0	0	0
GRAND TOTAL	\$ 393,647	\$ 69,438	\$ 13,665	\$ 92,830	\$ 8,668
EXPENDITURES / EXPENSES					
Public Safety and Protection	\$ 227,239	\$ 42,793	\$ 0	\$ 0	\$ 0
Cultural Development And Recreation	28,304	4,399	0	0	150
Social and Economic Development	22,921	7,920	4,469	0	1,826
Transportation and Public Works	38,737	11,122	10,136	0	385
Administration	81,805	6,143	52	0	6,307
Transfers to Other Funds	9,892	2,561	2,474	0	0
Debt Service	0	0	0	78,580	0
GRAND TOTAL	\$ 408,898	\$ 74,938	\$ 17,131	\$ 78,580	\$ 8,668
RESOURCES LESS OUTLAYS	\$ (15,251)	\$ (5,500)	\$ (3,466)	\$ 14,250	\$ 0
BALANCE	\$ 40,628	\$ 65,088	\$ 782	\$ 87,975	\$ 0
Less:					
Operating and Other Reserves	(27,615)	0	(115)	(63,269)	0
END OF YEAR BALANCE	\$ 13,013	\$ 65,088	\$ 667	\$ 24,706	\$ 0

FISCAL YEAR 2025
ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES
(amounts expressed in thousands)

	Capital Projects	Trust and Enterprise	Internal Service	TOTAL
BEGINNING BALANCE	\$ 141,428	\$ 68,723	\$ 7,607	\$ 422,199
RESOURCES				
Taxes	\$ 131,650	\$ 0	\$ 0	555,361
Licenses, Permits, and Fees	0	247	0	12,405
Intrgmntl Grant Revenues	0	0	0	14,913
General Government	0	7,415	0	26,479
Enterprise	0	381,301	0	381,301
Fines and Forfeitures	0	69	0	14,402
Debt Related Revenues	0	0	0	0
Investment Income	6,442	5,962	0	23,438
Miscellaneous	107	406	0	32,680
TOTAL	\$ 138,199	\$ 395,400	\$ 0	\$ 1,080,979
Transfers In	\$ 72,685	\$ 26,648	\$ 0	\$ 150,201
Internal Service Charges	0	0	61,359	61,359
GRAND TOTAL	\$ 210,884	\$ 422,048	\$ 61,359	\$ 1,272,539
EXPENDITURES / EXPENSES				
Public Safety and Protection	\$ 2,890	\$ 7,430	\$ 0	\$ 280,352
Cultural Development And Recreation	9,300	3,730	0	45,883
Social and Economic Development	7,680	81	0	44,897
Transportation and Public Works	87,995	250,581	0	398,956
Administration	2,450	12,950	61,113	170,820
Transfers to Other Funds	65,541	123,994	0	204,462
Debt Service	0	55,705	0	134,285
GRAND TOTAL	\$ 175,856	\$ 454,471	\$ 61,113	\$ 1,279,655
RESOURCES LESS OUTLAYS	\$ 35,028	\$ (32,423)	\$ 246	\$ (7,116)
BALANCE	\$ 176,456	\$ 36,300	\$ 7,853	\$ 415,083
Less:				
Operating and Other Reserves	0	(21,686)	0	(112,685)
END OF YEAR BALANCE	\$ 176,456	\$ 14,614	\$ 7,853	\$ 302,397



OFFICE OF THE MAYOR

April 17, 2024

To:

Councilor Vanessa Hall-Harper
Councilor Jeannie Cue
Councilor Crista Patrick
Councilor Laura Bellis
Councilor Grant Miller

Councilor Christian Bengel
Councilor Lori Decter Wright
Councilor Phil Lakin, Jr.
Councilor Jayme Fowler

Re: *Organizational Plan for the City of Tulsa*

Pursuant to Article III, Section 1.4(B), of Tulsa's Revised Charter, I am pleased to submit this plan of organization in support of the efficient and effective operation of City Government.

The organizational structure reflected in the attached organizational chart is intended to support the challenging and important work of City employees and our partner agencies. The plan reflects adjustments made over the last year, including the reestablishment of the Mayor's Office of Economic Development.

I look forward to another productive and successful year implementing our shared goals for our community.

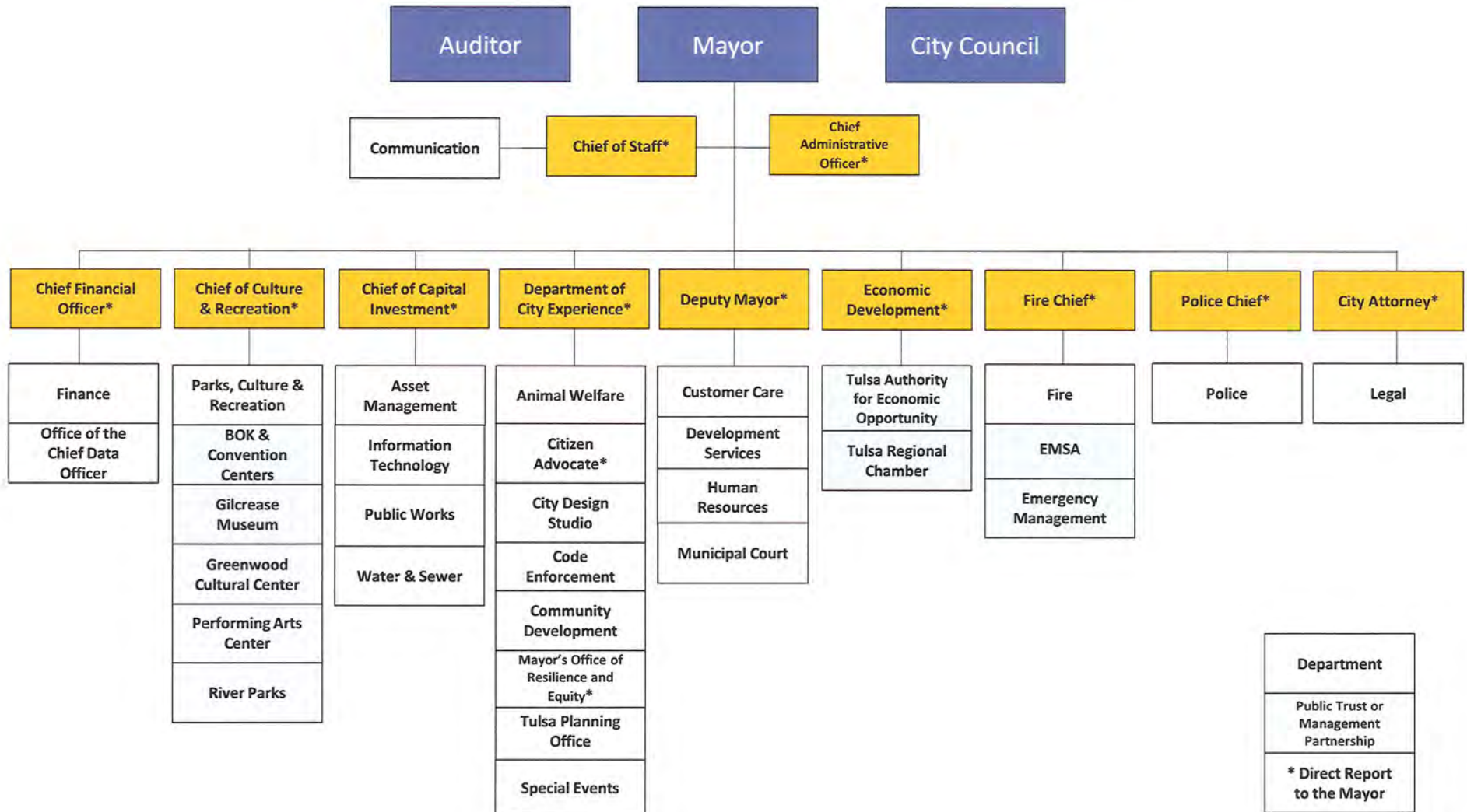
Best regards,

A handwritten signature in green ink, appearing to read "G. T. Bynum", with a stylized flourish extending to the right.

G. T. Bynum
Mayor
City of Tulsa



Citizens of Tulsa



DEVELOPMENT OF THE FISCAL YEAR 2024-2025 OPERATING AND CAPITAL BUDGET

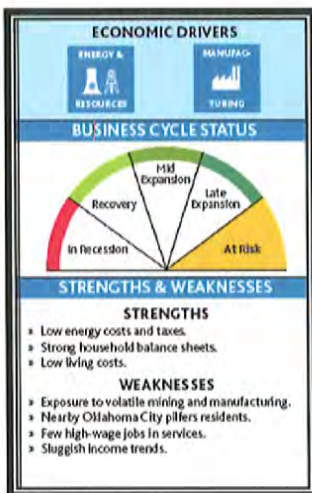
September 2023	Early September: Department Directors debriefing on FY24 Budget Process.
September 2023	Mid-September: City Council debriefing on Budget. General discussion of changes and /or improvements. Discuss with Council the timing of the FY24 Compendium of Needs process.
October 2023	The Finance Department Budget and Planning Division notifies all departments that new capital requests and any revisions to previous submissions are due in November. A list of non-funded capital requests is provided to ensure they are all reviewed and updated.
November 2023	Departments review previous capital requests to ensure all information is still current and prepares new capital requests.
December 2023– February 2024	Budget and Planning Division reviews all new capital requests. Projects are forwarded to the Indian Nations Council of Governments (INCOG) for review and comment and for presentation to the Tulsa Metropolitan Area Planning Commission (TMAPC).
December 2023	Budget and Planning Division distributes Budget Manual and other operating budget preparation material to departments. Meetings are held with departments' staff responsible for completing budget requests.
January 2024	Deadline for departments to submit operating budget requests and related supporting material.
February 2024	Proposed new capital projects are presented to TMAPC for review. TMAPC finds that the projects are in conformance with the City's comprehensive plan.
February 2024	Budget and Planning Division reviews budget requests and prepares summary reports. The Mayor and Management Team review the reports, preliminary revenue estimates and significant issues. Mayor briefs Council on Budget requests and preliminary revenue estimates.
February - March 2024	Budget and Planning Division, in close collaboration with departments, develops a proposed five-year capital improvements schedule - the first year of which will be the upcoming fiscal year's proposed capital budget.
March - April 2024	Mayor and Management Team are briefed on departments' requests. They make the policy decisions necessary to prepare a balanced budget for City Council consideration.
April 17, 2024	Mayor presents proposed Budget and CIP to City Council.
May 2023	City Council reviews proposed Budget and CIP. As part of the process, the City Council holds hearings, one official as required by State Law, and interviews the Mayor and various department directors, as part of the deliberations.
June 12, 2024	Adoption of Budget, Capital Improvements Plan, and approval of resolutions related to trusts and their debt.

Purpose – Why should we plan long range?

Stimulate	Stimulate discussion and long-term strategic thinking
Develop	Develop consensus on long-term financial direction
Identify	Identify future challenges and opportunities and causes for financial imbalances
Provide	Provide strategies to secure financial sustainability and lend context to the budget process
Empower	Empower decision makers with tools for a less reactive and more strategic, resilient, sustainable plan



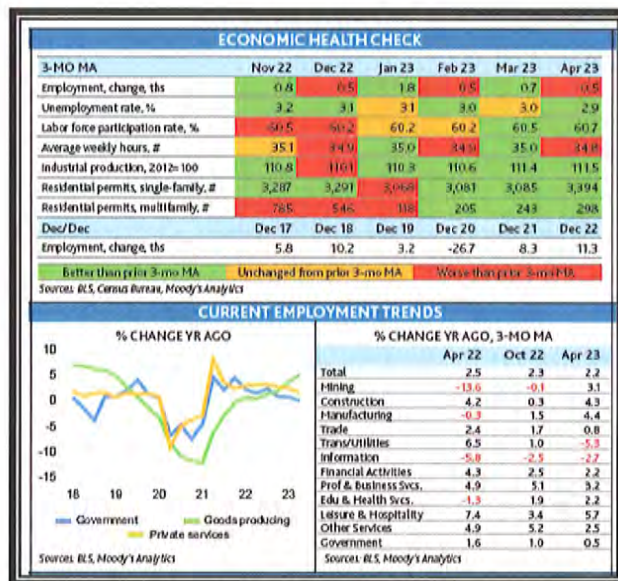
Oklahoma / Tulsa Economic Indicators



INDICATORS	2023	2024	2025	2026	2027	2028
Gross metro product (C12\$ bil)	51.0	52.0	53.1	54.4	55.6	56.8
% change	1.8	1.9	2.2	2.5	2.2	2.0
Total employment (ths)	460.3	462.4	464.6	465.6	466.2	467.0
% change	1.7	0.5	0.5	0.2	0.1	0.2
Unemployment rate (%)	3.1	3.5	3.7	3.6	3.7	3.7
Personal income growth (%)	5.9	4.5	3.9	4.0	3.9	3.8
Median household income (\$ ths)	64.5	66.7	68.7	70.9	73.1	75.4
Population (ths)	1,035.7	1,037.9	1,039.5	1,040.8	1,041.9	1,042.6
% change	0.3	0.2	0.2	0.1	0.1	0.1
Net migration (ths)	2.2	0.5	0.1	-0.1	-0.2	-0.3
Single-family permits (#)	2,237	2,116	2,338	2,475	2,413	2,296
Multifamily permits (#)	116	85	111	132	141	121
FHFA house price (1995Q1=100)	286.9	272.8	265.3	267.0	2717	278.0

Reference: Charts provided by Moody's Analytics May 2023

Oklahoma / Tulsa Economic Indicators



Reference: Charts provided by Moody's Analytics May 2023



Risk and Opportunities

General Fund w/ DCA	FY25 Financial Plan	FY26 Forecast	FY27 Forecast	FY28 Forecast	FY29 Forecast	FY30 Forecast
Projected Revenues	\$379.3	\$387.6	\$397.3	\$406.1	\$414.2	\$422.5
Personnel	\$291.3	\$294.7	\$301.8	\$309.0	\$316.4	\$324.0
Material & Supplies	\$8.7	\$9.0	\$9.2	\$9.5	\$9.8	\$10.1
Other Service / Charges	\$81.9	\$84.4	\$86.9	\$89.5	\$92.2	\$94.9
Transfers	\$6.7	\$6.9	\$7.0	\$7.2	\$7.4	\$7.5
Total Outlay	\$388.6	\$394.9	\$404.9	\$415.2	\$425.8	\$436.6
Over/(Short)	-\$9.3	-\$7.2	-\$7.6	-\$9.1	-\$11.6	-\$14.1
Need Economic Growth to achieve Outlays	3.1%	4.1%	4.5%	4.5%	4.8%	5.4%

** Revenue growth projections based off of Moody's Analytics Gross Metro Product Models (Tulsa) **

** CPI Index based off of historical averages 00's**

** Assumed 2.4% Growth in Personal Services Cost and 3% Growth in Supplies and Services Cost **

Risk:

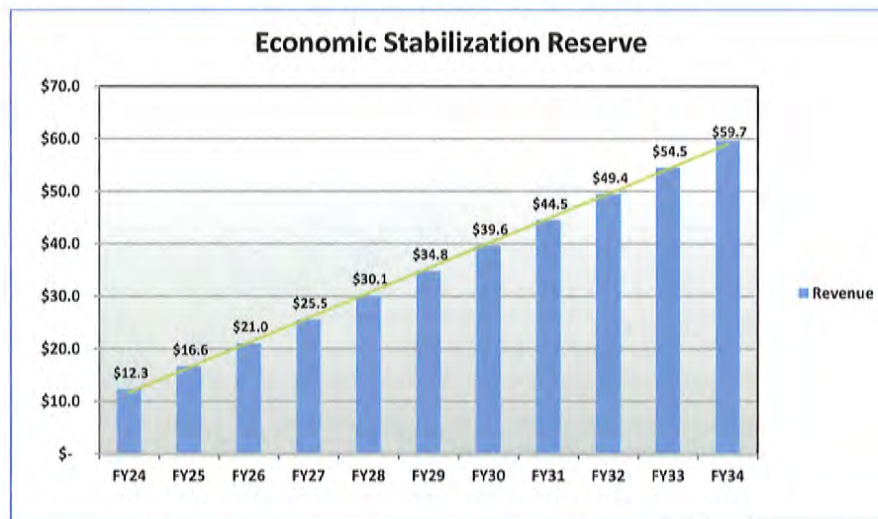
- Planned compensation and growth could be impacted by high interest rates.
- Reliant on Energy sector (high concentration of jobs).
- Desired growth needed is above national average.
- Extreme weather events are prevalent in Oklahoma, which potentially impact both revenue and costs.

Opportunities:

- Continue to attract new businesses to Tulsa from high tax areas (i.e. Chicago, New York).
- Support policies to retain highly educated Oklahomans from leaving the state.
- Continue to attract industries in Technology, Healthcare, and Non-energy related Manufacturing.



Long Term Planning and Economic Reserve Fund

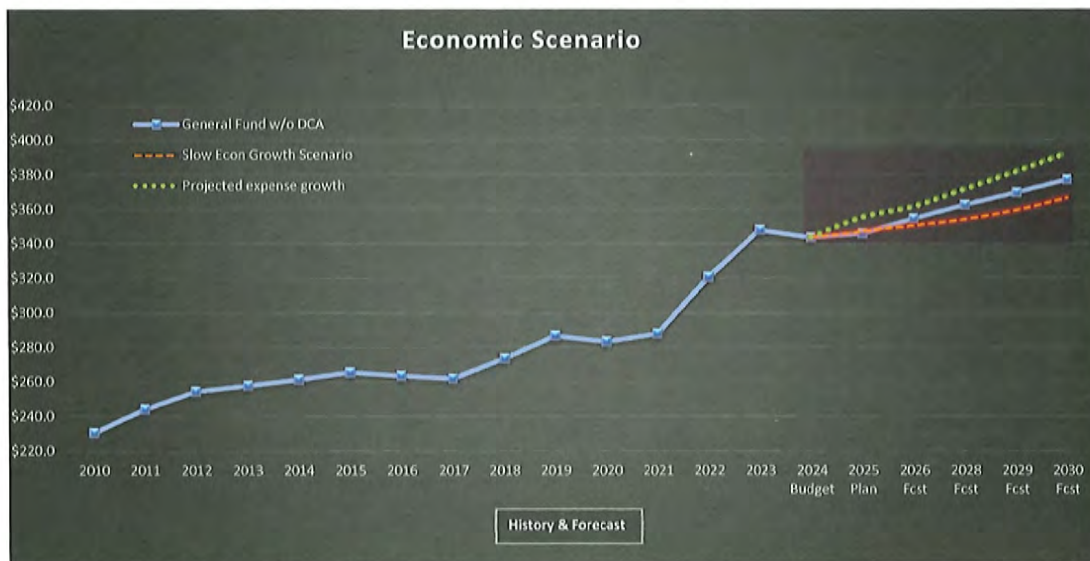


** Assumes no economic contraction / or draw downs from fund **

** Assumes on average a 2% growth in sales tax annually **



Long Term Planning and Economic Scenarios



** Slow growth scenario based off historical actuals of (2012 – 2015)

LONG RANGE FINANCIAL PLANNING

FOR FISCAL YEARS 2025-2029

INTRODUCTION

This summary provides a general description of the long-range financial planning efforts associated with the City's General Fund and Enterprise Funds for Fiscal Years (FY) 2025 thru 2029 and includes each fund's original FY24 budget as adopted by the City Council and approved by the mayor. The annual report is prepared to provide policy makers with the most current information needed to make judgments about the major financial policy issues facing the City of Tulsa. It is not a detailed line-item spending plan, service delivery plan, or budget for the next five years, but an examination of how issues will affect Tulsa's financial condition. It has been designed to meet the following objectives:

- Provide the Mayor and City Council with information about potential financial changes.
- Provide an updated financial base by which different financing options can be considered.
- Provide elected officials, the public, and staff with information about the long-term impacts of current and anticipated financial policies.
- Examine risks and opportunities of different economic scenarios.
- Outline potential scenarios for growth, contraction, and baseline to give a general picture of long-term trends.
- Identify elected official budgetary goals and priorities.

As with any multi-year analysis, it is based on assumptions about the future. Of importance to a study of this type is the performance of the national and local economies, since tax revenues and demands for services are directly related to private economic activity. As assumptions become less reliable the further out in time they are applied, it is important this type of analysis be updated annually as new data are available and new issues arise.

It begins with a review of the projected economic indicators and assumptions. This is followed by sections about the General Fund, Economic Stabilization Reserve and Enterprise Funds.

MAYOR AND CITY COUNCIL GOALS

Annually in December, the Mayor and City Council convene an annual strategic planning and goal setting retreat. The City staff presents various policy and program initiatives scheduled for implementation and reports on the progress of previously identified goals. The last several years, the primary goals have been to increase the number of uniformed police officers, building cash reserves and to provide an annually satisfactory performance increase for the City's workforce. These three goals are still the top priorities for the next several years, but other areas are also high on the list. The City's General Fund resources will continue to be focused on achieving progress on the top three, but the other areas on list will receive attention and be prioritized based on resources and policy considerations. A partial list of the shared goals is shown below:

- a. Combat Homelessness
- b. Increase Transit Access to Jobs
- c. Improve Neighborhood Conditions
- d. Continue Work on Equity Indicators
- e. Economic Development and Commercial Revitalization
- f. Police Recruitment and Community Policing
- g. Employee Compensation
- h. Tourism and Destination Districts
- i. Cash Reserves

LOCAL ECONOMY

Economic indicators are pointing to contraction in growth for the last half of Fiscal Year 2024. Economic projections indicate that the 2025 Fiscal Year may experience slowing economic growth along with some increasing unemployment. The outlook by noted industry experts forecast slowing GMP growth percentage in FY 2025 (see Moody's graph below). Inflation continues to cause economic constraints and customer sentiment fell to some of the lowest levels in history. (See Chart - Federal Reserve Bank of Kansas City)

Tulsa's average unemployment rate decreased from 4.2% in 2021 to 3.1% in 2022. The expectation is for unemployment to remain approximately the same in 2023. The TMSA experienced significant net migration in 2021 & 2022. The consequences of the COVID-19 pandemic led many families and individuals to leave their previous home

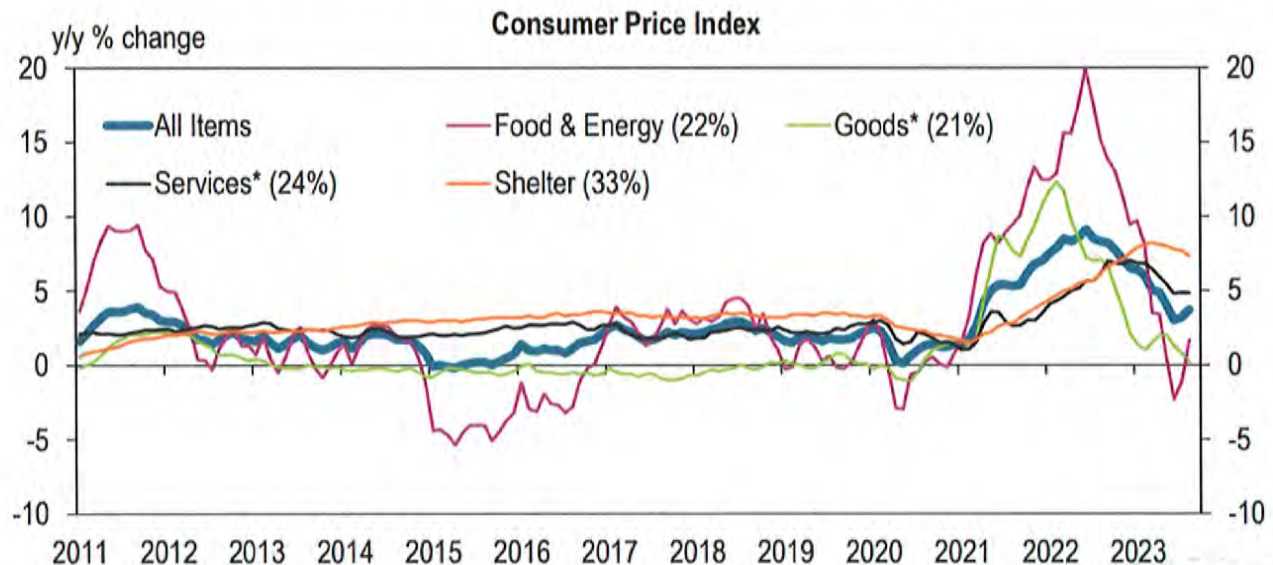
states due to real estate availability/pricing, more beneficial school options, and higher cost of living. Over 15,000 people relocated to the Tulsa area over the last two years, which is a substantial factor in forecasting tax base and overall production increases in the future.

2017	2018	2019	2020	2021	2022	INDICATORS	2023	2024	2025	2026	2027	2028
51.3	53.3	54.3	50.9	50.9	50.1	Gross metro product (C12\$ bil)	51.0	52.0	53.1	54.4	55.6	56.8
2.6	3.9	1.8	-6.7	-0.7	-1.6	% change	1.8	1.9	2.2	2.5	2.2	2.0
448.2	456.7	462.5	438.5	442.3	452.7	Total employment (ths)	460.3	462.4	464.6	465.6	466.2	467.0
0.5	1.9	1.3	-5.2	0.9	2.4	% change	1.7	0.5	0.5	0.2	0.1	0.2
4.2	3.4	3.1	6.6	4.2	3.1	Unemployment rate (%)	3.1	3.5	3.7	3.6	3.7	3.7
7.0	7.1	3.4	1.5	6.5	3.7	Personal income growth (%)	5.9	4.5	3.9	4.0	3.9	3.8
53.2	55.3	57.4	58.7	59.7	60.7	Median household income (\$ ths)	64.5	66.7	68.7	70.9	73.1	75.4
1,003.6	1,009.1	1,014.7	1,017.3	1,025.2	1,032.5	Population (ths)	1,035.7	1,037.9	1,039.5	1,040.8	1,041.9	1,042.6
0.8	0.6	0.6	0.3	0.8	0.7	% change	0.3	0.2	0.2	0.1	0.1	0.1
4.2	2.5	3.0	1.3	7.8	7.6	Net migration (ths)	2.2	0.5	0.1	-0.1	-0.2	-0.3
3,160	2,845	3,377	4,039	4,354	3,759	Single-family permits (#)	2,237	2,116	2,338	2,475	2,413	2,296
484	567	929	885	566	1,311	Multifamily permits (#)	116	85	111	132	141	121
189.6	195.7	203.5	214.0	240.9	283.6	FHFA house price (1995Q1=100)	286.9	272.8	265.3	267.0	271.7	278.0

MOODY'S ANALYTICS / Précis® U.S. Metro / May 2023

FEDERAL RESERVE BANK OF KANSAS CITY – OKLAHOMA CITY BRANCH

CPI inflation ticked up from 3.2% to 3.7% in August, with shelter and services elevated and energy prices rising again



Source: Chad Wilkerson – Federal Reserve Bank of Kansas City

GENERAL FUND FY 2025 PROJECTIONS

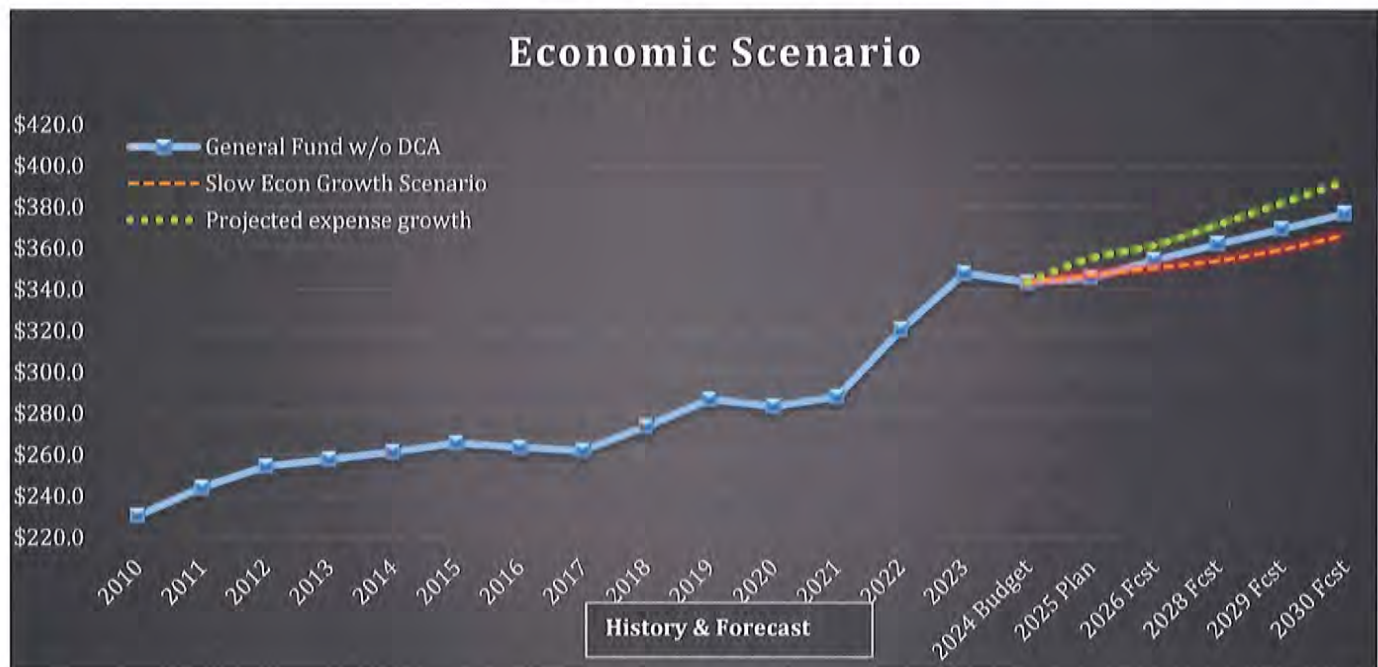
FY23 General Fund revenues were \$381.1 million. The original budget for FY24 projected the GF revenue to be \$377.1 million. Due to expert predictions that forecasted the likelihood of a recession being somewhat high, projections showed a small decrease in funding year over year. In FY23, the GF benefitted from an increase in Fee in lieu of tax revenues that reflect utility rate increases of 7% Sewer and 8.5% Stormwater rate in FY23.

Direct Cost Allocation is included again in the total revenue for FY24. The large increase in projected revenue over the 2025 - 2029 period is the result of the inclusion of revenue derived from Direct Cost Allocation (DCA) to the City's enterprise funds. The change is largely neutral as the revenue derived from the DCA is equal to the expenditures and is largely an accounting accommodation. Over the last couple of years, the City of Tulsa has benefited from the efforts of the Oklahoma Tax Commission to capture online internet sales which has resulted in substantial growth in revenue from the City's Use Tax. Slight growth in the use tax is expected to continue for the foreseeable future.

As part of a broader strategy to discuss elected official goals during budget planning for FY 2024, staff also undertook scenario planning to discuss both risks and opportunities that may exist in pursuit of identified goals. The staff utilized Government Finance Officers Association (GFOA) guidance in constructing scenarios, risk planning and consulted peer local governments in risk and long-range financial planning methods. The scenarios were built around the City's General Fund as that is where the City has experienced the greatest volatility and has historically represented the greatest risk. Three basic scenarios were constructed and presented to the City Council. A baseline status quo scenario, a slow growth scenario, and expenditure growth scenario were constructed and presented. A brief synopsis of each follows:

BASILINE SCENARIO

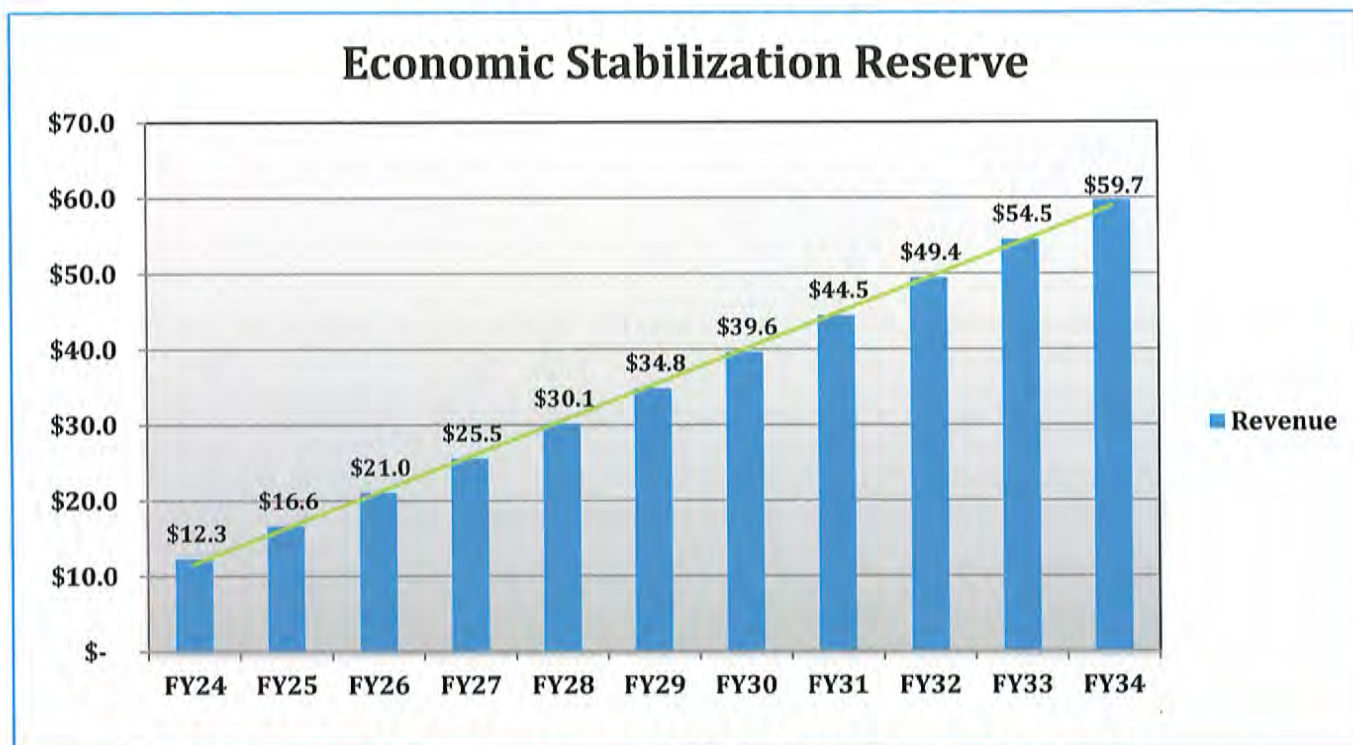
The Baseline Scenario was based on taking plan year FY 2025 revenue and applying projected Tulsa MSA Gross Metro Product (GMP) growth for the forwarding looking five years. The annual growth between FY 2026 thru 2030 rates are projected to be between 2.0% and 3.5%. The General Fund Revenue less DCA scenario is forecasted based on Moody's Analytica using experts forecast models. The Slow Econ Growth scenario is based on the historical slow growth recovery we experienced during the (2012 to 2015) period. Projected expense growth is our expenditures curve forecast based on a 2.4% annual growth rate used to cover estimated cost increases in labor and a 3.1% growth rate to cover materials and supplies. These estimates are based on a long-term outlook, with the forecast that inflation will continue to moderate from the highs experienced in 2022.



ECONOMIC STABILIZATION RESERVE

Coming out of the last recession from 2009 through 2011, the City's revenues recovered sharply in 2012 and the City found itself with a sizeable unassigned fund balance, approximately \$12.0 million dollars. The City chose to fund several one-time items around initiatives to improved efficiency, such as a timekeeping system but also chose to

establish a permanent economic stabilization reserve and deposit \$2.0 million into it to offset future General Fund reductions because of negative economic events. From 2012 thru 2019 no additional contributions were made to the reserve. In November of 2019 as part of the reauthorization of a capital improvement sales tax, the City added a permanent sales tax to fund the reserve to the ballot for consideration by the Tulsa voters. The tax is 0.05% and was overwhelmingly approved by the voters. The tax will generate approximately \$4.3 million a year.



ENTERPRISE FUNDS –

SOLID WASTE

The City's volume-based refuse collection system has now been in effect for six years. It is modeled after other utilities such as water, electricity, or gas; in that the more that is used, the more one pays. Recycling disposal is also provided, though not mandatory. A 16% increase in billing rates went into effect during the October 2023 billing cycle. The most recent recommended future rate increases are 9% for FY25, 5% for FY26 through FY29.

WATER

The Tulsa Metropolitan Utility Authority (TMUA) contracted with the Infrastructure Management Group (IMG) Team in 2012 to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the water system and made recommendations for future short-term and long-term capital improvements. TMUA first utilized the asset optimization program in FY16 to better align investments with asset failure cycles. Going forward, TMUA will continue to employ this methodology on all capital plans. There was a 3% rate increase beginning in October 2023. Recommended rate increases for the future are: +3% in FY25, +6% in FY26, +6% for FY27, +3% for FY28, and +2% for FY29.

SEWER

The Tulsa Metropolitan Utility Authority (TMUA) contracted with the Infrastructure Management Group (IMG) Team in 2012 to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the wastewater system, in addition to addressing consent and administrative orders received by the Environmental Protection Agency and the Oklahoma Department of Environmental Quality. The updated CWSS makes recommendations for future short-term and long-term capital improvements. TMUA first utilized the asset optimization program in FY16 to better align investments with asset failure cycles. Going forward, TMUA will continue to employ this methodology on all capital plans. A 4% increase in rates was approved and went into effect in October 2023. Recommended rate increases for the future are: +3% in years FY25 through FY29.

STORMWATER

The Stormwater Drainage and Hazard Mitigation Advisory Board initiated a Stormwater Utility Enterprise Initiative (SUEI). The initiative is an asset management and strategic planning study. Identifying the operational needs was established as a top priority. Operational needs will be identified over the next 5-year period and incorporated in the rate model. The field assessments of the stormwater infrastructure are in process. Assumptions have been made for annual needs of FY25 - FY29. As the assessments are completed, the actual dollars required will be input in the rate model. The current rate model recommended an 8.5% rate increase for FY24 and went into effect in October 2023. An increase of 15% is projected for FY25 and FY26, as well as a 10% increase in 2027, and a 4% increase for 2028 and FY29.

CITY OF TULSA 2024 – 2025 BUDGET COMMUNITY PROFILE

GREATER TULSA

Tulsa's first "town council" meeting in 1836, under an oak tree which still stands on a hill near the downtown area, was presided over by Archie Yahola, a full-blooded Creek Indian and chief of the Tulsa Lochapolas. The name Tulsa was derived from "tallasi", a contraction of the Creek "Tallahassee" or "Tallahassee", meaning "old town".

The town's initial growth came as a center for ranchers, farmers, and traders. When the post office was established in 1879, the name Tulsa became official. Cattle ranching became a major business in the area and led to the extension of the Frisco Railroad into the city in 1882.

Tulsa was incorporated as a municipality on January 8, 1898. With the discovery of oil in nearby Red Fork in 1901, the city grew quickly, reaching a population of 7,298 by the time of Oklahoma statehood in 1907. By 1920, the population had reached 72,075 and Tulsa soon earned the title, "Oil Capital of the World".

Although oil-related businesses remain an important part of the city's economy, Tulsa has developed a widely diversified business base which includes nationally prominent companies in, aviation and aerospace, telecommunications, data processing, manufacturing, and distribution. The community's employment base is diverse and balanced among several job sectors including manufacturing, construction, services, high technology, health care, education, and transportation.

Today, Tulsa has grown to become a thriving community with a well-earned reputation as simply a great place to live. The original Council Oak tree spreads its branches overlooking a city park against a backdrop of high-rise buildings and expressways. It is a reminder that, while the city has branched out in many directions, its roots have remained strong.



A BEAUTIFUL SITE

Tulsa is in the northeastern quadrant of Oklahoma which is often called "green country" due to its wooded terrain in the rolling Ozark foothills. The city, which lies at an elevation of 700 feet above sea level, has a temperate climate. The average daily temperature is 61 degrees, the average rainfall is approximately 40 inches, and the city experiences continually changing conditions throughout all four seasons.

EDUCATION

The Tulsa Public School district, the second largest school district in Oklahoma, provides traditional educational settings and curricula as well as magnet and special emphasis schools that offer instruction in subjects such as languages, international studies, and health care. Tulsa Technology Center, with seven campuses, also plays a key role in the city's public secondary education portfolio. Several excellent private schools are also available for students at both the primary and secondary levels.

In the arena of higher education, Tulsa offers a variety of options from community college and vocational studies to undergraduate, graduate, and professional degree programs at both public and private universities. These institutions include Tulsa Community College, Oral Roberts University, University of Oklahoma, Langston University, University of Tulsa, Oklahoma State University, Spartan School of Aeronautics, Northeastern State University, OSU Center for Health Sciences, and the OU Health Sciences Center. As of the 2024 Spring Semester, 32,920 students were enrolled in institutions of higher learning.

BUSINESS AND INDUSTRY

Tulsa has undergone a gradual metamorphosis from a cow town/rail center to oil and gas capital, to a multi-faceted cosmopolitan business environment with international connections. Having survived the economic roller coaster of oil booms and busts, the city now enjoys a diversified business base that includes employers in; health care, aerospace, telecommunications, data processing, higher education, aircraft maintenance, manufacturing, and professional services. Tulsa is home to regional headquarters for several Fortune 500 companies.

As noted in the Executive Summary, wage and salary employment growth is often positively related to sales tax revenues, the largest source of revenue for the city. The health of regional companies is vital to city services.

Leading employers in the metro area include; AAON, AEP- Public Service of Oklahoma, Alliance Holdings, Alorica, Amazon, American Airlines, Ascension St. John, AT&T/DIRECTV, BAMA, Bank of Oklahoma, Broken Arrow Public Schools, Cherokee Nation Businesses, City of Tulsa, Hillcrest Healthcare System, IC of Oklahoma, Jenks Public Schools, Macy's Fulfillment Center, NORDAM Group, ONEOK, OSU Medical Center, Owasso Public Schools, QuikTrip Corp, River Spirit Casino & Resort, Saint Francis Healthcare System, Tulsa County, Tulsa Community College, Tulsa Public Schools, Union Public Schools, University of Tulsa, Verizon, Wal-Mart Stores/ Sam's Club, Webco, Whirlpool Corporation, and Williams Companies.

SHIPPING

Tulsa offers a wide range of shipping options including rail, water, highway, and air. One unique attribute is Tulsa's Port of Catoosa, created by the completion of the McClellan-Kerr Arkansas River Navigation System. The Port of Catoosa is the westernmost port on the Inland Waterway System. Another important contributor to economic growth in Tulsa and northeast Oklahoma is the Tulsa International Airport.

PUBLIC TRANSPORTATION

The City of Tulsa provides safe and well-designed streets and expressways throughout the city. The Metropolitan Tulsa Transit Authority, which constructed a new downtown terminal in 1998 and more recently a new midtown station, serves passengers throughout the metropolitan area with efficient and low-cost transportation. In the fall of 2019, MTTA launched a new rapid transit system designed to move people more quickly in the corridor that has the largest volume of movement and made some updates to other routes that will significantly improve transit times throughout the City.

1,000+ EMPLOYERS IN THE TULSA AREA

AAON	ONEOK
AEP/Public Service of OK	OSU Medical Center
Alliance Holdings	Owasso Public Sch.
Alorica	QuikTrip
Amazon	River Spirit/Maragritaville
American Airlines	Casino and Resort
Ascension St. John	Saint Francis Health ss
AT&T/DIRECTV	Tulsa Community College
BAMA	Tulsa Public Schools
Bank of Oklahoma	Tulsa, County of
Broken Arrow Public Sch.	Union Public Schools
Cherokee Nation Bus.	University of Tulsa
City of Tulsa	Verizon Business
Hillcrest Healthcare Sys.	WalMart/Sam's Club
IC of Oklahoma	Webco
Jenks Public Schools	Whirlpool Corp
Macy's Fulfillment Center	Williams Co.
Nordam Group	

Source: Tulsa Chamber

INSTITUTION OF HIGHER LEARNING

	Fall '23 Enrollment	Spring '24 Enrollment
Langston, Tulsa Campus	2,542	2,192
NSU, Broken Arrow	6,477	5,950
ORU	3,611	3,470
OSU, Center for Health Sciences	1,499	1,516
OSU, Tulsa	1,879	2,219
OU, Tulsa, Health Sciences Center	991	943
TCC	14,213	13,131
University of Tulsa	3,777	3,499

*Includes students enrolled in non-credit courses.
Source: Individual Institutions

HEALTHCARE

Tulsa has a long history of outstanding healthcare provided by nationally recognized medical facilities. The city is home to two medical schools that offer not only state-of-the-art techniques and knowledge but also attract outstanding medical students and physicians. Beyond providing leading edge healthcare, the Tulsa medical community is also a major employer.

UTILITIES

Through a combination of public and private enterprises, Tulsa offers first-rate utility services. The City of Tulsa maintains an aggressive capital program to improve and maintain its facilities. Natural gas in Tulsa is provided for most residents by Oklahoma Natural Gas, and the primary provider of electricity is AEP PSO. Local telephone service is provided by 15 different providers.

NEIGHBORHOODS

Tulsa's unique charm and character comes from the many different neighborhood communities which make up the metroplex. In a time when many cities are dominated by tract housing projects, Tulsans appreciate the diversity. Outlying communities include Bixby, Broken Arrow, Catoosa, Jenks, Glenpool, Owasso, Sand Springs, Sapulpa, and Skiatook.

Importantly, Tulsa is experiencing growth in all directions. This growth is due in part to the high quality of affordability of housing, along with low interest rates for home loans. The National Association of Home Builders recently reported that nearly 75 percent of homes in Tulsa are considered affordable for the area's median income. In addition to current growth through new construction, Tulsa is committed to redevelopment of older neighborhoods to enhance both livability and property values.



GOVERNMENT

From 1909 to 1990, Tulsa was governed by a commission form of government. In 1990, the government changed to a mayor-council form under a voter-approved amended Charter. The Mayor, elected every four years, serves as the chief executive of the City and is responsible for preparing and submitting annual budgets to the City Council. The Council consists of nine members, elected every two years by geographic districts, and serves as the legislative branch under the direction of a chairman. The City Auditor, also elected biennially, and the Mayor are the only two officials elected at large by the citizens of the city.

SERVICE INFORMATION AND STATISTICS

Below are several statistics related to services provided by the City; Information and statistics on police and fire protection, streets and expressways, water, sewer, flood control, and solid water service systems are included. Parks, library, and public transit information is listed as well. Except where otherwise noted, information is for the calendar year 2020.

POLICE PROTECTION

Stations: Headquarters
 Three uniformed divisions
 Three support divisions
 The Police Academy
 Forensic Lab
 911 Call Center
 Real Time Information Center (RTIC)

Traffic Accidents: 12,277
Citations: 72,302
 (criminal, traffic and parking)
Total Calls for Police Service: 582,087
Employees: Sworn - 804
 Non-Sworn—218



FIRE PROTECTION

Stations – 30

Employees: Sworn – 729
Non-Sworn – 17

Fire Calls – 3,331

False Alarms – 4,546

Emergency Medical Calls – 35,926

Total Responses – 69,257

Average Response Time – less than 6
minutes, 80.24 percent of the time

Fire Investigations – 549

Fire Hydrants – 17,022

STREETS AND EXPRESSWAYS

Expressways – 569 lane miles

Arterial Streets – 1332 lane miles

Residential Streets – 3,136 lane miles

Central Business District – 90 lane miles

Signalized Intersections – 545

WATER SYSTEM

Connections – 158,531

Average Daily Consumption – 85.8 OMGD*

Treatment Capacity – 210 MGD*

Water Lines – 2,620.5 miles

*Million gallons per day

SEWER SYSTEM

Plants serving four major drainage basins.

Nominal Treatment Capacity for all four plants
– 104.6 MGD (including LBC 4.0)

FY 23 Average daily Flow – 50.5 MGD

FLOOD CONTROL

Detention Facilities – 124

Improved Channels Maintained: (miles)

32.53 concrete

31.69 grass-lined

SOLID WASTE

As of December 2023

Customers Served:

Commercial – 10,364

Residential – 121,613

Collections Disposed at (in tons):

Covanta's WBH Facility – 90,318

Landfills – 27,041

Recycled – 19,023

MUNICIPAL PARKS

Parks – 133

Specialty Centers – 2

Largest – Mohawk (3,216 acres)

Playgrounds – 99

Sports Fields – 212

Tennis Courts – 94

Swimming Pools – 5

Water Playgrounds – 31

18-Hole Golf Courses – 4

Skate Parks – 2

The Tulsa Zoo – 1

Picnic Shelters – 96

Community Centers – 6

LIBRARY

Locations – 24

Bookmobile – 2

Reading Roadshow

Bookmobile

Outreach Services

Adult Literacy Classes

PUBLIC TRANSIT

Routes – 28: 19 fixed routes, 4 micro day, 5 micro
night and Sunday

Transit buses – 65, 11 are BRT.

Micro Transit & Lift Program Vans – 54

BOK

Center



A Few More Nuggets of Knowledge

Population Distribution by Percent

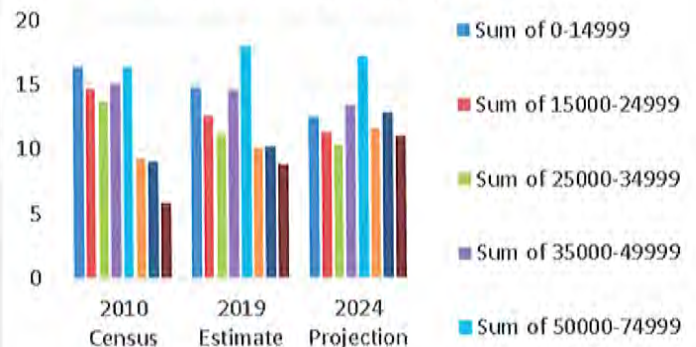


Home price (4BR, 2BTH, 2400 sf) - \$239,022
 Apartment rent (950 sf, 2BR, 2BTH) - \$680
 Doctor visit - \$109.61
 Dentist visit - \$90.61
 Monthly residential energy costs - \$147.24

2020 Tulsa MSA estimate of median base salaries. (Limited list)

Position	Salary \$
Accountant	61,316
Administrative Assistant	37,742
Computer Programmer	70,855
Chemical Engineer	87,943
Electrical Engineer	85,094
Executive Secretary	47,163
Heavy Truck Driver	42,235
Janitor	25,099
Personnel Analyst	61,260
Systems Analyst	72,482
Welder	43,024

Income Distribution by Percent



Some Local Museums

Alexandre Hogue Gallery
 Gilcrease Museum
 Philbrook Museum of Art
 Tulsa Air and Space Museum
 Tulsa Children's Museum
 Woodie Guthrie Museum

Local Festivals

Mayfest
 Oktoberfest
 BOK Winterfest
 Center of the Universe Music Festival
 Tulsa State Fair

Some Entertainment

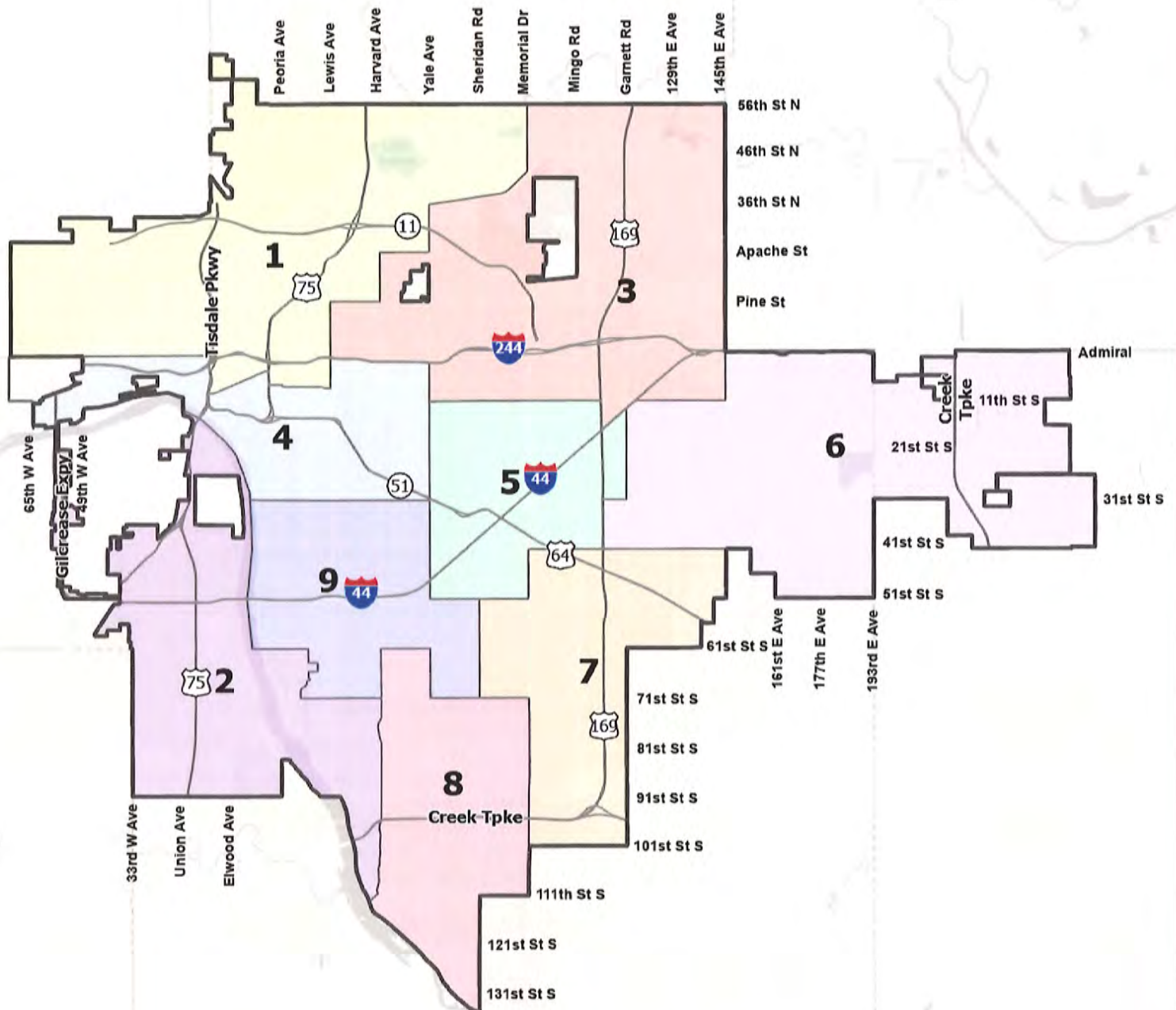
BOK Center
 Tulsa Performing Arts Center
 Tulsa Ballet, Tulsa Opera, Tulsa Theater
 Brady Theater
 Expo Square Events
 Tulsa Zoo & Mohawk Park
 The Gathering Place

We have sports.

Tulsa Drillers Baseball
 Tulsa Oilers Hockey
 Fair Meadows Horse Racing
 Tulsa Roughnecks USL Pro Soccer
 Annual Tulsa Run

Information retrieved from the Tulsa Metro Chamber.

City of Tulsa Corporate Boundaries with Council Districts



N



City of Tulsa, Texas Parks & Wildlife, Esri, HERE, Garmin, GeoTechnologies, Inc., USGS, EPA

Section 3: FUNDS

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Drainage Area	400 Sq. Miles
Area of Spavinaw Lake	1800 Acres
Height of Spavinaw Dam	1000, 800, 000 Feet
Length of Dam	5500 Feet
Width of Dam	80 Feet
Height of Dam	800 Feet
Length of Dam	55 Miles
Size of Concrete Pipes	60 and 84 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

**CLEAR
AND COLD
PIKE-AS-COLD**



The Spavinaw Lake - -

On October 29, 1924 Spavinaw water flowed into the city at a rate of 28 million gallons per day. The schools put on a great jubilee pageant.

Many poems were written, and in song and pantomime glories of the Spavinaw water were told—which places Tulsa and its future development in a position which cannot be rivaled by any city in the Mississippi valley.

Since the completion of the Spavinaw project at a cost of

\$7,500,000
ering sta
accompl
water 60 r
lahoma to
constructi
dam 3,500
spillway b
reservoir l

This section of the document contains the appropriations by funds, departments and expenditure classifications for operating and capital funds. It also contains the revenues projected to be received by each fund in the upcoming fiscal year.

This section is part of the ordinances adopted by the City Council.

"AS BUILT"

CITY OF TULSA, OKLAHOMA
SECOND SPAVINAW PROJECT
UPPER SPAVINAW DAM
GENERAL MAP

W. H. Hines & Associates
Consulting Engineers
Tulsa, Oklahoma

Scale: 1/2" = 1 mile
Sheet No. 19

WHAT IS "BUDGETARY BASIS"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time);

Modified Accrual Basis indicates expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred, and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

 Cash Basis  Accrual Basis  Modified Accrual Basis

Refers to chart colors on the previous page.

BUDGET METHODS

The budgets of general government type funds (General Fund, Special Revenue Funds, Governmental and Enterprise Capital Funds, Fiduciary Funds, and three enterprise funds) are prepared on a cash basis. This indicates transactions are recognized only when cash is increased or decreased. Revenue estimates and expenditures are made based on actual cash to be received and expended in the upcoming fiscal year. Encumbrances are used when calculating fund balance and cash is reserved to ensure revenue for future payments.

Most Operating Enterprise Funds and Internal Service Funds are budgeted on an accrual basis. Revenues are recorded when they are earned, whether or not cash is received at the time. Expenditures are recorded when goods and services are received, whether cash disbursements are made at the time or not. The Capital Enterprise Funds are budgeted on a cash basis as noted above.

Budgets for the Debt Service and Special Assessments funds are prepared on a modified accrual basis. Expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred. Revenues are accrued to reflect the taxes levied and revenue earned.

None of the Funds' budgets include appropriations for vested compensated absences or depreciation. Some appropriations related to debt service reflect money being transferred to trustee banks on a monthly basis to meet semi-annual and/or annual principal and interest payments. As the actual principal and interest payment dates are not related to the city's fiscal year, there will be a difference in debt service expense in the budget and what is reported on annual financial statements. Also in some instances, bond reserves and interest earnings at the trustee bank will be used to meet debt obligations and these resources are not reflected in the budget.

ACCOUNTING METHODS

The Annual Comprehensive Financial Report shows the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP).

Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis. In other words, it is a "balance sheet" entry and is not reflected as expenditure in the Annual Comprehensive Financial Report.

General staff and administrative charges are recognized as direct expenses of the Enterprise Funds on a GAAP basis as opposed to being recognized as operating transfers into the General Fund from the Enterprise Funds on the Budget basis.

Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP basis) as opposed to being expended when paid (Budget basis).

Depreciation expenses are recorded on a GAAP basis. They are not budgeted in any governmental or proprietary fund.

Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenditures on a Budget basis.

MUNICIPAL BUDGET ACT FUNDS NOT INCLUDED IN THE ANNUAL BUDGET DOCUMENT

The City of Tulsa does not include all of the funds subject to the Municipal Budget Act in its Annual Budget document. The exception is the HUD Grants, which are included. Revenues such as General Obligation and Revenue Bonds, DWRB Loans, Department of Justice Grants, Homeland Security Grants, Department of Transportation Grants, Health and Human Services Grants, Environmental Protection Agency Grants, and State of Oklahoma Grants are received at various periods throughout the year and not enough information is available to reasonably estimate appropriations during the Annual Budget process. These funds will receive appropriations during the year by budget amendment after bonds are closed or grant agreements signed.

City of Tulsa

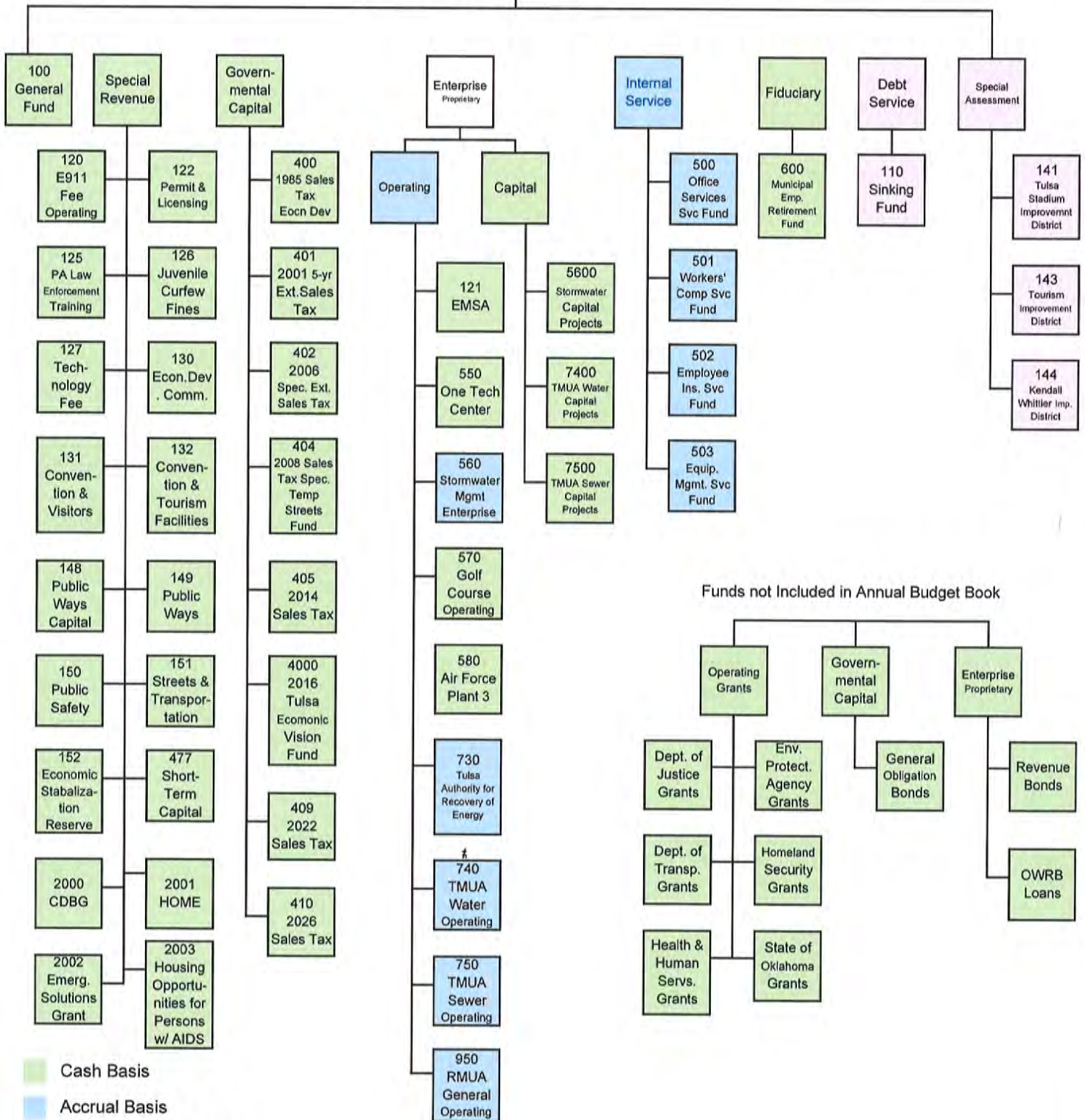
Fund Structure

By Budgetary Basis

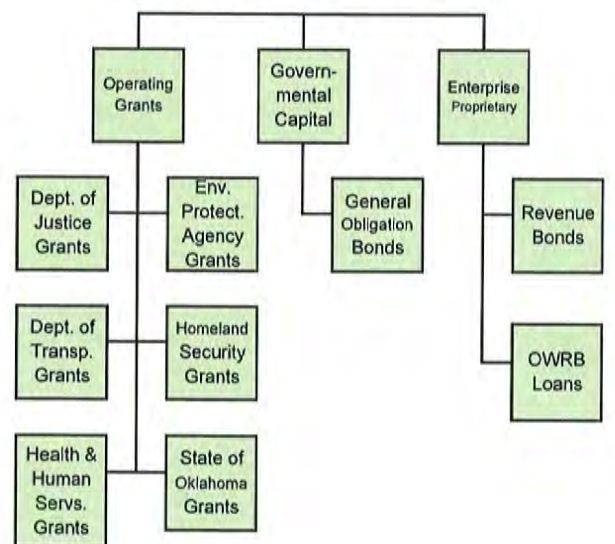


Tulsa
A New Kind of Energy.

Funds Included in Annual Budget Book



Funds not Included in Annual Budget Book



GENERAL FUND

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

100

GOVERNMENTAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The General Fund (GF) serves as the primary operating fund for the City of Tulsa. It is the largest City fund in terms of revenues and expenditures. GF resources may be used to pay for any service the City has the legal authority to provide under its charter and state laws.

BUDGET SUMMARY

The unassigned fund balance is the net resources available in the GF after reserving for appropriations and encumbrances. The committed fund balance is a self-imposed limitation on funds therefore, the emergency operating reserve is now designated as committed fund balance. With the adoption of this budget the City Council is officially committing these monies to the emergency operating reserve. It is important to note there is an Economic Stabilization Reserve Fund (Fund 152) which has a permanent sales tax levy of zero and five one hundredths of one percent (0.05%) as of July 1, 2021, to address economic slowdowns. The General Fund Emergency Operating Reserve by policy is set at a level of 10% of General Fund revenues, unless during the annual budget process the Mayor and City Council agree that the reserve cannot prudently be maintained at that level. In the FY23 budget the long-time goal of a 10% operating reserve was achieved. However, in that same year Tulsa experienced the Father's Day Storm; a straight-line wind event later designated as a FEMA natural disaster. The General Fund emergency operating reserve was then utilized in response to the removal of storm debris and public facility repairs across the City. Currently, \$14.6 million (46%) of the FY24 adopted emergency reserve (\$31.7 million) has been withdrawn for emergency storm responses. The FY25 budget endeavors to restore the previous year's draw and will allocate \$10.4 million back to the emergency operating reserve; bringing the reserve to 8.29% of FY25 budgeted revenues. The reserve will be held flat for FY26.

REVENUE

FY25 GF revenues are projected to be \$393.6 million, approximately 4.4% more than the FY24 Original Budget. FY25 revenues are projected to have a modest growth of 1.8% over the FY24 year end revenue estimate. This modest growth is based on the Federal Reserve predicting modest real GDP growth rate in the coming year.

EXPENDITURES

The FY25 GF budget is \$408.9 million. This is 2.8 percent more than the FY24 Original Budget. Of this amount, \$712 thousand (0.17 percent) are reappropriations from the FY24 Original Budget. These requests arise from issues of product availability, agreement finalization, or timing with the fiscal year close. FY24 year-end expense estimates are adjusted to account for these requests; thereby making them cost neutral to the General Fund's unassigned fund balance for FY25. Personnel costs comprise the largest part of the annual budget, accounting for 73.3 percent of the FY25 General Fund budget. Other Services and Charges account for the next largest at 22 percent. This category accounts for funding used for things such as professional services, software licensing, utilities costs, training, and other such expenses which do not fall neatly into personnel, materials, or equipment costs. Next, at 2.4 percent, Transfers account for the third largest expense. The Transfers category captures costs dedicated to operational support of the City's Enterprise funds, grant matches, and movement of dollars from the General Fund to other internal funds or outside entities supported by the City. Lastly, Materials and Supplies comprise 2.3 percent of the FY25 budget. This category represents smaller or consumable resources or equipment which the City utilizes to function in its daily services. This could include laptops, office supplies, maintenance materials, uniforms and protective gear, or other such materials.

The FY25 budget continues to place emphasis on employee compensation, recruitment, and retention to address increasing private sector competition for qualified workers. Great strides were made in recruitment in FY23 for non-sworn work units where vacancies were highest prior to compensation increases. These gains were maintained in FY24, as vacancy rates among non-sworn work units appeared to stabilize with no significant increases occurring. FY24 completed the second year of the two-year contract with the FOP. Currently the City is engaged in ongoing negotiations with the IAFF and the FOP.

The Public Safety program's appropriations supporting the Police, Fire, Municipal Court, and Emergency Management, account for 55.6% of the FY25 budget. The Administrative and Support Services category represents approximately 20.0%

of the FY25 budget. Public Works and Transportation will receive the third largest allocation of 9.5% of the budget. Cultural and Recreational activities will be allocated 6.9% of FY25 resources. The City's Economic Development and Neighborhood Services functions will consume 5.6% of the FY25 budget and the remaining 2.4% will be transferred to other funds.

The Police and Fire Departments' total allocations are increasing in FY25 by 2.3% and 8.4%, respectively from the FY24 Original Budget. In FY25, 60 cadets are budgeted to go through the Police academies and the Fire Department is budgeted for an academy of 24 cadets to remain fully staffed.

Cultural and Recreational programs will be impacted by a 9.7% increase from the original FY24 budget in FY25. The increase is largely attributed to the opening of Zink Lake and Dam, and its ongoing operations thereafter; as well as contractual increases for the management of the Gilcrease Museum, Tulsa Performing Arts Center, and the Tulsa Zoo.

Social and Economic Development program allocations are increasing by 12.7% in FY25. Investments in personnel within the Financial Empowerment Center, Animal Welfare, and Community Development divisions of the Department of City Experience are the largest part of the increase.

Public Works and Transportation will increase by 4.2% in FY25. This increase is largely attributable to decreases in staffing vacancies from FY24, as vacancies are budgeted at a lesser value; as well as increased costs associated with street lighting and signalization due to utility rate increases and expanded utilization.

The Administrative and Support Services programs' allocations are increasing by 7.1%. This increase is primarily due to; compensation increases, higher costs associated with security services, increased litigation, and several citywide service agreements necessitating rebids in FY25.

Transfers out will decrease by 53.8% in FY25. This reflects a decrease from FY24 for one-time transfers to other funds.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 322,527	\$ 317,045	\$ 325,716	\$ 331,602	1.8%	\$ 334,579
Transfers In	58,622	60,093	60,931	62,045	1.8%	63,637
Total Resources	381,149	377,138	386,647	393,647	1.8%	398,216
Annual Outlays						
Budget	344,573	376,385	388,144	399,006	2.8%	401,494
Transfers Out	25,308	21,399	21,399	9,892	-53.8%	9,618
Total Outlays	369,881	397,784	409,543	408,898	-0.2%	411,112
Resources Less Outlays	11,268	(20,646)	(22,896)	(15,251)		(12,896)
Fund Balance						
Beginning Unassigned Fund Balance	67,507	62,564	78,775	55,879		40,628
Addition to/(Use of)	11,268	(20,646)	(22,896)	(15,251)		(12,896)
Downtown Maintenance Reserve	(75)	(75)	(115)	(115)		(150)
Operating Reserve (8.50%)	(31,705)	(31,705)	(27,500)	(27,500)		(27,500)
End of Year	\$ 46,995	\$ 10,138	\$ 28,264	\$ 13,013		\$ 82

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Property Tax	\$ 842	\$ 859	\$ 839	\$ 856	2.0%	\$ 873
Franchise Tax	26,366	26,249	22,427	23,664	5.5%	23,893
Sales Tax	187,519	185,958	190,172	193,214	1.6%	196,691
Use Tax	55,254	54,332	57,624	58,665	1.8%	59,725
Hotel & Motel Tax	181	170	188	194	3.2%	201
Total Taxes	270,162	267,568	271,250	276,593	2.0%	281,383
<u>Licenses, Permits, and Fees</u>						
Business Licenses and Permits	1,943	1,431	1,462	1,554	6.3%	1,565
Nonbusiness Licenses	10,231	10,104	9,268	9,959	7.5%	10,040
Total Licenses, Permits, and Fees	12,174	11,535	10,730	11,513	7.3%	11,605
<u>Intrgvmtl Grant Revenues</u>						
Federal Government Grants	1,097	891	549	549	0.0%	549
State Government Grants	0	0	282	0	-100.0%	0
State Intrgvmtl Shared Revenue	7,851	8,128	7,515	7,696	2.4%	7,696
Total Intrgvmtl Grant Revenues	8,948	9,019	8,346	8,245	-1.2%	8,245
<u>General Government</u>						
Indirects	7,654	8,581	8,577	9,256	7.9%	9,256
General Government Revenue	1,896	1,500	1,640	1,597	-2.6%	1,597
Public Safety and Protection	533	587	659	827	25.5%	827
Public Works and Transportation	0	4	1	1	0.0%	1
Culture and Recreation	542	454	452	455	0.7%	455
Social and Economic Development	1,185	1,438	1,578	1,578	0.0%	1,578
Miscellaneous	349	301	277	277	0.0%	277
Total General Government	12,159	12,865	13,184	13,991	6.1%	13,991
<u>Fines and Forfeitures</u>						
Municipal Court Fines	6,301	6,679	6,592	6,206	-5.9%	6,206
Court Related Fines and Forfeitures	282	223	247	247	0.0%	247
Other Fines and Forfeitures	244	211	134	134	0.0%	134
Special Assessments	58	50	57	57	0.0%	57
Total Fines and Forfeitures	6,885	7,163	7,030	6,644	-5.5%	6,644
<u>Investment Income</u>						
Interest Earnings	8,350	5,280	11,117	10,084	-9.3%	8,149
Total Investment Income	8,350	5,280	11,117	10,084	-9.3%	8,149
<u>Transfers In</u>						
Transfers within Primary Government	726	1,723	1,729	1,730	0.1%	1,730
Transfers from Component Units	33,587	33,676	33,676	34,680	3.0%	34,811
Total Transfers In	34,313	35,399	35,405	36,410	2.8%	36,541

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
Miscellaneous						
Fee In Lieu	24,309	24,694	25,526	25,635	0.4%	27,096
Reimbursements	936	1,105	1,216	1,541	26.7%	1,571
Recoveries	1,466	1,220	1,183	1,183	0.0%	1,183
Sale of City Property	377	191	677	831	22.7%	831
Donations	0	2	5	5	0.0%	5
Other	1,070	1,097	978	972	-0.6%	972
Total Miscellaneous	28,158	28,309	29,585	30,167	2.0%	31,658
TOTAL ANNUAL RESOURCES	\$ 381,149	\$ 377,138	\$ 386,647	\$ 393,647	1.8%	\$ 398,216

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 2,607	\$ 2,950	\$ 3,197	8.4%	\$ 3,207
Materials and Supplies	24	44	49	11.4%	36
Other Services/Charges	184	183	195	6.6%	195
Total	2,815	3,177	3,441	8.3%	3,438
<u>Police</u>					
Personal Services	97,377	109,281	110,609	1.2%	111,830
Materials and Supplies	1,898	2,664	2,222	-16.6%	2,040
Other Services/Charges	12,223	13,263	15,251	15.0%	15,726
Total	111,498	125,208	128,082	2.3%	129,596
<u>Fire</u>					
Personal Services	79,682	80,755	87,849	8.8%	87,958
Materials and Supplies	995	1,424	1,434	0.7%	1,362
Other Services/Charges	6,012	5,921	6,204	4.8%	6,214
Total	86,689	88,100	95,487	8.4%	95,534
<u>Emergency Management</u>					
Other Services/Charges	191	205	229	11.7%	227
Total	191	205	229	11.7%	227
Total Public Safety and Protection	201,193	216,690	227,239	4.9%	228,795
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	7,129	8,048	8,495	5.6%	8,546
Materials and Supplies	999	1,149	1,185	3.1%	1,181
Other Services/Charges	3,643	4,593	4,622	0.6%	4,600
Total	11,771	13,790	14,302	3.7%	14,327
<u>River Parks</u>					
Other Services/Charges	712	756	1,905	152.0%	1,908
Total	712	756	1,905	152.0%	1,908

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Managed Entities - Culture & Recreation</u>					
Other Services/Charges	10,182	11,259	12,097	7.4%	12,542
Total	10,182	11,259	12,097	7.4%	12,542
Total Cultural Development & Recreation	22,665	25,805	28,304	9.7%	28,777
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Personal Services	37	0	263	N/A	263
Other Services/Charges	0	0	808	N/A	808
Total	37	0	1,071	N/A	1,071
<u>Department of City Experience</u>					
Personal Services	4,679	9,361	10,846	15.9%	10,898
Materials and Supplies	411	607	639	5.3%	541
Other Services/Charges	1,618	2,262	2,404	6.3%	2,153
Total	6,708	12,230	13,889	13.6%	13,592
<u>Development Services</u>					
Personal Services	5,849	6,560	6,980	6.4%	7,013
Materials and Supplies	25	51	115	125.5%	51
Other Services/Charges	225	327	377	15.3%	377
Total	6,099	6,938	7,472	7.7%	7,441
<u>Tulsa Authority for Economic Opportunity</u>					
Other Services/Charges	628	803	0	-100.0%	0
Total	628	803	0	-100.0%	0
<u>Downtown Tulsa Partnership</u>					
Other Services/Charges	125	165	104	-37.0%	104
Total	125	165	104	-37.0%	104
<u>Managed Entities - Economic Development</u>					
Other Services/Charges	499	200	385	92.5%	350
Total	499	200	385	92.5%	350
Total Social & Economic Development	14,096	20,336	22,921	12.7%	22,558
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	14,501	0	0	N/A	0
Materials and Supplies	355	0	0	N/A	0
Other Services/Charges	981	0	0	N/A	0
Total	15,837	0	0	N/A	0
<u>Public Works</u>					
Personal Services	9,294	19,044	20,128	5.7%	20,262
Materials and Supplies	874	1,529	1,836	20.1%	1,483
Other Services/Charges	7,498	9,177	9,191	0.2%	9,202
Total	17,666	29,750	31,155	4.7%	30,947
<u>Metropolitan Tulsa Transit Authority</u>					
Other Services/Charges	7,359	7,433	7,582	2.0%	7,582
Total	7,359	7,433	7,582	2.0%	7,582
Total Public Works & Transportation	40,862	37,183	38,737	4.2%	38,529

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Mayor's Office</u>					
Personal Services	1,458	1,218	1,295	6.3%	1,408
Materials and Supplies	3	11	23	109.1%	14
Other Services/Charges	68	102	100	-2.0%	102
Total	1,529	1,331	1,418	6.5%	1,524
<u>City Auditor</u>					
Personal Services	1,066	1,388	1,509	8.7%	1,544
Materials and Supplies	1	7	9	28.6%	7
Other Services/Charges	118	104	107	2.9%	109
Total	1,185	1,499	1,625	8.4%	1,660
<u>City Council</u>					
Personal Services	1,337	1,496	1,638	9.5%	1,721
Materials and Supplies	11	23	29	26.1%	26
Other Services/Charges	90	127	153	20.5%	151
Total	1,438	1,646	1,820	10.6%	1,898
<u>Legal</u>					
Personal Services	4,159	4,637	4,893	5.5%	4,908
Materials and Supplies	107	96	129	34.4%	142
Other Services/Charges	321	363	526	44.9%	426
Total	4,587	5,096	5,548	8.9%	5,476
<u>Human Resources</u>					
Personal Services	3,470	3,673	3,910	6.5%	3,929
Materials and Supplies	46	113	123	8.8%	95
Other Services/Charges	857	1,291	1,327	2.8%	1,326
Total	4,373	5,077	5,360	5.6%	5,350
<u>General Government</u>					
Other Services/Charges	2,642	3,747	5,077	35.5%	4,733
Total	2,642	3,747	5,077	35.5%	4,733
<u>INCOG</u>					
Other Services/Charges	3,070	631	620	-1.7%	670
Total	3,070	631	620	-1.7%	670
<u>Finance</u>					
Personal Services	12,017	12,990	14,809	14.0%	14,887
Materials and Supplies	141	202	249	23.3%	229
Other Services/Charges	6,249	6,093	6,223	2.1%	6,187
Total	18,407	19,285	21,281	10.4%	21,303
<u>Information Technology</u>					
Personal Services	11,857	13,926	12,891	-7.4%	12,928
Materials and Supplies	263	326	419	28.5%	375
Other Services/Charges	3,578	8,852	8,933	0.9%	9,108
Total	15,698	23,104	22,243	-3.7%	22,411
<u>Customer Care</u>					
Personal Services	3,033	3,740	3,952	5.7%	3,976
Materials and Supplies	65	111	74	-33.3%	45
Other Services/Charges	128	253	247	-2.4%	247
Total	3,226	4,104	4,273	4.1%	4,268

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
Communications					
Personal Services	784	935	1,089	16.5%	1,086
Materials and Supplies	10	22	19	-13.6%	13
Other Services/Charges	74	86	106	23.3%	100
Total	868	1,043	1,214	16.4%	1,199
Asset Management					
Personal Services	3,463	4,616	5,373	16.4%	5,385
Materials and Supplies	545	570	729	27.9%	654
Other Services/Charges	4,726	4,622	5,224	13.0%	6,304
Total	8,734	9,808	11,326	15.5%	12,343
Total Administrative & Support Services	65,757	76,371	81,805	7.1%	82,835
TOTAL BUDGET	344,573	376,385	399,006	6.0%	401,494
(Expenditures or appropriations)					

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
Transfers Out					
OTC Building Operation	4,384	4,386	4,394	0.2%	4,406
Golf Course Operation	150	75	150	100.0%	150
OTC Building Maintenance	0	1,000	3,500	250.0%	4,000
Pandemic Relief Recovery Fund	144	144	72	-50.0%	0
Graves Investigation	1,000	0	740	N/A	0
Economic Development Fund	120	0	0	N/A	0
E911 Operating Fund	1,060	500	0	-100.0%	0
Fire Capital	3,783	3,324	0	-100.0%	0
Kirkpatrick Heights	2,000	0	0	N/A	0
Short Term Capital	8,409	8,000	0	-100.0%	0
Recreation Lake Bathroom and Boat Dock	1,500	0	0	N/A	0
RTIC	2,550	0	0	N/A	0
Comm Development Block Grant	0	50	0	-100.0%	0
Financial Empowerment Center	20	100	0	-100.0%	0
Facilities Maintenance	0	3,572	0	-100.0%	0
NICE Recording Software Match	18	0	0	N/A	0
Connect & Protect Grant Match	2	0	0	N/A	0
Human Trafficking Grant Match	168	0	0	N/A	0
Operational support - Water&Sewer	0	248	1,036	317.7%	1,062
TOTAL TRANSFERS OUT	25,308	21,399	9,892	-53.8%	9,618
TOTAL ANNUAL OUTLAYS	\$ 369,881	\$ 397,784	\$ 408,898	2.8%	\$ 411,112

SUMMARY BY PROGRAM CATEGORY

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
Personal Services	\$ 179,666	\$ 192,986	\$ 201,655	4.5%	\$ 202,995
Materials and Supplies	2,917	4,132	3,705	-10.3%	3,438
Other Services/Charges	18,610	19,572	21,879	11.8%	22,362
Total	201,193	216,690	227,239	4.9%	228,795
CULTURAL DEVELOPMENT AND RECREATION					
Personal Services	7,129	8,048	8,495	5.6%	8,546
Materials and Supplies	999	1,149	1,185	3.1%	1,181
Other Services/Charges	14,537	16,608	18,624	12.1%	19,050
Total	22,665	25,805	28,304	9.7%	28,777
SOCIAL AND ECONOMIC DEVELOPMENT					
Personal Services	10,565	15,921	18,089	13.6%	18,174
Materials and Supplies	436	658	754	14.6%	592
Other Services/Charges	3,095	3,757	4,078	8.5%	3,792
Total	14,096	20,336	22,921	12.7%	22,558
PUBLIC WORKS AND TRANSPORTATION					
Personal Services	23,795	19,044	20,128	5.7%	20,262
Materials and Supplies	1,229	1,529	1,836	20.1%	1,483
Other Services/Charges	15,838	16,610	16,773	1.0%	16,784
Total	40,862	37,183	38,737	4.2%	38,529
ADMINISTRATIVE AND SUPPORT SERVICES					
Personal Services	42,644	48,619	51,359	5.6%	51,772
Materials and Supplies	1,192	1,481	1,803	21.7%	1,600
Other Services/Charges	21,921	26,271	28,643	9.0%	29,463
Total	65,757	76,371	81,805	7.1%	82,835
TRANSFERS	25,308	21,399	9,892	-53.8%	9,618
TOTAL OUTLAYS	\$ 369,881	\$ 397,784	\$ 408,898	2.8%	\$ 411,112

SUMMARY BY ACCOUNT CLASSIFICATION

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PERSONAL SERVICES	\$ 263,799	\$ 284,618	\$ 299,726	5.3%	\$ 301,749
MATERIALS AND SUPPLIES	6,773	8,949	9,283	3.7%	8,294
OTHER SERVICES / CHARGES	74,001	82,818	89,997	8.7%	91,451
TRANSFERS	25,308	21,399	9,892	-53.8%	9,618
TOTAL OUTLAYS	\$ 369,881	\$ 397,784	\$ 408,898	2.8%	\$ 411,112

SINKING FUND

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

110

DEBT SERVICE FUND
BUDGETED ON A
MODIFIED ACCRUAL BASIS

OVERVIEW

The Sinking Fund is not subject to the Municipal Budget Act and is not part of the adopted budget. It is included here for informational purposes only. The Sinking Fund (a Debt Service Fund) accounts for the accumulation of financial resources for the payment of interest and principal on the City's general long-term debt. Ad Valorem taxes are used for the payment of principal, interest, and commissions to fiscal agents on the City's general obligation bonds and judgments which are recorded in the General Long-Term Debt Account Group.

The Oklahoma Constitution requires the City make an annual Ad Valorem tax levy for the sinking fund which, along with cash and investments in the fund, is sufficient to pay interest and principal on bonded indebtedness and judgments, as the City is by law required to pay.

BUDGET SUMMARY

The estimated year-end fund balance will carry over to FY25 and previous judgments being paid over a multi-year period are known and included in the fund balance reserve.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 84,333	\$ 69,856	\$ 73,985	\$ 92,650	25.2%	\$ 105,839
Transfers In	520	471	471	180	-61.8%	154
Total Resources	84,853	70,327	74,456	92,830	24.7%	105,993
Annual Outlays						
Budget	96,601	71,705	75,375	78,580	4.3%	109,638
Transfers Out	0	0	0	0	N/A	0
Total Outlays	96,601	71,705	75,375	78,580	4.3%	109,638
Resources Less Outlays	(11,748)	(1,378)	(919)	14,250		(3,645)
Fund Balance						
Beginning Unassigned Fund Balance	86,392	69,978	74,644	73,725		87,975
Addition to/(Use of)	(11,748)	(1,378)	(919)	14,250		(3,645)
Debt Service Reserve (10.00%)	(67,197)	(67,197)	(63,269)	(63,269)		(80,432)
End of Year	\$ 7,447	\$ 1,403	\$ 10,456	\$ 24,706		\$ 3,898

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Property Tax	\$ 83,350	\$ 69,856	\$ 72,007	\$ 92,650	28.7%	\$ 105,839
Total Taxes	83,350	69,856	72,007	92,650	28.7%	105,839
<u>Debt Related Revenues</u>						
Premium on Bond Issuance	983	0	1,977	0	-100.0%	0
Total Fines and Forfeitures	983	0	1,977	0	-100.0%	0
<u>Transfers In</u>						
Transfers from Component Units	520	471	471	180	-61.8%	154
Total Transfers In	520	471	471	180	-61.8%	154
<u>Miscellaneous</u>						
Other	0	0	1	0	-100.0%	0
Total Miscellaneous	0	0	1	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 84,853	\$ 70,327	\$ 74,456	\$ 92,830	24.7%	\$ 105,993

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
DEBT SERVICE					
Total	\$ 96,601	\$ 71,705	\$ 78,580	9.6%	\$ 109,638
TOTAL ANNUAL OUTLAYS	\$ 96,601	\$ 71,705	\$ 78,580	9.6%	\$ 109,638

E 911 OPERATING

FY 2025 & F-Y 2025 - 2026

OPERATING FUND

120

City of Tulsa

OVERVIEW

In July 1987, Tulsa voters approved the development and implementation of an enhanced 911 system. The system was designed to provide emergency telephone service to cover its costs. The E911 Fee Operating Fund was established to account for the collection of the fee and to track the fund's revenues and expenditures. Ordinance #16930, approved by the Mayor in December 1989, set a first-year emergency telephone user charge of five percent (5.0%) of the tariff rate with subsequent years set at three percent (3.0%) of the tariff rate. In 1994, the City Council approved raising the tariff rate back to five percent (5.0%) to establish an emergency communication capital equipment replacement and acquisition program. While the initial projects have been implemented, revenues from the tariff continue to provide a significant funding source for emergency dispatching. In 2006, Tulsa County voters approved a 50 cent per month (\$0.50) user charge on cell phones. This revenue source also helps fund E911 operations. Revenues in the E911 Fee Operating Fund reflect passage of House Bill 3126, the "911 Reform Bill". Effective January 1, 2017, HB3126 increased the wireless 911 fee from \$0.50 to \$0.75. The fee is made available to municipalities to help fund 911 operations.

BUDGET SUMMARY

Revenues from all 911 assessments are reflected in this fund and are made available for 911 operations. The Senate amendment to House Bill 1590 creates the Haiden Fleming Memorial Act. The measure raises the monthly 9-1-1 telephone fee from \$0.75 cents to \$1.25 for all services with the ability to dial 9-1-1 including landlines. Effective January 1, 2023, it also raises the amount of 9-1-1 telephone fees that are deposited into the Oklahoma 9-1-1 Management Authority Revolving Fund from 5 cents to 22 cents. Proceeds from the increase in fees will be used to fund Next Generation 9-1-1 technology statewide.

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,925	\$ 3,946	\$ 4,349	\$ 5,135	18.1%	\$ 5,218
Transfers In	1,000	500	500	0	-100.0%	0
Total Resources	<u>4,925</u>	<u>4,446</u>	<u>4,849</u>	<u>5,135</u>		<u>5,218</u>
Annual Outlays						
Budget	4,928	4,369	4,579	4,820	5.3%	4,838
Transfers Out	264	448	493	511	3.7%	544
Total Outlays	<u>5,192</u>	<u>4,817</u>	<u>5,072</u>	<u>5,331</u>		<u>5,382</u>
Resources Less Outlays	<u>(267)</u>	<u>(371)</u>	<u>(223)</u>	<u>(196)</u>		<u>(164)</u>
Fund Balance						
Beginning	1,000	1,000	1,300	1,173		977
Addition to/(Use of)	(207)	(371)	(223)	(196)		(164)
End of Year	<u>\$ 793</u>	<u>\$ 629</u>	<u>\$ 1,077</u>	<u>\$ 977</u>		<u>\$ 813</u>

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
General Government Revenue	\$ 0	\$ 7	\$ 2	\$ 2	0.0%	\$ 2
Public Safety and Protection	3,874	3,906	4,268	5,071	18.8%	5,172
Total General Government	3,874	3,913	4,270	5,073	18.8%	5,174
<u>Investment Income</u>						
Interest Earnings	51	33	68	62	-8.8%	44
Total Investment Income	51	33	68	62	-8.8%	44
<u>Transfers In</u>						
Transfers within Primary Government	1,060	500	500	0	-100.0%	0
Total Transfers In	1,060	500	500	0	-100.0%	0
<u>Miscellaneous</u>						
Reimbursements	0	0	11	0	-100.0%	0
Total Miscellaneous	0	0	11	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 4,985	\$ 4,446	\$ 4,849	\$ 5,135	5.9%	\$ 5,218

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Personal Services	\$ 2,487	\$ 2,370	\$ 2,805	18.4%	\$ 2,823
Materials and Supplies	47	45	45	0.0%	45
Other Services/Charges	1,591	1,667	1,667	0.0%	1,667
Capital Outlay	569	0	0	N/A	0
Total	4,694	4,082	4,517	10.7%	4,535
Total Public Safety and Protection	4,694	4,082	4,517	10.7%	4,535
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Materials and Supplies	5	9	13	44.4%	13
Other Services/Charges	229	278	290	4.3%	290
Total	234	287	303	5.6%	303
Total Administrative & Support Services	234	287	303	5.6%	303
TOTAL BUDGET	4,928	4,369	4,820	10.3%	4,838
(Expenditures or appropriations)					

	FY 23	FY 24	FY 25	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>BUDGET</u>		
Operational support - Asset Mgt	51	52	83	59.6%	107
Operational support - Info Tech	213	396	402	1.5%	410
Operational support - Finance	0	0	18	N/A	19
Operational support - Water&Sewer	0	0	8	N/A	8
TOTAL TRANSFERS OUT	264	448	511	14.1%	544
TOTAL ANNUAL OUTLAYS	<u>\$ 5,192</u>	<u>\$ 4,817</u>	<u>\$ 5,331</u>	10.7%	<u>\$ 5,382</u>

EMSA UTILITY

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

121

PROPRIETARY FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The Emergency Medical Services Authority (EMSA) Fund was created to support the operations of EMSA Eastern Division. However, a small amount pays EMSA's share of the City's utility billing system costs, a position to oversee certain compliance issues with the fee and an additional amount is used to defray some of the operational costs for the Fire Department's first responders. In December 2011, Ordinance #22596 was approved establishing a rate stabilization fund equal to 10 percent (10.0%) of EMSA's annual budget for the Eastern Division. This fund is to be retained by the City and shall be funded from revenues received from the emergency medical fee. Uses for the rate stabilization fund are limited to the provision of Medical Service Program services and related City administrative costs and services. In June 2014, the City Council passed Ordinance #23133 increasing the monthly emergency medical fee from \$3.64 to \$5.45 per month which will continue to be used for previously established purposes.

BUDGET SUMMARY

Emergency Management Services Authority Fund revenues are estimated to be \$6,671,000 in FY25 and all of it will be transferred to EMSA. Appropriations include ongoing funding within the Fire Department for medical supplies, as well as Neighborhood Inspector within Department of City Experience to ensure multi-family housing facilities are in compliance offering the Emergency Medical Fee to residents. In FY25 there are appropriations for a one-time pre-hospital community healthcare study.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 6,690	\$ 6,704	\$ 6,683	\$ 6,671	-0.2%	\$ 6,631
Transfers In	0	0	0	0	N/A	0
Total Resources	6,690	6,704	6,683	6,671	-0.2%	6,631
Annual Outlays						
Budget	411	869	690	901	30.6%	731
Transfers Out	5,682	7,684	7,687	7,711	0.3%	7,711
Total Outlays	6,093	8,553	8,377	8,612	2.8%	8,442
Resources Less Outlays	597	(1,849)	(1,694)	(1,941)		(1,811)
Fund Balance						
Beginning Unassigned Fund Balance	6,469	5,151	7,066	5,372		3,431
Addition to/(Use of)	597	(1,849)	(1,694)	(1,941)		(1,811)
End of Year	\$ 7,066	\$ 3,302	\$ 5,372	\$ 3,431		\$ 1,620

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Enterprise</u>						
EMSA Revenue	\$ 6,572	\$ 6,607	\$ 6,524	\$ 6,527	0.0%	\$ 6,527
Miscellaneous Utility Revenue	3	3	4	3	-25.0%	3
Total Enterprise	6,575	6,610	6,528	6,530	0.0%	6,530
<u>Investment Income</u>						
Interest Earnings	115	94	155	141	-9.0%	101
Total Investment Income	115	94	155	141	-9.0%	101
TOTAL ANNUAL RESOURCES	\$ 6,690	\$ 6,704	\$ 6,683	\$ 6,671	-0.2%	\$ 6,631

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Fire</u>					
Materials and Supplies	\$ 229	\$ 450	\$ 470	4.4%	\$ 450
Other Services/Charges	120	200	200	0.0%	200
Total	349	650	670	3.1%	650
Total Public Safety and Protection	349	650	670	3.1%	650
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Department of City Experience</u>					
Personal Services	62	69	81	17.4%	81
Total	62	69	81	17.4%	81
Total Social & Economic Development	62	69	81	17.4%	81
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Other Services/Charges	0	150	150	0.0%	0
Total	0	150	150	0.0%	0
Total Administrative & Support Services	0	150	150	0.0%	0
TOTAL BUDGET	411	869	901	3.7%	731
(Expenditures or appropriations)					

	FY 23	FY 24	FY 25	PERCENT DIFF. FROM	FY 26
<u>Transfers Out</u>	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>BUDGET</u>	<u>FY 24 ORIG</u>	<u>FINANCIAL PLAN</u>
General Fund	650	650	650	0.0%	650
Operational support - Finance	126	132	134	1.5%	135
Operational support - Customer Care	97	123	128	4.1%	127
Operational support - Water&Sewer	9	19	39	105.3%	39
EMSA Trust	4,800	6,760	6,760	0.0%	6,760
TOTAL TRANSFERS OUT	5,682	7,684	7,711	0.4%	7,711
TOTAL ANNUAL OUTLAYS	\$ 6,093	\$ 8,553	\$ 8,612	0.7%	\$ 8,442

PERMIT & LICENSING SYSTEM

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

122

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund is used to account for the revenue and appropriations for continued improvements to the City's permit and licensing system (PALS). A fee related to license, permit, certificate, or registration is collected and is in accordance of Title 49, Section 117. The fees collected are to be used for technology advancements and/or the annual maintenance for EnerGov and QLess.

BUDGET SUMMARY

The revenues collected will be utilized to pay the annual SaaS fees and other annual fees related to EnerGov, QLess Interactive Queuing system, and any other needed technology development.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 711	\$ 653	\$ 645	\$ 645	0.0%	\$ 645
Transfers In	0	0	0	0	N/A	0
Total Resources	711	653	645	645	0.0%	645
Annual Outlays						
Budget	583	564	628	581	-7.5%	598
Transfers Out	0	0	0	0	N/A	0
Total Outlays	583	564	628	581	-7.5%	598
Resources Less Outlays	128	89	17	64		47
Fund Balance						
Beginning Unassigned Fund Balance	2,278	2,332	2,406	2,423		2,487
Addition to/(Use of)	128	89	17	64		47
End of Year	\$ 2,406	\$ 2,421	\$ 2,423	\$ 2,487		\$ 2,534

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Licenses, Permits, and Fees</u>						
Nonbusiness Licenses	\$ 711	\$ 653	\$ 645	\$ 645	0.0%	\$ 645
Total Licenses, Permits, and Fees	711	653	645	645	0.0%	645
TOTAL ANNUAL RESOURCES	\$ 711	\$ 653	\$ 645	\$ 645	0.0%	\$ 645

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Development Services</u>					
Other Services/Charges	\$ 583	\$ 564	\$ 581	3.0%	\$ 598
Total	583	564	581	3.0%	598
Total Social & Economic Development	583	564	581	3.0%	598
TOTAL BUDGET	583	564	581	3.0%	598
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 583	\$ 564	\$ 581	3.0%	\$ 598

PA LAW ENFORCEMENT TRAINING

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

125

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The Penalty Assessment Law Enforcement Training Fund has been established to administer revenues collected under provisions contained in Oklahoma Statutes, "Title 20 -- Courts, Section 1313.2". This law allows any municipality having a basic law enforcement academy approved by the Council of Law Enforcement Education and Training (C.L.E.E.T.) to dedicate \$2.00 of each court fine over \$10.00, excluding parking or standing violations, to local law enforcement training programs. While the great majority of the money is appropriated to the Police Department, the law allows up to 7 percent (7.0%) of the amount collected to be used for court and prosecutor training. Appropriations to the Legal and Municipal Court Departments reflect this option.

BUDGET SUMMARY

The FY25 budget has been set to align with current resources. This budget will continue to provide training for the Tulsa Police Department, Municipal Court employees, and City Prosecutors.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 78	\$ 78	\$ 79	\$ 76	-3.8%	\$ 76
Transfers In	0	0	0	0	N/A	0
Total Resources	78	78	79	76	-3.8%	76
Annual Outlays						
Budget	54	93	93	93	0.0%	73
Transfers Out	0	0	0	0	N/A	0
Total Outlays	54	93	93	93	0.0%	73
Resources Less Outlays	24	(15)	(14)	(17)		3
Fund Balance						
Beginning Unassigned Fund Balance	43	44	67	53		36
Addition to/(Use of)	24	(15)	(14)	(17)		3
End of Year	\$ 67	\$ 29	\$ 53	\$ 36		\$ 39

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Fines and Forfeitures</u>						
Court Related Fines and Forfeitures	\$ 75	\$ 78	\$ 74	\$ 76	2.7%	\$ 76
Total Fines and Forfeitures	75	78	74	76	2.7%	76
<u>Miscellaneous</u>						
Reimbursements	3	0	5	0	-100.0%	0
Total Miscellaneous	3	0	5	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 78	\$ 78	\$ 79	\$ 76	-3.8%	\$ 76

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Other Services/Charges	\$ 0	\$ 3	\$ 3	0.0%	\$ 3
Total	0	3	3	0.0%	3
<u>Police</u>					
Other Services/Charges	51	87	87	0.0%	67
Total	51	87	87	0.0%	67
Total Public Safety and Protection	51	90	90	0.0%	70
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Legal</u>					
Other Services/Charges	3	3	3	0.0%	3
Total	3	3	3	0.0%	3
Total Administrative & Support Services	3	3	3	0.0%	3
TOTAL BUDGET	54	93	93	0.0%	73
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 54	\$ 93	\$ 93	0.0%	\$ 73

JUVENILE CURFEW FINES

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

126

SPECIAL REVENUE FUND

BUDGETED ON A
CASH BASIS

OVERVIEW

The Juvenile Curfew Fines Fund was established by an agreement between the Tulsa County District Court and the City of Tulsa, under authority of Article 10 Oklahoma Statutes, Section 7303-1.2, Subsection F. This law authorizes municipalities to assume jurisdiction of juveniles guilty of certain misdemeanor violations. Subsection F mandates funds generated from "juvenile curfew fines" be used to fund local programs which address juvenile crime, costs related to prosecution and retention of juvenile offenders, and administrative costs for community intervention centers.

BUDGET SUMMARY

Appropriations were historically used to partially fund a Probation Officer in the Municipal Court department related to specialized counseling and referral support for juveniles. The position also monitors the progress of all juvenile court cases, facilitates work-in-lieu-of-fines, schedules classes, and prepares pre-sentence investigations. This position continues to be fully funded from the General Fund. There are no budgeted expenditures in FY25 and FY26 due to minimal anticipated revenues.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4	\$ 4	\$ 2	\$ 2	0.0%	\$ 2
Transfers In	0	0	0	0	N/A	0
Total Resources	4	4	2	2	0.0%	2
Annual Outlays						
Budget	0	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	0	N/A	0
Resources Less Outlays	4	4	2	2		2
Fund Balance						
Beginning Unassigned Fund Balance	9	13	13	15		17
Addition to/(Use of)	4	4	2	2		2
End of Year	\$ 13	\$ 17	\$ 15	\$ 17		\$ 19

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Fines and Forfeitures</u>						
Court Related Fines and Forfeitures	\$ 4	\$ 4	\$ 2	\$ 2	0.0%	\$ 2
Total Fines and Forfeitures	4	4	2	2	0.0%	2
TOTAL ANNUAL RESOURCES	\$ 4	\$ 4	\$ 2	\$ 2	0.0%	\$ 2

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 0	N/A	\$ 0

TECHNOLOGY FEE ASSESSMENT

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

127

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund was established in 2018 to account for the revenue and appropriations related to the ongoing costs of the records and case management system implementation for the Police Department, Municipal Court, and City Prosecutor. Revenue for this fund is generated from a technology fee applied to City of Tulsa traffic citations and court cases.

BUDGET SUMMARY

Appropriations in this fund will support the operation and maintenance costs of the new records and case management system including software subscriptions and personnel costs

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 754	\$ 704	\$ 783	\$ 783	0.0%	\$ 783
Transfers In	0	0	0	0	N/A	0
Total Resources	754	704	783	783	0.0%	783
Annual Outlays						
Budget	353	968	970	782	-19.4%	780
Transfers Out	0	0	0	0	N/A	0
Total Outlays	353	968	970	782	-19.4%	780
Resources Less Outlays	401	(264)	(187)	1		3
Fund Balance						
Beginning Unassigned Fund Balance	2,170	1,676	2,571	2,384		2,385
Addition to/(Use of)	401	(264)	(187)	1		3
End of Year	\$ 2,571	\$ 1,412	\$ 2,384	\$ 2,385		\$ 2,388

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Fines and Forfeitures</u>						
Court Related Fines and Forfeitures	\$ 754	\$ 704	\$ 783	\$ 783	0.0%	\$ 783
Total Fines and Forfeitures	754	704	783	783	0.0%	783
TOTAL ANNUAL RESOURCES	\$ 754	\$ 704	\$ 783	\$ 783	0.0%	\$ 783

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 89	\$ 91	\$ 97	6.6%	\$ 97
Other Services/Charges	0	0	188	N/A	186
Total	89	91	285	213.2%	283
<u>Police</u>					
Personal Services	264	232	240	3.4%	240
Other Services/Charges	0	645	257	-60.2%	257
Total	264	877	497	-43.3%	497
Total Public Safety and Protection	353	968	782	-19.2%	780
TOTAL BUDGET	353	968	782	-19.2%	780
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 353	\$ 968	\$ 782	-19.2%	\$ 780

ECONOMIC DEVELOPMENT COMM

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

130

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

With approval of Ordinance #23294 on May 27, 2015, the allocation of the Hotel/Motel Tax was revised. This ordinance designates specific percentages of the tax for specific purposes. This fund is allocated four and five tenths percent (4.5%) of the Hotel/Motel Tax collected by the City. The fund shall be used to promote economic development activities recommended by the Economic Development Commission.

BUDGET SUMMARY

The funds will be used by the City for economic development activities. The City contracts with the Tulsa Authority for Economic Opportunity (TAEO) and Tulsa Regional Chamber of Commerce for economic and community development services to the City of Tulsa.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 408	\$ 382	\$ 424	\$ 436	2.8%	\$ 452
Transfers In	120	0	0	0	N/A	0
Total Resources	528	382	424	436	2.8%	452
Annual Outlays						
Budget	429	373	491	493	0.4%	493
Transfers Out	0	1,000	1,000	0	-100.0%	0
Total Outlays	429	1,373	1,491	493	-66.9%	493
Resources Less Outlays	99	(991)	(1,067)	(57)		(41)
Fund Balance						
Beginning Unassigned Fund Balance	1,363	1,432	1,462	395		338
Addition to/(Use of)	99	(991)	(1,067)	(57)		(41)
End of Year	\$ 1,462	\$ 441	\$ 395	\$ 338		\$ 297

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Hotel & Motel Tax	\$ 407	\$ 382	\$ 422	\$ 436	3.3%	\$ 452
Total Taxes	407	382	422	436	3.3%	452
<u>Investment Income</u>						
Interest Earnings	1	0	2	0	-100.0%	0
Total Investment Income	1	0	2	0	-100.0%	0
<u>Transfers In</u>						
Transfers within Primary Government	120	0	0	0	N/A	0
Total Transfers In	120	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	\$ 528	\$ 382	\$ 424	\$ 436	2.8%	\$ 452

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Other Services/Charges	\$ 0	\$ 0	\$ 243	N/A	\$ 243
Total	0	0	243	N/A	243
<u>Tulsa Authority for Economic Opportunity</u>					
Other Services/Charges	200	243	0	-100.0%	0
Total	200	243	0	-100.0%	0
<u>Managed Entities - Economic Development</u>					
Other Services/Charges	229	130	250	92.3%	250
Total	229	130	250	92.3%	250
Total Social & Economic Development	429	373	493	32.2%	493
TOTAL BUDGET	429	373	493	32.2%	493

(Expenditures or appropriations)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Economic Dev to GF	0	1,000	0	-100.0%	0
TOTAL TRANSFERS OUT	0	1,000	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 429	\$ 1,373	\$ 493	-64.1%	\$ 493

CONVENTION & VISITORS

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

131

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the Convention & Visitors Fund was created. Effective April 8, 2019, this fund is allocated forty-five percent (45%) of the Hotel/Motel Tax collected by the City

The fund shall be used to market and promote tourism and the use of convention facilities within the City of Tulsa.

BUDGET SUMMARY

The City of Tulsa contracts with the Tulsa Regional Chamber of Commerce for these marketing activities. The City of Tulsa will also be pursuing a licensing agreement with Olympic Inc. for the use of the Olympic rings for BMX's Olympic tryouts.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4,078	\$ 3,822	\$ 4,238	\$ 4,364	3.0%	\$ 4,517
Transfers In	0	0	0	0	N/A	0
Total Resources	4,078	3,822	4,238	4,364	3.0%	4,517
Annual Outlays						
Budget	3,813	3,973	4,932	4,498	-8.8%	4,559
Transfers Out	0	0	0	0	N/A	0
Total Outlays	3,813	3,973	4,932	4,498	-8.8%	4,559
Resources Less Outlays	265	(151)	(694)	(134)		(42)
Fund Balance						
Beginning Unassigned Fund Balance	675	640	940	246		112
Addition to/(Use of)	265	(151)	(694)	(134)		(42)
End of Year	\$ 940	\$ 489	\$ 246	\$ 112		\$ 70

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Hotel & Motel Tax	\$ 4,066	\$ 3,822	\$ 4,215	\$ 4,364	3.5%	\$ 4,517
Total Taxes	4,066	3,822	4,215	4,364	3.5%	4,517
<u>Investment Income</u>						
Interest Earnings	12	0	23	0	-100.0%	0
Total Investment Income	12	0	23	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 4,078	\$ 3,822	\$ 4,238	\$ 4,364	3.0%	\$ 4,517

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	\$ 50	\$ 93	\$ 117	25.8%	\$ 118
Materials and Supplies	0	5	3	-40.0%	3
Other Services/Charges	0	4	4	0.0%	4
Total	50	102	124	21.6%	125
Total Cultural Development & Recreation	50	102	124	21.6%	125
<u>Managed Entities - Economic Development</u>					
Other Services/Charges	3,763	3,871	4,374	13.0%	4,434
Total	3,763	3,871	4,374	13.0%	4,434
TOTAL BUDGET	3,813	3,973	4,498	13.2%	4,559
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 3,813	\$ 3,973	\$ 4,498	13.2%	\$ 4,559

CONVENTION & TOURISM FACILITY

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

132

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the allocation of the Hotel/Motel Tax was revised. The Convention Fund was renamed the Convention & Tourism Facilities Fund. Effective April 8, 2019, this fund will receive 48.5 percent (48.5%) of the Hotel/Motel Tax levied pursuant to the first chapter of Title 44, together with all income derived from the investment of the tax. The previous allocation was 43 percent (43.0%).

This fund shall be used to construct, reconstruct, operate, maintain, and repair buildings and facilities to foster the development of the City as a convention and tourist destination, and to acquire land in connection therewith. In FY20, the Tulsa Performing Arts Center Trust, under an agreement with the City of Tulsa, took over day to day management of the Performing Arts Center. There is an agreement with Oak View Group to manage the BOK Arena and Cox Business Convention Center.

BUDGET SUMMARY

The revenue received from the Hotel/Motel Tax is used to support the operating and capital needs of the Performing Arts Center and the Cox Business Convention Center. In FY25, the elevators in the Cox Business Convention Center will be replaced.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4,476	\$ 4,174	\$ 4,678	\$ 4,803	2.7%	\$ 4,940
Transfers In	0	0	0	0	N/A	0
Total Resources	4,476	4,174	4,678	4,803	2.7%	4,940
Annual Outlays						
Budget	2,106	2,602	2,586	4,876	88.6%	3,127
Transfers Out	1,518	1,500	1,500	1,927	28.5%	1,500
Total Outlays	3,624	4,102	4,086	6,803	66.5%	4,627
Resources Less Outlays	852	72	592	(2,000)		313
Fund Balance						
Beginning Unassigned Fund Balance	3,370	3,748	4,222	4,814		2,814
Addition to/(Use of)	852	72	592	(2,000)		313
End of Year	\$ 4,222	\$ 3,820	\$ 4,814	\$ 2,814		\$ 3,127

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Hotel & Motel Tax	\$ 4,382	\$ 4,119	\$ 4,543	\$ 4,703	3.5%	\$ 4,868
Total Taxes	4,382	4,119	4,543	4,703	3.5%	4,868
<u>Investment Income</u>						
Interest Earnings	94	55	135	100	-25.9%	72
Total Investment Income	94	55	135	100	-25.9%	72
TOTAL ANNUAL RESOURCES	\$ 4,476	\$ 4,174	\$ 4,678	\$ 4,803	2.7%	\$ 4,940

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	\$ 50	\$ 93	\$ 117	25.8%	\$ 118
Materials and Supplies	0	5	5	0.0%	5
Other Services/Charges	36	4	4	0.0%	4
Total	86	102	126	23.5%	127
<u>Managed Entities - Culture & Recreation</u>					
Personal Services	119	0	0	N/A	0
Other Services/Charges	1,901	2,500	2,750	10.0%	3,000
Total	2,020	2,500	2,750	10.0%	3,000
Total Cultural Development & Recreation	2,106	2,602	2,876	10.5%	3,127
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Department of City Experience</u>					
Capital Outlay	0	0	2,000	N/A	0
Total	0	0	2,000	N/A	0
Total Social & Economic Development	0	0	2,000	N/A	0
TOTAL BUDGET	2,106	2,602	4,876	87.4%	3,127
(Expenditures or appropriations)					

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Cox Convention Center	1,500	1,500	1,927	28.5%	1,500
Tulsa Public Facilities Authority	18	0	0	N/A	0
TOTAL TRANSFERS OUT	1,518	1,500	1,927	28.5%	1,500
TOTAL ANNUAL OUTLAYS	\$ 3,624	\$ 4,102	\$ 6,803	65.8%	\$ 4,627

TULSA STADIUM IMP DISTRICT

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

141

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The Tulsa Stadium Improvement District (TSID) No. 1 was created July 10, 2008, pursuant to Oklahoma Statutes Title 11, Sections 39-103 and 39-103.1. Its purpose is to create a funding source for improvements and services within downtown Tulsa, which included a funding mechanism for the construction of a multi-purpose public recreational facility with a primary purpose as a ballpark, together with its maintenance and other improvements and services.

The current boundary consists of all tracts and parcels of real property lying within Planning District No.1 of the Comprehensive Plan of the City of Tulsa, commonly known as the Inner Dispersal Loop (IDL). The Tulsa City Council passed resolution #7571 in July 2008, to levy an annual special tax assessment which began July 1, 2009. As assessment revenues are received, they are split between two components, capital, and services. District revenue also supports enhancement and redevelopment of downtown property and will increase the economic benefit derived from the downtown infrastructure and BOK Center investments.

The assessment funds the activities of the Downtown Tulsa Partnership (DTP) within the stadium district. The DTP was incorporated February 2021 and is comprised of downtown property owners, business stakeholders, and ex-officio seats for civic/governmental entities. The DTP contracts with the City to provide services that may include maintenance, cleaning, security, shuttle service, upkeep, marketing, management, and other services which confer special benefit to the property within the district by preserving, enhancing, or extending the value or usefulness of any improvement in the district.

BUDGET SUMMARY

In FY25, DTP will continue its contract with the City to provide services that preserve, enhance, and extend value to the business owners within the district.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,790	\$ 3,668	\$ 4,006	\$ 4,005	0.0%	\$ 4,002
Transfers In	0	0	0	0	N/A	0
Total Resources	3,790	3,668	4,006	4,005	0.0%	4,002
Annual Outlays						
Budget	1,848	1,457	1,563	1,505	-3.7%	1,505
Transfers Out	2,384	2,259	2,460	2,474	0.6%	2,474
Total Outlays	4,232	3,716	4,023	3,979	-1.1%	3,979
Resources Less Outlays	(442)	(48)	(17)	26		23
Fund Balance						
Beginning Unassigned Fund Balance	691	223	249	232		258
Addition to/(Use of)	(442)	(48)	(17)	26		23
Downtown Maintenance Reserve	(75)	(75)	(115)	(115)		(150)
End of Year	\$ 174	\$ 100	\$ 117	\$ 143		\$ 131

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Fines and Forfeitures</u>						
Special Assessments	\$ 3,751	\$ 3,637	\$ 3,979	\$ 3,979	0.0%	\$ 3,979
Total Fines and Forfeitures	3,751	3,637	3,979	3,979	0.0%	3,979
<u>Investment Income</u>						
Interest Earnings	39	31	27	26	-3.7%	23
Total Investment Income	39	31	27	26	-3.7%	23
TOTAL ANNUAL RESOURCES	\$ 3,790	\$ 3,668	\$ 4,006	\$ 4,005	0.0%	\$ 4,002

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Downtown Tulsa Partnership</u>					
Other Services/Charges	\$ 1,848	\$ 1,457	\$ 1,505	3.3%	\$ 1,505
Total	1,848	1,457	1,505	3.3%	1,505
Total Social & Economic Development	1,848	1,457	1,505	3.3%	1,505
TOTAL BUDGET	1,848	1,457	1,505	3.3%	1,505

(Expenditures or appropriations)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Tulsa Stadium Trust	2,308	2,186	2,394	9.5%	2,394
General Fund	76	73	80	9.6%	80
TOTAL TRANSFERS OUT	2,384	2,259	2,474	9.5%	2,474
TOTAL ANNUAL OUTLAYS	\$ 4,232	\$ 3,716	\$ 3,979	7.1%	\$ 3,979

TOURISM IMPROVEMENT DISTRICT 1

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

143

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The Tourism Improvement District No. 1 (TID) was created December 5, 2018, pursuant to Oklahoma Statutes Title 11, Section 39-103.1.

Its purpose is to create a funding source for marketing services for private and public events reasonably calculated to increase occupancy and room rates for the class of properties consisting of hotels and motels with one-hundred ten (110) or more rooms available for occupancy.

The Tourism Improvement District No. 1 consists of those properties within the geographical area of the City of Tulsa on which a hotel or motel, which in either case has one-hundred ten (110) or more rooms available for occupancy, is located.

The Tulsa City Council passed resolution #19938 in November 2018, to levy a special tax assessment which began April 1, 2019. The assessment of three percent (3.0%) of the gross proceeds or gross receipts derived from the rent for every occupancy of a room in a hotel or motel subject to the assessment which amount shall be calculated and determined in the same manner as the hotel tax established by City of Tulsa Ordinance No. 13288.

BUDGET SUMMARY

The projected revenues represent ninety-eight percent (98.0%) of the estimated assessment to be used for marketing services. Per the resolution the remaining two percent (2.0%) will be deposited into the City of Tulsa's General Fund to pay expenses incurred by the City of Tulsa in the performance of its obligations.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 2,906	\$ 2,493	\$ 2,947	\$ 2,803	-4.9%	\$ 2,802
Transfers In	0	0	0	0	N/A	0
Total Resources	2,906	2,493	2,947	2,803	-4.9%	2,802
Annual Outlays						
Budget	2,975	2,490	2,947	2,798	-5.1%	2,798
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,975	2,490	2,947	2,798	-5.1%	2,798
Resources Less Outlays	(69)	3	0	5		4
Fund Balance						
Beginning Unassigned Fund Balance	69	47	0	0		5
Addition to/(Use of)	(69)	3	0	5		4
End of Year	\$ 0	\$ 50	\$ 0	\$ 5		\$ 9

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Fines and Forfeitures</u>						
Special Assessments	\$ 2,901	\$ 2,490	\$ 2,941	\$ 2,798	-4.9%	\$ 2,798
Total Fines and Forfeitures	2,901	2,490	2,941	2,798	-4.9%	2,798
<u>Investment Income</u>						
Interest Earnings	5	3	6	5	-16.7%	4
Total Investment Income	5	3	6	5	-16.7%	4
TOTAL ANNUAL RESOURCES	\$ 2,906	\$ 2,493	\$ 2,947	\$ 2,803	-4.9%	\$ 2,802

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Managed Entities - Economic Development</u>					
Other Services/Charges	\$ 2,975	\$ 2,490	\$ 2,798	12.4%	\$ 2,798
Total	2,975	2,490	2,798	12.4%	2,798
Total Social & Economic Development	2,975	2,490	2,798	12.4%	2,798
TOTAL BUDGET	2,975	2,490	2,798	12.4%	2,798
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 2,975	\$ 2,490	\$ 2,798	12.4%	\$ 2,798

KENDALL WHITTIER IMPROVEMENT DISTRICT

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

144

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

In April 2022 the Mayor and City Council approved Resolution 20184 to establish the Kendall Whittier Improvement District No. 1 (KWID). The district covers property located along Lewis Avenue corridor between East Archer Street and East 6th Street and along East Admiral Boulevard between Yorktown Avenue and Birmingham Avenue. The assessment fees will be utilized for maintenance, security, upkeep, marketing, management, or other services which benefit the property owners within the district. The district shall exist until June 30, 2027.

BUDGET SUMMARY

The City contracts with Kendall Whittier Main Street Inc. to provide services outlined in the resolution.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 45	\$ 44	\$ 53	\$ 52	-1.9%	\$ 52
Transfers In	0	0	0	0	N/A	0
Total Resources	45	44	53	52	-1.9%	52
Annual Outlays						
Budget	19	44	44	52	18.2%	52
Transfers Out	0	0	0	0	N/A	0
Total Outlays	19	44	44	52	18.2%	52
Resources Less Outlays	26	0	9	0		0
Fund Balance						
Beginning Unassigned Fund Balance	(26)	0	0	9		9
Addition to/(Use of)	26	0	9	0		0
End of Year	\$ 0	\$ 0	\$ 9	\$ 9		\$ 9

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Fines and Forfeitures</u>						
Special Assessments	\$ 44	\$ 44	\$ 51	\$ 51	0.0%	\$ 51
Total Fines and Forfeitures	44	44	51	51	0.0%	51
<u>Investment Income</u>						
Interest Earnings	1	0	2	1	-50.0%	1
Total Investment Income	1	0	2	1	-50.0%	1
TOTAL ANNUAL RESOURCES	\$ 45	\$ 44	\$ 53	\$ 52	-1.9%	\$ 52

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Other Services/Charges	\$ 19	\$ 44	\$ 52	18.2%	\$ 52
Total	19	44	52	18.2%	52
Total Administrative & Support Services	19	44	52	18.2%	52
TOTAL BUDGET	19	44	52	18.2%	52
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 19	\$ 44	\$ 52	18.2%	\$ 52

PUBLIC WAYS CAPITAL

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

148

GOVERNMENTAL CAPITAL FUND

BUDGETED ON A
CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the Public Ways Fund (Fund 149). The fund receives a transfer from the Public Ways Fund each fiscal year to provide financing for capital projects. The fund is a capital projects fund. Appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the Public Ways Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

No projects are scheduled for FY25. In FY26, a transfer from the Public Ways Fund will finance needed utility line burial projects associated with the larger arterial rehabilitation program across the city.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	2,600	2,600	2,600	0	-100.0%	3,021
Total Resources	2,600	2,600	2,600	0	-100.0%	3,021
Annual Outlays						
Budget	2,600	0	0	0	N/A	3,021
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,600	0	0	0	N/A	3,021
Resources Less Outlays	0	2,600	2,600	0		0
Fund Balance						
Beginning Unassigned Fund Balance	2,333	2,600	2,333	4,933		4,933
Addition to/(Use of)	0	2,600	2,600	0		0
End of Year	\$ 2,333	\$ 5,200	\$ 4,933	\$ 4,933		\$ 4,933

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Transfers In</u>						
Transfers within Primary Government	\$ 2,600	\$ 2,600	\$ 2,600	\$ 0	-100.0%	\$ 3,021
Total Transfers In	2,600	2,600	2,600	0	-100.0%	3,021
TOTAL ANNUAL RESOURCES	\$ 2,600	\$ 2,600	\$ 2,600	\$ 0	-100.0%	\$ 3,021

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 2,600	\$ 0	\$ 0	N/A	\$ 0
Total	2,600	0	0	N/A	0
<u>Public Works</u>					
Capital Outlay	0	0	0	N/A	3,021
Total	0	0	0	N/A	3,021
Total Public Works & Transportation	2,600	0	0	N/A	3,021
TOTAL BUDGET	2,600	0	0	N/A	3,021
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 2,600	\$ 0	\$ 0	N/A	\$ 3,021

PUBLIC WAYS

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

149

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

On February 8, 2022, Tulsa voters approved Ordinance #24721 creating a special revenue fund for the maintenance and repair of public ways, to be financed by one percent (1.0%) of gross revenues to be paid to the City of Tulsa by the Public Service Company of Oklahoma (PSO) pursuant to Section 411.B. of Franchise Ordinance #24695.

As described in the Franchise Ordinance, the fund may be expended by the City of Tulsa only for the maintenance and repair of public ways, included but not limited to right-of-way and median maintenance and enhancement; street and highway lighting maintenance, repair, and replacements; and underground installation cost reimbursement as provided for the Subsection 406.3 and 408.H of the PSO franchise ordinance.

During this 15-year term the Mayor and Council will determine program priorities annually through the budget process.

BUDGET SUMMARY

Revenues from the franchise fee will be used to identify priority areas within the City of Tulsa for maintenance and repair of public ways, street and highway lighting maintenance, repair, and replacements, and underground utility installation. Two departments will receive funding to accomplish these priorities, Public Works and the Department of City Experience. Although each department will have its own responsibilities, they will coordinate priorities and work efforts to achieve the Mayor and Council objectives which established the fund. The FY25 budget and FY26 financial plan further prioritize the conversion of highway lighting to LED by funding the replacement of the remaining 5,800 fixtures covering 172 lane miles, by which creates energy efficiencies and enhances highway safety.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 5,964	\$ 6,018	\$ 6,257	\$ 6,805	8.8%	\$ 6,805
Transfers In	0	0	0	0	N/A	0
Total Resources	5,964	6,018	6,257	6,805	8.8%	6,805
Annual Outlays						
Budget	1,346	2,228	2,152	10,302	378.7%	3,680
Transfers Out	2,600	2,600	2,600	0	-100.0%	3,021
Total Outlays	3,946	4,828	4,752	10,302	116.8%	6,701
Resources Less Outlays	2,018	1,190	1,505	(3,497)		104
Fund Balance						
Beginning Unassigned Fund Balance	484	2,391	2,502	4,007		510
Addition to/(Use of)	2,018	1,190	1,505	(3,497)		104
End of Year	\$ 2,502	\$ 3,581	\$ 4,007	\$ 510		\$ 614

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
<u>Taxes</u>						
Franchise Tax	\$ 5,964	\$ 6,018	\$ 6,257	\$ 6,805	8.8%	\$ 6,805
Total Taxes	5,964	6,018	6,257	6,805	8.8%	6,805
TOTAL ANNUAL RESOURCES	\$ 5,964	\$ 6,018	\$ 6,257	\$ 6,805	8.8%	\$ 6,805

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Department of City Experience</u>					
Personal Services	\$ 92	\$ 139	\$ 161	15.8%	\$ 162
Materials and Supplies	16	1	1	0.0%	1
Other Services/Charges	0	4	4	0.0%	4
Total	108	144	166	15.3%	167
Total Social & Economic Development	108	144	166	15.3%	167
PUBLIC WORKS AND TRANSPORTATION					
<u>Public Works</u>					
Personal Services	240	402	407	1.2%	409
Materials and Supplies	40	238	138	-42.0%	138
Other Services/Charges	958	1,444	9,591	>500%	2,966
Total	1,238	2,084	10,136	386.4%	3,513
Total Public Works & Transportation	1,238	2,084	10,136	386.4%	3,513
TOTAL BUDGET	1,346	2,228	10,302	362.4%	3,680
(Expenditures or appropriations)					

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Public Ways Capital Projects Transfer	2,600	2,600	0	-100.0%	3,021
TOTAL TRANSFERS OUT	2,600	2,600	0	-100.0%	3,021
TOTAL ANNUAL OUTLAYS	\$ 3,946	\$ 4,828	\$ 10,302	113.4%	\$ 6,701

PUBLIC SAFETY SALES TAX

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

150

GOVERNMENTAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23420 setting a limited-purpose, permanent sales tax levy of sixteen one hundredths of one percent (0.16%) to begin January 1, 2017 and continuing until July 1, 2021, on which date the said sixteen one hundredths of one percent (0.16%) permanent sales tax shall increase to a twenty-six one-hundredths of one percent (0.26%) permanent sales tax for the purpose of providing revenue for the support of the public safety functions of the City of Tulsa as listed in detail in Title 43-I of Tulsa Revised Ordinances created with Ordinance #23423. In FY23, the final 6 of the original 16 Emergency Communicator I positions that were funded by Public Safety Tax were created.

BUDGET SUMMARY

Revenues in the Public Safety Tax Fund are not expected to exceed outlays for approved public safety functions. The largest expense in the fund is personnel costs for the Police, Fire and Finance departments. Police and Fire also have expenses for supplies and services. Outlays are increased in FY25 due to one-time appropriations for bunker gear upgrades for the Fire Department as well as a staffing study for the Police Department.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 24,723	\$ 24,348	\$ 25,080	\$ 25,436	1.4%	\$ 25,805
Transfers In	0	0	0	0	N/A	0
Total Resources	24,723	24,348	25,080	25,436	1.4%	25,805
Annual Outlays						
Budget	22,037	24,910	23,834	27,371	14.8%	26,256
Transfers Out	55	0	0	0	N/A	0
Total Outlays	22,092	24,910	23,834	27,371	14.8%	26,256
Resources Less Outlays	2,631	(562)	1,246	(1,935)		(451)
Fund Balance						
Beginning Unassigned Fund Balance	11,195	13,298	13,826	15,072		13,137
Addition to/(Use of)	2,631	(562)	1,246	(1,935)		(451)
End of Year	\$ 13,826	\$ 12,736	\$ 15,072	\$ 13,137		\$ 12,686

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Sales Tax	\$ 24,463	\$ 24,175	\$ 24,727	\$ 25,118	1.6%	\$ 25,570
Total Taxes	24,463	24,175	24,727	25,118	1.6%	25,570
<u>Investment Income</u>						
Interest Earnings	260	173	353	318	-9.9%	235
Total Investment Income	260	173	353	318	-9.9%	235
TOTAL ANNUAL RESOURCES	\$ 24,723	\$ 24,348	\$ 25,080	\$ 25,436	1.4%	\$ 25,805

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Personal Services	\$ 15,640	\$ 17,034	\$ 18,342	7.7%	\$ 18,397
Materials and Supplies	93	90	90	0.0%	90
Other Services/Charges	357	521	894	71.6%	544
Capital Outlay	93	0	0	N/A	0
Total	16,183	17,645	19,326	9.5%	19,031
<u>Fire</u>					
Personal Services	5,410	6,449	6,353	-1.5%	6,326
Materials and Supplies	12	376	1,120	197.9%	376
Other Services/Charges	302	318	467	46.9%	417
Capital Outlay	29	19	0	-100.0%	0
Total	5,753	7,162	7,940	10.9%	7,119
Total Public Safety and Protection	21,936	24,807	27,266	9.9%	26,150
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	101	103	105	1.9%	106
Total	101	103	105	1.9%	106
Total Administrative & Support Services	101	103	105	1.9%	106
TOTAL BUDGET	22,037	24,910	27,371	9.9%	26,256

(Expenditures or appropriations)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Fire Prevention Grant Match	55	0	0	N/A	0
TOTAL TRANSFERS OUT	55	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 22,092	\$ 24,910	\$ 27,371	9.9%	\$ 26,256

TRANSPORTATION SALES TAX

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

151

GOVERNMENTAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23421 setting a limited-purpose, permanent sales tax levy of eighty-five thousandths of one percent (0.085%) to begin January 1, 2017, for the purpose of providing revenue for the support of street maintenance, traffic and public transportation functions of the City of Tulsa as listed in detail in Title 43-J of Tulsa Revised Ordinances created with Ordinance #23424.

BUDGET SUMMARY

Streets and Transit Fund outlays are for approved streets and transit functions. The fund accumulated a fund balance as planned operations were started. The fund will fund positions in Public Works as well as traffic materials and crossing guards. It also funds ongoing Transit operations for bus rapid transit, lift services, Sunday service, and downtown/midtown circular services.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 8,178	\$ 8,089	\$ 8,323	\$ 8,430	1.3%	\$ 8,518
Transfers In	0	0	0	0	N/A	0
Total Resources	8,178	8,089	8,323	8,430	1.3%	8,518
Annual Outlays						
Budget	7,469	7,942	7,863	8,299	5.5%	8,768
Transfers Out	3,000	0	0	0	N/A	0
Total Outlays	10,469	7,942	7,863	8,299	5.5%	8,768
Resources Less Outlays	(2,291)	147	460	131		(250)
Fund Balance						
Beginning Unassigned Fund Balance	11,390	8,893	9,099	9,559		9,690
Addition to/(Use of)	(2,291)	147	460	131		(250)
End of Year	\$ 9,099	\$ 9,040	\$ 9,559	\$ 9,690		\$ 9,440

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Sales Tax	\$ 7,998	\$ 7,903	\$ 8,083	\$ 8,212	1.6%	\$ 8,359
Total Taxes	7,998	7,903	8,083	8,212	1.6%	8,359
<u>Investment Income</u>						
Interest Earnings	180	186	240	218	-9.2%	159
Total Investment Income	180	186	240	218	-9.2%	159
TOTAL ANNUAL RESOURCES	\$ 8,178	\$ 8,089	\$ 8,323	\$ 8,430	1.3%	\$ 8,518

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Public Works</u>					
Personal Services	\$ 2,067	\$ 2,241	\$ 2,396	6.9%	\$ 2,407
Materials and Supplies	793	871	871	0.0%	871
Other Services/Charges	826	540	543	0.6%	543
Total	3,686	3,652	3,810	4.3%	3,821
<u>Metropolitan Tulsa Transit Authority</u>					
Other Services/Charges	3,783	4,290	4,489	4.6%	4,947
Total	3,783	4,290	4,489	4.6%	4,947
Total Public Works & Transportation	7,469	7,942	8,299	4.5%	8,768
TOTAL BUDGET	7,469	7,942	8,299	4.5%	8,768

(Expenditures or appropriations)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Center of the Universe	3,000	0	0	N/A	0
TOTAL TRANSFERS OUT	3,000	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 10,469	\$ 7,942	\$ 8,299	4.5%	\$ 8,768

ECONOMIC STABILIZATION RESERVE

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

152

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

On November 12, 2019, Tulsa voters approved a limited-purpose, permanent sales tax levy of five one hundredths of one percent (0.05%) to begin July 1, 2021 for the purpose of providing a permanent revenue source to fund the City's Economic Stabilization Reserve. This fund will be governed by the provisions established in Title 43-100.4 of the City of Tulsa Municipal Code.

BUDGET SUMMARY

Revenues in the Economic Stabilization Reserve Fund are estimated to be \$5,050,000 in FY25. There are no planned appropriations. The anticipated ending fund balance for FY25 of \$22,974,000 shall be held to be used in accordance with the provisions of Title 43-100.4 of the City of Tulsa Municipal Code.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4,896	\$ 4,691	\$ 5,002	\$ 5,050	1.0%	\$ 5,076
Transfers In	0	0	0	0	N/A	0
Total Resources	4,896	4,691	5,002	5,050	1.0%	5,076
Annual Outlays						
Budget	0	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	0	N/A	0
Resources Less Outlays	4,896	4,691	5,002	5,050		5,076
Fund Balance						
Beginning Unassigned Fund Balance	8,026	12,719	12,922	17,924		22,974
Addition to/(Use of)	4,896	4,691	5,002	5,050		5,076
End of Year	\$ 12,922	\$ 17,410	\$ 17,924	\$ 22,974		\$ 28,050

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Sales Tax	\$ 4,713	\$ 4,649	\$ 4,755	\$ 4,830	1.6%	\$ 4,917
Total Taxes	4,713	4,649	4,755	4,830	1.6%	4,917
<u>Investment Income</u>						
Interest Earnings	183	42	247	220	-10.9%	159
Total Investment Income	183	42	247	220	-10.9%	159
TOTAL ANNUAL RESOURCES	\$ 4,896	\$ 4,691	\$ 5,002	\$ 5,050	1.0%	\$ 5,076

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 0	N/A	\$ 0

COMMUNITY DEVELOP BLOCK GRANT

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

2000

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

Title 1 of the Housing and Community Development Act of 1974 authorized the creation of the Community Development Block Grant (CDBG) program. The goals of the program are to: 1) Provide decent, safe, and sanitary housing; 2) Provide a suitable living environment; and 3) Expand economic opportunities. Activities funded under CDBG must meet one of three National Objectives: 1) Provide a benefit to low- and moderate-income persons; or 2) Prevent or eliminate slum and blight; or 3) Meet an urgent community need that threatens the health and/or welfare of residents.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

All FY25 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 5,754	\$ 5,668	\$ 5,668	\$ 5,626	-0.7%	\$ 5,626
Transfers In	0	0	0	0	N/A	0
Total Resources	5,754	5,668	5,668	5,626	-0.7%	5,626
Annual Outlays						
Budget	5,754	5,668	5,668	5,626	-0.7%	5,626
Transfers Out	0	0	0	0	N/A	0
Total Outlays	5,754	5,668	5,668	5,626	-0.7%	5,626
Resources Less Outlays	0	0	0	0		0
Fund Balance						
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Intrgvmtl Grant Revenues</u>						
Federal Government Grants	\$ 3,754	\$ 3,618	\$ 3,668	\$ 3,626	-1.1%	\$ 3,626
Total Intrgvmtl Grant Revenues	3,754	3,618	3,668	3,626	-1.1%	3,626
<u>Miscellaneous</u>						
Program Income	2,000	2,000	2,000	2,000	0.0%	2,000
Total Miscellaneous	2,000	2,000	2,000	2,000	0.0%	2,000
TOTAL ANNUAL RESOURCES	\$ 5,754	\$ 5,618	\$ 5,668	\$ 5,626	-0.7%	\$ 5,626

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Capital Outlay	\$ 0	\$ 360	\$ 150	-58.3%	\$ 150
Total	0	360	150	-58.3%	150
Total Cultural Development & Recreation	0	360	150	-58.3%	150
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Department of City Experience</u>					
Personal Services	515	586	576	-1.7%	576
Other Services/Charges	839	897	1,006	12.2%	1,006
Total	1,354	1,483	1,582	6.7%	1,582
Total Social & Economic Development	1,354	1,483	1,582	6.7%	1,582
PUBLIC WORKS AND TRANSPORTATION					
<u>Public Works</u>					
Capital Outlay	343	301	385	27.9%	385
Total	343	301	385	27.9%	385
Total Public Works & Transportation	343	301	385	27.9%	385
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	533	547	547	0.0%	547
Materials and Supplies	12	15	15	0.0%	15
Other Services/Charges	3,512	2,962	2,947	-0.5%	2,947
Total	4,057	3,524	3,509	-0.4%	3,509
Total Administrative & Support Services	4,057	3,524	3,509	-0.4%	3,509
TOTAL BUDGET	5,754	5,668	5,626	-0.7%	5,626
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 5,754	\$ 5,668	\$ 5,626	-0.7%	\$ 5,626

HOME INVESTMENT PARTNERSHIP

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

2001

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The HOME program was created by the National Affordable Housing Act of 1990 and has been amended several times by subsequent legislation, the most recent in August 2013. The objectives of the HOME program are to 1) Provide decent affordable housing to lower-income households; 2) Expand the capacity of non-profit housing partners; 3) Strengthen the ability of state and local governments to provide housing; and 4) Leverage private-sector participation.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

All FY25 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 2,008	\$ 1,927	\$ 1,927	\$ 1,931	0.2%	\$ 1,931
Transfers In	0	0	0	0	N/A	0
Total Resources	2,008	1,927	1,927	1,931	0.2%	1,931
Annual Outlays						
Budget	2,008	1,927	1,927	1,931	0.2%	1,931
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,008	1,927	1,927	1,931	0.2%	1,931
Resources Less Outlays	0	0	0	0		0
Fund Balance						
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Intrgvmtl Grant Revenues</u>						
Federal Government Grants	\$ 2,008	\$ 1,927	\$ 1,926	\$ 1,931	0.3%	\$ 1,931
Total Intrgvmtl Grant Revenues	2,008	1,927	1,926	1,931	0.3%	1,931
TOTAL ANNUAL RESOURCES	\$ 2,008	\$ 1,927	\$ 1,926	\$ 1,931	0.3%	\$ 1,931

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Department of City Experience</u>					
Other Services/Charges	\$ 270	\$ 420	\$ 243	-42.1%	\$ 243
Total	270	420	243	-42.1%	243
Total Social & Economic Development	270	420	243	-42.1%	243
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	166	156	156	0.0%	156
Materials and Supplies	10	9	9	0.0%	9
Other Services/Charges	1,562	1,342	1,523	13.5%	1,523
Total	1,738	1,507	1,688	12.0%	1,688
Total Administrative & Support Services	1,738	1,507	1,688	12.0%	1,688
TOTAL BUDGET	2,008	1,927	1,931	0.2%	1,931
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 2,008	\$ 1,927	\$ 1,931	0.2%	\$ 1,931

EMERGENCY SOLUTIONS GRANT

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

2002

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The Homeless Emergency Investment Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG Interim Rule took effect on January 4, 2012.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 23362. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

All FY25 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 303	\$ 310	\$ 310	\$ 310	0.0%	\$ 310
Transfers In	0	0	0	0	N/A	0
Total Resources	303	310	310	310	0.0%	310
Annual Outlays						
Budget	303	310	310	310	0.0%	310
Transfers Out	0	0	0	0	N/A	0
Total Outlays	303	310	310	310	0.0%	310
Resources Less Outlays	0	0	0	0		0
Fund Balance						
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Intrgvmntl Grant Revenues</u>						
Federal Government Grants	\$ 303	\$ 310	\$ 310	\$ 310	0.0%	\$ 310
Total Intrgvmntl Grant Revenues	303	310	310	310	0.0%	310
TOTAL ANNUAL RESOURCES	\$ 303	\$ 310	\$ 310	\$ 310	0.0%	\$ 310

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	\$ 22	\$ 22	\$ 22	0.0%	\$ 22
Other Services/Charges	281	288	288	0.0%	288
Total	303	310	310	0.0%	310
Total Administrative & Support Services	303	310	310	0.0%	310
TOTAL BUDGET	303	310	310	0.0%	310
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 303	\$ 310	\$ 310	0.0%	\$ 310

HOUSING OPP PERSONS W AIDS

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

2003

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The AIDS Housing Opportunity Act was enacted in 1990, and amended in 1992, to provide States and localities with the resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with acquired immunodeficiency syndrome and families of such persons.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

All FY25 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 719	\$ 801	\$ 801	\$ 801	0.0%	\$ 801
Transfers In	0	0	0	0	N/A	0
Total Resources	719	801	801	801	0.0%	801
Annual Outlays						
Budget	719	801	801	801	0.0%	801
Transfers Out	0	0	0	0	N/A	0
Total Outlays	719	801	801	801	0.0%	801
Resources Less Outlays	0	0	0	0		0
Fund Balance						
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Intrgvmntl Grant Revenues</u>						
Federal Government Grants	\$ 719	\$ 801	\$ 801	\$ 801	0.0%	\$ 801
Total Intrgvmntl Grant Revenues	719	801	801	801	0.0%	801
TOTAL ANNUAL RESOURCES	\$ 719	\$ 801	\$ 801	\$ 801	0.0%	\$ 801

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	\$ 22	\$ 24	\$ 24	0.0%	\$ 24
Other Services/Charges	697	777	777	0.0%	777
Total	719	801	801	0.0%	801
Total Administrative & Support Services	719	801	801	0.0%	801
TOTAL BUDGET	719	801	801	0.0%	801
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 719	\$ 801	\$ 801	0.0%	\$ 801

1985 SALES TAX ECON DEVEL

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

400

GOVERNMENTAL CAPITAL FUND

BUDGETED ON A
CASH BASIS

OVERVIEW

This fund was established in 1991 with a \$1,500,000 transfer from the 1985 Third Penny Sales Tax program. It is used to finance economic development projects in areas designated by the City Council. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

The FY25 and FY26 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 1	\$ 5	\$ 3	\$ 1	-66.7%	\$ 1
Transfers In	0	0	0	0	N/A	0
Total Resources	1	5	3	1	-66.7%	1
Annual Outlays						
Budget	0	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	0	N/A	0
Resources Less Outlays	1	5	3	1		1
Fund Balance						
Beginning Unassigned Fund Balance	35	36	36	39		40
Addition to/(Use of)	1	5	3	1		1
End of Year	\$ 36	\$ 41	\$ 39	\$ 40		\$ 41

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Investment Income</u>						
Interest Earnings	\$ 1	\$ 5	\$ 3	\$ 1	-66.7%	\$ 1
Total Investment Income	1	5	3	1	-66.7%	1
TOTAL ANNUAL RESOURCES	\$ 1	\$ 5	\$ 3	\$ 1	-66.7%	\$ 1

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 0	N/A	\$ 0

2001 SALES TAX

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

401

GOVERNMENTAL CAPITAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2001 Third Penny Sales Tax program. The sales tax under this program lasted five years, but completion of the projects is taking somewhat longer. The fund began receiving sales tax revenue in September 2001 and received its last allocation in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

Original revenue estimates for the program were \$390 million. Approximately \$325 million has been collected. The projects not fully funded were included in the 2006 Sales Tax Extension program.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 1	\$ 6	\$ 3	\$ 2	-33.3%	\$ 1
Transfers In	0	0	0	0	N/A	0
Total Resources	1	6	3	2	-33.3%	1
Annual Outlays						
Budget	53	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	53	0	0	0	N/A	0
Resources Less Outlays	(52)	6	3	2		1
Fund Balance						
Beginning Unassigned Fund Balance	54	4	2	5		7
Addition to/(Use of)	(52)	6	3	2		1
End of Year	\$ 2	\$ 10	\$ 5	\$ 7		\$ 8

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Investment Income</u>						
Interest Earnings	\$ 1	\$ 6	\$ 3	\$ 2	-33.3%	\$ 1
Total Investment Income	<u>1</u>	<u>6</u>	<u>3</u>	<u>2</u>	-33.3%	<u>1</u>
TOTAL ANNUAL RESOURCES	<u><u>\$ 1</u></u>	<u><u>\$ 6</u></u>	<u><u>\$ 3</u></u>	<u><u>\$ 2</u></u>	-33.3%	<u><u>\$ 1</u></u>

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 53	\$ 0	\$ 0	N/A	\$ 0
Total	<u>53</u>	<u>0</u>	<u>0</u>	N/A	<u>0</u>
Total Public Works & Transportation	<u>53</u>	<u>0</u>	<u>0</u>	N/A	<u>0</u>
TOTAL BUDGET	<u><u>53</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	N/A	<u><u>0</u></u>
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	<u><u>\$ 53</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	N/A	<u><u>\$ 0</u></u>

2006 SPECIAL EXTEND SALES TAX

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

402

GOVERNMENTAL CAPITAL FUND

BUDGETED ON A
CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2006-2012 Third Penny Sales Tax capital projects. The May 9, 2006, vote provides funding for this program. All projects total \$463.5 million. The fund began receiving sales tax revenue in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

A revenue bond was issued in June 2006 to finance the uncompleted projects in the 2001 Sales Tax program. Fund 403 has been used to account for the related revenues and expenditures.

BUDGET SUMMARY

All appropriations for the original projects outlined in title 43-F of the City of Tulsa Revised Ordinances have been made. In FY17, an additional \$2.2 million was appropriated from fund balance and interest income to the East Tulsa Fire Station project in order to complete the project as originally proposed. In FY18 and FY19, savings from the Arterial Streets Rehabilitation Project were appropriated to the Performing Arts Center to finish interior renovations within the facility. Additionally, the 2006 Advance Funded Sales Tax Fund (403) was closed with the remaining cash transferred into fund 402.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 163	\$ 372	\$ 186	\$ 199	7.0%	\$ 144
Transfers In	0	0	0	0	N/A	0
Total Resources	163	372	186	199	7.0%	144
Annual Outlays						
Budget	1,109	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	1,109	0	0	0	N/A	0
Resources Less Outlays	(946)	372	186	199		144
Fund Balance						
Beginning Unassigned Fund Balance	1,098	224	152	338		537
Addition to/(Use of)	(946)	372	186	199		144
End of Year	\$ 152	\$ 596	\$ 338	\$ 537		\$ 681

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Investment Income</u>						
Interest Earnings	\$ 163	\$ 372	\$ 186	\$ 199	7.0%	\$ 144
Total Investment Income	163	372	186	199	7.0%	144
 TOTAL ANNUAL RESOURCES	 <u>\$ 163</u>	 <u>\$ 372</u>	 <u>\$ 186</u>	 <u>\$ 199</u>	 7.0%	 <u>\$ 144</u>

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 1,109	\$ 0	\$ 0	N/A	\$ 0
Total	1,109	0	0	N/A	0
Total Public Works & Transportation	1,109	0	0	N/A	0
 TOTAL BUDGET	 <u>1,109</u>	 <u>0</u>	 <u>0</u>	 N/A	 <u>0</u>
(Expenditures or appropriations)					
 TOTAL ANNUAL OUTLAYS	 <u>\$ 1,109</u>	 <u>\$ 0</u>	 <u>\$ 0</u>	 N/A	 <u>\$ 0</u>

2008 SPECIAL TEMP SALES TAX

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

404

GOVERNMENTAL CAPITAL FUND

BUDGETED ON A
CASH BASIS

OVERVIEW

This fund was established as part of the Fix Our Streets Program authorized by the electorate in November of 2008. This authorized temporary increase in the sales tax levy of one and two-twelfths percent (1.167%) was to be used for the repair, construction and reconstruction of streets, bridges and related infrastructure as outlined in the applicable ordinance. The authorized tax levy expired June 30, 2014.

BUDGET SUMMARY

The FY14 Budget was reduced by \$5.0 million to offset underperforming sales tax revenue. In FY15, the last \$10.0 million in sales tax revenue pledged to this program was appropriated for street maintenance and repair projects. All remaining fund balance will be reserved for projects identified by the Mayor and City Council.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 72	\$ 118	\$ 59	\$ 88	49.2%	\$ 63
Transfers In	0	0	0	0	N/A	0
Total Resources	72	118	59	88	49.2%	63
Annual Outlays						
Budget	0	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	0	N/A	0
Resources Less Outlays	72	118	59	88		63
Fund Balance						
Beginning Unassigned Fund Balance	3,997	4,071	4,069	4,128		4,216
Addition to/(Use of)	72	118	59	88		63
End of Year	\$ 4,069	\$ 4,189	\$ 4,128	\$ 4,216		\$ 4,279

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Investment Income</u>						
Interest Earnings	\$ 72	\$ 118	\$ 59	\$ 88	49.2%	\$ 63
Total Investment Income	72	118	59	88	49.2%	63
TOTAL ANNUAL RESOURCES	\$ 72	\$ 118	\$ 59	\$ 88	49.2%	\$ 63

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 0	N/A	\$ 0

2014 SALES TAX

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

405

GOVERNMENTAL CAPITAL FUND

BUDGETED ON A
CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2014-2021 Third Penny Sales Tax capital projects. In November 2013, the electorate approved the extension of a one and one-tenth percent (1.1%) sales tax which will provide funding for this program. The fund began receiving sales tax revenue in July 2014. Budgeting is done on a cash basis for this Governmental Capital Fund. The total program estimate is \$563.7 million and will include projects from across the City including roadways, parks, public safety, and economic development.

BUDGET SUMMARY

This fund received its final scheduled appropriations in FY21. Any fund balance will be used to support current and future appropriations in accordance with the 2014 Sales Tax Ordinance.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,170	\$ 3,061	\$ 3,061	\$ 3,879	26.7%	\$ 2,793
Transfers In	0	0	0	0	N/A	0
Total Resources	3,170	3,061	3,061	3,879	26.7%	2,793
Annual Outlays						
Budget	11,039	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	11,039	0	0	0	N/A	0
Resources Less Outlays	(7,869)	3,061	3,061	3,879		2,793
Fund Balance						
Beginning Unassigned Fund Balance	12,558	6,872	4,689	7,750		11,629
Addition to/(Use of)	(7,869)	3,061	3,061	3,879		2,793
End of Year	\$ 4,689	\$ 9,933	\$ 7,750	\$ 11,629		\$ 14,422

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Investment Income</u>						
Interest Earnings	\$ 3,170	\$ 3,061	\$ 3,061	\$ 3,879	26.7%	\$ 2,793
Total Investment Income	3,170	3,061	3,061	3,879	26.7%	2,793
TOTAL ANNUAL RESOURCES	\$ 3,170	\$ 3,061	\$ 3,061	\$ 3,879	26.7%	\$ 2,793

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Materials and Supplies	\$ 5	\$ 0	\$ 0	N/A	\$ 0
Total	5	0	0	N/A	0
Total Cultural Development & Recreation	5	0	0	N/A	0
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Planning</u>					
Capital Outlay	(5)	0	0	N/A	0
Total	(5)	0	0	N/A	0
<u>Development Services</u>					
Capital Outlay	(7)	0	0	N/A	0
Total	(7)	0	0	N/A	0
<u>Managed Entities - Economic Development</u>					
Other Services/Charges	7	0	0	N/A	0
Total	7	0	0	N/A	0
Total Social & Economic Development	(5)	0	0	N/A	0
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	11,039	0	0	N/A	0
Total	11,039	0	0	N/A	0
Total Public Works & Transportation	11,039	0	0	N/A	0
TOTAL BUDGET	11,039	0	0	N/A	0
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 11,039	\$ 0	\$ 0	N/A	\$ 0

2016 VISION ED CAPITAL PROJ

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

4000

PROPRIETARY FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23422 setting a limited-purpose, temporary sales tax levy of three hundred five thousandths of one percent (0.305%) to begin January 1, 2017, for the purpose of providing revenue for the support of economic development projects across the City of Tulsa as listed in detail in Title 43-K of Tulsa Revised Ordinances created with Ordinance #23425.

BUDGET SUMMARY

Although this sales tax assessment began January 1, 2017, the remittance by vendors to the Oklahoma Tax Commission and ultimate transfer to the City of Tulsa did not occur in full until March 2017. This fund will be utilized to support debt service for three revenue bond issues. The first issue of \$115.3 million, was sold in late FY17. The second issue of \$118.1 million, was sold in early FY19. The final issue, of \$113.7 million was issued in FY20. Additionally, a limited number of pay-as-you-go appropriations will also be scheduled depending on engineering and cash flow considerations. In FY25, \$15.8 million will be appropriated for projects within this fund. Another \$51.3 million will be transferred to the Tulsa Public Facilities Authority construction fund to support debt service on the associated revenue bonds.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 85,221	\$ 85,311	\$ 88,468	\$ 89,731	1.4%	\$ 41,760
Transfers In	0	0	0	0	N/A	0
Total Resources	85,221	85,311	88,468	89,731	1.4%	41,760
Annual Outlays						
Budget	7,100	18,049	18,049	12,786	-29.2%	12,236
Transfers Out	57,356	57,148	57,148	54,263	-5.0%	23,337
Total Outlays	64,456	75,197	75,197	67,049	-10.8%	35,573
Resources Less Outlays	20,765	10,114	13,271	22,682		6,187
Fund Balance						
Beginning Unassigned Fund Balance	24,265	45,721	45,030	58,301		80,983
Addition to/(Use of)	20,765	10,114	13,271	22,682		6,187
End of Year	\$ 45,030	\$ 55,835	\$ 58,301	\$ 80,983		\$ 87,170

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Sales Tax	\$ 75,742	\$ 74,848	\$ 76,553	\$ 77,769	1.6%	\$ 29,995
Use Tax	9,008	9,640	10,221	10,408	1.8%	10,596
Total Taxes	84,750	84,488	86,774	88,177	1.6%	40,591
<u>Investment Income</u>						
Interest Earnings	471	823	1,587	1,447	-8.8%	1,062
Total Investment Income	471	823	1,587	1,447	-8.8%	1,062
<u>Miscellaneous</u>						
Program Income	0	0	107	107	0.0%	107
Total Miscellaneous	0	0	107	107	0.0%	107
TOTAL ANNUAL RESOURCES	\$ 85,221	\$ 85,311	\$ 88,468	\$ 89,731	1.4%	\$ 41,760

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Capital Outlay	\$ 36	\$ 0	\$ 0	N/A	\$ 0
Total	36	0	0	N/A	0
<u>Department of City Experience</u>					
Capital Outlay	0	0	525	N/A	525
Total	0	0	525	N/A	525
<u>Planning</u>					
Other Services/Charges	0	263	0	-100.0%	0
Capital Outlay	266	0	0	N/A	0
Total	266	263	0	-100.0%	0
Total Social & Economic Development	302	263	525	99.6%	525
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	5,198	16,236	0	-100.0%	0
Total	5,198	16,236	0	-100.0%	0
<u>Public Works</u>					
Capital Outlay	0	0	10,710	N/A	11,560
Total	0	0	10,710	N/A	11,560
Total Public Works & Transportation	5,198	16,236	10,710	-34.0%	11,560

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Mayor's Office</u>					
Other Services/Charges	1,600	1,550	1,550	0.0%	150
Total	1,600	1,550	1,550	0.0%	150
Total Administrative & Support Services	1,600	1,550	1,550	0.0%	150
TOTAL BUDGET	7,100	18,049	12,785	-29.2%	12,235
(Expenditures or appropriations)					

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
TPFA Vision Series 2017	\$ 10,196	\$ 10,154	\$ 10,120	-0.3%	\$ 10,107
TPFA Vision Series 2018	12,447	14,484	14,619	0.9%	13,230
TPFA Vision Series 2019	31,713	29,510	26,524	-10.1%	0
Short Term Capital	3,000	3,000	3,000	0.0%	0
TOTAL TRANSFERS OUT	57,356	57,148	54,263	-5.0%	23,337
TOTAL ANNUAL OUTLAYS	\$ 64,456	\$ 75,197	\$ 67,048	-10.8%	\$ 35,572

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

	FY 25 BUDGET	FY 26 FINANCIAL PLAN
DEPARTMENT OF CITY EXPERIENCE		
CW & Rt 66 Beaut Rvst_ENGR	\$ 263	\$ 263
CW & Rt 66 Beaut Rvst_PLAN	263	263
DEPARTMENT OF CITY EXPERIENCE TOTAL	525	525
ELECTED OFFICIALS - MAYOR'S OFFICE		
Public Schools Partnership	1,400	0
Tulsa Arts Commission	150	150
ELECTED OFFICIALS - MAYOR'S OFFICE TOTAL	1,550	150
PUBLIC WORKS		
Low-Water Dam and Pedestrian Bridge	10,310	11,560
Trail E Bank 101 Cousins Park	400	0
PUBLIC WORKS TOTAL	10,710	11,560
TRANSFERS		
Capital Equip (Non Pub Safety)	3,000	0
Transfer to TPFA 2017	10,120	10,107
Transfer to TPFA 2018	14,619	13,230
Transfer to TPFA 2019	26,524	0
TRANSFERS TOTAL	54,263	23,337
Grand Total	\$ 67,048	\$ 35,572

2022 SALES TAX

FY 2024 - 2025 & FY 2025 - 2026



OVERVIEW

This fund was established by City Ordinance to account for the 2022-2026 Improve Our Tulsa II Sales Tax Program capital projects. In November 2019, the electorate approved the extension of a forty-five hundredths percent (0.45%) sales tax which will provide funding for this program. The fund began receiving sales tax revenue in July 2021. Budgeting is done on a cash basis for this Governmental Capital Fund. The total program estimate is \$193.0 million and will include projects from across the City including parks, public safety, and economic development.

BUDGET SUMMARY

Revenues from the Improve Our Tulsa II Sales Tax Program are normally used in the year received to fund capital and capital maintenance projects. Total appropriations in FY25 total \$36.1 million. Any fund balance will be used to support current and future appropriations in accordance with the 2020 Improve Our Tulsa II Sales Tax Ordinance.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 43,018	\$ 42,059	\$ 43,723	\$ 44,299	1.3%	\$ 24,877
Transfers In	0	0	0	0	N/A	0
Total Resources	43,018	42,059	43,723	44,299	1.3%	24,877
Annual Outlays						
Budget	29,060	25,600	25,800	24,845	-3.7%	31,890
Transfers Out	11,278	11,278	11,278	11,278	0.0%	5,639
Total Outlays	40,338	36,878	37,078	36,123	-2.6%	37,529
Resources Less Outlays	2,680	5,181	6,645	8,176		(12,652)
Fund Balance						
Beginning Unassigned Fund Balance	11,772	13,479	14,452	21,097		29,273
Addition to/(Use of)	2,680	5,181	6,645	8,176		(12,652)
End of Year	\$ 14,452	\$ 18,660	\$ 21,097	\$ 29,273		\$ 16,621

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Sales Tax	\$ 42,340	\$ 41,841	\$ 42,779	\$ 43,473	1.6%	\$ 24,272
Total Taxes	42,340	41,841	42,779	43,473	1.6%	24,272
<u>Investment Income</u>						
Interest Earnings	678	218	744	826	11.0%	605
Total Investment Income	678	218	744	826	11.0%	605
<u>Miscellaneous</u>						
Sale of City Property	0	0	200	0	-100.0%	0
Total Miscellaneous	0	0	200	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 43,018	\$ 42,059	\$ 43,723	\$ 44,299	1.3%	\$ 24,877

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Capital Outlay	\$ 4,500	\$ 0	\$ 0	N/A	\$ 0
Total	4,500	0	0	N/A	0
<u>Fire</u>					
Capital Outlay	3,900	4,300	2,890	-32.8%	1,510
Total	3,900	4,300	2,890	-32.8%	1,510
Total Public Safety and Protection	8,400	4,300	2,890	-32.8%	1,510
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Capital Outlay	4,700	7,575	9,300	22.8%	15,925
Total	4,700	7,575	9,300	22.8%	15,925
Total Cultural Development & Recreation	4,700	7,575	9,300	22.8%	15,925
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Capital Outlay	400	1,650	2,350	42.4%	1,300
Total	400	1,650	2,350	42.4%	1,300
<u>Department of City Experience</u>					
Capital Outlay	0	0	4,805	N/A	6,055
Total	0	0	4,805	N/A	6,055
Total Social & Economic Development	400	1,650	7,155	333.6%	7,355

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	11,810	8,275	0	-100.0%	0
Total	11,810	8,275	0	-100.0%	0
<u>Metropolitan Tulsa Transit Authority</u>					
Capital Outlay	1,250	3,800	4,600	21.1%	7,100
Total	1,250	3,800	4,600	21.1%	7,100
Total Public Works & Transportation	13,060	12,075	4,600	-61.9%	7,100
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Capital Outlay	2,500	0	0	N/A	0
Total	2,500	0	0	N/A	0
<u>Asset Management</u>					
Capital Outlay	0	0	900	N/A	0
Total	0	0	900	N/A	0
Total Administrative & Support Services	2,500	0	900	N/A	0
TOTAL BUDGET	29,060	25,600	24,845	-2.9%	31,890
(Expenditures or appropriations)					

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Short Term Capital	11,278	11,278	11,278	0.0%	5,639
TOTAL TRANSFERS OUT	11,278	11,278	11,278	0.0%	5,639
TOTAL ANNUAL OUTLAYS	\$ 40,338	\$ 36,878	\$ 36,123	-2.0%	\$ 37,529

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

	FY 25 BUDGET	FY 26 FINANCIAL PLAN
ASSET MANAGEMENT		
600 Civic Center - Equip Reloc	\$ 200	\$ 0
One Technology Center - Maint/	700	0
ASSET MANAGEMENT TOTAL	<u>900</u>	<u>0</u>
 DEPARTMENT OF CITY EXPERIENCE		
ADA Imp for City Facilities	1,750	2,000
CW - Park System Parking Rehab	525	475
CW - Public Facilities Rehab/R	2,000	2,050
CW- Public Facilities - Roofs	530	530
Police Courts Building	0	1,000
DEPARTMENT OF CITY EXPERIENCE TOTAL	<u>4,805</u>	<u>6,055</u>
 FIRE		
Fire Apparatus and Equipment	<u>2,890</u>	<u>1,510</u>
FIRE TOTAL	<u>2,890</u>	<u>1,510</u>
 MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT		
CW - Eco Devo Infrastructure	<u>2,350</u>	<u>1,300</u>
MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT TOTAL	<u>2,350</u>	<u>1,300</u>
 METROPOLITAN TULSA TRANSIT AUTHORITY		
Transit Fleet Replacement	<u>4,600</u>	<u>7,100</u>
METROPOLITAN TULSA TRANSIT AUTHORITY TOTAL	<u>4,600</u>	<u>7,100</u>
 PARKS AND RECREATION		
ADA Imp for City Parks	1,000	1,000
CW - Outdoor Park Play Ameniti	3,100	1,900
CW - Park Facilities	2,500	2,375
CW - Tennis Court Rehab/Replac	1,500	2,100
Hill Park Improvements	500	2,250
Mohawk Park Rehab and Renovati	100	900
Tulsa Zoo Entrance and Parking	600	5,400
PARKS AND RECREATION TOTAL	<u>9,300</u>	<u>15,925</u>
 TRANSFERS		11,278
Capital Equipment	<u>11,278</u>	<u>5,639</u>
TRANSFERS TOTAL	<u>11,278</u>	<u>5,639</u>
 Grand Total	<u>\$ 36,123</u>	<u>\$ 37,529</u>

2023 SALES TAX

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND
410
GOVERNMENTAL CAPITAL FUND
BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2026-2030 Improve Our Tulsa III Sales Tax Program capital projects. In August 2023, the electorate approved the extension of ninety-five-one-hundredths of one percent (.95%) sales tax which will provide funding for this program. The fund will begin receiving sales tax revenue in January 2026, or when the Improve Our Tulsa II concludes collections. Budgeting is done on a cash basis for this Governmental Capital Fund. The total program estimate is \$430.5 million and will include projects from across the City including roadways, parks, public safety, housing, and economic development.

BUDGET SUMMARY

Revenues from Improve Our Tulsa III Sales Tax Program will be used in the year funds are received to fund capital and capital maintenance projects. There are no appropriations in FY25. Any fund balance will be used to support future appropriations in accordance with the 2023 Improve Our Tulsa III Sales Tax Ordinance.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 70,364
Transfers In	0	0	0	0	N/A	0
Total Resources	0	0	0	0	N/A	70,364
Annual Outlays						
Budget	0	0	0	0	N/A	54,696
Transfers Out	0	0	0	0	N/A	10,477
Total Outlays	0	0	0	0	N/A	65,173
Resources Less Outlays	0	0	0	0		5,191
Fund Balance						
Addition to/(Use of)	0	0	0	0		5,191
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 5,191

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Taxes</u>						
Sales Tax	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 69,156
Total Taxes	0	0	0	0	N/A	69,156
<u>Investment Income</u>						
Interest Earnings	0	0	0	0	N/A	1,208
Total Investment Income	0	0	0	0	N/A	1,208
TOTAL ANNUAL RESOURCES	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 70,364

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Fire</u>					
Capital Outlay	0	0	0	N/A	21,012
Total	0	0	0	N/A	21,012
Total Public Safety and Protection	0	0	0	N/A	21,012
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Department of City Experience</u>					
Capital Outlay	0	0	0	N/A	21,774
Total	0	0	0	N/A	21,774
Total Social & Economic Development	0	0	0	N/A	21,774
PUBLIC WORKS AND TRANSPORTATION					
<u>Public Works</u>					
Capital Outlay	0	0	0	N/A	11,910
Total	0	0	0	N/A	11,910
Total Public Works & Transportation	0	0	0	N/A	11,910
TOTAL BUDGET	0	0	0	N/A	54,696
(Expenditures or appropriations)					

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Recreation Lake Bathroom and Boat Dock	0	0	0	N/A	10,477
TOTAL TRANSFERS OUT	0	0	0	N/A	10,477
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 0	N/A	\$ 65,173

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

	FY 25 BUDGET	FY 26 FINANCIAL PLAN
DEPARTMENT OF CITY EXPERIENCE		
Citywide Facilities Maintenance	\$ 0	\$ 5,000
Housing	0	13,774
Neighborhood Revitalization	0	3,000
DEPARTMENT OF CITY EXPERIENCE TOTAL	0	21,774
FIRE		
Fire Apparatus and Equipment	0	21,012
FIRE TOTAL	0	21,012
PUBLIC WORKS		
Construction Completion Incentives	0	1,000
Engineering Inspection and Testing	0	500
Routine & Preventative Maintenance	0	7,450
Traffic Engineering	0	2,960
PUBLIC WORKS TOTAL	0	11,910
TRANSFERS		
Capital Equipment - Veh/Equip/IT	0	10,477
TRANSFERS TOTAL	0	10,477
Grand Total	\$ 0	\$ 65,173

SHORT TERM CAPITAL

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

477

SPECIAL REVENUE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The Short-Term Capital Fund was established to finance the City's short-term capital needs. For budget purposes, a short-term capital asset has a minimum value of \$1,000 and a useful life of more than one year but less than ten years. Revenue is provided by Sales Tax Capital Programs which each include provisions for "short-term" capital improvement projects. In 2016, the electorate approved the 2016 Tulsa Vision Economic Development Fund which will provide funding from 2022 – 2025. In November 2019 the electorate approved the 2022 Sales Tax Fund which will provide funding from 2022 – 2026 for "short-term" capital improvement projects. Most recently, in August 2023 the electorate approved the 2024 Sales Tax Fund which will provide funding from 2026 – 2030 for "short-term" capital improvement projects.

BUDGET SUMMARY

Since July 2022, sales tax revenue in the Short-Term Capital Fund has come from the Improve Our Tulsa II funding package which was approved by voters in November 2019 and is anticipated to provide its final year of funding for capital equipment in 2026 when the package expires. Additionally, the 2016 Tulsa Vision Economic Development Fund will provide its final year of revenues for capital in FY25. Beginning in FY26, funding will be provided by both the 2022 Improve Our Tulsa III and 2024 Improve Our Tulsa III Funds. The Short-Term Capital Fund will begin the fiscal year with a fund balance available for appropriation. The accumulated ending balance, along with sales tax revenue collected throughout the year, will be used to fund the City's capital equipment needs.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 56	\$ 0	\$ 100	\$ 0	-100.0%	\$ 0
Transfers In	26,470	25,602	25,602	14,278	-44.2%	16,116
Total Resources	26,526	25,602	25,702	14,278	-44.4%	16,116
Annual Outlays						
Budget	15,389	22,070	21,059	20,564	-2.3%	19,170
Transfers Out	138	123	123	123	0.0%	123
Total Outlays	15,527	22,193	21,182	20,687	-2.3%	19,293
Resources Less Outlays	10,999	3,409	4,520	(6,409)		(3,177)
Fund Balance						
Beginning Unassigned Fund Balance	1,011	11,362	12,010	16,530		10,121
Addition to/(Use of)	10,999	3,409	4,520	(6,409)		(3,177)
End of Year	\$ 12,010	\$ 14,771	\$ 16,530	\$ 10,121		\$ 6,944

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Transfers In</u>						
Transfers within Primary Government	\$ 26,470	\$ 25,602	\$ 25,602	\$ 14,278	-44.2%	\$ 16,116
Total Transfers In	26,470	25,602	25,602	14,278	-44.2%	16,116
<u>Miscellaneous</u>						
Reimbursements	0	0	71	0	-100.0%	0
Recoveries	56	0	29	0	-100.0%	0
Total Miscellaneous	56	0	100	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 26,526	\$ 25,602	\$ 25,702	\$ 14,278	-44.4%	\$ 16,116

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Capital Outlay	\$ 11	\$ 0	\$ 0	N/A	\$ 21
Total	11	0	0	N/A	21
<u>Police</u>					
Capital Outlay	4,961	7,398	6,905	-6.7%	7,599
Total	4,961	7,398	6,905	-6.7%	7,599
<u>Fire</u>					
Capital Outlay	2,335	5,134	3,203	-37.6%	766
Total	2,335	5,134	3,203	-37.6%	766
<u>Emergency Management</u>					
Capital Outlay	0	0	30	N/A	0
Total	0	0	30	N/A	0
Total Public Safety and Protection	7,307	12,532	10,138	-19.1%	8,386
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Capital Outlay	550	430	606	40.9%	762
Total	550	430	606	40.9%	762
<u>River Parks</u>					
Capital Outlay	36	436	620	42.2%	185
Total	36	436	620	42.2%	185
<u>Managed Entities - Culture & Recreation</u>					
Capital Outlay	0	173	173	0.0%	173
Total	0	173	173	0.0%	173
Total Cultural Development & Recreation	586	1,039	1,399	34.6%	1,120

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Department of City Experience</u>					
Capital Outlay	117	486	360	-25.9%	416
Total	117	486	360	-25.9%	416
<u>Development Services</u>					
Capital Outlay	0	112	112	0.0%	141
Total	0	112	112	0.0%	141
Total Social & Economic Development	117	598	472	-21.1%	557
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	228	0	0	N/A	0
Total	228	0	0	N/A	0
<u>Public Works</u>					
Capital Outlay	579	2,106	2,708	28.6%	3,335
Total	579	2,106	2,708	28.6%	3,335
<u>Metropolitan Tulsa Transit Authority</u>					
Capital Outlay	115	115	115	0.0%	115
Total	115	115	115	0.0%	115
Total Public Works & Transportation	922	2,221	2,823	27.1%	3,450
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Legal</u>					
Capital Outlay	2	5	5	0.0%	5
Total	2	5	5	0.0%	5
<u>Human Resources</u>					
Capital Outlay	32	50	0	-100.0%	0
Total	32	50	0	-100.0%	0
<u>Finance</u>					
Capital Outlay	2	20	143	>500%	6
Total	2	20	143	>500%	6
<u>Information Technology</u>					
Capital Outlay	5,701	5,148	5,148	0.0%	5,148
Total	5,701	5,148	5,148	0.0%	5,148
<u>Customer Care</u>					
Capital Outlay	242	0	0	N/A	0
Total	242	0	0	N/A	0
<u>Communications</u>					
Capital Outlay	0	7	6	-14.3%	4
Total	0	7	6	-14.3%	4
<u>Asset Management</u>					
Capital Outlay	478	450	430	-4.4%	494
Total	478	450	430	-4.4%	494
Total Administrative & Support Services	6,457	5,680	5,732	0.9%	5,657
TOTAL BUDGET	15,389	22,070	20,564	-6.8%	19,170
(Expenditures or appropriations)					

	FY 23	FY 24	FY 25	PERCENT	FY 26
<u>Transfers Out</u>	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>BUDGET</u>	<u>DIFF. FROM</u>	<u>FINANCIAL</u>
				<u>FY 24 ORIG</u>	<u>PLAN</u>
Golf Course Capital	123	123	123	0.0%	123
CMAQ Grant Match- Electric Trucks	15	0	0	N/A	0
TOTAL TRANSFERS OUT	138	123	123	0.0%	123
 TOTAL ANNUAL OUTLAYS	 \$ 15,527	 \$ 22,193	 \$ 20,687	 -6.8%	 \$ 19,293

OFFICE SERVICES

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

500

INTERNAL SERVICES FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The Office Services Internal Service Fund is used to manage the City's chargeback system convenience copier rental, printing services, wireless devices, record storage charges, personal computers, and software. This fund was established to clearly identify these costs at the department level. Funding for these expenses is appropriated in the Office Services budget. Funding is increased or decreased based on department requests. The goal of the chargeback system is to better manage expenditures and reduce costs. While this fund is supported primarily by the General Fund, approximately one-fourth of its services are charged to the Enterprise Funds.

BUDGET SUMMARY

Revenue received from charge backs to the user departments is based on actual expenditures. The Finance Department Accounting Section makes monthly journal entries to record each department's expenses and book revenue. Given the function of the Office Services Internal Service Fund, a large fund balance should not materialize.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,776	\$ 6,393	\$ 5,743	\$ 5,750	0.1%	\$ 5,294
Transfers In	0	0	0	0	N/A	0
Total Resources	3,776	6,393	5,743	5,750	0.1%	5,294
Annual Outlays						
Budget	3,751	6,304	5,663	5,750	1.5%	5,294
Transfers Out	0	0	0	0	N/A	0
Total Outlays	3,751	6,304	5,663	5,750	1.5%	5,294
Resources Less Outlays	25	89	80	0		0
Fund Balance						
Beginning Unassigned Fund Balance	(105)	(50)	(80)	0		0
Addition to/(Use of)	25	89	80	0		0
End of Year	\$ (80)	\$ 39	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
Miscellaneous	\$ 3,776	\$ 6,393	\$ 5,743	\$ 5,750	0.1%	\$ 5,294
Total General Government	3,776	6,393	5,743	5,750	0.1%	5,294
TOTAL ANNUAL RESOURCES	\$ 3,776	\$ 6,393	\$ 5,743	\$ 5,750	0.1%	\$ 5,294

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Materials and Supplies	\$ 329	\$ 1,080	\$ 1,518	40.6%	\$ 706
Other Services/Charges	3,422	5,224	4,232	-19.0%	4,588
Total	3,751	6,304	5,750	-8.8%	5,294
Total Administrative & Support Services	3,751	6,304	5,750	-8.8%	5,294
TOTAL BUDGET	3,751	6,304	5,750	-8.8%	5,294
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 3,751	\$ 6,304	\$ 5,750	-8.8%	\$ 5,294

WORKERS COMPENSATION

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

501

INTERNAL SERVICES FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The City of Tulsa is self-insured for Workers' Compensation. Contributions to this fund are transferred monthly from each City department with salary accounts. The transfer is based on historical claims experience that reflects the relationship between workers' compensation costs to salaries.

BUDGET SUMMARY

Since the City launched its Safety Culture Transformation Project aimed at improving the safety culture the City has experienced a reduction in workers' compensation costs. Through this project programs including safety committees, job hazard analysis procedures, and a robust injury investigation process have been implemented.

Annually, a review is completed to identify if premium adjustments are needed. In FY25 this review did not identify a need for a premium adjustment.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 6,291	\$ 6,419	\$ 6,683	\$ 6,594	-1.3%	\$ 6,484
Transfers In	0	0	0	0	N/A	0
Total Resources	6,291	6,419	6,683	6,594	-1.3%	6,484
Annual Outlays						
Budget	5,262	6,029	5,538	6,029	8.9%	6,481
Transfers Out	0	0	0	0	N/A	0
Total Outlays	5,262	6,029	5,538	6,029	8.9%	6,481
Resources Less Outlays	1,029	390	1,145	565		3
Fund Balance						
Beginning Unassigned Fund Balance	2,414	5,042	3,443	4,588		5,153
Addition to/(Use of)	1,029	390	1,145	565		3
End of Year	\$ 3,443	\$ 5,432	\$ 4,588	\$ 5,153		\$ 5,156

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
General Government Revenue	\$ 236	\$ 0	\$ 236	\$ 0	-100.0%	\$ 0
Employee Insurance Fund	5,730	6,200	6,013	6,200	3.1%	6,200
Total General Government	5,966	6,200	6,249	6,200	-0.8%	6,200
<u>Investment Income</u>						
Interest Earnings	325	219	434	394	-9.2%	284
Total Investment Income	325	219	434	394	-9.2%	284
TOTAL ANNUAL RESOURCES	\$ 6,291	\$ 6,419	\$ 6,683	\$ 6,594	-1.3%	\$ 6,484

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Personal Services	\$ 492	\$ 500	\$ 500	0.0%	\$ 502
Materials and Supplies	7	45	45	0.0%	45
Other Services/Charges	4,763	5,484	5,484	0.0%	5,934
Total	5,262	6,029	6,029	0.0%	6,481
Total Administrative & Support Services	5,262	6,029	6,029	0.0%	6,481
TOTAL BUDGET	5,262	6,029	6,029	0.0%	6,481
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 5,262	\$ 6,029	\$ 6,029	0.0%	\$ 6,481

EMPLOYEE INSURANCE SERVICE

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

502

INTERNAL SERVICES FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The City offers its employees and various agencies insurance plans covering health, dental, life, and long-term disability. Providing only one health provider has allowed a firmer control of escalating health insurance costs while still providing complete insurance coverage. In FY95, the Firefighters' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members. In FY08, the Police Officers' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members.

The City will continue to pay a major portion of insurance costs for its employees. Additional resources required to finance the insurance costs are obtained through the payroll process with charges to departments' budgets and deductions from employee paychecks. City agencies with employees participating in the programs make payments directly to the Employees' Insurance Service Fund.

In FY16, the City transitioned from a fiscal year enrollment to a calendar year enrollment. This change affords decision makers the ability to focus on the benefit plan outside of the budget process.

BUDGET SUMMARY

In FY22, the City went out for bid for health care provider services which resulted in savings not only to the City but its' employees. Our health care provider held premium rates in calendar years 2022 and 2023 with an optional renewal in calendar year 2024 with a modest premium increase. The City opted to renew the contract for calendar year 2024 and will initiate a new bidding process for both fully insured and self-funded plan options. The option will be determined following evaluation of bids. The FY25 budget reflects an anticipated premium increase.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 19,836	\$ 22,489	\$ 21,277	\$ 24,179	13.6%	\$ 25,347
Transfers In	0	0	0	0	N/A	0
Total Resources	19,836	22,489	21,277	24,179	13.6%	25,347
Annual Outlays						
Budget	19,737	22,418	21,442	24,323	13.4%	25,504
Transfers Out	0	0	0	0	N/A	0
Total Outlays	19,737	22,418	21,442	24,323	13.4%	25,504
Resources Less Outlays	99	71	(165)	(144)		(157)
Fund Balance						
Beginning Unassigned Fund Balance	1,384	81	1,483	1,318		1,174
Addition to/(Use of)	99	71	(165)	(144)		(157)
End of Year	\$ 1,483	\$ 152	\$ 1,318	\$ 1,174		\$ 1,017

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
Employee Insurance Fund	\$ 19,096	\$ 21,735	\$ 20,509	\$ 23,418	14.2%	\$ 24,596
Miscellaneous	710	741	728	725	-0.4%	725
Total General Government	19,806	22,476	21,237	24,143	13.7%	25,321
<u>Investment Income</u>						
Interest Earnings	30	13	40	36	-10.0%	26
Total Investment Income	30	13	40	36	-10.0%	26
TOTAL ANNUAL RESOURCES	\$ 19,836	\$ 22,489	\$ 21,277	\$ 24,179	13.6%	\$ 25,347

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Personal Services	\$ 148	\$ 199	\$ 247	24.1%	\$ 249
Other Services/Charges	19,589	22,219	24,076	8.4%	25,255
Total	19,737	22,418	24,323	8.5%	25,504
Total Administrative & Support Services	19,737	22,418	24,323	8.5%	25,504
TOTAL BUDGET	19,737	22,418	24,323	8.5%	25,504
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 19,737	\$ 22,418	\$ 24,323	8.5%	\$ 25,504

EQUIPMENT MANAGEMENT SERVICE

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

503

INTERNAL SERVICES FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The Equipment Management Service Fund is used to account for the centralized maintenance program for all City vehicles. Each year a rate structure is established for the specific services provided by the Equipment Management Division of the Asset Management Department. These services include vehicle repairs, regular preventive maintenance, body shop repairs, fuel for on-road and off-road vehicles, car wash, and a motor pool of vehicles available for City business. Rates are set to recover only funds needed to support operations. Monthly billing for services rendered are charged through the department's Equipment Management Information System.

While this fund is supported primarily by the General Fund, approximately forty percent (40.0%) of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that use the City's facilities for vehicle maintenance and fuel.

BUDGET SUMMARY

In FY25 and FY26, rates will increase slightly to align with increases in personnel costs and inflationary increases to operational supplies and services.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 21,830	\$ 24,090	\$ 23,841	\$ 24,836	4.2%	\$ 24,833
Transfers In	0	0	0	0	N/A	0
Total Resources	21,830	24,090	23,841	24,836	4.2%	24,833
Annual Outlays						
Budget	20,210	22,856	22,794	24,163	6.0%	23,768
Transfers Out	536	737	750	849	13.2%	816
Total Outlays	20,746	23,593	23,544	25,012	6.2%	24,584
Resources Less Outlays	1,084	497	297	(176)		249
Fund Balance						
Beginning Unassigned Fund Balance	320	318	1,404	1,701		1,525
Addition to/(Use of)	1,084	497	297	(176)		249
End of Year	\$ 1,404	\$ 815	\$ 1,701	\$ 1,525		\$ 1,774

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
Miscellaneous	\$ 21,786	\$ 24,027	\$ 23,781	\$ 24,789	4.2%	\$ 24,789
Total General Government	21,786	24,027	23,781	24,789	4.2%	24,789
<u>Investment Income</u>						
Interest Earnings	0	0	0	10	N/A	7
Total Investment Income	0	0	0	10	N/A	7
<u>Miscellaneous</u>						
Reimbursements	1	2	1	1	0.0%	1
Sale of City Property	1	0	4	0	-100.0%	0
Other	42	61	55	36	-34.5%	36
Total Miscellaneous	44	63	60	37	-38.3%	37
TOTAL ANNUAL RESOURCES	\$ 21,830	\$ 24,090	\$ 23,841	\$ 24,836	4.2%	\$ 24,833

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Personal Services	\$ 6,066	\$ 6,224	\$ 6,670	7.2%	\$ 6,597
Materials and Supplies	11,467	13,482	13,493	0.1%	13,477
Other Services/Charges	2,673	3,150	4,000	27.0%	3,694
Capital Outlay	4	0	0	N/A	0
Total	20,210	22,856	24,163	5.7%	23,768
Total Administrative & Support Services	20,210	22,856	24,163	5.7%	23,768
TOTAL BUDGET	20,210	22,856	24,163	5.7%	23,768
(Expenditures or appropriations)					

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Operational support - Asset Mgt	304	419	497	18.6%	463
Operational support - Info Tech	232	318	314	-1.3%	316
Operational support - Finance	0	0	38	N/A	37
TOTAL TRANSFERS OUT	536	737	849	15.2%	816
TOTAL ANNUAL OUTLAYS	\$ 20,746	\$ 23,593	\$ 25,012	6.0%	\$ 24,584

TPFA OTC BUILDING OPERATIONS

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

550

ENTERPRISE FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

In September 2007, the Tulsa Public Facilities Authority (TPFA) purchased the 15 floor 630,000 square foot One Technology Center (OTC) from Leucedia National Corporation for \$53 million. The purchase was financed by lease payment revenue bonds. TPFA leased the building's space to the City of Tulsa for housing the City staff and to private sector tenants. Currently, active efforts are underway to market the vacant space on a few floors.

The One Technology Center (OTC) Fund was established to account for the revenues and expenditures associated with the operation of the 630,000 square foot facility.

BUDGET SUMMARY

Revenue from parking fees, rental income, interest income, a transfer from the General Fund, and other miscellaneous sources will be used to finance the operation of the facility and for debt service obligations.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 5,325	\$ 4,932	\$ 5,069	\$ 3,985	-21.4%	\$ 3,618
Transfers In	4,384	5,386	5,719	7,894	38.0%	8,406
Total Resources	9,709	10,318	10,788	11,879	10.1%	12,024
Annual Outlays						
Budget	10,638	11,255	12,230	12,562	2.7%	12,598
Transfers Out	276	276	276	276	0.0%	276
Total Outlays	10,914	11,531	12,506	12,838	2.7%	12,874
Resources Less Outlays	(1,205)	(1,213)	(1,718)	(959)		(850)
Fund Balance						
Beginning Unassigned Fund Balance	5,947	5,178	4,742	3,024		2,065
Addition to/(Use of)	(1,205)	(1,213)	(1,718)	(959)		(850)
Less Cash Reserve for Debt and Payments to Capital Fund	(1,972)	(1,972)	(1,148)	(1,148)		(1,148)
End of Year	\$ 2,770	\$ 1,993	\$ 1,876	\$ 917		\$ 67

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
General Government Revenue	\$ 720	\$ 925	\$ 815	\$ 637	-21.8%	\$ 597
Miscellaneous	4,476	3,695	4,091	2,939	-28.2%	2,651
Total General Government	5,196	4,620	4,906	3,576	-27.1%	3,248
<u>Investment Income</u>						
Interest Earnings	113	276	151	377	149.7%	338
Total Investment Income	113	276	151	377	149.7%	338
<u>Transfers In</u>						
Transfers from Primary Government	4,384	5,386	5,719	7,894	38.0%	8,406
Total Transfers In	4,384	5,386	5,719	7,894	38.0%	8,406
<u>Miscellaneous</u>						
Other	16	36	12	32	166.7%	32
Total Miscellaneous	16	36	12	32	166.7%	32
TOTAL ANNUAL RESOURCES	\$ 9,709	\$ 10,318	\$ 10,788	\$ 11,879	10.1%	\$ 12,024

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Personal Services	\$ 1,334	\$ 2,056	\$ 2,182	6.1%	\$ 2,198
Materials and Supplies	127	188	205	9.0%	205
Other Services/Charges	4,837	4,702	5,957	26.7%	5,965
Capital Outlay	272	199	100	-49.7%	100
Total	6,570	7,145	8,444	18.2%	8,468
Total Administrative & Support Services	6,570	7,145	8,444	18.2%	8,468
TOTAL BUDGET	6,570	7,145	8,444	18.2%	8,468
(Expenditures or appropriations)					
DEBT SERVICE					
Total	4,068	4,110	4,118	0.2%	4,130
<u>Transfers Out</u>					
TPFA OTC Building Capital Reserve	200	200	200	0.0%	200
TPFA OTC Garage Cap Reserve	76	76	76	0.0%	76
TOTAL TRANSFERS OUT	276	276	276	0.0%	276
TOTAL ANNUAL OUTLAYS	\$ 10,914	\$ 11,531	\$ 12,838	11.3%	\$ 12,874

STORMWATER ENTERPRISE

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

560

PROPRIETARY FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The Stormwater Management Enterprise Fund was established by Ordinance #17285 in January 1985. It is "for the purpose of identifying and controlling all revenues and expenses attributable to stormwater drainage services." The primary revenue source for the fund is the Stormwater Management Fee. A monthly service fee is charged for each equivalent service unit (ESU) of impervious surface assigned to a lot, tract, or parcel of real estate as provided in City ordinance. An ESU is 2,650 square feet of impervious surface. Residential parcels are considered one ESU. The fee provides funds for "operating, constructing, equipping, maintaining, acquiring, and owning within the City a stormwater drainage system and hazard mitigation program." In addition to financing the development and maintenance of facilities, the fee also provides funds for studying and mapping the city's drainage system to identify and assess flood-prone areas. The Stormwater Drainage and Hazard Mitigation Advisory Board (SDHMAB) was established to oversee stormwater policy, hear policy appeals, and oversee the budget.

BUDGET SUMMARY

A fifteen percent (15.0%) rate increase is included for FY25 and the FY26 financial plan. In FY25, additional staff were added to support operations for Municipal Stormwater permitting compliance (MS4).

The fund has an informal policy of maintaining an operating reserve of 5 percent (5.0%) of revenues. This use of fund balance will be for capital drainage improvements throughout the City.

The Stormwater Drainage & Hazard Mitigation Advisory Board has identified a need for a drainage system assessment and an evaluation of operating and capital improvement needs. The City has engaged an engineering firm to assist in the process called the stormwater utility enterprise initiative. The payment in lieu of taxes to the General Fund is six and seven tenths percent (6.7%).

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 42,560	\$ 45,927	\$ 46,313	\$ 51,615	11.4%	\$ 59,294
Transfers In	0	0	0	0	N/A	0
Total Resources	42,560	45,927	46,313	51,615	11.4%	59,294
Annual Outlays						
Budget	25,931	32,451	30,086	39,083	29.9%	36,738
Transfers Out	15,142	18,600	19,160	18,229	-4.9%	20,483
Total Outlays	41,073	51,051	49,246	57,312	16.4%	57,221
Resources Less Outlays	1,487	(5,124)	(2,933)	(5,697)		2,073
Fund Balance						
Beginning Unassigned Fund Balance	10,184	9,375	11,671	8,738		3,041
Addition to/(Use of)	1,487	(5,124)	(2,933)	(5,697)		2,073
Operating Reserve (5.00%)	(2,272)	(2,272)	(2,272)	(2,560)		(2,944)
End of Year	\$ 9,399	\$ 1,979	\$ 6,466	\$ 481		\$ 2,170

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
Public Safety and Protection	\$ 61	\$ 0	\$ 34	\$ 0	-100.0%	\$ 0
Miscellaneous	19	21	17	15	-11.8%	15
Total General Government	80	21	51	15	-70.6%	15
<u>Enterprise</u>						
Stormwater Revenue	41,623	45,443	45,468	51,197	12.6%	58,876
Miscellaneous Utility Revenue	100	112	100	119	19.0%	119
Total Enterprise	41,723	45,555	45,568	51,316	12.6%	58,995
<u>Fines and Forfeitures</u>						
Other Fines and Forfeitures	2	1	0	0	N/A	0
Total Fines and Forfeitures	2	1	0	0	N/A	0
<u>Investment Income</u>						
Interest Earnings	471	350	635	284	-55.3%	284
Total Investment Income	471	350	635	284	-55.3%	284
<u>Miscellaneous</u>						
Reimbursements	1	0	1	0	-100.0%	0
Sale of City Property	283	0	58	0	-100.0%	0
Total Miscellaneous	284	0	59	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 42,560	\$ 45,927	\$ 46,313	\$ 51,615	11.4%	\$ 59,294

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 16	\$ 0	\$ 0	N/A	\$ 0
Other Services/Charges	3,360	0	0	N/A	0
Capital Outlay	59	0	0	N/A	0
Total	3,435	0	0	N/A	0
<u>Public Works</u>					
Personal Services	6,875	7,879	9,504	20.6%	9,704
Materials and Supplies	748	875	993	13.5%	1,013
Other Services/Charges	10,579	16,461	15,046	-8.6%	15,733
Capital Outlay	1,738	3,331	5,582	67.6%	2,854
Total	19,940	28,546	31,125	9.0%	29,304

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Water and Sewer</u>					
Materials and Supplies	0	8	8	0.0%	10
Other Services/Charges	23	193	3,102	>500%	1,817
Capital Outlay	147	319	364	14.1%	358
Total	170	520	3,474	>500%	2,185
Total Public Works & Transportation	23,545	29,066	34,599	19.0%	31,489

ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology

Capital Outlay	23	36	36	0.0%	36
Total	23	36	36	0.0%	36

Asset Management

Other Services/Charges	63	63	63	0.0%	63
Total	63	63	63	0.0%	63
Total Administrative & Support Services	86	99	99	0.0%	99
TOTAL BUDGET	23,631	29,165	34,698	19.0%	31,588

(Expenditures or appropriations)

DEBT SERVICE

	2,300	3,286	4,385	33.4%	5,150
Total	2,300	3,286	4,385		5,150

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Stormwater Capital Projects Transfer	5,425	7,189	6,670	-7.2%	8,885
CMAQ Grant Match- Electric Trucks	15	0	0	N/A	0
Operational support - Asset Mgt	271	358	405	13.1%	418
Operational support - Info Tech	634	918	891	-2.9%	895
Operational support - Finance	782	814	918	12.8%	923
Operational support - Customer Care	322	410	427	4.1%	428
Operational support - Engineering Svs	3,607	0	0	N/A	0
Operational support - Streets&Storm	2,834	5,430	5,390	-0.7%	5,368
Operational support - Parks & Rec	557	636	682	7.2%	684
Operational support - Water&Sewer	695	2,845	2,846	0.0%	2,882
TOTAL TRANSFERS OUT	15,142	18,600	18,229	-2.0%	20,483
TOTAL ANNUAL OUTLAYS	\$ 41,073	\$ 51,051	\$ 57,312	12.3%	\$ 57,221

STORMWATER CAPITAL PROJECTS

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND
5600
PROPRIETARY FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the Stormwater Management Enterprise Fund (Fund 560). The fund receives a transfer from the Stormwater Management Enterprise Fund each fiscal year to provide financing for capital projects. The fund is a capital projects fund. Appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the Stormwater Management Enterprise Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In FY25 and FY26, a transfer from the stormwater operating fund will finance needed stormwater system improvement projects as part of the City's Stormwater Utility Enterprise Initiative. Appropriations will be for flood control projects recommended by the Stormwater Drainage and Hazard Mitigation Advisory Board, staff, and elected officials with input from neighborhood groups and citizens.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	5,425	7,189	7,189	6,670	15.2%	8,885
Total Resources	5,425	7,189	5,789	6,670	15.2%	8,885
Annual Outlays						
Budget	5,425	7,189	7,189	6,670	-7.2%	8,885
Transfers Out	0	0	0	0	N/A	0
Total Outlays	5,425	7,189	7,189	6,670	-7.2%	8,885
Resources Less Outlays	0	0	0	0		0
Fund Balance						
Beginning Unassigned Fund Balance	2,582	0	2,582	2,582		2,582
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 2,582	\$ 0	\$ 2,582	\$ 2,582		\$ 2,582

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Transfers In</u>						
Transfers within Primary Government	\$ 5,425	\$ 7,189	\$ 7,189	\$ 6,670	15.2%	\$ 8,885
Total Transfers In	5,425	7,189	7,189	6,670	15.2%	8,885
TOTAL ANNUAL RESOURCES	\$ 5,425	\$ 7,189	\$ 7,189	\$ 6,670	15.2%	\$ 8,885

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 5,425	\$ 7,189	\$ 0	-100.0%	\$ 0
Total	5,425	7,189	0	-100.0%	0
<u>Water and Sewer</u>					
Capital Outlay	0	0	6,670	N/A	8,885
Total	0	0	6,670	N/A	8,885
Total Public Works & Transportation	5,425	7,189	6,670	-7.2%	8,885
TOTAL BUDGET	5,425	7,189	6,670	-7.2%	8,885
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 5,425	\$ 7,189	\$ 6,670	-7.2%	\$ 8,885

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

	FY 25 BUDGET	FY 26 FINANCIAL PLAN
WATER AND SEWER		
43rd&Sheridan FEMA BRIC Grant Match	\$ 0	\$ 3,000
47th and Lewis	100	\$ 0
56th St N - MLK to Peoria	0	300
Centennial Park Pond	300	300
Citywide Economic Development	400	400
Citywide FEMA buyout program	200	150
Citywide Rehab & Replacement	2,120	2,185
Crescent Park	0	250
CW - Concrete Channel Rehab	250	500
CW - Detention Pond Rehabilitation	200	500
Hager Creek - SS Relief Line	1,000	0
Highland Park Channel Improvements	500	0
Small Drainage - Citywide Urgent	250	250
Small Drainage - CW Geotech Testing	50	50
Small Drainage On-Call Design	150	250
SS Ext - Citywide On-Call Survey	100	100
SS Ext -Dawson Road/BNSF	0	150
SS Extension - Zink Park	450	0
Stormwater Improvements Citywide	600	500
WATER AND SEWER TOTAL	6,670	8,885
 Grand Total	 \$ 6,670	 \$ 8,885

GOLF COURSE

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

570

PROPRIETARY FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The Golf Course Operating Fund was created for the purpose of accounting for the operations of the City's golf courses located at Mohawk and Page Belcher Parks. To comply with the Governmental Accounting Standards Board's (GASB) Statement No. 34, the City began accounting for all golf operating revenues and expenditures in this separate fund, beginning July 1, 2000. Enterprise funds are used to report activity for which a fee is charged to users for goods or services.

BUDGET SUMMARY

In January 2008 the City entered into a management contract for the management and staffing of the City's four golf courses at Page Belcher and Mohawk Park. In FY25, total resources and operating subsidies for this fund are expected to exceed outlays.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,391	\$ 3,385	\$ 3,164	\$ 3,464	9.5%	\$ 3,483
Transfers In	273	198	198	273	37.9%	273
Total Resources	3,664	3,583	3,362	3,737	11.2%	3,756
Annual Outlays						
Budget	3,879	3,510	3,475	3,730	7.3%	3,730
Transfers Out	0	0	0	0	N/A	0
Total Outlays	3,879	3,510	3,475	3,730	7.3%	3,730
Resources Less Outlays	(215)	73	(113)	7		26
Fund Balance						
Beginning Unassigned Fund Balance	328	209	113	0		7
Addition to/(Use of)	(215)	73	(113)	7		26
End of Year	\$ 113	\$ 282	\$ 0	\$ 7		\$ 33

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
Culture and Recreation	\$ 3,385	\$ 3,379	\$ 3,156	\$ 3,456	9.5%	\$ 3,477
Total General Government	3,385	3,379	3,156	3,456	9.5%	3,477
<u>Investment Income</u>						
Interest Earnings	6	6	8	8	0.0%	6
Total Investment Income	6	6	8	8	0.0%	6
<u>Transfers In</u>						
Transfers within Primary Government	273	198	198	273	37.9%	273
Total Transfers In	273	198	198	273	37.9%	273
TOTAL ANNUAL RESOURCES	\$ 3,664	\$ 3,583	\$ 3,362	\$ 3,737	11.2%	\$ 3,756

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Managed Entities - Culture & Recreation</u>					
Other Services/Charges	\$ 3,756	\$ 3,387	\$ 3,607	6.5%	\$ 3,607
Capital Outlay	123	123	123	0.0%	123
Total	3,879	3,510	3,730	6.3%	3,730
TOTAL BUDGET	3,879	3,510	3,730	6.3%	3,730
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 3,879	\$ 3,510	\$ 3,730	6.3%	\$ 3,730

AIR FORCE PL 3 OPERATING

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

580

PROPRIETARY FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

In December 1993, McDonnell-Douglas announced the cessation of operations at the Air Force facility known as Air Force Plant 3 (AFP 3), whereupon the City of Tulsa proceeded to have the United States Air Force convey AFP 3 back to the City as intended when the City deeded the 338 acres to the U. S. Government in 1941. In addition to the land and improvements, the United States gave the City \$10 million to address environmental problems and make improvements to the facilities. The Mayor's Office, the Chamber of Commerce, PSO, ONG, Asset Management, Legal, Airports, and other agencies have worked together to make the property suitable for continued commercial use. The land and improved facilities have been leased to Spirit AeroSystems, Inc., Navistar, and Nordam.

BUDGET SUMMARY

The FY25 budget will continue to provide for improvements to the facility.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 189	\$ 208	\$ 196	\$ 191	-2.6%	\$ 177
Transfers In	0	0	0	0	N/A	0
Total Resources	189	208	196	191	-2.6%	177
Annual Outlays						
Budget	11	259	256	2,114	>500%	177
Transfers Out	0	0	0	0	N/A	0
Total Outlays	11	259	256	2,114	>500%	177
Resources Less Outlays	178	(51)	(60)	(1,923)		0
Fund Balance						
Beginning Unassigned Fund Balance	1,805	611	1,983	1,923		0
Addition to/(Use of)	178	(51)	(60)	(1,923)		0
End of Year	\$ 1,983	\$ 560	\$ 1,923	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
Miscellaneous	\$ 149	\$ 179	\$ 142	\$ 142	0.0%	\$ 142
Total General Government	149	179	142	142	0.0%	142
<u>Investment Income</u>						
Interest Earnings	40	29	54	49	-9.3%	35
Total Investment Income	40	29	54	49	-9.3%	35
TOTAL ANNUAL RESOURCES	\$ 189	\$ 208	\$ 196	\$ 191	-2.6%	\$ 177

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Other Services/Charges	\$ 11	\$ 31	\$ 31	0.0%	\$ 31
Capital Outlay	0	228	2,083	>500%	146
Total	11	259	2,114	>500%	177
Total Administrative & Support Services	11	259	2,114	>500%	177
TOTAL BUDGET	11	259	2,114	>500%	177
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 11	\$ 259	\$ 2,114	>500%	\$ 177

MERP ADMINISTRATION

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

600

FIDUCIARY FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

The Municipal Employees' Retirement Plan (MERP) Fund was established to provide special funding for expenses associated with the cost of administering the retirement benefits of employees. Most revenue is received by transfer from the Municipal Employees' Pension Trust Fund. A small amount of revenue is received from interest on investments. MERP is a defined benefit plan that pays retirees a fixed monthly income. At retirement there are a variety of monthly income options available, such as joint survivorship and level income.

BUDGET SUMMARY

All or a portion of the salaries of seven positions are charged to this fund. The positions all work in the administration of the retirement plan.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 1	\$ 2	\$ 7	\$ 0	-100.0%	\$ 0
Transfers In	354	354	354	417	17.8%	452
Total Resources	355	356	361	417	15.5%	452
Annual Outlays						
Budget	290	432	448	471	5.1%	475
Transfers Out	0	0	0	0	N/A	0
Total Outlays	290	432	448	471	5.1%	475
Resources Less Outlays	65	(76)	(87)	(54)		(23)
Fund Balance						
Beginning Unassigned Fund Balance	115	123	180	93		39
Addition to/(Use of)	65	(76)	(87)	(54)		(23)
End of Year	\$ 180	\$ 47	\$ 93	\$ 39		\$ 16

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Investment Income</u>						
Interest Earnings	\$ 1	\$ 2	\$ 7	\$ 0	-100.0%	\$ 0
Total Investment Income	1	2	7	0	-100.0%	0
<u>Transfers In</u>						
Transfers within Primary Government	354	354	354	417	17.8%	452
Total Transfers In	354	354	354	417	17.8%	452
TOTAL ANNUAL RESOURCES	\$ 355	\$ 356	\$ 361	\$ 417	15.5%	\$ 452

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Personal Services	\$ 285	\$ 379	\$ 417	10.0%	\$ 421
Materials and Supplies	0	3	4	33.3%	4
Other Services/Charges	5	50	50	0.0%	50
Total	290	432	471	9.0%	475
Total Administrative & Support Services	290	432	471	9.0%	475
TOTAL BUDGET	290	432	471	9.0%	475
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 290	\$ 432	\$ 471	9.0%	\$ 475

TARE REFUSE OPERATING

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

730

PROPRIETARY FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The Tulsa Authority for the Recovery of Energy (TARE) was created November 11, 1977, as a trust of the City of Tulsa. It manages the City's solid waste pickup and disposal programs.

The TARE fund was established to account for the revenues and expenditures involved with collection and disposal of trash within the city. Revenues are derived from charges on trash collection and disposal. The solid waste service revenues are used for collection of refuse and recycling, disposal of refuse, membership in the Metropolitan Environmental Trust (Met), litter pickup, green waste site and bulky waste programs.

BUDGET SUMMARY

The solid waste system is cart based with rates set on a "pay as you throw" basis. Contractors provide refuse collection, recycling collection and recycling processing. City staff provides collection service for bulky waste and neighborhood cleanup programs. City staff also manages a green waste dump site.

TARE has an operating reserve policy to maintain funds equal to 10% of it's annual budgeted expenditures.

TARE will begin FY25 with a fund balance after reserving for encumbrances and the operating reserve. The payment in lieu of taxes to the General Fund is 6.7% (6.7%). Rates for collection of residential waste will be increased by 9 percent (9.0%) in FY25 and 5 percent (5.0%) in FY26.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 31,616	\$ 34,962	\$ 35,919	\$ 37,505	4.4%	\$ 39,916
Transfers In	0	0	0	0	N/A	0
Total Resources	31,616	34,962	35,919	37,505	4.4%	39,916
Annual Outlays						
Budget	29,216	37,485	37,927	37,769	-0.4%	38,820
Transfers Out	1,799	2,328	2,398	2,439	1.7%	2,432
Total Outlays	31,015	39,813	40,325	40,208	-0.3%	41,252
Resources Less Outlays	601	(4,851)	(4,406)	(2,703)		(1,336)
Fund Balance						
Beginning Unassigned Fund Balance	15,770	14,289	16,371	11,965		9,262
Addition to/(Use of)	601	(4,851)	(4,406)	(2,703)		(1,336)
Operating Reserve (10.00%)	(5,915)	(5,915)	(4,208)	(4,208)		(4,125)
End of Year	\$ 10,456	\$ 3,523	\$ 7,757	\$ 5,054		\$ 3,801

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Enterprise</u>						
Refuse Revenue	\$ 31,099	\$ 34,529	\$ 35,224	\$ 37,180	5.6%	\$ 39,591
Miscellaneous Utility Revenue	103	100	94	103	9.6%	103
Total Enterprise	31,202	34,629	35,318	37,283	5.6%	39,694
<u>Investment Income</u>						
Interest Earnings	383	308	513	220	-57.1%	220
Total Investment Income	383	308	513	220	-57.1%	220
<u>Miscellaneous</u>						
Reimbursements	1	0	0	0	N/A	0
Sale of City Property	30	0	79	0	-100.0%	0
Other	0	25	9	2	-77.8%	2
Total Miscellaneous	31	25	88	2	-97.7%	2
TOTAL ANNUAL RESOURCES	\$ 31,616	\$ 34,962	\$ 35,919	\$ 37,505	4.4%	\$ 39,916

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Public Works</u>					
Personal Services	\$ 4,103	\$ 4,711	\$ 5,020	6.6%	\$ 5,053
Materials and Supplies	255	201	233	15.9%	230
Other Services/Charges	22,895	27,592	29,259	6.0%	30,528
Capital Outlay	1,071	3,924	2,161	-44.9%	2,104
Total	28,324	36,428	36,673	0.7%	37,915
Total Public Works & Transportation	28,324	36,428	36,673	0.7%	37,915
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Capital Outlay	28	52	52	0.0%	52
Total	28	52	52	0.0%	52
<u>Asset Management</u>					
Personal Services	97	141	158	12.1%	156
Materials and Supplies	38	56	59	5.4%	60
Other Services/Charges	701	753	827	9.8%	637
Capital Outlay	28	55	0	-100.0%	0
Total	864	1,005	1,044	3.9%	853
Total Administrative & Support Services	892	1,057	1,096	3.7%	905
TOTAL BUDGET	29,216	37,485	37,769	0.8%	38,820

(Expenditures or appropriations)

	FY 23	FY 24	FY 25	PERCENT DIFF. FROM	FY 26 FINANCIAL
<u>Transfers Out</u>	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>BUDGET</u>	<u>FY 24 ORIG</u>	<u>PLAN</u>
Operational support - Asset Mgt	77	83	106	27.7%	118
Operational support - Info Tech	308	472	466	-1.3%	469
Operational support - Finance	572	536	577	7.6%	581
Operational support - Customer Care	258	328	342	4.3%	342
Operational support - Streets&Storm	522	833	859	3.1%	832
Operational support - Water&Sewer	62	76	89	17.1%	90
TOTAL TRANSFERS OUT	1,799	2,328	2,439	4.8%	2,432
TOTAL ANNUAL OUTLAYS	\$ 31,015	\$ 39,813	\$ 40,208	1.0%	\$ 41,252

TMUA WATER OPERATING

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

740

PROPRIETARY FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed on August 23, 1989, to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984, were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets, and the City would operate and maintain them. Two operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Water Operating Fund, the City records all revenues and expenditures generated by the water supply system's operations. Over 90 percent (90.0%) of the revenue in the fund is derived from the sale of treated water.

BUDGET SUMMARY

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent (5.0%) of projected revenues from annual water sales. TMUA established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY25 beginning fund balance reflects the cash balance in the fund after reserving for encumbrances and the 5 percent (5.0%) operating reserve.

A three percent rate (3.0%) increase is included for FY25, and a six percent rate (6.0%) increase the FY26 financial plan. In FY25, the year-end balance after reserving for the 5 percent (5.0%) cash operating reserve is estimated to be positive. The payment in lieu of taxes to the General Fund is seven and forty-five hundredth percent (7.45%).

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 140,520	\$ 136,650	\$ 138,644	\$ 139,236	0.4%	\$ 145,900
Transfers In	11,296	17,255	17,255	18,064	4.7%	18,313
Total Resources	151,816	153,905	155,899	157,300	0.9%	164,213
Annual Outlays						
Budget	105,075	120,219	119,388	127,378	6.7%	126,960
Transfers Out	70,606	42,548	42,855	35,790	-16.5%	32,161
Total Outlays	175,681	162,767	162,243	163,168	0.6%	159,121
Resources Less Outlays	(23,865)	(8,862)	(6,344)	(5,868)		5,092
Fund Balance						
Beginning Unassigned Fund Balance	43,992	16,733	20,127	13,783		7,915
Addition to/(Use of)	(23,865)	(8,862)	(6,344)	(5,868)		5,092
Operating Reserve (5.00%)	(6,481)	(6,481)	(6,625)	(6,625)		(6,958)
Capital Reserve	(1,000)	(1,000)	0	0		0
End of Year	\$ 12,646	\$ 390	\$ 7,158	\$ 1,290		\$ 6,049

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Licenses, Permits, and Fees</u>						
Nonbusiness Licenses	\$ 32	\$ 22	\$ 16	\$ 16	0.0%	\$ 16
Total Licenses, Permits, and Fees	32	22	16	16	0.0%	16
<u>General Government</u>						
General Government Revenue	2	1	0	1	N/A	1
Public Works and Transportation	47	21	48	48	0.0%	48
Culture and Recreation	60	63	67	67	0.0%	67
Miscellaneous	76	153	107	107	0.0%	107
Total General Government	185	238	222	223	0.5%	223
<u>Enterprise</u>						
Water Revenue	137,181	132,500	133,592	135,466	1.4%	142,118
Miscellaneous Utility Revenue	368	550	401	540	34.7%	552
Total Enterprise	137,549	133,050	133,993	136,006	1.5%	142,670
<u>Investment Income</u>						
Interest Earnings	2,400	2,818	4,058	2,711	-33.2%	2,711
Total Investment Income	2,400	2,818	4,058	2,711	-33.2%	2,711
<u>Transfers In</u>						
Transfers from Component Units	11,296	17,255	17,255	18,064	4.7%	18,313
Total Transfers In	11,296	17,255	17,255	18,064	4.7%	18,313
<u>Miscellaneous</u>						
Reimbursements	0	274	117	117	0.0%	117
Sale of City Property	216	0	75	0	-100.0%	0
Other	138	248	163	163	0.0%	163
Total Miscellaneous	354	522	355	280	-21.1%	280
TOTAL ANNUAL RESOURCES	\$ 151,816	\$ 153,905	\$ 155,899	\$ 157,300	0.9%	\$ 164,213

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 42	\$ 0	\$ 0	N/A	\$ 0
Other Services/Charges	611	0	0	N/A	0
Capital Outlay	183	0	0	N/A	0
Total	836	0	0	N/A	0

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
Public Works					
Other Services/Charges	15	18	21	16.7%	21
Capital Outlay	0	0	311	N/A	300
Total	15	18	332	>500%	321
Water and Sewer					
Personal Services	37,052	43,424	46,710	7.6%	47,291
Materials and Supplies	12,962	14,027	14,608	4.1%	14,549
Other Services/Charges	36,074	38,695	38,798	0.3%	38,534
Capital Outlay	4,003	8,774	12,710	44.9%	10,752
Total	90,091	104,920	112,826	7.5%	111,126
Total Public Works & Transportation	90,942	104,938	113,158	7.8%	111,447
ADMINISTRATIVE AND SUPPORT SERVICES					
Human Resources					
Personal Services	28	38	41	7.9%	41
Total	28	38	41	7.9%	41
Information Technology					
Other Services/Charges	0	54	54	0.0%	54
Capital Outlay	246	208	208	0.0%	208
Total	246	262	262	0.0%	262
Asset Management					
Capital Outlay	69	127	114	-10.2%	0
Total	69	127	114	-10.2%	0
Total Administrative & Support Services	343	427	417	-2.3%	303
TOTAL BUDGET	91,285	105,365	113,575	7.8%	111,750
(Expenditures or appropriations)					
DEBT SERVICE	13,790	14,854	13,803	-7.1%	15,210
Total	13,790	14,854	13,803		15,210
	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
Transfers Out					
Water Capital Projects Transfer	58,761	30,854	23,520	-23.8%	19,881
TMUA Financial Empowerment Center	0	68	68	0.0%	0
CMAQ Grant Match- Electric Trucks	35	0	0	N/A	0
Operational support - Asset Mgt	941	1,060	1,201	13.3%	1,229
Operational support - Info Tech	2,353	3,473	3,508	1.0%	3,529
Operational support - Finance	3,029	3,194	3,525	10.4%	3,542
Operational support - Customer Care	968	1,231	1,282	4.1%	1,281
Operational support - Engineering Svs	4,014	0	0	N/A	0
Operational support - Public Works	505	2,668	2,686	0.7%	2,699
TOTAL TRANSFERS OUT	70,606	42,548	35,790	-15.9%	32,161
TOTAL ANNUAL OUTLAYS	\$ 175,681	\$ 162,767	\$ 163,168	0.2%	\$ 159,121

TMUA WATER CAPITAL PROJECTS

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

7400

PROPRIETARY FUND
BUDGETED ON A
ACCURAL BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Water Operating Fund (Fund 740). The fund receives a transfer from the TMUA-Water Operating Fund each fiscal year to provide financing for capital projects. The fund is a capital projects fund. Appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Water Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In FY25 and FY26, a transfer from the TMUA-Water Operating Fund will finance needed water system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	58,761	30,854	30,854	23,520	-23.8%	19,881
Total Resources	58,761	30,854	30,854	23,520	-23.8%	19,881
Annual Outlays						
Budget	58,761	30,854	30,854	23,520	-23.8%	19,881
Transfers Out	0	0	0	0	N/A	0
Total Outlays	58,761	30,854	30,854	23,520	-23.8%	19,881
Resources Less Outlays	0	0	0	0		0
Fund Balance						
Beginning Unassigned Fund Balance	938	679	938	938		938
End of Year	\$ 938	\$ 679	\$ 938	\$ 938		\$ 938

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Transfers In</u>						
Transfers from Component Units	\$ 58,761	\$ 30,854	\$ 30,854	\$ 23,520	-23.8%	\$ 19,881
Total Transfers In	58,761	30,854	30,854	23,520	-23.8%	19,881
TOTAL ANNUAL RESOURCES	\$ 58,761	\$ 30,854	\$ 30,854	\$ 23,520	-23.8%	\$ 19,881

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 58,687	\$ 30,854	\$ 0	-100.0%	\$ 0
Total	58,687	30,854	0	-100.0%	0
<u>Water and Sewer</u>					
Capital Outlay	74	0	23,520	N/A	19,881
Total	74	0	23,520	N/A	19,881
Total Public Works & Transportation	58,761	30,854	23,520	-23.8%	19,881
TOTAL BUDGET	58,761	30,854	23,520	-23.8%	19,881
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 58,761	\$ 30,854	\$ 23,520	-23.8%	\$ 19,881

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

	FY 25 BUDGET	FY 26 FINANCIAL PLAN
WATER AND SEWER		
ABJ - Chem Feed Facilities Improv	\$ 0	\$ 765
CW - Water Line Relocations	900	950
CW - Automatic Meter Reading	3,500	2,100
CW - Large Water Valve Replacement	106	106
CW - Water Mains Replacements	12,688	8,607
CW-Trans Line Condition Assess	0	206
Dead-End Connections & Extensions	350	350
Economic Development Citywide	500	500
Emergency Waterline Repair Contract	500	1,050
Eucha, Spav Water Qlty Court Master	515	530
Facility Roof Repairs Citywide	599	599
Grand River PS Refurbishment	500	0
Mohawk Disinfection Alternatives	420	0
Raw Water FL Repairs Spavinaw	250	0
Raw Water Flowlines Repairs Oologah	250	0
Reservoir Hill Tank Rehabilitation	330	0
Source Wtr Protect & Mgmt Program	0	530
Spavinaw Creek Bridge Replacement	0	258
Spavinaw WTP Backwash Lagoon Stern	0	400
Utility Bridges - Repaint/Rehab	0	109
Water Tanks - Repaint/Rehab	0	2,608
Water Vault & Large Meter Upgrades	212	213
Woods Pump Station Refurb	1,900	0
WATER AND SEWER TOTAL	23,520	19,881
 Grand Total	 \$ 23,520	 \$ 19,881

TMUA SEWER OPERATING

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

750

PROPRIETARY FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets and the City would operate and maintain the assets. Operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Sanitary Sewer Operating Fund, the City records all revenues and expenditures generated by the sanitary sewer system's operations. The major portion of the revenues are generated by fees charged for disposing of wastewater.

BUDGET SUMMARY

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent (5.0%) of projected annual sanitary sewer service charges. They established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available.

A three percent (3.0%) rate increase is projected for the FY25 budget and FY26 financial plan. The increase is needed to support debt service and the Authority's goal of funding more capital projects from cash rather than debt. In FY25, the year-end balance after reserving for the 5 percent (5.0%) cash operating reserve is estimated to be positive. The payment in lieu of taxes to the General Fund is six and seven tenth percent (6.7%).

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 148,355	\$ 150,546	\$ 153,341	\$ 152,733	-0.4%	\$ 156,540
Transfers In	0	0	0	0	N/A	0
Total Resources	148,355	150,546	153,341	152,733	-0.4%	156,540
Annual Outlays						
Budget	83,342	94,526	92,832	99,433	7.1%	100,103
Transfers Out	51,616	64,334	64,763	66,585	2.8%	54,244
Total Outlays	134,958	158,860	157,595	166,018	5.3%	154,347
Resources Less Outlays	13,397	(8,314)	(4,254)	(13,285)		2,193
Fund Balance						
Beginning Unassigned Fund Balance	14,683	20,595	28,080	23,826		10,541
Addition to/(Use of)	13,397	(8,314)	(4,254)	(13,285)		2,193
Operating Reserve (5.00%)	(7,236)	(7,236)	(7,345)	(7,345)		(7,560)
End of Year	\$ 20,844	\$ 5,045	\$ 16,481	\$ 3,196		\$ 5,174

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Licenses, Permits, and Fees</u>						
Nonbusiness Licenses	\$ 249	\$ 135	\$ 231	\$ 231	0.0%	\$ 232
Total Licenses, Permits, and Fees	249	135	231	231	0.0%	232
<u>General Government</u>						
General Government Revenue	3	3	3	3	0.0%	3
Total General Government	3	3	3	3	0.0%	3
<u>Enterprise</u>						
Sewer Revenue	144,237	147,986	148,526	149,963	1.0%	154,277
Miscellaneous Utility Revenue	212	231	203	203	0.0%	203
Total Enterprise	144,449	148,217	148,729	150,166	1.0%	154,480
<u>Fines and Forfeitures</u>						
Other Fines and Forfeitures	59	143	69	69	0.0%	69
Total Fines and Forfeitures	59	143	69	69	0.0%	69
<u>Investment Income</u>						
Interest Earnings	3,557	1,995	4,198	2,172	-48.3%	1,664
Total Investment Income	3,557	1,995	4,198	2,172	-48.3%	1,664
<u>Miscellaneous</u>						
Reimbursements	0	21	16	21	31.2%	21
Recoveries	0	22	59	58	-1.7%	58
Sale of City Property	31	0	23	0	-100.0%	0
Other	7	10	13	13	0.0%	13
Total Miscellaneous	38	53	111	92	-17.1%	92
TOTAL ANNUAL RESOURCES	\$ 148,355	\$ 150,546	\$ 153,341	\$ 152,733	-0.4%	\$ 156,540

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 42	\$ 0	\$ 0	N/A	\$ 0
Other Services/Charges	1,438	0	0	N/A	0
Capital Outlay	131	0	0	N/A	0
Total	1,611	0	0	N/A	0
<u>Public Works</u>					
Other Services/Charges	2	2	2	0.0%	2
Capital Outlay	0	0	48	N/A	50
Total	2	2	50	>500%	52

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Water and Sewer</u>					
Personal Services	16,097	17,080	18,205	6.6%	18,705
Materials and Supplies	3,103	3,899	4,080	4.6%	3,989
Other Services/Charges	28,155	32,410	32,848	1.4%	33,648
Capital Outlay	5,075	9,162	10,968	19.7%	10,736
Total	52,430	62,551	66,101	5.7%	67,078
Total Public Works & Transportation	54,043	62,553	66,151	5.8%	67,130

ADMINISTRATIVE AND SUPPORT SERVICES

Human Resources

Personal Services	28	38	41	7.9%	41
Total	28	38	41	7.9%	41

Information Technology

Other Services/Charges	15	46	46	0.0%	46
Capital Outlay	86	64	64	0.0%	64
Total	101	110	110	0.0%	110

Asset Management

Capital Outlay	0	16	8	-50.0%	0
Total	0	16	8	-50.0%	0
Total Administrative & Support Services	129	164	159	-3.0%	151
TOTAL BUDGET	54,172	62,717	66,310	5.7%	67,281

(Expenditures or appropriations)

DEBT SERVICE

Total	29,170	31,877	33,123	3.9%	32,822
	29,170	31,877	33,123		32,822

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Transfers Out</u>					
Sinking Fund	520	471	180	-61.8%	154
Sewer Capital Projects Transfer	30,521	39,873	42,495	6.6%	29,998
TMUA Financial Empowerment Center	0	68	0	-100.0%	0
TMUA Financial Empowerment Center	0	68	68	0.0%	0
CMAQ Grant Match- Electric Trucks	35	0	0	N/A	0
Operational support - Asset Mgt	840	949	1,053	11.0%	1,082
Operational support - Info Tech	1,459	2,301	2,092	-9.1%	2,105
Operational support - Finance	2,743	3,080	3,249	5.5%	3,268
Operational support - Customer Care	968	1,231	1,282	4.1%	1,281
Operational support - Engineering Svs	3,936	0	0	N/A	0
Operational support - Streets&Storm	64	2,228	2,119	-4.9%	2,126
Operational support - Water&Sewer	10,530	14,065	14,047	-0.1%	14,230
TOTAL TRANSFERS OUT	51,616	64,334	66,585	3.5%	54,244
TOTAL ANNUAL OUTLAYS	\$ 134,958	\$ 158,928	\$ 166,018	4.5%	\$ 154,347

TMUA SEWER CAPITAL PROJECTS

FY 2024 - 2025 & FY 2025 - 2026

CAPITAL FUND

7500

PROPRIETARY FUND
BUDGETED ON A
ACCRUAL BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Sewer Operating Fund (Fund 750). The fund receives a transfer from the TMUA-Sewer Operating Fund each fiscal year to provide financing for capital projects. The fund is a capital projects fund. Appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Sewer Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In FY25 and FY26, a transfer from the TMUA-Sewer Operating Fund will finance needed sanitary sewer system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	40,751	39,873	39,873	42,495	6.6%	29,998
Total Resources	40,751	39,873	39,873	42,495	6.6%	29,998
Annual Outlays						
Budget	40,751	39,873	39,873	42,495	6.6%	29,998
Transfers Out	0	0	0	0	N/A	0
Total Outlays	40,751	39,873	39,873	42,495	6.6%	29,998
Resources Less Outlays	0	0	0	0		0
Fund Balance						
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>Transfers In</u>						
Transfers from Component Units	\$ 40,751	\$ 39,873	\$ 39,873	\$ 42,495	6.6%	\$ 29,998
Total Transfers In	40,751	39,873	39,873	42,495	6.6%	29,998
TOTAL ANNUAL RESOURCES	\$ 40,751	\$ 39,873	\$ 39,873	\$ 42,495	6.6%	\$ 29,998

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 34,950	\$ 34,386	\$ 0	-100.0%	\$ 0
Total	34,950	34,386	0	-100.0%	0
<u>Water and Sewer</u>					
Capital Outlay	5,801	5,487	42,495	>500%	29,998
Total	5,801	5,487	42,495	>500%	29,998
Total Public Works & Transportation	40,751	39,873	42,495	6.6%	29,998
TOTAL BUDGET	40,751	39,873	42,495	6.6%	29,998
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 40,751	\$ 39,873	\$ 42,495	6.6%	\$ 29,998

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

	FY 25 BUDGET	FY 26 FINANCIAL PLAN
WATER AND SEWER		
Areawide Point Repairs	\$ 3,000	\$ 3,000
Coal Creek (103-N) Parallel Interc	3,361	0
Coal Creek Rehabilitation & Relief	700	3,337
Crow Creek Rehab & Relief	543	5,352
Econ Devel WW Infrastructure	500	500
Emergency Sewer Repair, Rehab & Repl	2,200	2,200
Flatrock Creek Rehab and Relief	0	1,244
Force Main Condition Assessment	0	656
Haikey Creek Oxidation Ditch Demo	217	0
Haikey Creek SAMS Equip Replacement	535	551
Interceptor Condition Assessment	0	750
Lift Station Replace or Upgrades	2,075	2,712
LwrBrdCrk WWTP ExpPhse 2 ARPA Grant	16,000	0
LwrBrdCrk WWTP OxidationDitchMixers	370	0
ManholeCon Assess and Rehab Program	3,000	3,000
Northside Interceptor Improvements	700	0
NS/LBC WWTP Electrical Improvements	0	358
NSWWTP Digester Lid Repair Phase 2	1,235	0
Sewer Rehab Area Wide	3,238	1,500
Sewer Rehab/Replacement	3,500	3,500
SS WWTP Concrete Rehab & Repl	0	838
Unsewered Areawide Mainline Exts	500	500
W&S Dept Long Range Facility Plan	243	0
WestTulsa 39, 40, 41-S Rehab&Relief	578	0
WATER AND SEWER TOTAL	<u>42,495</u>	<u>29,998</u>
 Grand Total	 <u>\$ 42,495</u>	 <u>\$ 29,998</u>

RMUA GENERAL OPERATING

FY 2024 - 2025 & FY 2025 - 2026

OPERATING FUND

950

FOR INFORMATION
ONLY

OVERVIEW

The Regional Metropolitan Utility Authority (RMUA) was established as a Trust by Ordinance #12644 on October 10, 1972. This fund was established in order to facilitate cooperative ventures between the City of Tulsa and surrounding legal entities acting through the Trust. The purposes of RMUA, as described in its trust indenture, are to provide water supply treatment, wastewater treatment, and pollution control facilities for governmental entities that have agreed to participate. Currently, the City of Tulsa operates a sewage treatment plant with the City of Broken Arrow. Operating costs are shared by the two cities, but the City of Tulsa actually operates the plant. Costs are allocated based on the flow rates into the plant from each city. RMUA's annual budget is subject to approval by the RMUA Trustees. It is being presented here for information and disclosure only. It is not subject to City Council approval under the Oklahoma Municipal Budget Act. Revenues come from Broken Arrow and Tulsa and are determined by the actual cost of operation.

BUDGET SUMMARY

In FY25, revenues are expected to exceed outlays contributing to the estimated year-end fund balance.

ANNUAL RESOURCES AND OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST.	FY 26 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,421	\$ 4,486	\$ 3,272	\$ 5,056	54.5%	\$ 5,056
Transfers In	296	574	229	578	152.4%	578
Total Resources	3,717	5,060	3,501	5,634	60.9%	5,634
Annual Outlays						
Budget	3,970	5,038	4,206	4,797	14.1%	4,797
Transfers Out	0	0	0	0	N/A	0
Total Outlays	3,970	5,038	4,206	4,797	14.1%	4,797
Resources Less Outlays	(253)	22	(705)	837		837
Fund Balance						
Beginning Unassigned Fund Balance	2,855	1,410	2,602	1,897		2,734
Addition to/(Use of)	(253)	22	(705)	837		837
Operating Reserve	(1,000)	(1,000)	(1,000)	(1,000)		(1,000)
End of Year	\$ 1,602	\$ 432	\$ 897	\$ 1,734		\$ 2,571

ANNUAL RESOURCES

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 24 ESTIMATE	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 EST	FY 26 FINANCIAL PLAN
REVENUE ACCOUNT						
<u>General Government</u>						
General Government Revenue	\$ 286	\$ 214	\$ 109	\$ 214	96.3%	\$ 214
Total General Government	286	214	109	214	96.3%	214
<u>Enterprise</u>						
Sewer Revenue	3,104	4,272	3,120	4,842	55.2%	4,842
Total Enterprise	3,104	4,272	3,120	4,842	55.2%	4,842
<u>Investment Income</u>						
Interest Earnings	31	0	43	0	-100.0%	0
Total Investment Income	31	0	43	0	-100.0%	0
<u>Transfers In</u>						
Transfers from Related Entities	296	574	229	578	152.4%	578
Total Transfers In	296	574	229	578	152.4%	578
TOTAL ANNUAL RESOURCES	\$ 3,717	\$ 5,060	\$ 3,501	\$ 5,634	60.9%	\$ 5,634

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 23 ACTUAL	FY 24 ORIGINAL	FY 25 BUDGET	PERCENT DIFF. FROM FY 24 ORIG	FY 26 FINANCIAL PLAN
<u>Regional Metropolitan Utility Authority (RMUA)</u>					
Other Services/Charges	\$ 3,288	\$ 4,272	\$ 4,210	-1.5%	\$ 4,210
Capital Outlay	682	766	587	-23.4%	587
Total	3,970	5,038	4,797	-4.8%	4,797
TOTAL BUDGET	3,970	5,038	4,797	-4.8%	4,797
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 3,970	\$ 5,038	\$ 4,797	-4.8%	\$ 4,797

Project Close List - FY25 Adopted Budget

The following projects have been completed during FY24, and/or: have no encumbrances, no available balance, and no upcoming appropriations.

Project number	Project Name	Project number	Project Name
016100	Forensic Lab Expansion	2134B0002Z	Village Flats Phase II Apts
032042	Lift Station Modifications	2159FR0003	Small Business Loan Program
053091	G Operations	2159FR0006	Housing Rehabilitation Loan
055200	Fire Trng Ctr/Reloc Sta 16	2159FR0009	Safety Upgrades McClure ECDC
064002	Residential Streets Rehab	2159FR0030	HOME Administration PY20
064003	Traffic Signals & Lighting	2159FR0031	Baltimore Apartments Rehab
064004	Traffic Signal Sync	2159FR0043	Emergency Shelter and Utilities
081008	Wtr Main Replac - < Than 6"	2159FR0045	Housing Care Program
104003	61st S-33rd W Ave to Union	2159FR0046	Unallocated HUD Grant Proceeds
104006	101St S-Harvard Ave To Yale	2159FR0047	Rapid Rehousing - TDC
104011	Citywide - Trails	2159FR0060	MH - Rental Assistance - RRH
104013	Citywide - Local Match	2159FR0061	Housing Solutions HMIS Oversight
104014	Citywide General Eng/Test/In	2159FR0063	CARES ESG DVIS - Shelter
104015	Citywide Nonarterial Reh&Re	2159FR0064	CARES ESG Legal Aid - Shelter
104016	Citywide Nonarterial Sidewlk	2159FR0065	CARES ESG Sal Army - Shelter
104020	Citywide-Arterial Rt&Pv Main	2159FR0066	CARES ESG TDC - Shelter
104023	Lewis Ave 21st to 11th	2159FR0067	Rapid Rehousing - TDC
104041	Memorial Dr-21St St S To11Th	2159FR0068	Housing Solutions Street Outreach
104043	PINE ST-YALE TO SHERIDAN RD	2159FR0069	Housing Solutions Non Cong Shelter
104107	Maintenance Zone 1007	2159FR0070	YST - Street Outreach
104171	Maintenance Zone 1071	2159FR0071	YST - Shelter Ops and Services
104231	Maintenance Zone 2131	2159FR0075	Facility Improve Sal Army
104266	Maintenance Zone 2065 C	2159FR0076	Facility Improve DVIS
104317	Maintenance Zone 3017	2159FR0077	Facility Improve Touch
104413	Maintenance Zone 4013	2159FR0078	Facility Improve YWCA
110001	Time And Attendance System	2159FR0080	Job Training Madison
111035	Water Main Replace/Citywide	2159FR0081	Food Services Morton
132001	Lift Station Replacements	2159FR0082	Food Services Life Sr Svs
136002	Hr Info System Phase Ii	2159FR0083	Emergency Payments HPT
141002	Ab Jewell Inst-Scada System	2159FR0084	Emergency Payments RHM
141018	Bixby Mstr Meter Cnct Imp	2159FR0085	211 Coordination Center
142000	Haikey Creek Sams Equip Repl	2159FR0086	DV Emergency Services
142004	Concrete Pipe Replacement	2159FR0087	Staff Led Troops
142009	Apache Ls Screen Imp & Vfds	2159FR0088	COVID Legal Assistance
142013	Apache Ls Access Rd & Upgrds	2159FR0089	COVID Relief Meals
142022	Resrfce Wwtp & Ls Road & Pk	2159FR0090	Reading Partners Tutoring
144007	Traffic Calming & Safety	2159FR0091	Youth at Heart Covid Response
144011	GPS Emgency Vehicle Preemp Sys	2159FR0092	CIS Covid Response
144020	Citywide-Arterial Rt&Pv Main	2159FR0201	TCF Arts Alliance Tulsa
144022	Art/NonArt Routine & Prevention	2159FR0202	MHAOK
144105	25 W Ave: Edison-Apache (DS-W)	2159FR0203	YMCA of Greater Tulsa
144203	W 41st St S 41st W - S 33rd W	2159FR0204	Family and Children's
144218	41st St & Lewis Intersection	2159FR0205	Family Hope House
144546	Maintenance Zone 5046	2159FR0206	Lilyfield
145330	PAC - Fire Alarm System	2159FR0207	MetCares Foundation
145720	GM HVAC Humidification	2159FR0208	Tulsa Regional STEM Alliance
147180	Lacy Park Master Plan - Ph 1	2159FR0209	Parent Child Center of Tulsa
147190	Water Playgrounds	2159FR0210	OK United Methodist Circle of Care
147200	Rp - Pedestrian Bridge Imp	2159FR0211	Tulsa Dream Center

Project Close List - FY25 Adopted Budget

Project number	Project Name	Project number	Project Name
151004	Ps Rehab (Rsv Hill & Sss)	2159FR0212	TCF The Opportunity Project
151008	Wtr Main Replac-< Than 6"	2159FR0213	One Hope Tulsa
151012	W 23Rd 16" Transmission Line	2159FR0214	Building All Children
151028	23rd & Jackson Fac Renov	2159FR0215	New Hope OK
151111	Eucha Dam Rehabilitation	2159FR0216	Surayya Anne Foundation
151120	Water Dist Secuty Enhancmnts	2159FR0217	Tulsa Hope Academy
152007	Ns Wwtp Pstrzn/Digstr#5 Exp	2159FR0218	The Pencil Box
152042	Lift Station Modifications	2159FR0219	Education-Recreation, Inc.
155107	Police Courts Renovation	2159FR0220	Not Forgotten Children
161001	Facilities 56& Garnett	2159FR0221	Emergency Infant Services
161015	AB Jewell Ctr RM Bldg HVAC	2159FR0222	University of Central OK A+
161016	Eucha Spavinaw Wtr Ctrl Mst	2159FR0223	Community Service Council
161037	Water Mains Replacement	2159FR0224	Growing Together
161112	Eucha Dam Anchoring	2159FR0225	Oklahomans for Equality
161120	Raw Water Flowlines Repairs	2159FR0226	Blessings to Share Foundation
161124	Utility BRDG Paint Rehab	2159FR0227	Pathways to Adult Learning Center
161400	Spavinaw Pump Station Rehab	2159FR0228	TSHA, Inc
162000	Haikey Creek Sams Equip Repl	2159FR0229	New View Oklahoma
162003	Feb Joint Crack Repair	2159FR0230	Special Olympics Oklahoma
162004	Concrete Pipe Replacement	2159FR0231	A New Leaf
162005	Areawide Point Repairs	2159FR0232	DVIS
162007	Solids Facility Pls and Imp	2159FR0233	Kendall Whittier Main Street
162018	SSWTP Odor Control Study	2159FR0234	Black Wall Street Chamber
162021	Spunky Crk Main Stm South C1	2159FR0235	Fab Lab Tulsa
163501	FEMA 16 - Wenzel Acq #14	2159FR0236	TCF Hunger Free Oklahoma
164901	ODOT - ADA Sidewalk Improve CW	2159FR0237	Meals on Wheels of Metro Tulsa
171008	Watermain Replacement <6"	2159FR0238	Global Gardens
171010	Eucha Spavinaw Wtr Ctrl Mst	2159FR0239	Restoration Collective
171013	Lynn Lane Yahola Repairs	2159FR0240	TCF HCSI Inc
171113	Eucha Dam Radial Gate Rehab	2159FR0241	Iron Gate
171121	Mohawk Hsps Rehab & Improve	2159FR0242	Neighbors Along the Line
171123	Large Valve Replacement	2159FR0243	TulsaRise
171125	Powd Activated Crbn Feed Sys	2159FR0244	Community Food Bank of Eastern OK
172000	Haikey Creek SAMS Equip Repl	2159FR0245	Catholic Charities of Eastern OK
172003	SS WWTP Infit LS - RPL Screens	2159FR0246	Comunidad de Esperanza
172015	Sewer Rehab Areawide	2159FR0247	Food on the Move
172018	SSWTP Odor Control Study	2159FR0248	Tulsa Advocates for the Protection
172021	Spunky Crk Main Stm South C1	2159FR0249	Revitalize T-Town
172026	RL Jones Airport Sewer East	2159FR0250	Family Promise of Tulsa County
172042	Lift Station Replace Upgrade	2159FR0251	Lindsey House
172200	30-N Relief	2159FR0252	Community ShareHouse
172201	Airport NE LS	2159FR0253	Tulsa Day Center
962201	Gilcrease Museum Renovation	2159FR0254	Operation Hope Prison Ministry
963108	Ext.Serv.To Unsewered Areas	2159FR0255	Resonance Center for Women
964108	Downtown Streets To Two-Way	2159FR0256	TCF 501tech
1040326001	Bartlett Fountain Repair	2159FR0257	MyHealth Access Network
082007R	Haikey Crk Wwtp Sec&Saf Imp	2159FR0258	Modus, Inc.
143018T	FY15 Haikey Equip Rehab/Repl	2159FR0259	TCF Terence Crutcher Foundation
152014T	Haikey Creek Maint Building	2159FR0260	Health Outreach Prevention Educatio
183900000Z	Hazard Mitigation Plan Update FY18	2159FR0261	Amplify Youth Health Collective
1929TH0003	Other State Forfeitures	2159FR0262	Planned Parenthood Great Plains

Project Close List - FY25 Adopted Budget

Project number	Project Name	Project number	Project Name
193110002Z	Eucha/Spavinaw Wtr Quality Crt Mstr	2159FR0263	Life Senior Services - RSVP
193120029Z	71st St Dewatering - Storage Tank	2159FR0264	LIFE Senior Services
193120031Z	Concrete Pipe Replacement	2159FR0265	TCF Tulsa Responds
193130006Z	CW - Detention Pond Rehab	2159FR0266	Urban Strategies, Inc
193310004Z	Mohawk Pump Stations 1 & 2 Rehab	2159FR0268	Harvest House
193310006Z	NaOH Storage & Feed System Upgrade	2159FR0269	This Machine dba Tulsa Bike Share
193320000Z	Jones Creek Relief (91-N)	2159FR0270	Tulsa Hub Syndicate
193320001Z	30-N Relief	2159FR0271	Oklahoma's Mothers' Milk Bank
193320002Z	Airport - Northeast LS & FM	2159FR0272	Oklahoma Project Woman
193320005Z	Apache Lift Station Force Main	2159FR0273	Goodwill Industries of Tulsa
193320020Z	Areawide Point Repairs	2159FR0274	YWCA Tulsa
193400000Z	Zoo Playground	2159FR0275	Retention Bonus - Non Sworn
193520010Z	71st Street LS Electrical Upgrades	2159FR0276	Retention Bonus - Public Safety
193520013Z	Haikey Ck LS Elect Upg (MATCH)	2159FR0277	Hiring Stipend - Critical Hire
193520014Z	Haikey Ck WWTP Elect Imp (MATCH)	2159FR0278	Hiring Stipend - Public Safety
193520015Z	Haikey Creek SAMS Equip Replacement	2159FR0281	Fire Department Lexipol
203130000Z	Transportation Related Flood Imp	2159FR0286	Gilcrease Museum
2031F0000Z	Channel Erosion & stabilization - C	2159FR0287	Tulsa Health Dept Temp Staff
203310002Z	Eucha/Spavinaw Wtr Quality Crt Mstr	2159FR0288	Tulsa Health Dept Vaccine Incent
203310003Z	Bird Crk No. 1 Pump Station Refurb	2159FR0289	Tulsa Health Dept Preservation Stip
203310006Z	NaOH Storage & Feed System Upgrade	2159FR0290	Tulsa Health Dept Covid Response OT
203310007Z	CW - Water Line Relocations	2159FR0291	Tulsa Health Dept Uninsured Lab Ass
203310009Z	CW - Water Mains Replacements <6 in	2159FR0293	Medical Assistant
203310015Z	CW - Transmission Ln Condition Ass	2159FR0308	Worker's Compensation
203310023Z	Raw Water Flowline Repairs Spavinaw	2159TH0027	Automated Vehicle Location
203310024Z	ABJ WTP HSPS Power Resilience Eval	2159TH0029	36 DN at City Hall
203320000Z	SS-WWTP Peak Flow Plant Improvemen	2159TH0033	Convention and Tourism Assistance
203320005Z	Street Package - Sewer Rehab	2159TH0034	General Fund Assistance
203320010Z	71st Street LS Electrical Upgrades	2159TH0037	Vibrant Neighborhoods Partnership
203320011Z	SS WWTP Digester MCC Replacement	2229FR0003	2021 OHSO Traffic Enforce
203320013R	Haikey Ck LS Elect Upg (RMUA)	2229FR0004	Cyber Security Updates
203320013T	Haikey Ck LS Elect Upg (MATCH)	2229FR0014	Domestic Violence Diversion Iniativ
203320014T	Haikey Ck WWTP Elect Imp (MATCH)	2231F00003	Transportation Related Flood Imp
203320015T	Haikey Creek SAMS Equip (MATCH)	2231F00010	CW Urban Lake Maintenance
203320017Z	Lift Station Replacements/Upgrades	2231S00002	SS WWTP Lagoon No. 7 Connection
203330002Z	CW Channel Erosion & Stabilization	2231S00003	SS WWTP Digester Liquid Loadout
203330003Z	CW Channel Culvert Replacement	2231S00004	SS WWTP Replace Sludge Trnfr Piping
203330005Z	CW Concrete Channel Rehab	2231S00006	West Bank Lift Station Improvements
203400000Z	23rd & Jackson Site Improvements	2231S00007	Upper Joe Creek - East Branch
203400001Z	Tulsa Zoo Department	2231S00015	Unsewered Areas Areawide
2034W0002Z	Mohawk Storage Building	2231S0001T	HC WWTP Anaerobic Digester Addition
2036A0009Z	Pine St: Peoria Ave - Lewis Ave	2231S00020	Concrete Pipe Replacement
2036A0020Z	Lewis Ave: Pine St - Admiral Pl	2231S00026	Jones Creek Relief (91-N)
2036A0035Z	41st St S & Elwood Ave INTERSCTN	2231S00029	71st St Dewatering Facy Tank Rhab
2036A0072Z	11th St S & Lewis Ave INTERSCTN	2231S0002T	HC WWTP Dewatering Facility
2036A0076Z	31st St S & Peoria Ave INTERSCTN	2231S0003T	HC SAMS Equipment Replacements
2036D0006Z	CBD: Lansing Ave	2231W00001	Woods Pump Station Refurbishment
2036N3010Z	Maintenance Zone 3010	2231W00002	Grand River Pump Station Refurb
2036X0001Z	ADA: Transition Plan Update	2231W00008	CW - Water Line Relocations
2037B0167Z	Bridge #167	2234B00003	COT Fiber: 56 & Garnett - 51 & 129
2037B0258Z	Bridge #258	2234B00004	Gilcrease Museum Improvements

Project Close List - FY25 Adopted Budget

Project number	Project Name	Project number	Project Name
2037B0261A	Bridge #261A	2259FR0003	Small Business Loan Program
2037B0359Z	Bridge #359	2259FR0004	Route 66 Microenterprise
205900002Z	Oil Capital Building. LLC	2259FR0007	Demolition Spot Blight
2059FR0045	Housing Care Program	2259FR0011	Housing Energy Conservation
2059FR0050	CARES ESG Administration	2259FR0018	Transitional Living
2059FR0062	CARES Financial Literacy	2259FR0023	Staff-Led Troops
2059TH0002	RWJF Special Project	2259FR0026	Sidewalks
2119X00001	TIF Overcollection Repay to County	2259FR0030	HOME Administration
2129FR0004	Homeland Security X-Ray	2259FR0045	Housing Care Program
2129FR0005	USAR Equipment #1060.022	2259FR0047	Rapid Rehousing - TDC
2129FR0033	Improving Criminal Justice Response	2329ST0002	Forensic Nurse Services
2129FR0034	Improving Criminal Justice Response	2329TH0004	TPD Foundation
2131F00001	Zink Lake Bank Imp & Stabilization	2331F00014	47th and Lewis
2131F0001Z	Transportation Related Flood Imp	2331F00015	Dawson Road Flooding
2131S00001	Junction Box 782 - 3rd River Cross	2331S00002	NS WWTP Aeration Jockey Blower Add
2131S00002	SE Basin West Leg Interceptor Rehab	2331S00009	Haikey Interceptor Rehab Phase 2
2131S00009	Concrete Pipe Replacement	2331S00024	Emergency Sewer Repr, Rehab, Replc
2131S0002Z	West Bank Lift Station Improvements	2331W00013	Water Line Relocations-Citywide
2131S0006Z	Riverwest Choice Neighborhoods	2359FR0035	ESG Administration PY22
2131S0007T	Haikey Creek SAMS Equip (MATCH)	2359FR0044	HOPWA COT Admin PY22
2131S0014Z	Force Main Condition Assessment	2359TH0003	Best Friends Training
2131W0008Z	AB Jewell Clarifier Upgrades/Rehab	2419TH0001	Learning with a Wrench
2131W0017Z	Facility Roof Repairs Citywide	2431F00003	CW - Channel Erosion & Stabilizatio
2131W0019Z	Emergency Waterline Repair Contract		

Section 4:

DEPARTMENTS

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Drainage Area	400 Sq. Miles
Area of Spavinaw Lake	1800 Acres
Capacity of Spavinaw Lake	6,000,000,000 Gals
Length of Dam	2500 Feet
Height of Dam	80 Feet
Length of Spillway	300 Feet
Length of Tunnel	55 Miles
Size of Concrete Pipe	60 and 64 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

CLEAR
AND COLD
PIPE-AS-COLD



The Spavinaw Lake - -

On October 29, 1924 Spavinaw water flowed into the city at a rate of 28 million gallons per day. The schools put on a great jubilee pageant.

Many poems were written, and in song and pantomime glories of the Spavinaw water were told—which places Tulsa and its future development in a position which cannot be rivaled by any city in the Mississippi valley.

Since the completion of the Spavinaw project at a cost of

\$7,500,000
erecting sta
accomplish
water 60 r
lahoma to
constructi
dam 3,500
spillway b
reservoir l

This section of the document contains a brief description of each department, mission statements, overview of services, a budget summary and a staffing summary.

This section is for information only and is not part of the ordinance adopted by the City Council.

"AS BUILT"

CITY OF TULSA, OKLAHOMA
SECOND SPAVINAW PROJECT
UPPER SPAVINAW DAM
GENERAL MAP

W. H. H. & Associates
Consulting Engineers
Tulsa, Oklahoma
Scale: 1/2" = 1 mile
Sheet No. 12
159

Photos Courtesy of Tulsa Historical Society & Museum

TOTAL OPERATING
AND CAPITAL BUDGET
(IN MILLIONS)
FY 24-25

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

The Spavinaw Water Project

Facts and Figures

Total Cost	\$7,500,000
Reservoir Area	400 Sq. Miles
Spavinaw Lake	1,800 Acres
Capacity of Spavinaw Lake	20,000,000,000 Gals
Length of Tunnel	2 Miles

YOU ARE HERE

Public Safety and Protection

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

Length of Conduit	66 Miles
Size of Concrete Pipe	80 and 54 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

Cultural Development and Recreation

Park and Recreation
River Parks Authority
BOK and Convention Centers
Managed Entities – Culture and Recreation

Social and Economic Development

Department of City Experience
Development Services
Tulsa Authority for Economic Opportunity
Downtown Tulsa Partnership
Managed Entities – Economic Development
Mayor's Office of Economic Development

Public Works and Transportation

Engineering Services
Public Works
Water and Sewer
Metropolitan Tulsa Transit Authority

Administrative and Support Services

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

Transfers to Other Funds

Debt Service

AS BUILT

CITY OF TULSA, OKLAHOMA	
SECOND SPVINAW PROJECT	
UPPER SPVINAW DAM	
GENERAL MAP	
W. Kenneth B. Anderson	DATE: 11/1/00
Geographic Information	FILE: 11/1/00
Scale: As Shown	Scale: As Shown

MUNICIPAL COURT

Department Budget Summary

FY 24-25

Mission Statement

To administer timely and equitable justice for City Ordinance Violations that provides public trust and confidence in the judicial system.

Overview of Services

The Municipal Court of Tulsa is one of two municipal courts of record in Oklahoma. The Court adjudicates City ordinance violations, traffic cases and misdemeanor offenses. The Municipal Court is comprised of four divisions:

- Administrative Services – provides support to the Court by setting administrative policy, fiscal management, personnel management and strategic planning;
 - Court Operations – responsible for the issuance and recall of warrants, booking and releasing offenders and entering, filing, maintaining and retrieving court files and documents;
 - Public Defender – provides defense counsel to indigent persons charged with municipal ordinance violations;
 - Court Services – includes the Judicial and Probation sections which are responsible for dispensing justice to persons charged with Municipal Court violations, monitoring those sentenced to incarceration and providing an alternative to imprisonment and/or fines through performance of community service.
-

Budget Strategy Overview

The FY25 budget includes an increased budget for juror payments based on new legislation passed 11/1/2023 that increased juror payments from \$20 to \$50 per day. A technology modernization that includes implementation of Tyler Justice, the court management software and the electronic court docket display software that are funded through technology fees, is also funded.

MUNICIPAL COURT

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 3,041	\$ 3,131	\$ 3,294	\$ 163	5.2%	\$ 3,304
Materials and Supplies	44	29	49	20	69.0%	36
Other Services and Charges	186	187	386	199	106.4%	384
Operating Capital	0	0	0	0	N/A	21
Total Budget	\$ 3,271	\$ 3,347	\$ 3,729	\$ 382	11.4%	\$ 3,745

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 3,441	5.8%	\$ 3,438
125 PA Law Enforcement Training	3	0.0%	3
127 Technology Fee Assessment	285	206.5%	283
477 Short Term Capital	0	N/A	21
	\$ 3,729		\$ 3,745

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 119
2. FY24 mid-year position changes	44
a. Reclassifications	44
3. Computer replacements	19
4. Computer maintenance and software licenses	189
a. Tyler Justice Software	177
b. Court docket display software	10
c. Scanners	2
5. Software subscriptions	13
6. Various other services adjustments	(2)
TOTAL CHANGES	\$ 382

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 10
2. Computer replacements	(19)
3. Computer maintenance and software licenses	4
4. Capital	
a. Net change to FY 25 capital	21
TOTAL CHANGES	\$ 16

MUNICIPAL COURT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Administration</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	6	6	6	6.0	6.0	6.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Administration	13	13	13	13.0	13.0	13.0
<u>Court Operations</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	10	10	10	10.0	10.0	10.0
Total Court Operations	14	14	14	14.0	14.0	14.0
<u>Court Services</u>						
Administrative & Technical	7	7	7	7.0	7.0	7.0
City Attorney	4	4	4	3.0	3.0	3.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	3	3	3	3.0	3.0	3.0
Judge	11	11	11	3.5	3.5	3.5
Total Court Services	27	27	27	18.5	18.5	18.5
DEPARTMENT TOTAL	54	54	54	45.5	45.5	45.5

POLICE

Department Budget Summary

FY 24-25

Mission Statement

To apply all knowledge, skills, and available resources by working in partnership with our community to provide quality service, protect life and property, prevent crime, and resolve problems so people can live without fear in a safe environment.

Overview of Services

The Police are granted authority primarily through state and federal statutes. The mission of the Police is to prevent crime and disorder in the City of Tulsa by the use of problem solving, citizen partnership, proactive patrol techniques, and a high standard of professional courtesy and ethics. Priorities for the department include:

- Apprehending criminal offenders;
 - Placing value on the preservation of human life;
 - Recognizing that prevention of crime and reducing fear are operational priorities;
 - Involving the community in the delivery of law enforcement services;
 - Making the Department accountable to the community it serves;
 - Committing to professionalism in all aspects of Department operations;
 - Maintaining the highest standards of integrity; and
 - Developing technology to create efficiencies of service.
- E-911 call handling and dispatching functions for the City and nearby jurisdictions.

Budget Strategy Overview

As a priority, compensation considerations have been included in the FY25 budget to address recruitment and retention issues. The Police Department's budget provides resources within the General Fund for two (2) academies with a total of 60 cadets. The budget includes staffing for the lockup facility, a staffing study, as well as replacement of outdated equipment such as the forensic lab fuming chamber, digital evidence recovery equipment, and patrol division equipment that are one-time expenses.

POLICE

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 128,917	\$ 134,164	\$ 131,996	\$ (2,168)	-1.6%	\$ 133,290
Materials and Supplies	2,799	2,491	2,357	(134)	-5.4%	2,175
Other Services and Charges	16,183	15,499	18,156	2,657	17.1%	18,261
Operating Capital	7,398	7,396	6,905	(491)	-6.6%	7,599
Total Budget	\$ 155,297	\$ 159,550	\$ 159,414	\$ (136)	-0.1%	\$ 161,325

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 128,082	-0.8%	\$ 129,596
120 E 911 Operating	4,517	10.2%	4,535
125 PA Law Enforcement Training	87	29.9%	67
127 Technology Fee Assessment	497	-34.3%	497
150 Public Safety Sales Tax	19,326	6.9%	19,031
477 Short Term Capital	6,905	-6.6%	7,599
	\$ 159,414		\$ 161,325

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 473
2. FY24 mid-year position changes	(0)
a. Reclassifications	20
b. Position add	1,121
i. Police Captain (3)	280
ii. Police Lieutenant (9)	681
iii. Real Time Information Center (RTIC) Supervisor (2)	160
c. Position abolish	(1,141)
i. Real Time Information Center (RTIC) Specialist (3)	(189)
ii. Police Sergeant (14)	(952)
3. FY25 Position Changes	805
a. E911 Fire Training	68
b. E911 Fire Performance Management	79
c. Jail Records Clerk (12)	487
d. Jail Records Supervisor (3)	171
4. Net change in estimated police officer vacancies	(5,188)
5. Reduce FY25 plan academy cost	(3,700)
6. Academy, September 2024, 30 cadets (General Fund)	2,265
a. Salaries and benefits	1,965
b. Equipment, supplies, services	300
7. Academy, January 2025, 30 cadets (General Fund)	1,437
a. Salaries and benefits	1,137
b. Equipment, supplies, services	300
8. Trainer and stand-by pay	120
9. Overtime	1,358
10. Staffing study (One-time)	350
11. Lockup facility operations, supplies and equipment	1,207

FY 25 CHANGES FOR OPERATION (Continued)

		AMOUNT
12. Forensic lab facility agreement		172
13. Annual software maintenance and support		(114)
a. Technology modernization suite from short-term capital	34	
b. Records management system subscriptions, change in vendor	(264)	
c. Forensic lab instruments and applications	8	
d. Crisis and incident management response tracking system	6	
e. Livestream and critical data overlay capabilities for air support	10	
f. Investigative support software maintenance and licenses	69	
g. 911 computer aided dispatch software; Text to 911 integration	23	
14. First responder support services		110
15. Community Intervention Center		57
16. Internal equipment management services		44
17. Internal computer replacements		121
18. Internal wireless devices		650
19. Various other services adjustments		16
20. Reappropriation - mobile CAD (one-time)		70
21. Reappropriation - jail management software (one-time)		55
22. Reappropriation - digital recruiting (one-time)		30
23. Reappropriation - investigative software (one-time)		17
24. Capital additions/replacements:		
a. Vehicles (79 marked units)		3,871
b. K9 (3)		28
c. Forensic lab fuming chamber		26
d. Digital evidence recovery equipment		8
e. Patrol division equipment		20
f. Technology modernization		2,621
g. Reappropriation - 911 audio & video (one-time)		331
h. Adjustment to eliminate FY 25 Plan capital		(7,396)
TOTAL CHANGES		\$ (136)

FY 26 CHANGES FOR OPERATION

		AMOUNT
1. Benefit and compensation adjustments		\$ 298
2. Net change in estimated police officer vacancies		996
3. Annual software maintenance and support		588
a. Real Time Information Center operations	588	
4. Staffing study (one-time in FY25)		(350)
5. Internal computer replacements		(183)
6. Reduce FY25 Budget Academy Cost		(3,702)
7. Academy, September 2025, 30 cadets (General Fund)		2,265
a. Salaries and benefits	1,965	
b. Equipment, supplies, services	300	
8. Academy, January 2026, 30 cadets (General Fund)		1,437
a. Salaries and benefits	1,137	
b. Equipment, supplies, services	300	
9. Capital additions/replacements:		
10. Reappropriation - mobile CAD (one-time in FY25)		(70)
11. Reappropriation - jail management software (one-time in FY25)		(55)
12. Reappropriation - digital recruiting (one-time in FY25)		(30)
13. Reappropriation - investigative software (one-time in FY25)		(17)
14. Various other services adjustments		40
a. Net change to FY 25 capital		694
TOTAL CHANGES		\$ 1,911

POLICE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Administrative & Support Staff</u>						
Administrative & Technical	40	40	40	40.0	40.0	40.0
Exempt/Professional	27	30	30	27.0	30.0	30.0
Office & Technical	50	62	62	50.0	62.0	62.0
Police Chief	1	1	1	1.0	1.0	1.0
Total Admin. & Support Staff	118	133	133	118.0	133.0	133.0
<u>Laboratory Services</u>						
Administrative & Technical	9	9	9	9.0	9.0	9.0
Scientific & Technical	23	23	23	23.0	23.0	23.0
Office & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Laboratory Services	34	34	34	34.0	34.0	34.0
<u>911 Public Safety Communications</u>						
Administrative and Technical	3	5	5	3.0	5.0	5.0
Emergency Communications	101	101	101	101.0	101.0	101.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Total 911 Public Safety Comm.	107	109	109	107.0	109.0	109.0
Total Civilian Positions	259	276	276	259.0	276.0	276.0
<u>Sworn Police Officers</u>						
Police Officer	743	743	743	743.0	743.0	743.0
Police Sergeant	68	68	68	68.0	68.0	68.0
Police Lieutenant	92	92	92	92.0	92.0	92.0
Police Captain	26	26	26	26.0	26.0	26.0
Police Major	9	9	9	9.0	9.0	9.0
Police Deputy Chief	3	3	3	3.0	3.0	3.0
Total Sworn Police Officers	941	941	941	941.0	941.0	941.0
DEPARTMENT TOTAL	1,200	1,217	1,217	1,200.0	1,217.0	1,217.0

FIRE

Department Budget Summary

FY 24-25

Mission Statement

The Tulsa Fire Department delivers superior protection of life, health, property, and the environment.

Overview of Services

It is the Fire Department's goal to emphasize fire prevention, public education, and progressive emergency medical services in a comprehensive community safety program. The Fire Department remains unwavering in operations to minimize the impact of fires when they occur, because total success in preventing all fires is unrealistic. The Fire Department is committed to reducing the impact of environmental damage from hazardous materials along with meeting the needs of other calls for service from the community.

Tulsa Fire's service strategies are:

- Aggressively deliver life and fire safety education to the community;
 - Aggressively work to prevent hazardous conditions;
 - Respond promptly to rescues, fires, medical emergencies and natural disasters;
 - Ensure actions are safe, professional and in harmony with the needs of the environment and the demands of the community; and
 - Actively coordinate fire services with other agencies in the region.
-

Budget Strategy Overview

Resources provided for the Tulsa Fire Department will be utilized to meet objectives of the Mayor and City Council. An academy to train twenty-four (24) cadets has been funded in FY25 with an additional academy of twenty-four (24) planned for FY26. Included in the FY25 budget is funding for bunker gear and funding for a Fire Prevention Code Inspector to support the multi-family inspection program by teaming with the Department of City Experience.

In FY23, the Tulsa Fire Department was awarded a grant to reimburse the cost of sixty (60) new firefighters for three years. As a result, Tulsa Fire Department will continue to utilize those savings to fund operational support replacements and accelerate the replacement of needed fleet equipment in FY25.

FIRE

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 87,204	\$ 87,969	\$ 94,202	\$ 6,233	7.1%	\$ 94,284
Materials and Supplies	2,250	2,282	3,024	742	32.5%	2,188
Other Services and Charges	6,439	6,370	6,871	501	7.9%	6,831
Operating Capital	5,153	2,510	3,203	693	27.6%	766
Total Operating Budget	101,046	99,131	107,300	8,169	8.2%	104,069
Capital Budget	4,300	2,890	2,890	0	0.0%	22,522
Total Budget	\$ 105,346	\$ 102,021	\$ 110,190	\$ 8,169	8.0%	\$ 126,591

RESOURCES FOR BUDGET

- 100 General Fund
- 121 EMSA Utility
- 150 Public Safety Sales Tax
- 409 2022 Sales Tax
- 410 2023 Sales Tax
- 477 Short Term Capital

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 95,487	7.7%	\$ 95,534
670	3.1%	650
7,940	8.7%	7,119
2,890	0.0%	1,510
0	N/A	21,012
3,203	27.6%	766
\$ 110,190		\$ 126,591

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 5,684
2. Reduce FY25 plan academy cost	(1,287)
3. Academy, February 2025, 24 cadets (General Fund)	921
a. Salary and benefits	680
b. Equipment, supplies, services	241
4. FY25 position changes	
a. Multi-family Housing Inspection Fire Marshall	156
5. Net change in estimated firefighter vacancies	698
6. Bunker gear upgrades (one-time)	558
7. Hydrostatic testing of SCBA bottles (one-time)	50
8. Equipment management services	440
9. Contract increase - first responder services	110
10. Various materials and other services adjustments	(60)
11. Reappropriate - Medical supplies (one-time)	20
12. Reappropriate - PPE Helmets for FFs (one-time)	185
13. Capital additions/replacements:	
a. Two (2) pickup	116
b. Two (2) Suv lights, siren, recycled radio with special cable	76
c. Two (2) 36" gas ranges	9
d. Two (2) 60" gas ranges	16
e. Three (3) Ice machine, water cooled, 120vac	11
f. Three (3) refrigerators	4
g. Two (2) zero turn mowers	10
h. Four (4) walk behind lawn mowers	12

FY 25 CHANGES FOR OPERATION (Continued)

	<u>AMOUNT</u>
13. Capital additions/replacements: (continued)	
i. Six (6) battery operated rescue tools	228
j. Eight (8) Class A foam concentrate	16
k. Self-contained breathing apparatus cleaner machine	40
l. Training prop door at the training center	9
m. Arson investigations 360 camera	12
n. Three (3) fitness step mills	9
o. Three (3) fitness treadmills	9
p. Five (5) quad rae system hazmat monitors	10
q. Medlite transport for EMS UTV	4
r. Winter weather vehicle equipment	19
s. Apparatus purchase with SAFER grant savings	1,372
t. Reappropriate - Cardiac Monitors (one-time)	1,183
u. Multi-family Housing Inspection Fire Marshall - Vehicle	39
v. Adjustment to eliminate FY 25 Plan capital	(2,510)
TOTAL OPERATING CHANGES	<u>8,169</u>

CAPITAL IMPROVEMENT PROJECTS

2022 Sales Tax Capital Projects	2,890
Adjustment to eliminate FY 25 Plan capital projects	(2,890)
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	<u>0</u>
TOTAL CHANGES	<u>\$ 8,169</u>

FY 26 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ (70)
2. Reduce FY 25 academy cost	(921)
3. Academy, January 2026, 24 cadets (General Fund)	1,094
a. Salary and benefits	832
b. Equipment and supplies	262
4. Internal computer equipment replacement	(70)
5. Bunker gear (one time in FY25)	(558)
6. Hydrostatic testing of SCBA (one time in FY25)	(50)
7. Various materials and other services adjustments	(14)
8. Reappropriate - Medical supplies (one-time in FY25)	(20)
9. Reappropriate - PPE Helmets for FFs (one-time in FY25)	(185)
10. Capital additional/replacements:	
a. Net change to FY 25 capital	(2,437)
TOTAL OPERATING CHANGES	<u>(3,231)</u>

CAPITAL IMPROVEMENT PROJECTS

2022 Sales Tax Capital Projects	1,510
2023 Sales Tax Capital Projects	21,012
Adjustment to eliminate FY 25 capital projects	(2,890)
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	<u>19,632</u>
TOTAL CHANGES	<u>\$ 16,401</u>

FIRE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Administrative & Support Staff</u>						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Fire Chief	1	1	1	1.0	1.0	1.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	3	3	3	3.0	3.0	3.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Admin. & Support Staff	18	18	18	18.0	18.0	18.0
<u>FD Classified Positions</u>						
Firefighter	354	354	354	354.0	354.0	354.0
Fire Equipment Operator	154	154	154	154.0	154.0	154.0
Fire Captain	153	153	153	153.0	153.0	153.0
Administrative Officer	3	3	3	3.0	3.0	3.0
EMS Officer	5	5	5	5.0	5.0	5.0
Fire Prevention Inspector	25	26	26	25	26	26
Director of EMS	1	1	1	1.0	1.0	1.0
Fire Deputy Marshall	1	1	1	1.0	1.0	1.0
Fire District Chief	19	19	19	19.0	19.0	19.0
Fire Assistant Chief (Chief of Staff)	1	1	1	1.0	1.0	1.0
Fire Assistant Chief	3	3	3	3.0	3.0	3.0
Fire Deputy Chief	2	2	2	2.0	2.0	2.0
Loss Control Officer	7	7	7	7.0	7.0	7.0
Physical Resource Officer	1	1	1	1.0	1.0	1.0
Technical Rescue Coordinator	1	1	1	1.0	1.0	1.0
PPE Inventory Supervisor	1	1	1	1.0	1.0	1.0
Total FD Classified Positions	731	732	732	731.0	732.0	732.0
TOTAL	749	750	750	749.0	750.0	750.0

Emergency Medical Services Authority

Department Budget Summary

FY 24-25

Mission Statement

To provide ambulance service to 1,000 square miles and meet the highest standards of pre-hospital care.

Overview of Services

A public trust of the City of Tulsa and City of Oklahoma City governments, the Emergency Medical Services Authority (EMSA) is Oklahoma's largest provider of emergency medical services.

EMSA provides advanced life support medical care to patients who suffer injuries and illnesses and transports patients to and from the hospital by ambulance. The Authority provides oversight and ensures quality compliance of the contracted ambulance services provider, and conducts billing, accounting, purchasing, and other business functions. The Medical Director provides medical oversight of the contracted provider and reports to the Medical Control Board. The contracted provider is held to a performance-based contract that includes strict service standards and financial penalties for non-compliance.

In 1977, EMSA was established in Tulsa. Today, EMSA is the exclusive ambulance provider for 10 Oklahoma cities. EMSA has two divisions, the eastern division, with Tulsa as the major city, and the western division centered around Oklahoma City.

Budget Strategy Overview

Resources allocated to Emergency Medical Services Authority will provide ambulance service for the citizens of Tulsa.

EMSA

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 6,760	\$ 6,760	\$ 6,760	0	0.0%	\$ 6,760
Total Budget	\$ 6,760	\$ 6,760	\$ 6,760	\$ 0	0.0%	\$ 6,760

RESOURCES FOR BUDGET

121 EMSA Utility

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 6,760	0.0%	\$ 6,760
\$ 6,760		\$ 6,760

FY 25 CHANGES FOR OPERATION

- Appropriations to reflect anticipated cash available for transfer to EMSA

TOTAL CHANGES

AMOUNT
\$ 0
\$ 0

FY 26 CHANGES FOR OPERATION

- Appropriations to reflect anticipated cash available for transfer to EMSA

TOTAL CHANGES

AMOUNT
\$ 0
\$ 0

TULSA AREA EMERGENCY MANAGEMENT AGENCY

Department Budget Summary

FY 24-25

Mission Statement

To protect citizens of Tulsa and Tulsa County from all emergencies and disasters.

Overview of Services

The Tulsa Area Emergency Management Agency (TAEMA) is responsible for the coordination of preparing for, responding to, recovering from, and mitigation of major emergencies and disasters. TAEMA collaborates with City and County departments and various other agencies to ensure readiness to manage response to emergencies and disasters. This includes naturally occurring events such as tornadoes, straight line winds, floods, winter storms, wildfires, droughts, extreme heat, earthquakes, and pandemics. Planning is also done for man-made events that involve acts of terrorism or accidents that could include plane crashes or hazardous chemical releases. TAEMA conducts numerous disaster exercises with the response community each year to test emergency plans and enhance readiness to respond to disasters. TAEMA manages the Community Warning System consisting of 102 warning sirens covering the City and portions of the unincorporated area of Tulsa County. TAEMA coordinates with volunteer groups, including amateur radio clubs who assist during severe weather and disaster events, and other volunteer organizations active in disasters (VOADs) that perform varied and numerous activities after disasters.

TAEMA is jointly funded with the City of Tulsa and Tulsa County, each contributing 40 percent (40%) and the federal government contributing 20 percent (20%) of operational revenue.

Budget Strategy Overview

Resources allocated to Tulsa Area Emergency Management Agency (TAEMA) will be utilized for operational support to ensure the readiness, response and mitigation of major emergencies and disasters, as well as the siren warning system.

TULSA AREA EMERGENCY MANAGEMENT AGENCY

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 205	\$ 210	\$ 229	\$ 19	9.0%	\$ 227
Operating Capital	0	0	30	30	N/A	0
Total Budget	\$ 205	\$ 210	\$ 259	\$ 49	23.3%	\$ 227

RESOURCES FOR BUDGET

100 General Fund

477 Short Term Capital

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 229	9.0%	\$ 227
30	N/A	0
\$ 259		\$ 227

FY 25 CHANGES FOR OPERATION

- Benefit and compensation adjustments
- Changes in operations
- June 2023 storm expenses (one-time)
- Capital additions/replacements:
 - Vehicle

TOTAL CHANGES

AMOUNT
\$ 2
8
9
30
\$ 49

FY 26 CHANGES FOR OPERATION

- Benefit and compensation adjustments
- June 2023 storm expenses (one-time in FY25)
- Capital additions/replacements:
 - Net change to FY 25 capital

TOTAL CHANGES

AMOUNT
\$ 7
(9)
(30)
\$ (32)

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READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

The Spavinaw Water Project Facts and Figures

Total Cost.....	\$7,500,000
Length of Dam.....	400 Sq. Miles
Spavinaw Lake.....	1900 Acres
Capacity of Spavinaw Lake.....	20,000,000,000 Gals
Length of Dam.....	2600 Feet
Height of Dam.....	55 Feet
Length of Spillway.....	300 Feet
Length of Conduit.....	55 Miles
Size of Concrete Pipe.....	50 and 54 Inches
Size of Tunnel.....	7 Feet
Length of Tunnel.....	2 Miles

YOU ARE HERE

PARKS AND RECREATION

Department Budget Summary

FY 24-25

Mission Statement

The Tulsa Park and Recreation Department provides and preserves quality park and recreation opportunities for all.

Overview of Services

With oversight from the Park Board, the City of Tulsa manages 135 parks covering roughly 6,553 acres. This includes two nature centers, seven community centers including WaterWorks Art Studio, 57 miles of walking trails, two skate parks, 3 dog parks, and 5 swimming pools. In addition, there are 227 sports fields (132 diamond fields and 95 rectangular fields), 99 playgrounds, 94 tennis courts, 8 pickleball courts, 29 basketball courts and 36 half basketball courts, 15 water playgrounds, 18 splash pads and 96 picnic shelters, 4 golf courses, and 8 disc golf courses.

The Parks Department's primary focus is to provide all Tulsans with safe, accessible, and high-quality parks and recreational opportunities. Future planning is guided by the Park Master Plan.

Budget Strategy Overview

The Parks Department's budget includes funding for recreation and day camp equipment and supplies, roof inspections, work crew tools, pool chemicals, custodial supplies, and building materials. Eight replacement trucks are also included in the FY25 budget. During FY24, in cooperation with the Department of City Experience, a position was transferred to Parks to support the City's effort to invest in parks and facilities. In FY25, the Resource Facilities Coordinator will focus on managing Parks' capital projects and preserving existing capital assets.

PARKS AND RECREATION

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 8,234	\$ 8,331	\$ 8,729	\$ 398	4.8%	\$ 8,782
Materials and Supplies	1,159	1,152	1,193	41	3.6%	1,189
Other Services and Charges	4,601	4,601	4,630	29	0.6%	4,608
Operating Capital	790	965	756	(209)	-21.7%	912
Total Operating Budget	14,784	15,049	15,308	259	1.7%	15,491
Capital Budget	7,575	6,200	9,300	3,100	50.0%	15,925
Total Budget	\$ 22,359	\$ 21,249	\$ 24,608	\$ 3,359	15.8%	\$ 31,416

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 14,302	3.0%	\$ 14,327
131 Convention & Visitors	124	22.8%	125
132 Convention & Tourism Facility	126	24.8%	127
2000 Community Develop Block Grant	150	-58.3%	150
409 2022 Sales Tax	9,300	50.0%	15,925
477 Short Term Capital	606	0.2%	762
	\$ 24,608		\$ 31,416

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 305
2. FY24 mid-year position changes	
a. Resource Facilities Coordinator - transfer from DCE	93
3. Computer replacements	8
4. Pool chemicals and exhaust system	25
5. Work crew tools	19
6. Recreation supplies	14
7. Day Camp activities and transportation	8
8. Roof inspections	15
9. Equipment management maintenance	103
10. Internal billings over estimated in financial plan	(125)
11. Various materials and other services adjustments	(22)
12. Reappropriate - Chapman Green (one-time)	25
13. Capital additions/replacements:	
a. Pick-up truck (8)	564
b. Pole barn	23
c. Weight room flooring	12
d. Leg press exercise machine	4
e. Projector and accessories	1
f. Backpack vacuum	2
g. Zeigler playground equipment replacement	150
h. Adjustment to eliminate FY 25 Plan capital	(965)
TOTAL OPERATING CHANGES	259

CAPITAL IMPROVEMENT PROJECTS

2022 Sales Tax Capital Projects	9,300
Adjustment to eliminate FY 25 Plan capital projects	<u>(6,200)</u>
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	<u>3,100</u>
TOTAL CHANGES	<u>\$ 3,359</u>

FY 26 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 53
2. Computer maintenance and equipment	(1)
3. Reappropriation - Chapman Green (one-time in FY25)	(25)
4. Capital additions/replacements:	
Net change to FY 25 capital	<u>156</u>
TOTAL OPERATING CHANGES	<u>183</u>

CAPITAL IMPROVEMENT PROJECTS

2022 Sales Tax Capital Projects	15,925
Adjustment to eliminate FY 25 capital projects	<u>(9,300)</u>
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	<u>6,625</u>
TOTAL CHANGES	<u>\$ 6,808</u>

PARKS and RECREATION

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Director</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	5	5	5	5.0	5.0	5.0
Office & Technical	3	3	3	3.0	3.0	3.0
Labor & Trades	1	1	1	1.0	1.0	1.0
Total Director	13	13	13	13.0	13.0	13.0
<u>Recreational Centers</u>						
Administrative & Technical	15	15	15	14.5	14.5	14.5
Exempt/Professional	8	8	8	8.0	8.0	8.0
Labor & Trades	7	7	7	7.0	7.0	7.0
Seasonal Labor	21	21	21	5.25	5.25	5.25
Total Recreational Centers	51	51	51	34.8	34.8	34.8
<u>Special Programs</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Seasonal Labor	42	42	42	10.5	10.5	10.5
Total Special Programs	44	44	44	12.5	12.5	12.5
<u>Spectator Recreation</u>						
Administrative & Technical	4	4	4	3.0	3.0	3.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Seasonal Labor	2	2	2	1.0	1.0	1.0
Total Spectator Recreation	7	7	7	5.0	5.0	5.0
<u>Facility Services</u>						
Exempt/Professional	7	7	7	7.0	7.0	7.0
Labor & Trades	52	52	52	52.0	52.0	52.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Facility Services	60	60	60	60.0	60.0	60.0
DEPARTMENT TOTAL	175	175	175	125.25	125.25	125.25

RIVER PARKS

Department Budget Summary

FY 24-25

Mission Statement

To maintain, preserve, develop, and promote the Arkansas River and adjacent land areas under the Authority's jurisdiction within Tulsa County for the economic and cultural benefit of the community.

Overview of Services

River Parks is unique among Tulsa's public spaces because of its location along the banks of the Arkansas River. The river corridor offers opportunities and challenges to blend preservation and enhancement of green space and wildlife habitat with select commercial development including family destination attractions such as the 41st Street Plaza, River West Festival Park, and Turkey Mountain. The River Parks trails are the backbone of the Tulsa metro trails and serve as a key exercise and fitness facility which are utilized by walkers, runners, and cyclists at no charge. The Turkey Mountain Urban Wilderness provides an opportunity to enjoy nature and seek relief from the stress of modern life.

Budget Strategy Overview

Resources allocated for River Parks will be utilized for operational support to maintain the trails, Turkey Mountain Urban Wilderness, and restroom facilities along the trail system. Support for River Parks is a shared investment between the City of Tulsa and Tulsa County.

In FY25, the City of Tulsa will allocate additional resources to operate Zink Lake.

RIVER PARKS AUTHORITY

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 756	\$ 778	\$ 1,905	\$ 1,127	144.9%	\$ 1,908
Operating Capital	436	36	620	584	>500.0%	185
Total Budget	\$ 1,192	\$ 814	\$ 2,525	\$ 1,711	210.2%	\$ 2,093

RESOURCES FOR BUDGET

100 General Fund

477 Short Term Capital

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 1,905	144.9%	\$ 1,908
620	>500.0%	185
\$ 2,525		\$ 2,093

FY 25 CHANGES FOR OPERATION

1. Changes in operations
2. Zink Lake operations
3. Capital additions/replacements
 - a. Operating capital
 - b. Zink Lake capital
 - c. Reappropriation - Zink Lake capital equipment (one time)
 - d. Adjustment to eliminate FY 25 Plan capital

TOTAL CHANGES

AMOUNT
\$ 66
1,061
70
150
400
(36)
\$ 1,711

FY 26 CHANGES FOR OPERATION

1. Changes in operations
2. Capital additions/replacements:
 - a. Net change to FY 25 capital

TOTAL CHANGES

AMOUNT
\$ 3
(435)
\$ (432)

BOK Arena and Convention Center

Department Budget Summary

FY 24-25

Mission Statement

To provide professional management to administer, operate, market, and maintain the Cox Business Convention Center and BOK Center for the presentation and enjoyment of events involving entertainment, education and cultural, sports, religion, banquets, dances, and conventions.

Overview of Services

Opened in 1964, the Cox Business Convention Center (formerly the Tulsa Convention Center) has accommodated over 25 million people and more than 20,000 events. With an impressive expansion completed in January 2010, the Tulsa Convention Center's Tulsa Ballroom is the largest in Oklahoma.

Opened in 2008, the BOK Center is Tulsa's state-of-the-art sports and entertainment venue. The 19,199-seat arena is the home of the ECHL's Tulsa Oilers. BOK Center was designed to host major concerts, family shows, sporting events, ice shows, and other types of world-class entertainment.

The 565,000 square-foot BOK Center and the 227,000 square-foot Cox Business Convention Center make a huge impact on the community and attract world-class events to Tulsa.

BOK ARENA AND CONVENTION CENTER

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget	\$ 20,970	\$ 20,970	\$ 21,059	\$ 0	0.0%	\$ 21,059
Total Budget	\$ 20,970	\$ 20,970	\$ 21,059	\$ 0	0.4%	\$ 21,059

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Event Income	\$ 15,754	N/A	\$ 15,754
Contract Revenue	8,363	N/A	8,363
Convention and Tourism Facility Fund	1,927	N/A	1,500
Fund Balance	(4,985)	N/A	(4,558)
	\$ 21,059		\$ 21,059

MANAGED ENTITIES-CULTURE AND RECREATION

Department Budget Summary

FY 24-25

Overview of Services

The City has engaged in management agreements for the operations of City owned culture and recreation facilities. These facilities include the Tulsa Zoo, Mohawk Soccer Complex, Page and Mohawk golf courses, Performing Arts Center, and the Gilcrease Museum.

The Parks and Recreation Department is responsible for the oversight for each of the management agreements.

Budget Strategy Overview

The Managed Entities – Culture and Recreation department was created to better identify the resources the City provides for the operations of its culture and recreation facilities. Most of these facilities previously were included in the Parks and Recreation Department's budget.

MANAGED ENTITIES - CULTURE & RECREATION

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	17,146	17,862	18,454	592	3.3%	19,149
Operating Capital	296	296	296	0	0.0%	296
Total Budget	\$ 17,442	\$ 18,158	\$ 18,750	\$ 592	3.3%	\$ 19,445

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 12,097	3.2%	\$ 12,542
132 Convention & Tourism Facility	2,750	0.0%	3,000
477 Short Term Capital	173	0.0%	173
570 Golf Course	3,730	6.3%	3,730
	\$ 18,750		\$ 19,445

MANAGEMENT AGREEMENTS

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Zoo	\$ 7,384	6.4%	\$ 7,415
Mohawk Sports Complex	200	21.2%	200
Golf	3,730	6.3%	3,730
Performing Arts Center	2,750	22.2%	3,000
Gilcrease Museum	4,686	26.2%	5,100
TOTAL OPERATING CHANGES	\$ 18,750		\$ 19,445

TOTAL OPERATING
AND CAPITAL BUDGET
[IN MILLIONS]
FY 24-25

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Reservoir Area	400 Sq. Miles
Spavinaw Lake	1800 Acres
Capacity of Spavinaw Lake	20,000,000,000 Gals
Length of Dam	2500 Feet
Height of Dam	55 Feet
Length of Spillway	300 Feet
Length of Conduit	55 Miles
Size of Concrete Pipe	80 and 54 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

Public Safety and Protection

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

Cultural Development and Recreation

Park and Recreation
River Parks Authority
BOK and Convention Centers
Managed Entities - Culture and Recreation

Social and Economic Development

YOU ARE HERE

Department of City Experience
Development Services
Tulsa Authority for Economic Opportunity
Downtown Tulsa Partnership
Managed Entities - Economic Development
Mayor's Office of Economic Development

Public Works and Transportation

Engineering Services
Public Works
Water and Sewer
Metropolitan Tulsa Transit Authority

Administrative and Support Services

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

Transfers to Other Funds

Debt Service

"AS BUILT"

CITY OF TULSA, OKLAHOMA
SECOND SPAVINAW PROJECT
UPPER SPAVINAW DAM
GENERAL MAP

1/10/2010
1/10/2010
1/10/2010
1/10/2010

DEPARTMENT OF CITY EXPERIENCE

Department Budget Summary

FY 24-25

Mission Statement

To promote community education, develop and sustain private-public partnerships that enhance public safety, neighborhood revitalization and the quality of life of all residents within our city.

Overview of Services

- Animal Welfare – operate the animal shelter and field services to provide a safe, healthy environment for companion animals; support and empower residents for successful pet ownership and educate about codes.
- Code Enforcement – promote voluntary compliance and enforcement of City nuisance codes; provide a fair and unbiased enforcement program to correct nuisance violations and land use requirements.
- Tulsa Planning Office Current Planning: The current planning office provides analysis and recommendations for zoning cases to the TMAPC and City Board of Adjustments. The Strategic and Long-Range group is focused on implementing the PlaniTulsa Comprehensive Plan, maintaining the data for the Neighborhoods Conditions Index, and engaging in neighborhood planning efforts like the Riverwood Neighborhood Improvement Strategy.
- City Design Studio – The City Design studio is the starting point of civic engagement on capital projects. It puts people first in the design process and ensures that residents and affected stakeholders are engaged early in the design process of any city funded project. The Design Studio leads vertical construction projects for the City and incorporates a community engagement professional on the team to lead engagement on projects within the City Experience department, and any other department (i.e. Parks, Public Works) that need to have a well-designed public engagement process.
- Community Development - The Office of Community Development has two primary areas of focus, 1) Building capacity to create and support neighborhood associations where residents feel like they belong, have a voice and are eager to invest in making things better in their neighborhood, and 2) Delivering on creating more housing units by leveraging HUD grant funding and creating partnerships and connections with our HUD-funded demolition program to make ready lots for new housing units.
- Mayor's Office of Resilience & Equity (MORE) - The Mayor's Office of Resilience & Equity works to achieve equality for all Tulsans through partnership building, education, cultural awareness, and advocacy. MORE works in partnership with five commissions who represent and advocate for women, Latinos, African Americans, and Native Americans, and human rights in Tulsa.

Budget Strategy Overview

For FY25, the budget focused on investment in both the Tulsa Animal Welfare Division and Code Enforcement Division. Four new positions were created for the animal shelter to address staffing constraints in kennel maintenance and animal intake and control. Likewise, the FY25 budget funded an additional Multi-Family Housing Inspection team; with the Department of City Experience receiving funding for a new Neighborhood Inspector. This position will work closely with the Fire Department's Code Inspector to inspect and monitor multi-family housing sites. Lastly, additional funding has been provided to address nuisance abatement; and to support the strategic development of the Riverwind neighborhood. Appropriations for additional staff training have also been included.

DEPARTMENT OF CITY EXPERIENCE

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 10,155	\$ 10,260	\$ 11,664	\$ 1,404	13.7%	\$ 11,717
Materials and Supplies	608	559	640	81	14.5%	542
Other Services and Charges	3,583	3,315	3,659	344	10.4%	3,408
Operating Capital	486	459	2,360	1,901	414.2%	416
Total Operating Budget	14,832	14,593	18,323	3,730	25.6%	16,083
Capital Budget	0	0	5,330	5,330	N/A	28,354
Total Budget	\$ 14,832	\$ 14,593	\$ 23,653	\$ 9,060	62.1%	\$ 44,437

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 13,889	15.6%	\$ 13,592
121 EMSA Utility	81	15.7%	81
132 Convention & Tourism Facility	2,000	N/A	0
149 Public Ways	166	12.9%	167
2000 Community Develop Block Grant	1,584	6.8%	1,584
2001 Home Investment Partnership	243	-42.1%	243
4000 2016 Vision ED Capital Proj	525	N/A	525
409 2022 Sales Tax	4,805	N/A	6,055
410 2023 Sales Tax	0	N/A	21,774
477 Short Term Capital	360	-21.6%	416
	\$ 23,653		\$ 44,437

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 784
2. FY24 mid year position changes	51
a. Reclassifications	51
3. FY25 Position changes	504
a. Position add of previously grant funded positions	207
i. Office of Financial Empowerment Director - Resilience and Equity	138
ii. Financial Empowerment Program Assistant - Resilience and Equity	69
b. Position add	297
i. Neighborhood Inspector II - Multi-Family Housing Inspection - Code Enforcement	61
ii. Kennel Maintenance Worker (x2) - Tulsa Animal Welfare	100
iii. Animal Intake Officer (x1) - Tulsa Animal Welfare	56
iv. Animal Control Officer II (x1) - Tulsa Animal Welfare	63
v. Operational Support (all positions)	17
4. Administration	

a. Computer replacements	56	
c. Software subscriptions and licenses	35	
h. Various materials and other services adjustments	<u>(14)</u>	
5. Code Enforcement		17
a. Community Development Block Grants	<u>17</u>	
i. Personal services	(7)	
ii. Other services	<u>24</u>	
6. Animal Welfare		52
a. Staff Training	4	
b. Shelter utilities (internal and external billing)	13	
c. Kennel cleaning supplies	5	
d. Food for animals	14	
e. Various materials and other services adjustments	<u>16</u>	
7. Multi-Family Housing		(177)
a. Home Investment Partnership Grants	<u>(177)</u>	
i. Other services	<u>(177)</u>	
8. Tulsa Planning Office		221
a. Staff training	15	
b. Membership fees	6	
c. Reappropriate - Case management implementation (one-time)	<u>200</u>	
9. City Design Studio		9
a. Staff training	3	
b. Professional memberships	<u>6</u>	
10. Resilience and Equity		(20)
a. Consulting services	<u>(20)</u>	
11. Community Development and Housing		311
a. Community Development Block Grants	71	
i. Personal services	<u>71</u>	
b. Staff training	10	
c. Main Street Programs	180	
d. Riverwood Strategic Development (one-time)	<u>50</u>	
12. Capital additions/replacements:		360
a. Vehicles (x6)		2,000
b. Cox Convention Center Elevators Replacement		<u>(459)</u>
c. Adjustment to eliminate FY 25 Plan capital		<u>3,730</u>
TOTAL OPERATING CHANGES		

CAPITAL IMPROVEMENT PROJECTS

2016 Vision ED Capital Projects	525
2022 Sales Tax Capital Projects	<u>4,805</u>
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	<u>5,330</u>
TOTAL CHANGES	<u><u>\$ 9,060</u></u>

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 53
2. Administration	(59)
a. Computer replacements	(91)
b. Software subscriptions and licenses	24
c. Various materials and other services adjustments	<u>8</u>
3. Tulsa Planning Office	(200)
a. Reappropriate - Case management implementation (one-time in FY25)	<u>(200)</u>
4. Resilience and Equity	(40)
a. Consulting services	<u>(40)</u>
5. Community Development and Housing	(50)
a. Riverwood Strategic Development (reduce one-time in FY25)	<u>(50)</u>

FY 26 CHANGES FOR OPERATION (Continued)

6. Capital additions/replacements:

a. Net change to FY 25 capital

TOTAL OPERATING CHANGES**AMOUNT**(1,944)**(2,240)****CAPITAL IMPROVEMENT PROJECTS**

2016 Vision ED Capital Projects

525

2022 Sales Tax Capital Projects

6,055

2023 Sales Tax Capital Projects

21,774

Adjustment to eliminate FY 25 capital projects

(5,330)**TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES****23,024****TOTAL CHANGES****\$ 20,784**

DEPARTMENT OF CITY EXPERIENCE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Director</u>						
Exempt/Professional	3	3	3	3.0	3.0	3.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Director	6	6	6	6.0	6.0	6.0
<u>Code Enforcement</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Office & Technical	21	22	22	21.0	22.0	22.0
Total Neighborhood Investigations	28	29	29	28.0	29.0	29.0
<u>Special Events</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Total Neighborhood Services	2	2	2	2.0	2.0	2.0
<u>Animal Welfare</u>						
Administrative & Technical	6	6	6	6.0	6.0	6.0
Exempt/Professional	6	6	6	6.0	6.0	6.0
Labor & Trades	21	25	25	21.0	25.0	25.0
Office & Technical	9	9	9	8.5	8.5	8.5
Total Animal Welfare	42	46	46	41.5	45.5	45.5
<u>Multi-Family Housing</u>						
Office & Technical	1	1	1	1.0	1.0	1.0
Total Housing	1	1	1	1.0	1.0	1.0
<u>Planning Office</u>						
Administrative & Technical	17	17	17	17.0	17.0	17.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Total Planning	21	21	21	21.0	21.0	21.0
<u>City Design Studio</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	7	7	7	7.0	7.0	7.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total City Design	10	10	10	10.0	10.0	10.0
<u>Mayor's Office of Resilience & Equity</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	7	7	7	7.0	7.0	7.0
Office & Technical	0	0	0	0.0	0.0	0.0
Total Mayor's Office of Resilience & Equity	11	11	11	11.0	11.0	11.0
<u>Community Development-Housing</u>						
Administrative & Technical	6	6	6	6.0	6.0	6.0

Exempt/Professional	4	4	4	4.0	4.0	4.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Community Dev Housing	13	13	13	13.0	13.0	13.0
DEPARTMENT TOTAL	134	139	139	133.5	138.5	138.5

DEVELOPMENT SERVICES

Department Budget Summary

FY 24-25

Mission Statement

The Development Services Department promotes safety, livability and economic growth through efficient and collaborative application of building and development codes.

Overview of Services

The department is responsible for the implementation of the City's development permitting processes, including infrastructure, and building plan review and inspection services for all private development within the City of Tulsa.

Budget Strategy Overview

The Development Services Department's budget includes additional funding for 2 inspection supervisors as well as increased equipment management services, computer replacements and software subscription costs.

DEVELOPMENT SERVICES

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 6,560	\$ 6,655	\$ 6,980	\$ 325	4.9%	\$ 7,013
Materials and Supplies	51	78	115	37	47.4%	51
Other Services and Charges	891	886	958	72	8.1%	975
Operating Capital	112	112	112	0	0.0%	141
Total Budget	\$ 7,614	\$ 7,731	\$ 8,165	\$ 434	5.6%	\$ 8,180

RESOURCES FOR BUDGET

- 100 General Fund
- 122 Permit & Licensing System
- 477 Short Term Capital

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
	\$ 7,472	5.9%	\$ 7,441
	581	3.0%	598
	112	0.0%	141
	\$ 8,165		\$ 8,180

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 105
2. FY25 Position changes	
a. Position add	220
i. Inspector Supervisors (2) - Permit Center	220
3. Computer replacements	39
4. Equipment management maintenance	22
5. Computer maintenance and software licenses	17
6. Software subscriptions and licenses	20
7. Various materials and other services adjustments	11
8. Capital additions/replacements:	
a. Truck replacements (3)	112
b. Adjustment to eliminate FY 25 Plan capital	(112)
TOTAL OPERATING CHANGES	\$ 434

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 33
2. Computer replacements	(76)
3. Reference material - code books	12
4. Computer maintenance and software licenses	17
5. Capital additions/replacements:	
a. Net change to FY 25 capital	29
TOTAL OPERATING CHANGES	\$ 15

DEVELOPMENT SERVICES

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
Director						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Director	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Development Services						
Administrative & Technical	42	42	42	42.0	42.0	42.0
Exempt/Professional	16	18	18	16.0	18.0	18.0
Office & Technical	12	12	12	12.0	12.0	12.0
Total Development Services	<u>70</u>	<u>72</u>	<u>72</u>	<u>70.0</u>	<u>72.0</u>	<u>72.0</u>
DEPARTMENT TOTAL	<u><u>71</u></u>	<u><u>73</u></u>	<u><u>73</u></u>	<u><u>71.0</u></u>	<u><u>73.0</u></u>	<u><u>73.0</u></u>

TULSA AUTHORITY FOR ECONOMIC OPPORTUNITY

Department Budget Summary

FY 24-25

Mission Statement

We are innovators who create and manage public assets and resources to drive economic growth. We invest in Tulsa's economy, businesses, neighborhoods, and people with the goal of leveraging our resources to create economic opportunity and drive equitable outcomes.

Overview of Services

Tulsa Authority for Economic Opportunity (TAEO) provides economic and community development services to the City of Tulsa through an annual service agreement. These services include, but are not limited to:

- Serving as the lead administrative entity for economic and community development services for the City of Tulsa.
- Managing the City's Tax Increment Finance (TIF) Districts.
- Managing and supporting the City's bond-financed economic development programs.
- Executing land acquisition and disposition to leverage private development and redevelopment.
- Leading asset optimization strategy related to major economic development assets.
- Managing Downtown Development and Redevelopment loan programs.
- Managing the Affordable Housing Trust Fund and other housing development programs and incentives.
- Managing outreach, education, and utilization monitoring for the City's Small Business Enterprise program.

Budget Strategy Overview

Tulsa Authority for Economic Opportunity's service agreement remained flat for FY25 and the FY26 plan. Additionally, the service agreement has been transitioned out of the TAEO department and is now managed by the Mayor's Office of Economic Development.

TULSA AUTHORITY FOR ECONOMIC OPPORTUNITY

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 1,046	\$ 1,046	\$ 0	\$ (1,046)	-100.0%	\$ 0
Total Budget	\$ 1,046	\$ 1,046	\$ 0	\$ (1,046)	-100.0%	\$ 0

RESOURCES FOR BUDGET

100 General Fund

130 Economic Development ADFS

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 0	-100.0%	\$ 0
130 Economic Development ADFS	0	-100.0%	0
	\$ 0		\$ 0

FY 25 CHANGES FOR OPERATION

1. Transition TAE0 management contract

TOTAL CHANGES

AMOUNT
\$ (1,046)
\$ (1,046)

FY 26 CHANGES FOR OPERATION

1. No operational changes

TOTAL CHANGES

AMOUNT
\$ 0
\$ 0

DOWNTOWN TULSA PARTNERSHIP

Department Budget Summary

FY 24-25

Mission Statement

The Downtown Tulsa Partnership (DTP) champions a prosperous, vibrant, and inclusive Downtown Tulsa that serves as the region's center of commerce, culture, and community. DTP was formed as a result of the *Strategic Plan for a Downtown management Organization* completed in Fall 2020 and unanimously endorsed by a stakeholder steering committee and the Downtown Coordinating Council. The Strategic Plan formally recommended a new downtown management model to establish a clear delineation between City services and enhanced services provided through the Tulsa Stadium Improvement District (TSID). Doing so seeks to increase the value proposition to ratepayers by maximizing accountability, responsiveness, and reflecting a myriad of Downtown interests. The plan's goals and recommendations are based on national best practices and rooted in local community dialogue. Less than 1% of the 2,500 downtown management organizations in North America are housed within municipal governments and this effort seeks to align Downtown Tulsa's management efforts with common national operating models.

Overview of Services

DTP was incorporated with the state of Oklahoma in February 2021 and will partner with the City of Tulsa to implement programs and services funded through the TSID. The TSID encompasses the entirety of Downtown Tulsa and property owners pay an annual assessment of which $\frac{2}{3}$ is used to repay bonds used to construct ONEOK Field and $\frac{1}{3}$ that provides enhanced services throughout Downtown such as maintenance, cleaning, beautification, livability, safety, economic development, and marketing initiatives. With this transition the Mayoral Executive Order establishing the Downtown Coordinating Council will be rescinded and the Downtown Tulsa Partnership will be the management, planning, and representative body of Downtown interests.

Budget Strategy Overview

In FY22, the Downtown Tulsa Partnership (DTP) contracted with the City to provide services that preserve, enhance, and extend value to the business owner within the Tulsa Stadium Improvement District. The FY25 budget includes funding for restoring any fund balance appropriated in FY24.

DOWNTOWN TULSA PARTNERSHIP

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 1,622	\$ 1,457	\$ 1,609	\$ 152	10.4%	\$ 1,609
Total Budget	\$ 1,622	\$ 1,457	\$ 1,609	\$ 152	10.4%	\$ 1,609

RESOURCES FOR BUDGET

100 General Fund

141 Tulsa Stadium Imp District

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
	\$ 104	15.6%	\$ 104
	1,505	10.1%	1,505
	\$ 1,609		\$ 1,609

FY 25 CHANGES FOR OPERATION

1. Operational changes

TOTAL CHANGES

AMOUNT

\$ 152

\$ 152

FY 26 CHANGES FOR OPERATION

1. No operational changes

TOTAL CHANGES

AMOUNT

\$ 0

\$ 0

MANAGED ENTITIES-ECONOMIC DEVELOPMENT

Department Budget Summary

FY 24-25

Overview of Services

The City engages in economic development and tourism activities primarily funded by hotel/motel tax within the Economic Development Commission, Convention and Visitors, and Tourism Improvement District 1 funds. Also included is the Quality Events program which is intended to attract major events to Oklahoma that might have otherwise taken place in another state. The Oklahoma Tax Commission (OTC) oversees administration of the program by approving events and determining the incremental state sales tax revenue generated by the event. The approved incremental state sales tax revenue is remitted to the City. By Mayor and Council approved resolution, the City then remits payment to the promoter for the promotion of the qualifying event.

Budget Strategy Overview

Annually the City contracts for economic development and marketing and promotion of tourism activities within the City of Tulsa. The FY25 budget provides additional funding for the Tourism Improvement District, Visit Tulsa, and services provided by the Economic Development Commission. FY25 includes funding for Root Tulsa and pursuing a licensing agreement with Olympic Inc. for the use of the Olympic rings for BMX's Olympic tryouts. Also included in the FY25 budget is an increase in funding for the Quality Events program that provides local municipalities reimbursements for eligible expenses of qualified events.

MANAGED ENTITIES - ECONOMIC DEVELOPMENT

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	6,691	6,153	7,807	1,654	26.9%	7,832
Total Budget	\$ 6,691	\$ 6,153	\$ 7,807	1,654	26.9%	\$ 7,832

RESOURCES FOR BUDGET

100 General Fund
130 Economic Development Commission
131 Convention & Visitors
143 Tourism Improvement District

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
	\$ 385	92.5%	\$ 350
	250	92.3%	250
	4,374	31.2%	4,434
	2,798	12.4%	2,798
	\$ 7,807		\$ 7,832

MANAGEMENT AGREEMENTS

Tourism Improvement District
Economic Development Commission
Visit Tulsa
Quality Events Incentive
Root Tulsa
Hardesty National BMX Olympic Rings
TOTAL OPERATING CHANGES

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
	\$ 2,798	35.7%	\$ 2,798
	250	92.3%	250
	4,187	25.6%	4,340
	350	75.0%	350
	35	N/A	0
	187	N/A	94
	\$ 7,807		\$ 7,832

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

Department Budget Summary

FY 24-25

Mission Statement

To strengthen the economy and create shared prosperity for all Tulsans by developing and managing programs and resources which spur business creation and expansion and facilitate new development and investment. Successfully maintain, improve, market and develop Downtown Tulsa as a vibrant center for living, commerce, arts, entertainment and education.

Budget Strategy Overview

The funding in this department supports the City's Economic Development Director. Starting in FY25, the TAO service agreement budget will be moved under the Mayor's Office of Economic Development (MOED) to administer.

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 0	\$ 0	\$ 263	\$ 263	N/A	\$ 263
Other Services and Charges	0	0	1,051	1,051	N/A	1,051
Total Operating Budget	0	0	1,314	1,314	N/A	1,314
Capital Budget	1,650	2,350	2,350	0	0.0%	1,300
Total Budget	\$ 1,650	\$ 2,350	\$ 3,664	\$ 1,314	55.9%	\$ 2,614

RESOURCES FOR BUDGET

100 General Fund

130 Economic Development ADFS

409 2022 Sales Tax

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 1,071	N/A	\$ 1,071
130 Economic Development ADFS	243	N/A	243
409 2022 Sales Tax	2,350	0.0%	1,300
	\$ 3,664		\$ 2,614

FY 25 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. FY24 mid-year position changes
 - a. Director of Economic Development
3. Other services and supplies
4. TAE0 management contract transition
- 2022 Sales Tax Capital Projects
- Adjustment to eliminate FY 25 Plan capital projects
- TOTAL CHANGES**

AMOUNT
\$ 57
206
206
5
1,046
2,350
(2,350)
\$ 1,314

FY 26 CHANGES FOR OPERATION

1. No operational changes

AMOUNT
\$ 0

CAPITAL IMPROVEMENT PROJECTS

2022 Sales Tax Capital Projects

Adjustment to eliminate FY 25 capital projects

TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES

TOTAL CHANGES

1,300
(2,350)
(1,050)
\$ (1,050)

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Mayor's Office of Economic Development</u>						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Mayor's Office of Economic Development	1	1	1	1.0	1.0	1.0
DEPARTMENT TOTAL	1	1	1	1.0	1.0	1.0

**TOTAL OPERATING
AND CAPITAL BUDGET
[IN MILLIONS]
FY 24-25**

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Reservoir Area	400 Sq. Miles
Spavinaw Lake	1800 Acres
Capacity of Spavinaw Lake	20,000,000,000 Gals
Length of Dam	3600 Feet
Height of Dam	55 Feet
Length of Spillway	200 Feet
Length of Conduit	55 Miles
Size of Concrete Pipe	90 and 54 inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

Public Safety and Protection

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

Cultural Development and Recreation

Park and Recreation
River Parks Authority
BOK and Convention Centers
Managed Entities – Culture and Recreation

Social and Economic Development

Department of City Experience
Development Services
Tulsa Authority for Economic Opportunity
Downtown Tulsa Partnership
Managed Entities – Economic Development
Mayor's Office of Economic Development

Public Works and Transportation

YOU ARE HERE

Engineering Services
Public Works
Water and Sewer
Metropolitan Tulsa Transit Authority

Administrative and Support Services

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

Transfers to Other Funds

Debt Service

AS BUILT

CITY OF TULSA, OKLAHOMA
SECOND SPAVINAW PROJECT
UPPER SPAVINAW DAM

GENERAL MAP

W. K. K. & Associates
Civil Engineers
Tulsa, Oklahoma
Date: 12/1/2023
Sheet: 1 of 1
Drawing No: 23-001

ENGINEERING SERVICES

Department Budget Summary

FY 24-25

Overview of Services

As part of the FY24 Adopted Budget, the Engineering Services Department was dissolved and reorganized within the departments of Water and Sewer, Public Works, and Department of City Experience.

This section is included for informational purposes only, related to expenses incurred in previous years.

ENGINEERING SERVICES

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Total Operating Budget	0	0	0	0	N/A	0
Capital Budget	96,940	74,251	0	(74,251)	-100.0%	0
Total Budget	\$ 96,940	\$ 74,251	\$ 0	\$ (74,251)	-100.0%	\$ 0

RESOURCES FOR BUDGET

4000 2016 Vision ED Capital Proj
409 2022 Sales Tax
7400 TMUA Water Capital Projects
7500 TMUA Sewer Capital Projects

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
	\$ 0	-100.0%	\$ 0
	0	-100.0%	0
	0	-100.0%	0
	0	-100.0%	0
	\$ 0		\$ 0

FY 25 CHANGES FOR OPERATION

1. No changes. Included for informational purposes only.

AMOUNT
\$ 0

CAPITAL IMPROVEMENT PROJECTS

Adjustment to eliminate FY 25 Plan capital projects

TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES

TOTAL CHANGES

(74,251)
(74,251)
\$ (74,251)

FY 26 CHANGES FOR OPERATION

1. No changes. Included for informational purposes only.

TOTAL CHANGES

AMOUNT
\$ 0
\$ 0

ENGINEERING SERVICES

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Director</u>						
Exempt/Professional	0	0	0	0.0	0.0	0.0
Unclassified	0	0	0	0.0	0.0	0.0
Office & Technical	0	0	0	0.0	0.0	0.0
Administrative & Technical	0	0	0	0.0	0.0	0.0
Seasonal Labor	0	0	0	0.0	0.0	0.0
Total Director	0	0	0	0.0	0.0	0.0
<u>Design Engineering:</u>						
Administrative & Technical	0	0	0	0.0	0.0	0.0
Exempt/Professional	0	0	0	0.0	0.0	0.0
Total Design Engineering:	0	0	0	0.0	0.0	0.0
<u>Field Engineering</u>						
Administrative & Technical	0	0	0	0.0	0.0	0.0
Exempt/Professional	0	0	0	0.0	0.0	0.0
Office & Technical	0	0	0	0.0	0.0	0.0
Total Field Engineering	0	0	0	0.0	0.0	0.0
<u>Planning & Coordination</u>						
Administrative & Technical	0	0	0	0.0	0.0	0.0
Exempt/Professional	0	0	0	0.0	0.0	0.0
Office & Technical	0	0	0	0.0	0.0	0.0
Total Planning & Coordination	0	0	0	0.0	0.0	0.0
DEPARTMENT TOTAL	0	0	0	0.0	0.0	0.0

PUBLIC WORKS

Department Budget Summary

FY 24-25

Mission Statement

Improve quality of life and safety for citizens of Tulsa by providing consistent, cost-effective, and high-quality services in the areas of streets maintenance and inspections, stormwater and land management, refuse and recycling and traffic control.

Overview of Services

The Public Works Department's primary areas of responsibility are street maintenance and rights-of-way inspections, traffic control, stormwater, land management, refuse and recycling service through the Tulsa Authority for the Recovery of Energy (TARE).

Budget Strategy Overview

The Public Works Department's budget reflects an increase due to new obligations the City must address as part of the City's Stormwater Discharge Permit; as prescribed by the Federal Clean Water Act. Additional resources will be dedicated to bacterial testing, and increased compliance monitoring of stormwater discharge resulting from both public and commercial developments. Likewise, the City continues to invest in improved asset management and stormwater maintenance services; as part of the Stormwater Utility Enterprise Initiative. The FY25 budget will fund increased stormwater channel maintenance, water quality assurance efforts, and continue the inventorying of stormwater assets citywide.

Additionally, funding has been provided to address the increasing costs of refuse and recycling services. Exceptionally high inflation continues to impact contracted services for refuse and recycling, as many are tied to the Consumer Price Index (CPI) for pricing.

Finally, highway street lighting has been prioritized and additional funding is provided to convert highway lighting to LED to enhance safety, create energy efficiencies, and reduce future electrical costs.

PUBLIC WORKS

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 34,277	\$ 35,469	\$ 37,455	\$ 1,986	5.6%	\$ 37,835
Materials and Supplies	3,714	3,729	4,071	342	9.2%	3,735
Other Services and Charges	55,234	56,561	63,653	7,092	12.5%	58,995
Operating Capital	9,662	8,598	11,195	2,597	30.2%	9,028
Total Operating Budget	102,887	104,357	116,374	12,017	11.5%	109,593
Capital Budget	0	2,600	10,710	8,110	311.9%	26,491
Total Budget	\$ 102,887	\$ 106,957	\$ 127,084	\$ 20,127	18.8%	\$ 136,084

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 31,155	5.6%	\$ 30,947
148 Public Ways Capital	0	-100.0%	3,021
149 Public Ways	10,136	410.1%	3,513
151 Transportation Sales Tax	3,810	3.6%	3,821
2000 Community Develop Block Grant	385	27.9%	385
4000 2016 Vision ED Capital Proj	10,710	N/A	11,560
410 2023 Sales Tax	0	N/A	11,910
477 Short Term Capital	2,708	-6.1%	3,335
560 Stormwater Enterprise	31,125	5.4%	29,304
730 TARE Refuse Operating	36,673	0.6%	37,915
740 TMUA Water Operating	332	>500.0%	321
750 TMUA Sewer Operating	50	>500.0%	52
	\$ 127,084		\$ 136,084

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 1,788
2. FY24 mid-year position changes	(88)
a. Administrative Assistant II - transfer to Communications	(88)
3. FY25 position changes	186
a. Sr. Environmental Monitoring Technician - Stormwater	76
b. Financial Planning Manager - Administration	109
4. Department wide and administration changes	1,351
a. Overtime due to additional service requests	100
b. Computer replacements	84
c. Payment in lieu of taxes	106
d. Indirect costs	275
e. Equipment management services	516
f. Engineering services for operating departments	90
g. Consulting services	38
h. Training - professional and technical progression programs	21
i. Internal utilities	41
j. Burlington Northern Santa Fe sealed corridor agreement	50
k. Various other services adjustments	30

FY 25 CHANGES FOR OPERATION (Continued)

		AMOUNT
5. Stormwater Maintenance operational changes		(2,779)
a. Household pollutant disposal contract increaes	95	
b. Horticulture supplies inflationary increases	32	
c. Graffiti abatement supplies	4	
d. Zink Lake sampling equipment	2	
e. Operating supplies inflationary increases	3	
f. Various materials and supplies adjustments	11	
g. Mowing and tree trimming contracts CPI increase (4%)	97	
h. Equipment rental inflationary increases	30	
i. Paving cuts	25	
j. Concrete and aggregate material	(61)	
k. Stormwater capital planning and consulting services moved		
l. to Water and Sewer	(3,037)	
m. Reappropriate - software RFP (one-time)	20	
6. Solid Waste operational changes		480
a. Concrete and aggregate material	22	
b. Various material and supplies adjustments	12	
c. Legal services contract increase	40	
d. Consulting services - tub grinder automation/optimization	75	
e. Training and subscriptions - data analytics	17	
f. TARE portion of audio visual system upgrades	60	
to board meeting space (one-time)		
g. Recycling processing contract increase	920	
h. Mulch hauling	100	
i. Dumpster Program	20	
j. Refuse stickers	25	
k. Mulching equipment rental inflationary increase	45	
l. Equipment repair inflationary increaes	12	
m. Landfill dumping fees	(978)	
n. Shopping cart retrieval pilot program (one-time)	100	
o. Various other services adjustments	10	
7. Street Maintenance operational changes		796
a. Radios (22) - (one-time)	95	
b. Hand-held locating machines (3) - (one-time)	38	
c. Brine mixing repair parts and supplies	10	
d. Fencing and gate repair for homeless encampments	25	
e. Landfill dumping fees contract increases	20	
f. Mowing and tree trimming contracts CPI increase (4%)	66	
g. Tree planting grant match (one-time)	500	
h. Various other services adjustments	14	
i. Reappropriate capital - spreader unit (one-time)	28	
8. Field Operations		32
a. GPS maintenance agreement	32	
9. Traffic Operations		7,682
a. Street lighting conversion to LED	7,649	
b. Gas utility rate increase	3	
c. Reappropriate - traffic control components (one-time)	30	
10. Capital additions/replacements:		
a. Stormwater capital		3,523
b. Solid Waste capital		2,161
c. Street maintenance capital		2,679
d. Water capital		311
e. Sewer capital		48
f. HUD capital		385
g. Reappropriation - Stromwater capital		2,060
h. Adjustment to eliminate FY 25 Plan capital		(8,598)
TOTAL OPERATING CHANGES		12,017

CAPITAL IMPROVEMENT PROJECTS

Public Ways Capital	0
2016 Vision ED Capital Projects	10,710
Adjustment to eliminate FY 25 Plan capital projects	(2,600)
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	8,110
TOTAL CHANGES	\$ 20,127

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 358
2. Overtime	22
3. Computer replacements	(191)
4. Radios (22) - (one-time in FY25)	(95)
5. Hand-held locating machines (3) - (one-time in FY25)	(38)
6. Concrete and aggregate material	8
7. Burlington Northern Santa Fe sealed corridor agreement	5
8. TARE portion of audio visual system upgrades - (one-time in FY25)	(60)
9. Payment in lieu of taxes	677
10. Landfill dumping fees	457
11. Refuse collection charges	797
12. Mowing, sweeping, and tree trimming contracts CPI increase (4%)	163
13. Tree planting grant match - one time in FY25	(500)
14. Street lighting conversion to LED (one-time portion in FY25)	(6,125)
15. Utilities - electric, gas	48
16. Relocation expenses-Stormwater Management moving to new building	20
17. Reappropriation - traffic control components (one-time in FY25)	(30)
18. Reappropriation - software RFP (one-time in FY25)	(20)
19. Shopping cart retrieval pilot program (one-time in FY25)	(100)
20. Various materials and other services adjustments	(10)
21. Capital additions/replacements:	
a. Net change to FY 25 capital	(2,167)
TOTAL OPERATING CHANGES	(6,781)

CAPITAL IMPROVEMENT PROJECTS

Public Ways Capital	3,021
2016 Vision ED Capital Projects	11,560
2023 Sales Tax Capital Projects	11,910
Adjustment to eliminate FY 25 capital projects	(10,710)
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	15,781
TOTAL CHANGES	\$ 9,000

PUBLIC WORKS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Director</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	3	4	4	3.0	4.0	4.0
Unclassified Appointments	1	1	1	1.0	1.0	1.0
Seasonal Labor	1	1	1	0.3	0.3	0.3
Total Director	9	10	10	8.3	9.3	9.3
<u>Refuse & Recycling Services</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	8	8	8	8.0	8.0	8.0
Labor & Trades	24	24	24	24.0	24.0	24.0
Office & Technical	21	21	21	21.0	21.0	21.0
Science & Technical	1	1	1	1.0	1.0	1.0
Total Refuse & Recycling Services	57	57	57	57.0	57.0	57.0
<u>Stormwater Management</u>						
Administrative & Technical	3	4	4	3.0	4.0	4.0
Exempt/Professional	15	17	17	15.0	17.0	17.0
Labor & Trades	84	92	92	84.0	92.0	92.0
Office & Technical	12	12	12	12.0	12.0	12.0
Science & Technical	17	21	21	17.0	21.0	21.0
Total Stormwater Management	131	146	146	131.0	146.0	146.0
<u>Street Maintenance & Inspections</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	11	11	11	11.0	11.0	11.0
Labor & Trades	50	50	50	50.0	50.0	50.0
Office & Technical	20	20	20	20.0	20.0	20.0
Total Street Maint. & Inspections	84	84	84	84.0	84.0	84.0
<u>Traffic Operations</u>						
Administrative & Technical	9	9	9	9.0	9.0	9.0
Exempt/Professional	11	11	11	11.0	11.0	11.0
Labor & Trades	28	28	28	28.0	28.0	28.0
Office & Technical	6	6	6	6.0	6.0	6.0
Crossing Guard	56	56	56	7.0	7.0	7.0
Total Traffic Operations	110	110	110	61.0	61.0	61.0
<u>Engineering</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	8	8	8	8.0	8.0	8.0
Labor & Trades	0	0	0	0.0	0.0	0.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Engineering	15	15	15	15.0	15.0	15.0

Field Engineering

Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	11	11	11	11.0	11.0	11.0
Labor & Trades	0	0	0	0.0	0.0	0.0
Office & Technical	43	43	43	43.0	43.0	43.0
Total Field Engineering	57	57	57	57.0	57.0	57.0

Capital

Administrative & Technical	8	8	8	8.0	8.0	8.0
Exempt/Professional	10	10	10	10.0	10.0	10.0
Labor & Trades	0	0	0	0.0	0.0	0.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Capital	23	23	23	23.0	23.0	23.0

DEPARTMENT TOTAL

486	502	502	436.3	452.3	452.3
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WATER AND SEWER

Department Budget Summary

FY 24-25

Mission Statement

To provide reliable, safe, quality water, and sanitary sewer services to our customers at a cost consistent with sound management practices while protecting our natural resources.

Overview of Services

The Water and Sewer Department manages, operates, and maintains the City's water and wastewater systems. Tulsa's drinking water comes from two sources: Lakes Spavinaw and Eucha on Spavinaw Creek and Lake Oologah on the Verdigris River. Lakes Spavinaw and Eucha are owned and operated by the City. Lake Oologah is operated by the U.S. Army Corps of Engineers. A third emergency source of water is available from Lake Hudson on Grand River. Water is treated at two treatment plants: Mohawk and A.B. Jewell and provided to customers through a water distribution system. Collected wastewater is treated at four treatment plants: Southside, Northside, Haikey Creek, and Lower Bird Creek.

Budget Strategy Overview

In FY25, a reorganization of the City's Information Technology (IT) Department will result in five members of the IT department moving into the Water and Sewer Department to better align with GIS services. Additionally, the Water and Sewer Department moved two data analytics positions to the newly formed Office of the Chief Data Officer division of the Finance Department. This transition of personnel and operating budget is reflected as an \$553 thousand-dollar net adjustment to the Water and Sewer Department's appropriations starting in FY25.

During the FY24 fiscal year it was determined certain contracted services that had been managed in Public Works would be a better fit in the Water and Sewer Department. A \$2.4 million increase in appropriations is reflected in the FY25 budget as a result of moving the contract management from Public Works to Water and Sewer.

A citywide drainage study, granular activated carbon (GAC) filter replacements, paving cuts contract increases, and contract increase for biosolid removal are all budgeted in FY25. These four items resulted in a \$2.6 million dollar increase from the FY25 plan.

WATER AND SEWER

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 60,504	\$ 61,207	\$ 64,915	\$ 3,708	6.1%	\$ 65,996
Materials and Supplies	17,934	17,807	18,696	889	5.0%	18,548
Other Services and Charges	71,298	70,899	74,748	3,849	5.4%	73,999
Operating Capital	18,255	19,086	24,042	4,956	26.0%	21,846
Total Operating Budget	167,991	168,999	182,401	13,402	7.9%	180,389
Capital Budget	5,487	5,200	72,685	67,485	>500.0%	58,764
Total Budget	\$ 173,478	\$ 174,199	\$ 255,086	\$ 80,887	46.4%	\$ 239,153

RESOURCES FOR BUDGET

- 560 Stormwater Enterprise
- 5600 Stormwater Capital Projects
- 740 TMUA Water Operating
- 7400 TMUA Water Capital Projects
- 750 TMUA Sewer Operating
- 7500 TMUA Sewer Capital Projects

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 3,474	>500.0%	\$ 2,185
6,670	N/A	8,885
112,826	6.6%	111,126
23,520	N/A	19,881
66,101	5.1%	67,078
42,495	>500.0%	29,998
\$ 255,086		\$ 239,153

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 2,757
2. Reorganization of positions from IT	822
a. Personal services (5)	547
b. Esri ArcGIS enterprise agreement	275
3. Reorganization of positions to Finance	(269)
a. Personal services transition (2)	(269)
4. FY25 position changes	263
a. Position add	
i. Utility systems operations administrator - Water Supply	68
ii. Environmental compliance coordinator - Water Distribution	81
iii. Wastewater works operator I - Sewer Operations	52
iv. Wastewater works operator IV - Sewer Operations	62
5. Overtime due to salaries increase	410
6. Administration	3,636
a. Computer maintenance and software licenses	82
b. Stormwater contracts	2,430
c. Internal wireless IT equipment	91
d. Payment in lieu of taxes	(310)
e. Various materials and other services adjustments	35
f. Contract - citywide drainage studies	691
g. Internal equipment management	150
h. Indirect cost estimates	393
i. Reappropriate - USGS Gauges monitoring citywide (one-time)	75

FY 25 CHANGES FOR OPERATION (Continued)

		AMOUNT
7. Water Supply		(795)
a. Radio and electronic supply	51	
b. Electrical and gas utilities	318	
c. Laboratory equipment	244	
d. Repair and maintenance	25	
e. Oolagah water contract capital repairs	259	
f. Motor fuels	10	
g. Various materials and other services adjustments	39	
h. Propane	(14)	
i. Granular activated carbon (moved to water treatment plant)	(1,877)	
j. Water monitoring and test services	25	
k. Reappropriate - ABB Industrial Control System Agreement	125	
8. Water Quality Assurance		91
a. Chemicals	15	
b. Laboratory contract for Zink Lake monitoring	45	
c. Other operating supplies	31	
d. Computer maintenance and software licenses	3	
e. Various materials and supplies adjustments	(3)	
9. Water Distribution		1,064
a. Other operating supplies	100	
b. Meter replacements	100	
c. Various materials and other services adjustments	28	
d. Paving cuts contracts	786	
e. Traffic control for water line repairs	50	
10. Sewer Operations and Maintenance		(160)
a. Janitorial contract increase	10	
b. Various materials and other services adjustments	14	
c. Maintenance contract increase	28	
d. Utilities	13	
e. Sewer cleaning contract decrease	(225)	
11. Water Pollution Control		(325)
a. Chemicals	81	
b. Various materials and other services adjustments	(9)	
c. Southside treatment plant - maintenance contract moving to FY26	(461)	
d. Electric, gas, and water utilities	126	
e. Biosolids monitoring program	(85)	
f. Janitorial contract increase	23	
12. Haikey Creek Wastewater Treatment Plant		792
a. Electrical and utilities - overestimated	(53)	
b. Various materials and other services adjustments	27	
c. Radio and electronic supply	88	
d. Biosolids contracts increase	605	
e. Supervisory control and data acquisition improvement contract	125	
13. Southside Wastewater Treatment Plant		159
a. Computer maintenance and software licenses	343	
b. Various materials and other services adjustments	(36)	
c. Electrical and utilities - overestimated	(148)	
14. Capital additions/replacements:		
a. Operating Capital		13,770
b. Water treatment plant equipment replacement		3,982
c. Wastewater treatment plant equipment replacement		3,878
d. Reappropriate - Operating Capital		1,952
e. Reappropriate - Water treatment plant capital		286
f. Reappropriate - Sewer treatment plant capital		175
g. Adjustment to eliminate FY 25 Plan capital		(19,086)
TOTAL OPERATING CHANGES		13,402

CAPITAL IMPROVEMENT PROJECTS

Stormwater Capital Projects	6,670
TMUA Water Capital Projects	23,520
TMUA Sewer Capital Projects	42,495
Adjustment to eliminate FY 25 Plan capital projects	(5,200)
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	67,485
TOTAL CHANGES	\$ 80,887

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 424
2. FY26 Position Changes	657
a. Position add	
i. Industrial Systems Project Coordinator - Admin Services	84
ii. Industrial Control Systems Analyst - Admin Services	79
iii. Administrative Assistant II - Southside Treatment Plant	68
iv. Senior Environmental Monitoring Technician - Water Distribution	76
v. W/W Works Operator I (4) - Sewer Operations	156
vi. W/W Works Operator III (2) - Sewer Operations	58
vii W/W Works Operator V - Sewer Operations	68
vii Utility Systems Operations Administrator (USOA) - Water Supply	68
3. Indirect cost estimates	(306)
4. Payment in lieu of taxes	784
5. Computer maintenance and software licenses	199
6. Stormwater - assessment contracts (one-time, expires in FY25)	(1,332)
7. Oologah storage rights contract estimate from Corp of Engineers	(603)
8. Radio and electrical supplies	(142)
9. Various materials and other services adjustments	15
10. Southside treatment plant - maintenance increase	603
11. Equipment management services	85
12. Reappropriate - USGS Gauges monitoring citywide (one-time in FY25)	(75)
13. Reappropriate - ABB Industrial Control System agreement (one-time in FY25)	(125)
14. Capital additions/replacements	
a. Net change to FY 25 capital	(2,196)
TOTAL OPERATING CHANGES	(2,012)

CAPITAL IMPROVEMENT PROJECTS

Stormwater Capital Projects	8,885
TMUA Water Capital Projects	19,881
TMUA Sewer Capital Projects	29,998
Adjustment to eliminate FY 25 capital projects	(72,685)
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	(13,921)
TOTAL CHANGES	\$ (15,933)

WATER AND SEWER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Administrative Services</u>						
Administrative & Technical	8	8	10	8.0	8.0	10.0
Exempt/Professional	8	8	8	8.0	8.0	8.0
Labor & Trades	0	0	0	0.0	0.0	0.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Administrative Services	19	19	21	19.0	19.0	21.0
<u>Water Supply</u>						
Administrative & Technical	23	24	25	23.0	24.0	25.0
Exempt/Professional	17	17	17	17.0	17.0	17.0
Labor & Trades	65	65	65	65.0	65.0	65.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Water Supply	111	112	113	111.0	112.0	113.0
<u>Water Quality</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	5	5	5	5.0	5.0	5.0
Office & Technical	15	15	15	15.0	15.0	15.0
Scientific & Technical	37	37	37	37.0	37.0	37.0
Total Water Quality	58	58	58	58.0	58.0	58.0
<u>Water & Sewer Distribution System</u>						
Administrative & Technical	7	7	7	7.0	7.0	7.0
Exempt/Professional	23	23	23	23.0	23.0	23.0
Labor & Trades	205	207	207	205.0	207.0	207.0
Office & Technical	28	28	28	28.0	28.0	28.0
Scientific & Technical	0	1	2	0.0	1.0	2.0
Total Water & Sewer Dist. Sys.	263	266	267	263	266	267
<u>Water & Sewer O&M</u>						
Administrative & Technical	9	9	9	9.0	9.0	9.0
Exempt/Professional	13	13	13	13.0	13.0	13.0
Labor & Trades	77	77	84	77.0	77.0	84.0
Office & Technical	21	21	21	21.0	21.0	21.0
Total Water & Sewer O&M	120	120	127	120.0	120.0	127.0

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Utility Planning & Design</u>						
Administrative & Technical	17	17	18	17.0	17.0	18.0
Exempt/Professional	27	27	27	27.0	27.0	27.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Utility Planning & Design	50	50	51	50.0	50.0	51.0
<u>Pollution Control</u>						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	8	8	8	8.0	8.0	8.0
Office & Technical	2	2	2	2.0	2.0	2.0
Total Pollution Control	19	19	19	19.0	19.0	19.0
<u>Haikey Creek Treatment Plant</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Labor & Trades	8	8	8	8.0	8.0	8.0
Total Haikey Creek Trtmnt. Plant	13	13	13	13.0	13.0	13.0
<u>Southside Treatment Plant</u>						
Administrative & Technical	8	8	8	8.0	8.0	8.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	26	26	26	26.0	26.0	26.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Southside Treatment Plant	39	39	39	39.0	39.0	39.0
<u>Northside Treatment Plant</u>						
Administrative & Technical	9	9	9	9.0	9.0	9.0
Exempt/Professional	5	5	5	5.0	5.0	5.0
Labor & Trades	29	29	29	29.0	29.0	29.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Northside Treatment Plant	44	44	44	44.0	44.0	44.0
DEPARTMENT TOTAL	736	740	752	736.0	740.0	752.0

Mission Statement

To connect people to progress and prosperity.

Overview of Services

The Metropolitan Tulsa Transit Authority (MTTA) provides public transportation serving residents in the City of Tulsa, Broken Arrow, Jenks, and Sand Springs. These services include fixed route bus service, ADA paratransit services for persons with disabilities, and the micro transit service.

In fall 2019, MTTA launched Oklahoma's first bus rapid transit service (Aero) on Peoria, with a planned 2nd route to start in 2026. They transitioned into a fixed bus stop system giving each bus stop with a unique identification number, which allows patrons to text message "next bus arrival" for that stop. MTTA rolled out mobile ticketing option "GoPass" a smartphone mobility application to allow people to plan bus trips, pay their fares.

To coordinate services and provide information to the public, the Metropolitan Tulsa Transit Authority operates a customer call center which processes nearly 65,000 inquiries annually. They also operate two transit stations in Tulsa which are located at Fourth and Denver and Thirty-third and Memorial.

Budget Strategy Overview

Resources allocated to the Metropolitan Tulsa Transit Authority will provide operational support for the City's bus mass transit system including funding bus fleet replacement.

METROPOLITAN TULSA TRANSIT AUTHORITY

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 11,723	\$ 12,356	\$ 12,071	\$ (285)	-2.3%	\$ 12,529
Operating Capital	115	115	115	0	0.0%	115
Total Operating Budget	11,838	12,471	12,186	(285)	-2.3%	12,644
Capital Budget	3,800	4,600	4,600	0	0.0%	7,100
Total Budget	\$ 15,638	\$ 17,071	\$ 16,786	\$ (285)	-1.7%	\$ 19,744

RESOURCES FOR BUDGET

100 General Fund
151 Transportation Sales Tax
409 2022 Sales Tax
477 Short Term Capital

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 7,582	0.0%	\$ 7,582
4,489	-6.0%	4,947
4,600	0.0%	7,100
115	0.0%	115
\$ 16,786		\$ 19,744

FY 25 CHANGES FOR OPERATION

1. Streets and Transit Fund subsidy - decrease request from Tulsa Transit
TOTAL OPERATING CHANGES

AMOUNT
\$ (285)
(285)

CAPITAL IMPROVEMENT PROJECTS

2022 Sales Tax Capital Projects
Adjustment to eliminate FY 25 Plan capital projects
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES
TOTAL CHANGES

4,600
(4,600)
0
\$ (285)

FY 26 CHANGES FOR OPERATION

1. Streets and Transit Fund subsidy - increase request from Tulsa Transit
TOTAL OPERATING CHANGES

AMOUNT
\$ 458
458

CAPITAL IMPROVEMENT PROJECTS

2022 Sales Tax Capital Projects
Adjustment to eliminate FY 25 Plan capital projects
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES
TOTAL CHANGES

7,100
(4,600)
2,500
\$ 2,958

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**TOTAL OPERATING
AND CAPITAL BUDGET
(IN MILLIONS)
FY 24-25**

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Length of Dam	400 Sq. Miles
Spavinaw Lake	1500 Acres
Capacity of Spavinaw Lake	20,000,000,000 Gals
Length of Dam	3500 Feet
Height of Dam	85 Feet
Length of Spillway	300 Feet
Length of Conduit	55 Miles
Size of Concrete Pipe	30 and 54 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

Public Safety and Protection

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

Cultural Development and Recreation

Park and Recreation
River Parks Authority
BOK and Convention Centers
Managed Entities – Culture and Recreation

Social and Economic Development

Department of City Experience
Development Services
Tulsa Authority for Economic Opportunity
Downtown Tulsa Partnership
Managed Entities – Economic Development
Mayor's Office of Economic Development

Public Works and Transportation

Engineering Services
Public Works
Water and Sewer
Metropolitan Tulsa Transit Authority

Administrative and Support Services

YOU ARE HERE

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

Transfers to Other Funds

Debt Service

"AS BUILT"

CITY OF TULSA, OKLAHOMA
SECOND SPVAVINAW PROJECT

UPPER SPVAVINAW DAM

GENERAL MAP

© 2024 City of Tulsa
Engineering Department
Date: 10/1/2024

ELECTED OFFICIALS

Department Budget Summary

FY 24-25

Mission Statement

Overview of Services

The official duties of the City's elected officials are stated in the City Charter. The Mayor is responsible for the administration of all City departments. The Mayor's Office consists of Administration, Mayor's Office of Community Development, and the Resilience and Equity Office. The City Council is responsible for enacting laws, approving all proposed budgets and budget amendments, making recommendations on the efficiency, economy, and effectiveness of City operations, and listening to citizen concerns and suggestions.

The Internal Auditor is responsible for keeping an independent watch over City operations and resources to ensure citizens' resources are safeguarded and efficiently and effectively applied to the intended purposes. The mission of the City Auditor is to provide accountability of city government.

Budget Strategy Overview

Resources provided for the Mayor's Office, City Council, and City Auditor will be utilized to meet objectives of the Mayor and City Council.

The City Auditor's budget provides resources to perform internal audits and evaluation of internal controls and compliance with regulations, statutes, ordinances, and established practices.

In FY25, one position was added to City Council staff to support research and policy analysis.

ELECTED OFFICIALS - MAYOR'S OFFICE

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,218	\$ 1,239	\$ 1,295	\$ 56	4.5%	\$ 1,408
Materials and Supplies	11	11	23	12	109.1%	14
Other Services and Charges	102	102	100	(2)	-2.0%	102
Total Operating Budget	1,331	1,352	1,418	66	4.9%	1,524
Capital Budget	1,550	1,550	1,550	0	0.0%	150
Total Budget	\$ 2,881	\$ 2,902	\$ 2,968	\$ 66	2.3%	\$ 1,674

RESOURCES FOR BUDGET

100 General Fund
4000 2016 Vision ED Capital Proj

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 1,418	4.9%	\$ 1,524
1,550	0.0%	150
\$ 2,968		\$ 1,674

FY 25 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Computer replacements
3. Software subscriptions

TOTAL OPERATING CHANGES

AMOUNT
\$ 56
12
(2)
66

CAPITAL IMPROVEMENT PROJECTS

2016 Vision ED Capital Projects
Adjustment to eliminate FY 25 Plan capital projects

TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES

TOTAL CHANGES

1,550
(1,550)
0
\$ 66

FY 26 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Computer replacements
3. Software subscriptions

TOTAL OPERATING CHANGES

AMOUNT
\$ 113
(10)
3
106

CAPITAL IMPROVEMENT PROJECTS

2016 Vision ED Capital Projects
Adjustment to eliminate FY 25 capital projects

TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES

TOTAL CHANGES

150
(1,550)
(1,400)
\$ (1,294)

ELECTED OFFICIALS - MAYOR'S OFFICE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Mayor's Office</u>						
Mayor	1	1	1	1.0	1.0	1.0
Unclassified Appointments	13	13	13	13.0	13.0	13.0
Total Mayor's Office	14	14	14	14.0	14.0	14.0
 DEPARTMENT TOTAL	 14	 14	 14	 14.0	 14.0	 14.0

ELECTED OFFICIALS - CITY AUDITOR

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,388	\$ 1,406	\$ 1,509	\$ 103	7.3%	\$ 1,544
Materials and Supplies	7	7	9	2	28.6%	7
Other Services and Charges	104	105	107	2	1.9%	109
Total Budget	\$ 1,499	\$ 1,518	\$ 1,625	\$ 107	7.0%	\$ 1,660

RESOURCES FOR BUDGET

100 General Fund

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 1,625	7.0%	\$ 1,660
\$ 1,625		\$ 1,660

FY 25 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. FY24 mid-year position changes
 - a. Reclassifications
 - b. Staff Auditor I
3. Computer replacements
4. Equipment repairs
5. Training & membership fees

TOTAL CHANGES

AMOUNT
\$ 78
25
(38)
63
2
(4)
6
\$ 107

FY 26 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Computer replacements
3. Training & Membership Fees

TOTAL CHANGES

AMOUNT
\$ 35
(2)
2
\$ 35

ELECTED OFFICIALS - CITY AUDITOR

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Administrative Auditor</u>						
City Auditor	1	1	1	1.0	1.0	1.0
Unclassified Appointments	1	1	1	1.0	1.0	1.0
Administrative & Technical	4	5	5	4.0	5.0	5.0
Exempt/Professional	6	6	6	6.0	6.0	6.0
Total Administrative Auditor	12	13	13	12.0	13.0	13.0
 DEPARTMENT TOTAL	 12	 13	 13	 12.0	 13.0	 13.0

ELECTED OFFICIALS - CITY COUNCIL

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,496	\$ 1,509	\$ 1,638	\$ 129	8.5%	\$ 1,721
Materials and Supplies	23	15	29	14	93.3%	26
Other Services and Charges	127	128	153	25	19.5%	151
Total Budget	\$ 1,646	\$ 1,652	\$ 1,820	\$ 168	10.2%	\$ 1,898

RESOURCES FOR BUDGET

100 General Fund

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 1,820	10.2%	\$ 1,898
\$ 1,820		\$ 1,898

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 69
2. FY25 position changes	60
a. Senior Research and Policy Analyst (half year)	60
3. Computer replacements	14
4. Consulting services for retreat	2
5. Inauguration special meeting food (one-time)	2
6. Travel	5
7. Constituent Management Software	13
8. Software subscriptions	3
TOTAL CHANGES	\$ 168

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 18
2. Senior Research and Policy Analyst (full year impact)	\$ 65
3. Computer replacements	(3)
4. Inauguration special meeting food (one-time in FY25)	(2)
TOTAL CHANGES	\$ 78

ELECTED OFFICIALS - CITY COUNCIL

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Administrative City Council</u>						
City Councilor	9	9	9	9.0	9.0	9.0
Council Staff	14	15	15	13.5	14.5	14.5
Total Administrative City Council	23	24	24	22.5	23.5	23.5
DEPARTMENT TOTAL	23	24	24	22.5	23.5	23.5

LEGAL

Department Budget Summary

FY 24-25

Mission Statement

To provide the City with high quality, innovative, and professional legal services in a timely and cost-effective manner.

Overview of Services

The City Attorney and the Legal department provide all the City's municipal legal services. The department prepares and reviews ordinances, resolutions, executive orders, and contracts, and handles litigation, claims and controversies involving the City. Attorneys give advice and legal opinions to the City's elected officials, officers, employees, and to City boards, trusts, authorities, and agencies.

Budget Strategy Overview

The FY25 budget reflects an increase in replacing the existing legal case management software with new software to improve efficiency in overseeing and tracking the City's case documents.

LEGAL

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 4,637	\$ 4,720	\$ 4,893	\$ 173	3.7%	\$ 4,908
Materials and Supplies	96	99	129	30	30.3%	142
Other Services and Charges	366	375	529	154	41.1%	429
Operating Capital	5	5	5	0	0.0%	5
Total Budget	\$ 5,104	\$ 5,199	\$ 5,556	\$ 357	6.9%	\$ 5,484

RESOURCES FOR BUDGET

100 General Fund
125 PA Law Enforcement Training
477 Short Term Capital

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 5,548	6.9%	\$ 5,476
3	0.0%	3
5	0.0%	5
\$ 5,556		\$ 5,484

FY 25 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Law library and books
3. Computer equipment
4. Office supplies, equipment and subscriptions
5. Legal case management software - implementation and annual license
6. Capital additions/replacements:
 - a. Annual server and storage requirements
 - b. Adjustment to eliminate FY 25 Plan capital

TOTAL CHANGES

AMOUNT
\$ 173
15
13
16
140
5
(5)
\$ 357

FY 26 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Office and computer supplies
3. Law library and books
4. Computer replacements
5. Software subscriptions and licenses
6. Legal case management software implementation (one-time in FY25)

TOTAL OPERATING CHANGES

AMOUNT
\$ 15
4
3
6
2
(102)
\$ (72)

LEGAL

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Legal Advice & Support</u>						
Administrative & Technical	10	10	10	10.0	10.0	10.0
City Attorney	24	24	24	24.0	24.0	24.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Total Legal Advice & Support	36	36	36	36.0	36.0	36.0
DEPARTMENT TOTAL	36	36	36	36.0	36.0	36.0

HUMAN RESOURCES

Department Budget Summary

FY 24-25

Mission Statement

To manage, promote, and maintain professional employer/employee relationships within a safe and healthy work environment.

Overview of Services

The Human Resources Department exists to assist the City's workforce with serving the citizens of Tulsa by maintaining a safe and healthy work environment and provides consultation with City management to accomplish objectives relating to employee relations and maintaining healthy employer/employee relationships.

The Human Resources Department's major areas of responsibility include:

- Employment
- Compensation and Classification
- Occupational Health
- Risk Management
- Employee Development
- Insurance and Retirement Services

Budget Strategy Overview

The Human Resources Department budget will increase in health and insurance costs. The FY25 budget includes additional funding for increased costs for health benefits management contracts.

HUMAN RESOURCES

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 4,827	\$ 4,924	\$ 5,156	\$ 232	4.7%	\$ 5,183
Materials and Supplies	161	131	172	41	31.3%	144
Other Services and Charges	29,044	30,190	30,937	747	2.5%	32,565
Operating Capital	50	35	0	(35)	-100.0%	0
Total Budget	\$ 34,082	\$ 35,280	\$ 36,265	\$ 985	2.8%	\$ 37,892

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 5,360	5.4%	\$ 5,350
477 Short Term Capital	0	-100.0%	0
501 Workers Compensation	6,029	-0.1%	6,481
502 Employee Insurance Service	24,323	3.0%	25,504
600 MEP Administration	471	7.8%	475
740 TMUA Water Operating	41	7.9%	41
750 TMUA Sewer Operating	41	7.9%	41
	\$ 36,265		\$ 37,892

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 117
2. FY24 mid-year position changes	
a. Reclassifications	34
b. Position add	81
i. Human Resources Analyst II - Compensation	81
3. Computer replacements	34
4. Computer maintenance and software	15
5. Benefit contracts, fees and services	122
6. Health fair	50
7. Training and membership fees	19
8. Life insurance payments	200
9. Health and dental payments	334
10. Various other services adjustments	14
11. Capital additions/replacements:	
Adjustment to eliminate FY 25 Plan capital	(35)
TOTAL CHANGES	\$ 985

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 27
2. Computer replacements	(27)
3. Medical services for worker's compensation	450
4. Health and dental payments	1,179
5. Various materials and other services adjustments	(2)
TOTAL CHANGES	\$ 1,627

HUMAN RESOURCES

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Director</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Director	2	2	2	2.0	2.0	2.0
<u>Risk Management Safety</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Total Risk Management Safety	6	6	6	6.0	6.0	6.0
<u>Employee & Labor Relations</u>						
Administrative & Technical	11	11	11	11.0	11.0	11.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Employee & Labor Relations	12	12	12	12.0	12.0	12.0
<u>Compensation & Policy</u>						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Compensation & Policy	6	6	6	6.0	6.0	6.0
<u>Insurance and Retirement</u>						
Administrative & Technical	6	6	6	6.0	6.0	6.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Total Insurance & Retirement	9	9	9	9.0	9.0	9.0
<u>City Medical</u>						
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	4	4	4	4.0	4.0	4.0
Science & Technical	1	1	1	1.0	1.0	1.0
Total City Medical	7	7	7	7.0	7.0	7.0
<u>Worker's Compensation</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Science & Technical	1	1	1	1.0	1.0	1.0
Total Worker's Compensation	6	6	6	6.0	6.0	6.0
DEPARTMENT TOTAL	48	48	48	48.0	48.0	48.0

GENERAL GOVERNMENT

Department Budget Summary

FY 24-25

Mission Statement

Overview of Services

General Government is not a department in the traditional sense; and therefore, does not have a mission statement or AIM Actions.

The General Government program, administered by the Finance Department, is responsible for general-purpose expenditure requirements that are not chargeable to a specific department. Expenses include City memberships, advertising, property and casualty insurance premium, property revaluation payments to Tulsa County, election expenses, and outside legal counsel. Typically, no personnel costs are charged to this program.

Budget Strategy Overview

The FY25 budget reflects an increase of \$904,000 over the financial plan due to property insurance for city owned assets as well as \$370,000 due to outside legal services. There is market volatility in our geographic location, which is sensitive and reacts in accordance with what happened in prior natural disasters and severe weather, higher building costs due to material price inflation and labor shortages are reasons for the increase. Additionally, the FY25 budget includes an increase in arbitrage liability associated with the City's general obligation bonds.

GENERAL GOVERNMENT

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 3,747	\$ 4,173	\$ 5,077	\$ 904	21.7%	\$ 4,733
Total Budget	\$ 3,747	\$ 4,173	\$ 5,077	\$ 904	21.7%	\$ 4,733

RESOURCES FOR BUDGET

100 General Fund

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 5,077	21.7%	\$ 4,733
\$ 5,077		\$ 4,733

FY 25 CHANGES FOR OPERATION

1. Liability and property insurance increase for public safety center
2. Litigation and support services
3. Arbitrage liability
4. Tulsa Stadium Improvement District assessment
5. Various other service adjustments

TOTAL CHANGES

AMOUNT
\$ 266
370
225
35
8
\$ 904

FY 26 CHANGES FOR OPERATION

1. Liability and property insurance
2. Litigation and support services
3. Election expenses
4. Arbitrage liability

TOTAL CHANGES

AMOUNT
\$ 157
14
(100)
(415)
\$ (344)

INDIAN NATIONS COUNCIL OF GOVERNMENTS

Department Budget Summary

FY 24-25

Mission Statement

To provide local and regional planning, coordination, information, administration, implementation, and management services to member governments and their constituent organizations resulting in regional cooperation and the enhancement of public and private decision-making capabilities and the solution of local and regional challenges.

Overview of Services

A cooperative and coordinated approach to local government problem-solving is the basis for the Indian Nations Council of Governments (INCOG) operations. INCOG provides support to the Metropolitan Environmental Trust (The M.e.t). INCOG provides a wide array of regional programs in transportation and environmental planning, community and economic development, aging services, public safety, GIS/mapping and data services and regional legislative and public policy advocacy.

INCOG is the Metropolitan Planning Organization for regional transportation planning and is designated as an Economic Development District by the federal Economic Development Administration for the Tulsa area, creating access to federal funding for City projects. INCOG's Ozone Alert! Program strives to improve air quality through voluntary measures and maintaining attainment status. INCOG's Area Agency on Aging provides nutrition and other community-based services to older adults.

INCOG's transportation planning program assures the City of Tulsa is eligible for federal surface transportation funding. INCOG provides data analysis and traffic modeling and identifies federal funding opportunities for the City of Tulsa to secure additional resources to support priority projects. INCOG serves in a leadership role engaging appropriate city departments to pursue community initiatives related to Bus Rapid Transit, Bike Share, enhanced bike/pedestrian infrastructure, and highway lighting.

Budget Strategy Overview

Resources allocated to INCOG will reflect a reduction due to the City of Tulsa reorganizing to include Tulsa Planning within the City of Tulsa and incorporate it into the Department of City Experience. The Tulsa Planning Office is engaged in neighborhood planning efforts, including the Riverwind neighborhood improvement project, previously conducted by INCOG. The FY25 budget will indicate a \$50,000 decrease, reflecting the reimbursement of funds allocated for the Riverwind project now overseen by the City of Tulsa. However, the budget is planned to be restored in the FY26 financial plan. The City provides staff for city cases and INCOG provides staff for county cases.

INDIAN NATIONS COUNCIL OF GOVERNMENT

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 631	\$ 663	\$ 620	\$ (43)	-6.5%	\$ 670
Total Budget	\$ 631	\$ 663	\$ 620	\$ (43)	-6.5%	\$ 670

RESOURCES FOR BUDGET

100 General Fund

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 620	-6.5%	\$ 670
\$ 620		\$ 670

FY 25 CHANGES FOR OPERATION

1. INCOG programs

TOTAL CHANGES

AMOUNT

\$ (43)

\$ (43)

FY 26 CHANGES FOR OPERATION

1. INCOG programs

TOTAL CHANGES

AMOUNT

\$ 50

\$ 50

FINANCE

Department Budget Summary

FY 24-25

Mission Statement

Provide accountable information and decision support services that empower the community, elected officials, and City departments to make informed financial and performance-based decisions.

Overview of Services

The Finance Department provides centralized public financial functions for the City of Tulsa through eight divisions: Administration, Budget and Planning, Treasury, Purchasing, Accounting, Utility Services, City Clerk and the Office of the City Data Officer. Services include:

- Accounting for City revenues, expenditures, assets, and liabilities.
- Preparing and administering the annual operating and capital budgets and strategic planning.
- Processing all requests for purchase of goods and services.
- Maintaining and securing the highest possible prudent return on the City's investment portfolio.
- Assuring timely payment of the City's bills, claims, and debt liabilities.
- Developing and monitoring the City's annual five-year capital plan.
- Maintaining and providing copies of all official and financial documents.
- Developing and implementing financial policies and programs consistent with legal requirements.
- Administering the City's and authorities' debt programs.
- Administration and Oversight of grant funds.
- Administration and Management of official City records assigned to the City Clerk, including Ordinances, Resolutions, Contracts, Deeds, and Easements.
- Maintaining the City's utility services billing system.
- Identify and utilize data to align citywide strategies toward priority goals set by the city while lowering barriers to adopting innovative practices.

Budget Strategy Overview

The Finance Department's budget is increased due to reorganization of project management functions from the Information Technology department, and GIS analytics from the Water and Sewer department. This reorganization was done to support the newly aligned Office of the City Data Officer, which is tasked with utilizing data to align citywide strategies to achieve priority goals set by the city. Strategic planning software was also funded to support these efforts city-wide. And finally, the FY25 budget includes a service expansion of three payment kiosk to be installed throughout the City to better serve our citizens by increasing efficiencies through enhanced customer service; as well as additional funding to serve as a local match for the creation of a Grant Writer position. This position will be joint funded by the City and a supporting partner organization.

FINANCE

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 13,841	\$ 14,048	\$ 15,663	\$ 1,615	11.5%	\$ 15,742
Materials and Supplies	226	218	273	55	25.2%	253
Other Services and Charges	11,656	10,974	11,960	986	9.0%	11,774
Operating Capital	20	0	143	143	N/A	6
Total Budget	\$ 25,743	\$ 25,240	\$ 28,039	\$ 2,799	11.1%	\$ 27,775

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 21,281	12.0%	\$ 21,303
121 EMSA Utility	150	N/A	0
144 Kendall Whittier Improvement District	52	18.2%	52
150 Public Safety Sales Tax	105	0.0%	106
2000 Community Develop Block Grant	3,509	1.0%	3,509
2001 Home Investment Partnership	1,688	12.1%	1,688
2002 Emergency Solutions Grant	310	0.0%	310
2003 Housing Opp Persons w AIDS	801	0.0%	801
477 Short Term Capital	143	N/A	6
	\$ 28,039		\$ 27,775

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 58
2. FY24 mid year position changes	49
a. Reclassifications	49
3. FY25 Position changes	71
a. Reclassifications	41
i. Office Admin II OT18 to Records Analyst AT28 - Office of the City Clerk	4
ii. Clerk Administer EX32 to Clerk Administrator EX36 - Office of the City Clerk	5
iii. Project Manager EX44 to Performance Manager EX48 - Office of the City Data Officer	32
b. Position Add	30
i. Grant Writer (EX40) - Grant Supported Local Match	30
4. Administration	85
a. Open records software fees	61
b. Computer replacements	17
c. Software licenses	11
d. Training and subscriptions	(4)
5. Treasury	238
a. Audit services for sales, use, franchise, and hotel taxes	22
b. Collection agency fees	128
c. Banking and merchant services	74
d. Short term rental license website registration and tax collection	9
e. Lien filing fees	5

FY 25 CHANGES FOR OPERATION (Continued)

		AMOUNT
6. Purchasing		5
a. Surplus yard gate motor replacement (one-time)	5	
7. Budget and Planning		216
a. HUD Grants		
i. Personal Services	1	
ii. Operating	215	
8. Accounting		24
a. Employment advertising	24	
9. Utility Services		109
a. Utility billing mail processing, postage, envelopes and supplies	42	
b. Credit card processing fees	115	
c. Printing services	(58)	
d. Consulting services for financial system interfaces	(145)	
e. Mobile payment service expansion (3 kiosk at various locations)	155	
10. Office of the City Data Officer		1,803
a. Reorganization of project management from Information Technology and GIS Analytics from Water & Sewer	1,436	
i. Transition of positions from Information Technology Department		
1. Personal service transition (9 positions)	1,167	
ii. Transition of positions from Water & Sewer Department		
1. Personal service transition (2 positions)	269	
b. Strategic planning software (OKR)	100	
c. Training	17	
d. Reappropriate - Pre-hospital community healthare study (one-time)	150	
e. Reappropriate - Open Records Request Management Software (one-time)	100	
11. Various materials, supplies and other services adjustments		(2)
12. Capital additions/replacements:		
a. Heavy shelving for inventory - 2 warehouse locations		23
b. Forklift - warehouse		118
c. Ruggedized laptop - utilities field staff		2
TOTAL CHANGES		\$ 2,799

FY 26 CHANGES FOR OPERATION

		AMOUNT
1. Benefit and compensation adjustments		\$ 79
2. Administration		(16)
a. Computer replacement	(16)	
3. Treasury		30
a. Collection agency fees	30	
4. Purchasing		(5)
a. Surplus yard gate motor replacement (one-time in FY25)	(5)	
5. Accounting		44
a. Time and attendance software annual maintenance	16	
b. Arbitrage services	7	
c. Financial audit services	21	
6. Utility Services		25
a. Utility billing processing	20	
b. Collection agency fees	5	
7. Office of the City Data Officer		
a. Reappropriate - Pre-hospital community healthare study (one-time in FY25)	(150)	(250)
b. Reappropriate - Open records request management software (one-time in FY25)	(100)	
8. Various materials, supplies and other services adjustments		(34)
9. Capital additions/replacements:		
a. Net change to FY 25 capital		(137)
TOTAL CHANGES		\$ (264)

FINANCE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Director</u>						
Exempt/Professional	2	3	3	2.0	3	3.0
Total Director	2	3	3	2.0	3.0	3.0
<u>Treasury</u>						
Administrative & Technical	10	10	10	10.0	10.0	10.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Treasury	19	19	19	19.0	19.0	19.0
<u>Purchasing</u>						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Exempt/Professional	6	6	6	6.0	6.0	6.0
Labor & Trades	12	12	12	12.0	12.0	12.0
Office & Technical	4	4	4	4.0	4.0	4.0
Total Purchasing	27	27	27	27.0	27.0	27.0
<u>Budget</u>						
Administrative & Technical	13	13	13	13.0	13.0	13.0
Exempt/Professional	14	14	14	14.0	14.0	14.0
Office & Technical	0	0	0	0.0	0.0	0.0
Total Budget	27	27	27	27.0	27.0	27.0
<u>Accounting</u>						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Exempt/Professional	19	19	19	19.0	19.0	19.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Accounting	30	30	30	30.0	30.0	30.0
<u>Utilities</u>						
Administrative & Technical	8	8	8	8.0	8.0	8.0
Exempt/Professional	14	14	14	14.0	14	14.0
Office & Technical	28	28	28	28.0	28.0	28.0
Total Utilities	50	50	50	50.0	50.0	50.0
<u>City Clerk</u>						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	2	2	2	2.0	2.0	2.0
Total City Clerk	3	3	3	3.0	3.0	3.0
<u>OCDO</u>						
Exempt/Professional	15	15	15	15.0	15.0	15.0
Total OPSI	15	15	15	15.0	15.0	15.0
DEPARTMENT TOTAL	173	174	174	173.0	174.0	174.0

INFORMATION TECHNOLOGY

Department Budget Summary

FY 24-25

Mission Statement

To provide cost effective and highly efficient technology services for our clients.

Overview of Services

Information Technology Client Services

Information Technology Client Services is responsible for all direct client services. The division consists of the following sections:

- Project Services – Provides IT project management, resource planning, strategic deployment planning, system and application deployment services including testing, deployment, and documentation of applications and systems.
- Development Services - Provides development services including application development, web development, and application integration services.
- Support Services – Provides support services including solution center, application support, computer deployment, and minor application configuration.

Information Technology Operations

Maintains, supports, and secures the City-wide network, network-delivered applications including email and internet, servers, data center, system backup and recovery, business continuity/disaster recovery planning, desktop and laptop computer management, audio/visual technology, voice systems, radios and regional radio system, vehicular electronic equipment, and emergency warning systems. The division consists of the following sections:

- Platform Services – Provides maintenance and support of all City servers, virtual environments, databases, database infrastructure, storage, and datacenters.
- Network Services – Provides maintenance and support of all City network and voice communication services.
- Security and Special Operations Services – Provides security services including authentication, authorization, perimeter control, intrusion prevention, email validation, remote access, security system management, monitoring, and incident response.
- Radio Services – Provides installation, maintenance and support of all City emergency warning systems, vehicular electronic equipment, and radio communications services.

Administration Services

- Administration Services coordinates audit compliance, technology budgeting and procurement, technology asset management, contract review and management, governance, policies and procedures administration, forecasting, and City-wide office services including print services, mail, supplies and records management.

Architecture Services

- Architecture Services provides future-focused application, data, system, and security architecture services. Coordinates vendor pilots, research and development projects, and provides direction to all City departments ensuring a consistent architecture across applications and systems.

Budget Strategy Overview

In FY24, The Geographic Information Systems (GIS) group transitioned to the Water & Sewer Department, while the Project Management group moved to the Finance Department. The FY25 budget reflects the impact of these transitions: a total reduction of \$822 thousand in costs associated with the move of five GIS positions and vendor contracts to the Water & Sewer Department, as well as a decrease of \$1.1 million in personal service costs resulting from the transition of nine positions to the Finance Department.

INFORMATION TECHNOLOGY

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 13,926	\$ 14,135	\$ 12,891	\$ (1,244)	-8.8%	\$ 12,928
Materials and Supplies	1,406	1,373	1,936	563	41.0%	1,081
Other Services and Charges	14,176	14,475	13,265	(1,210)	-8.4%	13,796
Operating Capital	5,508	5,508	5,508	0	0.0%	5,508
Total Budget	\$ 35,016	\$ 35,491	\$ 33,600	\$ (1,891)	-5.3%	\$ 33,313

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 22,243	-5.9%	\$ 22,411
477 Short Term Capital	5,148	0.0%	5,148
500 Office Services	5,749	-7.9%	5,294
560 Stormwater Enterprise	36	0.0%	36
730 TARE Refuse Operating	52	0.0%	52
740 TMUA Water Operating	262	0.0%	262
750 TMUA Sewer Operating	110	0.0%	110
	\$ 33,600		\$ 33,313

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 274
2. FY24 mid-year position changes	196
a. System Business Analyst	90
b. IT Project Manager	106
3. Transition of positions to Water & Sewer	(822)
a. Personal Service (5 positions)	(547)
b. Esri ArcGIS enterprise agreement	(275)
4. Transition of positions to Finance	(1,167)
a. Personal Service (9 positions)	(1,167)
5. IT enterprise systems and services changes	104
a. Microsoft SQL server software upgrades	124
b. Munis ERP system service fees	100
c. Park reservation system and network monitoring services	55
d. IT support center services	48
e. Cisco enterprise security agreement	27
f. Cisco managed IT security detection and response services	21
g. Verint and Kana CRM software maintenance and support	17
h. Knowbe4 training and phish testing	(83)
i. Decommissioned systems and services	(205)
6. Computer and electronic supplies	(17)
7. Various materials and supplies	(6)
8. Computer replacements - Information Technology	28
9. Computer replacements - Citywide	559
10. Software subscriptions - Information Technology	(3)
11. Software subscriptions - Citywide	151
12. Office services - Citywide (over-estimated in FY25 Plan)	(650)

FY 25 CHANGES FOR OPERATION (Continued)

	<u>AMOUNT</u>
13. Telephone services - Citywide	(549)
14. Equipment management services	10
15. Capital additions and replacements:	
a. Public safety radio replacement	1,263
b. Network infrastructure hardware replacement - Citywide	807
c. Public safety rugged laptop replacement	700
d. On-premise data center server & storage replacement plan - Citywide	2,098
e. SCADA and utility billing systems server and storage replacement plan	360
f. Phone replacement - Citywide	204
g. Utility vehicle replacements (2)	77
h. Adjustment to eliminate FY 25 Plan capital	(5,508)
TOTAL OPERATING CHANGES	<u><u>\$ (1,891)</u></u>

FY 26 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 37
2. Computer replacements - Citywide	(811)
3. Software subscriptions - Citywide	353
4. Telephone services - Citywide	4
5. Computer replacements - Information Technology	(45)
6. Various other services adjustments	175
a. IT client system maintenance - outside equipment repair	35
b. IT client system maintenance - other services	37
c. IT client system maintenance - software licensing and maintenance	103
TOTAL OPERATING CHANGES	<u><u>\$ (287)</u></u>

INFORMATION TECHNOLOGY

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Chief Information Officer</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Information Systems	1	1	1	1.0	1.0	1.0
Total Chief Information Officer	2	2	2	2.0	2.0	2.0
<u>Management</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Information Systems	1	1	1	1.0	1.0	1.0
Information & Technical	3	3	3	3.0	3.0	3.0
Office & Technical	2	2	2	2.0	2.0	2.0
Total Management	7	7	7	7.0	7.0	7.0
<u>Operations</u>						
Information Systems	26	26	26	26.0	26.0	26.0
Information & Technical	19	19	19	19.0	19.0	19.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Operations	46	46	46	46.0	46.0	46.0
<u>Client Services</u>						
Information Systems	24	24	24	24.0	24.0	24.0
Information & Technical	31	31	31	31.0	31.0	31.0
Total Client Services	55	55	55	55.0	55.0	55.0
<u>Cloud Operations</u>						
Information Systems	5	5	5	5.0	5.0	5.0
Information & Technical	2	2	2	2.0	2.0	2.0
Total Client Services	7	7	7	7.0	7.0	7.0
DEPARTMENT TOTAL	117	117	117	117.0	117.0	117.0

CUSTOMER CARE

Department Budget Summary

FY 24-25

Mission Statement

Serve as the central point of contact for the City of Tulsa, facilitating responsive, accessible, and accountable City government.

Overview of Services

The purpose of the Tulsa 311 Customer Care Center is to enhance the City's ability to provide consistent, timely, and quality responses to citizens' requests for information and assistance with services and programs.

The Tulsa 311 Customer Care Center provides friendly, helpful, and knowledgeable staff to listen and help answer or address citizen requests and concerns in both English and Spanish. Citizens can contact the Tulsa 311 Customer Care Center via phone call, online live chat, or email.

Requests are resolved in the Customer Care Center are automatically routed to the appropriate departments for review and resolution. Citizens will receive automated email responses to let them know when cases are opened and closed on their behalf. Examples of call types include water requests, refuse concerns, nuisance, zoning, potholes, animal welfare, citizen comments, and general inquiries.

Budget Strategy Overview

Resources provided for the Customer Care Department will be utilized to meet the objectives of the Mayor and City Council. The FY25 budget will continue to include funding for translation services.

CUSTOMER CARE

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 3,740	\$ 3,800	\$ 3,952	\$ 152	4.0%	\$ 3,976
Materials and Supplies	111	92	74	(18)	-19.6%	45
Other Services and Charges	253	251	247	(4)	-1.6%	247
Total Budget	\$ 4,104	\$ 4,143	\$ 4,273	\$ 130	3.1%	\$ 4,268

RESOURCES FOR BUDGET

100 General Fund

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
	\$ 4,273	3.1%	\$ 4,268
	\$ 4,273		\$ 4,268

FY 25 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. FY24 mid-year position changes
 - a. Reclassifications
3. Computer replacements
4. Software subscriptions
5. Various other services adjustments

TOTAL CHANGES

AMOUNT
\$ 138
14
(18)
(2)
(2)
\$ 130

FY 26 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Computer replacements

TOTAL CHANGES

AMOUNT
\$ 24
(29)
\$ (5)

CUSTOMER CARE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
Customer Care						
Administrative & Technical	6	6	6	6.0	6.0	6
Exempt/Professional	10	10	10	10.0	10.0	10
Office & Technical	44	44	44	43.0	43.0	43.0
Total Customer Care	60	60	60	59.0	59.0	59.0
DEPARTMENT TOTAL	60	60	60	59.0	59.0	59.0

COMMUNICATIONS

Department Budget Summary

FY 24-25

Mission Statement

To facilitate open and accountable access to city government for the citizens of Tulsa and assist in communicating the prioritized initiatives set by the administration and all other City departments.

Overview of Services

The Department of Communications was created in October 2006. The primary functions of Communications include:

- Graphic Design Services – ensure consistency and quality in delivery of key messages and information to citizens of Tulsa through professional branding and visual communication services.
 - Editorial Services – advise and assist City of Tulsa departments in presenting a professional image through the distribution of timely information through internal and external outlets, from a centralized point, to ensure consistency in quality and delivery of information to citizens of Tulsa.
 - Media Relations Services – ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.
 - Social Media & Online – promote City of Tulsa locally to increase awareness and knowledge of local government services and programs provided for taxpayer/customer benefit.
-

Budget Strategy Overview

The Communications Department's budget will increase due to expanded communication necessary for employees and the community regarding continued focus on resources, housing, health, safety, and activities. To address the growing communication needs, one Administrative Assistant II position was transferred from the Public Works in FY24. The FY25 budget will continue to fund this position in communications.

COMMUNICATIONS

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 935	\$ 948	\$ 1,089	\$ 141	14.9%	\$ 1,086
Materials and Supplies	22	11	19	8	72.7%	13
Other Services and Charges	86	83	106	23	27.7%	100
Operating Capital	7	0	6	6	N/A	4
Total Budget	\$ 1,050	\$ 1,042	\$ 1,220	\$ 178	17.1%	\$ 1,203

RESOURCES FOR BUDGET

100 General Fund

477 Short Term Capital

FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
\$ 1,214	16.5%	\$ 1,199
6	N/A	4
\$ 1,220		\$ 1,203

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 48
2. FY24 mid-year position changes	
a. Position add	69
i. Writer/Editor II	93
ii. Administrative Assistant II - transfer from Public Works	88
iii. Abolish Deputy Director of Communications	(112)
3. FY25 Position changes	
a. Reclassifications	24
i. Web Content and Social Media Officer - AT40 to EX44	12
ii. Senior Graphic Designer & Brand Manager - AT40 to EX44	12
4. Event audiovisual and meeting equipment	5
5. Computer replacements	4
6. Employee development training and memberships	3
7. Advertising for City programs and services	7
8. Various materials and other services	12
9. Capital additions/replacements:	
a. MacPro laptop for graphic design and emergency response	4
b. Language interpretation and translation equipment	2
TOTAL CHANGES	\$ 178

FY 26 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 4
2. Reclassification of AT to EX (one time in FY25)	(7)
3. Various materials and other services	(12)
a. Net change to FY 25 capital	(2)
TOTAL CHANGES	\$ (17)

COMMUNICATIONS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Communications</u>						
Administrative & Technical	9	7	7	9.0	7.0	7.0
Exempt/Professional	2	4	4	2.0	4.0	4.0
Total Communications	11	11	11	11.0	11.0	11.0
DEPARTMENT TOTAL	11	11	11	11.0	11.0	11.0

ASSET MANAGEMENT

Department Budget Summary

FY 24-25

Mission Statement

To provide a safe and secure environment for citizens, employees, and customers while ensuring accountability for the City's assets using environmentally efficient and reliable services to ensure proper utilization of properties, facilities, and the fleet as well as provide the best possible parking value to the citizens of Tulsa.

Overview of Services

Asset Management, created by Executive Order 2014-01, March 2014, organizes various general governmental functions related to major assets of the City. Leadership is provided for the security of the City's property/facilities, for acquisitions, management, analysis of return on investment and disposition. The department's responsibilities include:

- City of Tulsa Fleet Management and Maintenance
- Parking Meter Repair and Installation
- Parking Enforcement
- Parking Garage Management
- Security
- Real Estate Management
- Facilities Maintenance and Building Operations

Budget Strategy Overview

The Asset Management Department's budget provides resources to maintain City facilities and fleet. The FY25 budget reflects increases in personal services due to the completion of transitioning security services to City staff. Fuel cost increases due to economic conditions have also been incorporated into the budget. Additionally, inflationary impacts to materials and supplies costs have created a need for increased appropriations in FY25 and FY26.

ASSET MANAGEMENT

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 13,037	\$ 13,195	\$ 14,383	\$ 1,188	9.0%	\$ 14,336
Materials and Supplies	14,305	13,577	14,499	922	6.8%	14,409
Other Services and Charges	13,599	13,321	16,392	3,071	23.1%	16,984
Operating Capital	1,075	406	2,735	2,329	>500.0%	740
Total Operating Budget	42,016	40,499	48,009	7,510	18.5%	46,469
Capital Budget	0	900	900	0	0.0%	0
Total Budget	\$ 42,016	\$ 41,399	\$ 48,909	\$ 7,510	18.1%	\$ 46,469

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
100 General Fund	\$ 11,326	18.5%	\$ 12,343
120 E 911 Operating	303	3.8%	303
409 2022 Sales Tax	900	0.0%	0
477 Short Term Capital	430	40.5%	494
503 Equipment Management Service	24,163	8.9%	23,768
550 TPFA OTC Building Operations	8,444	18.8%	8,468
560 Stormwater Enterprise	63	0.0%	63
580 Airforce Plant 3 Operations	2,114	>500.0%	177
730 TARE Refuse Operating	1,044	9.1%	853
740 TMUA Water Operating	114	N/A	0
750 TMUA Sewer Operating	8	N/A	0
	\$ 48,909		\$ 46,469

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 778
2. FY24 mid-year position changes	
a. Position add	122
i. Deputy Director of Asset Management	122
3. Overtime	38
4. Internal software subscriptions and licenses	6
5. Computer replacements	93
6. Equipment management services	61
7. Equipment Management	1,671
a. Increase per gallon fuel cost from \$3.07 to \$3.25	414
b. Motor vehicle parts and supplies	220
c. Tires and batteries	125
d. Various materials and supplies adjustments	59
e. Rate increases for outside motor vehicle repair	800
f. Samsara integration to M5 software	34
g. Various other services adjustments	19

FY 25 CHANGES FOR OPERATION (Continued)

		<u>AMOUNT</u>
8. Facilities Maintenance		1,337
a. Heating and air conditioning supplies	20	
b. Hardware, paint, and lumber	5	
c. Maintenance supplies	7	
d. Various materials and supplies adjustments	10	
e. Security services contract (in-house transition)	(60)	
f. Parking fee services	116	
g. Janitorial services contract cost increases	43	
h. Contractual building repair	68	
i. Electrical and plumbing repair services inflationary increases	23	
j. Elevator maintenance	43	
k. Alarm maintenance	50	
l. Contract services inflationary increases	58	
m. Thermal energy rate increases	947	
n. Various other services adjustments	5	
9. Security		113
a. Various materials and other services	7	
b. Security services contract increase	106	
10. Metered Parking		162
a. Parts and equipment inflationary increase	7	
b. Various materials and other services adjustments	5	
c. Reappropriate - Parking study (one-time)	150	
11. Public Safety Center Transition		800
a. Personal services	250	
b. Operational support	550	
12. Capital additions/replacements:		
a. Air Force Plant 3 improvements		2,084
b. Short-term capital fund		389
c. Reappropriate - Security office electrical panel upgrade (one-time)		40
d. One Technology Center fund		100
e. Reappropriate - FY24 capital items (one-time)		122
f. Adjustment to eliminate FY 25 Plan capital		(406)
2022 Sales Tax Capital Projects		900
Adjustment to eliminate FY 25 Plan capital projects		(900)
TOTAL CHANGES		<u><u>\$ 7,510</u></u>

FY 26 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ (47)
2. Computer replacements	(74)
3. Outside motor vehicle repair	(300)
4. Various materials and other services adjustments	(174)
5. Public Safety Center Transition	
a. Operational support	1,200
6. Capital additions/replacements:	
7. Reappropriation - Parking study (one-time in FY25)	(150)
a. Net change to FY 25 capital	(1,995)
TOTAL OPERATING CHANGES	<u><u>(1,540)</u></u>

CAPITAL IMPROVEMENT PROJECTS

Adjustment to eliminate FY 25 capital projects	(900)
TOTAL CAPITAL IMPROVEMENT PROJECTS CHANGES	<u><u>(900)</u></u>
TOTAL CHANGES	<u><u>\$ (2,440)</u></u>

ASSET MANAGEMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY 24	FY 25	FY 26	FY 24	FY 25	FY 26
<u>Administration and Support</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	9	9	9	9.0	9.0	9.0
Office & Technical	2	2	2	2.0	2.0	2.0
Total Admin. and Support	17	17	17	17.0	17.0	17.0
<u>Equipment Management</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	7	7	7	7	7	7
Labor & Trades	55	55	55	54.0	54.0	54.0
Office & Technical	4	4	4	4.0	4.0	4.0
Total Equipment Management	68	68	68	67.0	67.0	67.0
<u>Security</u>						
Administrative & Technical	39	39	39	39.0	39.0	39.0
Exempt/Professional	7	7	7	7.0	7.0	7.0
Labor & Trades	2	2	2	2.0	2.0	2.0
Office & Technical	8	8	8	8.0	8.0	8.0
Total Security	56	56	56	56.0	56.0	56.0
<u>Real Estate</u>						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Parking Garage Ops	1	1	1	1.0	1.0	1.0
<u>Building Operations</u>						
Exempt/Professional	5	5	5	5.0	5.0	5.0
Labor & Trades	22	22	22	22.0	22.0	22.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Building Operations	30	30	30	30.0	30.0	30.0
DEPARTMENT TOTAL	172	172	172	171.0	171.0	171.0

TRANSFERS

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Operating Transfers	\$ 23,374	\$ 8,665	\$ 12,549	\$ 3,884	44.8%	\$ 11,848
Operating Capital Transfers	14,401	14,401	14,401	0	0.0%	5,762
Debt Service Transfers	2,657	2,366	2,574	208	8.8%	2,548
Total Operating Budget	40,432	25,432	29,524	4,092	16.1%	20,158
Capital Transfers	80,792	72,394	72,961	567	0.8%	62,061
Total Budget	\$ 121,224	\$ 97,826	\$ 102,485	4,659	4.8%	\$ 82,219

TRANSFER OUT FOR BUDGET

OPERATING TRANSFERS

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
General Fund (Operating Transfer)	\$ 9,892	53.6%	\$ 9,618
EMSA Enterprise Fund (Operating Transfer)	650	0.0%	650
Convention & Tourism Facility Fund (Operating Transfer)	1,927	28.5%	1,500
Tulsa Stadium Improvement District Fund (Operating Transfer)	80	9.6%	80

OPERATING CAPITAL TRANSFERS

2016 Vision ED Capital Fund	3,000	0.0%	0
2022 Sales Tax Fund	11,278	0.0%	5,639
Short-Term Capital Fund	123	0.0%	123

DEBT SERVICE TRANSFERS

Tulsa Stadium Improvement District Fund (Debt Service Transfer)	2,394	9.5%	2,394
TMUA-Sewer Operating Fund (Debt Service Transfer)	180	0.0%	154

CAPITAL TRANSFERS

One Technology Center (OTC) Fund (Capital Transfer)	276	0.0%	276
Public Ways Operating Fund (Capital Transfer)	0	-100.0%	3,021
Stormwater Operating Fund (Capital Transfer)	6,670	25.6%	8,885
TMUA-Water Operating Fund (Capital Transfer)	23,520	-6.9%	19,881
TMUA-Sewer Operating Fund (Capital Transfer)	42,495	9.1%	29,998
\$ 102,485			\$ 82,219

DEBT SERVICE

OVERVIEW

The City's debt management program states, "General obligation (GO) and revenue bonds shall be issued for capital improvements and major capital maintenance. No operating expenses shall be funded using long-term borrowing." All long-term borrowing shall be planned and incorporated into the five-year Capital Improvements Program. To date the City has only issued GO bonds. All revenue bonds have been issued by authorities for whom the City is the beneficiary. Cities in Oklahoma could not issue revenue bonds until the 1990s. Authorities are still used for revenue bond debt financing because revenue streams are pledged under master indentures that run the life of previously issued long term bonds. Any revenue bonds issued by the City would have to be subordinate to the existing debt and carry higher interest costs.

GENERAL OBLIGATION BOND

The City's GO indebtedness is rated AA and Aa1 by Standard & Poor's and Moody's, respectively. GO indebtedness is paid from the Sinking Fund. The primary revenue sources for the Sinking Fund are property taxes, and in the case of GO bonds for sanitary sewer improvements, sanitary sewer system user fees.

The Constitution of the State of Oklahoma prohibits the City from becoming indebted in an amount exceeding the revenue to be received for any fiscal year, without the approval of the voters. GOs are required to be fully paid within 25 years from the date of issue and are backed by the full faith and credit of the City. They have been approved by the voters and issued by the City for various municipal improvements.

Article 10 of the Oklahoma Constitution contains provisions under which municipalities can issue GO bonds. Section 27, which the city uses to structure GO bond issues, does not have any limits on the amount of bonds that can be issued given approval by the local voters.

Policies are in place to prohibit outstanding indebtedness of the City in total to exceed such levels as to cause the City's credit rating to be lower than an AA rating for general obligation debt. In no event shall the Net General Obligation Debt of the City exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City as established by the County Assessor.

With the issuance of new debt or refinancing existing debt, to the extent possible, bond sales are structured to achieve level debt service payments. This structuring helps to moderate the year over year change in property tax rates that support the repayment of the general obligation debt.

The FY25 appropriation for general obligation debt payment in the amount of \$74,255,477 provides for principal retirement of \$57,880,000 and interest expense of \$16,375,477. A schedule of annual principal and interest payments for general obligation serial bonds and a summary of general obligation bonds outstanding as of June 30, 2024 follows.

REVENUE BONDS AND OTHER LONG-TERM OBLIGATIONS

Revenue bonds and other outstanding long-term obligations consist of debt issued by several authorities and trusts of the City. The debt of these authorities and trusts does not constitute debt of the City and is payable solely from resources of the authorities and trusts.

Under an agreement between the City of Tulsa and the Tulsa Metropolitan Utility Authority (TMUA), the City prepares and adopts a budget for the Authority, which includes debt service on revenue bonds and other long-term obligations supported by revenues of the Water Operating Fund and the Sanitary Sewer Operating Fund.

A summary of revenue bonds and other long-term obligations of the authorities and trusts of the City outstanding as of June 30, 2024 follows. It should be noted that other than TMUA and the Tulsa Authority for the Recovery of Energy (TARE), the budgets for authorities and trusts are not approved by the City Council nor are their budgets prepared under the provisions of the Oklahoma Municipal Budget Act. Their debt is included in this document for informational purposes only.

DEBT SERVICE

DEBT LIMITATIONS

While state law doesn't establish a limit on the City's debt through general obligation (GO) bonds, it remains essential to ensure that the City's overall indebtedness is managed to prevent any adverse impact on its credit rating. The City is committed to following its long-term borrowing policy, which provides guidance for debt-related planning and decision-making, with the objective of maintaining a credit rating of at least AA for its GO bonds. Furthermore, the net GO debt should never exceed twenty-five percent (25%) of the net assessed market valuation of the City of Tulsa's taxable property, a valuation determined by the County Assessor.

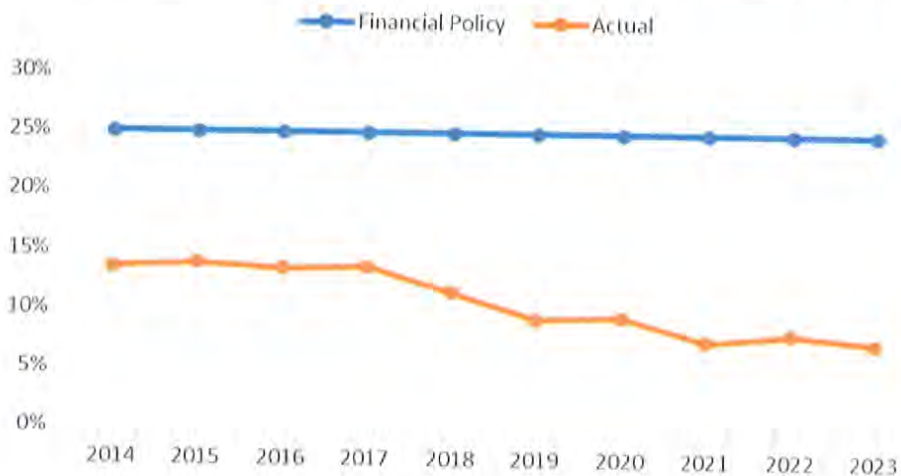
The calculation of the ratio of net GO debt to total net assessed valuation is provided in the following schedule. As of June 30, 2023, this ratio amounted to 7.4%, which is notably lower than the required 25% policy benchmark.

Debt Limitations in Fiscal Year 2023

Computation of the General Obligation Debt Limit (\$in thousand)

Net Assessed Property Value	\$ 4,283,766
Debt limit established by the County Assessor(25% of total valuation)	\$ 1,070,942
Outstanding bonds subject to limit	\$ 377,015
Less amount reserved for repayment of general obligation debt	\$ 59,280
Net general obligation debt applicable to limitaion	\$ 317,735
Net general obligation debt as a percent of assessed valuation	7.4%

GO Net Debt as a Percent of Assessed Valuation



Source: City of Tulsa Annual Comprehensive Financial Reports
City of Tulsa Sinking Fund Requirements Reports

DEBT SERVICE

The following graph presents the City's GO net debt per capita. This statistic represents the rate of debt retirement versus debt issuance as well as growth in population.



Source: City of Tulsa Annual Comprehensive Financial Reports
City of Tulsa Sinking Fund Requirements Reports

BOND RATINGS

A bond rating serves as an assessment of a city's capacity to fulfill its debt obligations. The City seeks a credit rating from prominent rating agencies to secure the most favorable interest rates. The City's bond credit ratings are displayed in the following table.

Type of Bonds Issued	Moody's Rating	Standard and Poor's Rating
General obligation bonds	Aa1	AA
Water revenue bonds (Tulsa Metropolitan Utility Authority)	Aa1	AA+
Sewer revenue bonds (Tulsa Metropolitan Utility Authority)	Aa1	AA+
Lease revenue bonds(Tulsa Public Facilities Authority)*	Aa2	AA-
Capital improvements revenue bonds(Tulsa Public Facilities Authority)*	NR**	AA-

*S&P rates Tulsa Public Facilities Authority Revenue Bonds one notch below the City's GO Bonds due to the inherent risk associated with annual funding agreements.

** Moody's no longer rates authorities revenue bonds that are secured by a pledge of payments from the City instead of a revenue source from authorities directly.

DEBT SERVICE

DEBT COVERAGE FOR UTILITY REVENUE BONDSS

The utility revenue bonds covenants require that the water and wastewater utility system meet an annual rate covenant. Net operating revenues in each fiscal year will equal at least (i) 125% of all annual senior bonds debt service requirement, (ii) 100% of the annual debt service requirement on all bonds and other system obligations.

The table below shows the debt coverage for utility revenue bonds in the fiscal year 2023.

<u>Revenue Bonds</u>	<u>Actual</u>	<u>Requirement</u>
Water Revenue Bonds	4.12	1.25
Sewer Revenue Bonds and other sewer obligation	2.79	1.00
Combined utility system revenue bonds	4.74	1.25

DEBT SERVICE

BUDGET HIGHLIGHTS

FY 2024 - 2025 & FY 2025 - 2026

(amounts expressed in thousands)

	FY 24 ORIGINAL	FY 25 PLAN	FY 25 BUDGET	Dollar Diff. From FY 25 Plan	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
Operating Budget						
Debt Service Payments	\$ 125,832	\$ 128,546	\$ 134,009	\$ 5,463	4.2%	\$ 166,950
Total Budget	\$ 125,832	\$ 128,546	\$ 134,009	\$ 5,463	4.2%	\$ 166,950

RESOURCES FOR BUDGET

	FY 25 BUDGET	Percent Diff. From FY 25 Plan	FY 26 FINANCIAL PLAN
110 Sinking Fund	\$ 78,580	6.3%	\$ 109,638
550 TPFA OTC Building Operations	4,118	0.0%	4,130
560 Stormwater Enterprise	4,385	13.9%	5,150
740 TMUA Water Operating	13,803	7.4%	15,210
750 TMUA Sewer Operating	33,123	-2.1%	32,822
	\$ 134,009		\$ 166,950

FY 25 CHANGES FOR OPERATION

	AMOUNT
1. Change in Sinking Fund	\$ 4,682
2. Change in Stormwater Enterprise Fund	536
3. Change in TMUA-Water Operating Fund	949
4. Change in TMUA-Sewer Operating Fund	(704)
TOTAL OPERATING CHANGES	\$ 5,463

GENERAL OBLIGATION BONDS OUTSTANDING

As of June 30, 2024

Bond Issue	Original	Principal	Final	Interest
General Obligation Bonds	Amount	Outstanding	Maturity	Rate
		30-Jun-24	Date	
Series 2013A Refunding	\$ 32,280,000	\$ 2,105,000	Mar-2025	2.50%
Series 2014A, Refunding	16,305,000	2,475,000	Sep-2025	3.00%
Series 2015A, Refunding	45,420,000	10,085,000	Mar-2027	2.00 - 2.50%
Series 2016	57,000,000	36,000,000	Apr-2036	3.00%
Series 2017	78,000,000	53,370,000	Mar-2037	3.00 - 4.00%
Series 2020	90,000,000	36,000,000	Mar-2026	5.00%
Series 2021	102,950,000	90,150,000	Nov-2030	0.05 - 2.00%
Series 2022	64,680,000	64,680,000	Oct-2030	3.00%
Series 2022A, Refunding	52,020,000	19,870,000	Mar-2031	2.00 - 3.00%
Series 2024A	63,670,000	63,670,000	Jan-2032	0.05 - 4.00%
Series 2024B	46,950,000	46,950,000	Mar-2032	0.05 - 4.00%
Total	\$ 649,275,000	\$ 425,355,000		

PRINCIPAL AND INTEREST PAYMENTS OF GENERAL OBLIGATION INDEBTEDNESS

As of June 30, 2024

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2025	\$ 57,880,000	\$ 11,538,513	\$ 69,418,513
2026	68,720,000	9,853,913	78,573,913
2027	54,830,000	8,230,388	63,060,388
2028	48,455,000	7,323,463	55,778,463
2029	46,455,000	5,939,363	52,394,363
2030	48,605,000	4,528,213	53,133,213
2031	44,955,000	3,140,838	48,095,838
2032	22,925,000	2,011,756	24,936,756
2033	7,105,000	1,155,544	8,260,544
2034	7,105,000	927,000	8,032,000
2035	7,105,000	672,800	7,777,800
2036	7,105,000	418,600	7,523,600
2037	4,110,000	164,400	4,274,400
Total	<u>\$ 425,355,000</u>	<u>\$ 55,904,791</u>	<u>\$ 481,259,791</u>

REVENUE BONDS AND PROMISSORY NOTES OUTSTANDING

(amounts expressed in thousands)

As of June 30, 2024

	Original Amount	Principal Outstanding 30-Jun-24	Final Maturity Date	Interest Rate
Tulsa Public Facilities Authority				
TPFA Lease Revenue bonds - 2017A Refunding	\$ 34,185	\$ 34,185	Dec-2037	3.00 - 4.00%
TPFA Lease Revenue bonds - 2017B Refunding	25,465	13,725	Dec-2028	3.00 - 3.10%
TPFA Capital Improvements - 2008	16,000	2,720	Apr-2027	6.069%
TPFA Capital Improvements Vison bonds - 2017	115,300	71,015	Jun-2032	3.00%
TPFA Capital Improvements Vison bonds - 2018	118,100	83,590	Oct-2031	4.00%
TPFA Capital Improvements Vison bonds - 2019	113,895	27,555	Jun-2025	5.00%
TPFA Capital Improvements - 2020	24,150	18,285	May-2035	3.00%
TPFA Capital Improvements - 2021 Refunding	4,315	2,515	Apr-2028	1.25 - 2.00%
TPFA Capital Improvements - 2023	8,325	8,050	Mar-2043	3.50 - 5.00%
TPFA Capital Improvements - 2024A	6,925	6,925	Apr-2044	4.00-5.00%
Total	466,660	268,565		
Tulsa Metropolitan Utility Water Fund				
Series 2013 Refunding Revenue Bonds	61,280	10,820	Sep-2025	2.50 - 3.00%
Series 2014 Revenue Bonds	17,825	11,560	Oct-2034	3.00 - 3.50%
Series 2015 Refunding Revenue Bonds	9,940	2,495	May-2027	2.00 - 3.00%
Series 2016A Revenue Bonds	16,565	9,005	Apr-2031	3.00 - 3.25%
Series 2017A Refunding Revenue Bonds	27,765	14,465	Feb-2030	3.00-3.125%
Series 2019A Refunding Revenue Bonds	18,705	8,500	Apr-2027	5.00%
Total	152,080	56,845		
Tulsa Metropolitan Utility Authority Sewer Fund - Promissory Notes and Revenue Bonds				
Series 2005B	7,900	1,683	Sep-2027	3.10%
Series 2005C	1,203	90	Sep-2025	0.50%
Series 2006A	3,130	650	Sep-2027	3.10%
Series 2006C	17,825	5,707	Sep-2029	3.10%
Series 2007A	5,131	658	Sep-2026	0.50%
Series 2009A *	11,320	4,223	Sep-2032	3.22%
Series 2010A *	27,757	11,963	Sep-2032	2.89%
Series 2011A *	23,480	11,075	Sep-2033	3.11%
Series 2011C	16,700	8,767	Mar-2034	2.55%
Series 2012A *	4,347	2,207	Sep-2034	2.43%
Series 2012B	11,355	5,795	Sep-2032	3.145 - 3.395%
Series 2013A *	9,850	5,646	Sep-2035	2.24%
Series 2013B	27,605	16,490	Sep-2033	5.15%
Series 2014A*	2,910	1,671	Sep-2035	2.58%
Series 2014B	10,180	5,910	Sep-2033	3.145 - 4.0599%
Series 2014C	17,735	11,565	Sep-2034	4.415 - 5.145%
Series 2015A *	28,330	18,641	Sep-2038	2.46%
Series 2017A *	21,725	17,224	Mar-2040	2.26%
Series 2018A *	14,350	11,619	Mar-2041	2.53%
Series 2019A *	10,626	5,377	Sep-2041	2.32%
Series 2016B Revenue Bonds	10,885	7,360	Apr-2036	2.00 - 3.50%
Series 2016C Refunding Revenue Bonds	34,810	10,920	Oct-2025	5.00%
Series 2018A Revenue Bonds	11,850	9,175	Jun-2038	3.125 - 3.25%
Series 2019B Revenue Bonds	12,430	10,020	Apr-2039	3.00%
Series 2020A Refunding Revenue Bonds	26,695	20,495	Jul-2031	1.00 - 2.00%
Series 2020B Revenue Bonds	24,770	21,700	Oct-2040	1.00 - 2.00%
Series 2022A Revenue Bonds	14,600	13,390	Apr-2042	3.00 - 3.125%
Series 2024A Revenue Bonds	47,320	47,320	Apr-2039	3.031 - 3.697%
Series 2024B Revenue Bonds	17,025	17,025	Apr-2039	3.031 - 3.697%
Total	473,844	304,367		
Total	\$ 1,092,584	\$ 629,777		

*principal subject to additional drawdowns

PRINCIPAL AND INTEREST PAYMENTS OF REVENUE BONDS INDEBTEDNESS

As of June 30, 2024

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2025	\$ 77,140,000	\$ 15,804,168	\$ 92,944,168
2026	53,930,000	12,659,906	66,589,906
2027	43,725,000	11,060,920	54,785,920
2028	38,295,000	9,556,338	47,851,338
2029	38,835,000	8,332,409	47,167,409
2030	42,435,000	7,051,946	49,486,946
2031	41,635,000	5,629,760	47,264,760
2032	31,730,000	4,391,430	36,121,430
2033	14,865,000	3,545,827	18,410,827
2034	15,305,000	3,092,518	18,397,518
2035	17,065,000	2,600,931	19,665,931
2036	13,965,000	2,108,848	16,073,848
2037	13,005,000	1,667,321	14,672,321
2038	14,240,000	1,251,353	15,491,353
2039	14,695,000	859,727	15,554,727
2040	3,085,000	352,081	3,437,081
2041	4,620,000	247,856	4,867,856
2042	2,685,000	155,319	2,840,319
2043	1,080,000	62,400	1,142,400
2044	480,000	19,200	499,200
Total	\$ 482,815,000	\$ 90,450,256	\$ 573,265,256

PRINCIPAL AND INTEREST PAYMENTS OF PROMISSORY NOTES

As of June 30, 2024

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2025	\$ 13,374,642	\$ 4,435,990	\$ 17,810,631
2026	13,618,555	4,017,625	17,636,180
2027	13,764,172	3,598,122	17,362,293
2028	13,587,853	3,170,044	16,757,898
2029	13,507,577	2,766,361	16,273,938
2030-2034	61,759,403	7,493,299	69,252,702
2035-2039	15,562,822	1,051,584	16,614,406
2040-2044	1,787,033	33,784	1,820,817
Total	\$ 146,962,057	\$ 26,566,809	\$ 173,528,866

ALL DEPARTMENTS

STAFFING SUMMARY

DEPARTMENT	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS		
	FY24	FY25	FY26	FY24	FY25	FY26
Public Safety and Protection						
Municipal Court	54	54	54	45.5	45.5	45.5
Police	1200	1217	1217	1200.0	1217.0	1217.0
Fire	749	750	750	749.0	750.0	750.0
Category Total	2003	2021	2021	1994.5	2012.5	2012.5
Cultural Development and Recreation						
Park and Recreation	175	175	175	125.3	125.3	125.3
Category Total	175	175	175	125.3	125.3	125.3
Social and Economic Development						
Department of City Experience	134	139	139	133.5	138.5	138.5
Development Services	71	73	73	71.0	73.0	73.0
Mayor's Office of Econ. Development	1	1	1	1.0	1.0	1.0
Category Total	206	213	213	205.5	212.5	212.5
Transportation/Public Works						
Engineering Services						
Public Works	486	502	502	436.3	452.3	452.3
Water and Sewer	736	740	752	736.0	740.0	752.0
Category Total	1222	1242	1254	1172.3	1192.3	1204.3
Administrative and Support Services						
Mayor's Office	14	14	14	14.0	14.0	14.0
City Auditor	12	13	13	12.0	13.0	13.0
City Council	23	24	24	22.5	23.5	23.5
Legal	36	36	36	36.0	36.0	36.0
Human Resources	48	48	48	48.0	48.0	48.0
Finance	173	174	174	173.0	174.0	174.0
Information Technology	117	117	117	117.0	117.0	117.0
Customer Care	60	60	60	59.0	59.0	59.0
Communications	11	11	11	11.0	11.0	11.0
Asset Management	172	172	172	171.0	171.0	171.0
Category Total	666	669	669	663.5	666.5	666.5
GRAND TOTAL	4272	4320	4332	4161.1	4209.1	4221.1

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Reader's Guide for Staffing Summaries

This guide aims to provide readers with a comprehensive understanding of the structure, timing of data collection, and inclusion criteria for staffing summaries, facilitating clarity on the staffing dynamics within city departments.

Data Source and Timing

The staffing summaries in this budget book are compiled from data sourced from the Human Resources (HR) Position Control report in Munis as of early January. This dataset serves as the foundation for projecting salaries and benefits for the submitted budget. Positions included in the staffing summary are those approved through the adopted budget and mid-year position changes approved by the Mayor, processed in Munis before the aforementioned January date.

Any subsequent mid-year position changes are not reflected in the submitted budget book but will be captured in the following year's budget book.

Three-Year Overview

Each staffing summary provides a three-year overview of position figures for respective departments, allowing readers to observe staffing trends over time. Occupational descriptions in the staffing summaries reflect the official description from the HR Position Control report.

Fiscal Years

Current Year Authorized Positions: Authorized positions for this year consist of all positions included in the current fiscal year's budget adoption, as well as any mid-year position changes up to the aforementioned January date.

Budget Year Authorized Positions: The Budget Year authorized positions are determined by starting with the authorized positions from Current Year and incorporating positions approved during the current fiscal year's budget adoption for Financial Plan Year, as well as newly added positions in this submitted budget.

Plan Year Authorized Positions: Similarly, Plan Year authorized positions are calculated by including new positions included in the Financial Plan Year of this submitted budget adoption.

Example:

Current Year	= FY24
Budget Year	= FY25
Plan Year	= FY26

Notable Exceptions

While not considered part of a department's permanent authorized staff, temporary grant funded positions are included within the following staffing summaries in order to capture department service levels more accurately. Therefore, in the event a grant funded position is approved for transition to a permanently funded position, staffing totals would remain unchanged for the department within the staffing summary. The change, however, will be noted on the Changes in Operations within the Department's Highlights.

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Program-Based Budgeting (PBB) – An informational appendix

For this year's budget, we have included an appendix of the Programs (services) City departments provide with their approximate costs. This is the outcome of a year-long effort to identify the programs and services the City provides, and estimate their costs. We hope this appendix will provide insight for department managers, elected officials and the public to see what the entire City's budget looks like from a holistic program perspective.

In the following pages, you will find all the programs Department Directors identified and an approximation of their cost. The program list is sorted an alphabetical order by department then in descending order by size of the program.

What is the difference between a program and a line-item budget?

The first step in the program-based budgeting implementation process is identifying a program inventory. This step produces immediate value by stating and describing all the services your organization provides to your community. The shared programmatic language provides an easy-to-understand list of services that connects staff, leaders, and citizens in a way that a line-item budget cannot.

A program inventory expresses local government activities in units (programs) directly relevant to how citizens experience public services. For example, instead of focusing the budget on a department line-item within public works (cleaning supplies, tools, training, and Operations Supervisor), a program inventory identifies a program or service that the department provides, such as snow removal or street sweeping.

Why are we adapting the budget process to include program costs?

Priority-based budgeting (a variation of Program-based budgeting) is recognized as a best practice by the Government Finance Officers Association (GFOA) and the International City Management Association (ICMA). In April 2021, [GFOA dedicated its cover article](#) to highlighting cities who use PBB.

Our current budget process focuses on what's required by the Municipal Budget Act and the incremental change from the out-year plan published in the previous year. While this is helpful when the question is how many dollars are authorized to be spent in a department or by a fund relative to last year, it says very little about the *whole* of services government provides.

The City of Tulsa is moving toward being a data-driven organization. Program budgeting is a data-driven decision making and budgeting initiative. Department leaders, budget analysts and elected officials should have better information, and this approach is one step in that direction.

How can program costs help department managers and elected officials make better decisions?

The most transformative step of building a program budget, cost allocation, takes the static line-item budget and applies each cost (both personnel and non-personnel) and revenue (as applicable) to a program. Cost allocation creates a view into the budget that could not exist in a traditional line-item budget - the ability to analyze budget impacts with a program lens. A program budget provides the estimated cost of doing business and ensures that funding decisions are based on the cost and/or revenue of providing that service.

The appendix included with this year's budget comprises a listing of programs departments are providing and an estimate of the personnel and non-personnel for each of these programs. This is a helpful tool to get a better sense of all the services a department provides and the approximate cost of those services.

This can help in practical ways for programs that have fees (such as parks and permitting) to guide departments in setting fees that cover the cost of providing a service. It can also give department managers insight into the scope and magnitude of their services. At a Citywide level, it is helpful in analyzing program overlap across departments and identifying areas where partnerships between departments may emerge.

What time period does the PBB Appendix reflect?

The appendix included in the following pages reflects the FY24 adopted budget. There is no intention for this to be extrapolated to the FY25 budget. It is simply a reference point for the approximate size of programs from an expenditure perspective.

Why are there “Department Owners” shown instead of just “Departments”?

A key principle of PBB is that programs can span multiple departments. City staff often collaborate across departments to deliver programs and services to residents, but the line-item budget does not reflect this activity. A prime example of this is payroll. Every department has some staff time dedicated to processing timesheets for payroll. However, the PBB perspective is that this function should be a single program so that the entire cost of processing payroll is captured. The centralized payroll function is in the Finance Department, and any department can allocate costs to the payroll program owned by the Finance Department. Thus, Finance is the “program owner” but does not (and should not) have all the resources in the Finance Department budget for Citywide costs.

Are the costs shown intended to be an exact cost attributable to a program?

No. PBB is not intended to be a tool to determine precise program costs. It's less of an accounting tool and more of a management tool. Program costs are generated by employees estimating the time they spend on each program. It is not a time study. Each year, as this process is better understood by department leaders, the data will become more accurate, but the data presented here should not be interpreted as an exact cost for a program.

What about program revenues? Some programs have revenues that should offset these costs.

To simplify this process in its first year, we chose not to attribute revenues to programs. However, the PBB framework does allow for this, and in future years this could become part of the process.

What's the future of PBB?

The first steps in PBB are to create a program inventory and approximate costs by assigning personnel time (cost) and non-personnel (i.e., materials, supplies and purchased services) to each program. These two steps are what's included in this report. For the FY25 budget, our goal is to further evaluate programs using program attributes and insights to develop a more robust framework for evaluating budget proposals and generating ideas that tie to goals that come from the annual Mayor/Council retreat.

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Asset Management	City Fleet Maintenance and Repair	Fleet maintenance and repairs for all city vehicles	56%	44%
Asset Management	City Fleet Fuel Station Management	Manage fuel keys and fuel usage by city departments. Manage fuel acquisition and distribution.	93%	7%
Asset Management	One Technology Center Building Operations and Maintenance	Repairs and maintenance for One Technology Center facility and parking garage	81%	19%
Asset Management	Physical Security	Gates, guns and guards	96%	4%
Asset Management	City Facility Repairs	Complete all types of maintenance and repairs at city facilities	58%	42%
Asset Management	Auto Body Repair	Manage auto body repairs	63%	37%
Asset Management	Litter abatement	Inmate, community service, civilian program management for litter pickup, floatable and vegetation control and removal in the public rights of way	94%	6%
Asset Management	Parking Meter Maintenance	Installation, repair and maintenance of signs (striping and repair)	82%	18%
Asset Management	Electronic Security	Electronic security measures throughout the City	71%	29%
Asset Management	Janitorial Services	Manage janitorial services for City facilities	88%	12%
Asset Management	City Facility Access Control Management	Provide equipment and employee identification badges for access to city facilities	65%	35%
Asset Management	Parking Compliance	Issue citations for non compliance	5%	95%
Asset Management	Real Estate Management	Manage city real estate, including leasing, buying and selling real estate as needed.	53%	47%
Asset Management	Fleet Vehicle Licensing	Manage vehicle licensing registration for Police and Fire vehicles. Also provide replacement plates for all vehicles if lost	20%	80%
Asset Management	One Technology Center Security Management	One Technology Center building and parking garage physical and electronic security	42%	58%
Asset Management	On Street Parking	Manage the app and on-street parking meters; manage citations.	0%	100%
Asset Management	Information Security	Manage information security, securing data - both paper and electronic. Provides checks and balances for Information Technology security.	0%	100%
Asset Management	Public Fuel Sales	Sell Compressed Natural Gas, unleaded, diesel and electric charging services to the public and other governmental entities	92%	8%
Asset Management	Warranty and Salvage Program	Obtain reimbursement for warrantable parts and utilize salvage parts in lieu of purchasing new parts	10%	90%
Asset Management	Investigations	Internal and external	39%	61%
Asset Management	Motor Pool Services	Provide motor pool rental services for City employees	14%	86%
Asset Management	Homeless Encampment Mitigation	Clean Tulsa from homeless debris	62%	38%
Asset Management	City Hall Elevator Inspection and Maintenance	Elevator inspection maintenance and repairs to ensure proper operation and safety	86%	14%
Asset Management	Accident Collections	Collection insurance settlements for accidents involving City vehicles	14%	86%
Asset Management	City Facility Fire Alarm Inspection and Maintenance	Fire alarm inspection maintenance and repairs	79%	21%
Asset Management	City Facility Pest Control	Pest control preventative maintenance	48%	52%
Asset Management	Learning with a Wrench	Cooperative agreement with the City of Tulsa and Union Public Schools to provide on-site training, instructions, and mentorship with Union Students in a Maintenance Shop Environment	3%	97%
Asset Management Total			71%	29%
City Auditor	Audit Projects	The City Auditor's Office conducts audit projects based on approved annual audit plans. Audit projects include risk-based assurance projects, audit consulting projects, and investigative work from the City's Ethics Hotline.	9%	91%
City Auditor Total			9%	91%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
City Council	City Council Meetings	Per the annual meeting schedule, the City Council holds public City Council meetings on Wednesdays at least two times a month. The Councilors attend committee meetings, task forces, regular meetings and special meetings as needed. The Council considers authority, board, and commission (ABC) appointments, budgetary actions, zoning applications, ordinances, resolutions, receives departmental, ABC, and other organizational updates, considers and approves items as required by the Charter and State law, and reviews the efficiency, economy, and effectiveness of administrative practices. The Council staff supports this process by providing advice, guidance, and management to the City Council as to their legislative responsibilities, ethical obligations and charter duties. This support also includes the development of agendas, reports, minutes, meeting materials, speaking points, presentations, facilitation of public hearings, recording, broadcasting, and uploading Council meetings, and other logistic support.	7%	93%
City Council	Constituent Services	The City Council responds to city inquiries received by phone, email, social media, webform, mail, and in-person contacts. The Council researches individual queries, obtains information from and collaborates with relevant departments, and tracks inquiry progress.	5%	95%
City Council	Legislation and Policy Development	The City Council may also initiate legislation and policy recommendations. This program requires researching and evaluating current city initiatives and practices, analyzing policy and best practices, and engaging relevant stakeholders and departments. This program may be carried out individually or through collaborative working groups. The research may result in drafting legislation (e.g. ordinances, resolutions) or other applicable proposals.	16%	84%
City Council	Legislative Communication	The City Council with Council staff support provides communication regarding City and legislative matters including marketing for City Council and district events (e.g. town halls), drafting and distributing newsletters, maintaining Council or Councilor social media accounts and websites, producing radio ads and original public education content (e.g. videos, graphics), drafting press releases, coordinating and participating in media interviews, and conducting press conferences.	7%	93%
City Council	Community Engagement	The City Council provides several means for two-way communication and proactive citizen engagement including hosting city-wide and district level in-person and virtual town halls, attending and/or organizing meetings to discuss issues impacting Tulsans and neighborhoods (e.g. neighborhood meetings and community forums), providing tours or other similar informational sessions, and hosting other online feedback forums.	10%	90%
City Council	Legislative Review of Administrative Proposals	Outside of City Council meetings, the Council reviews the Administration's proposed legislation and other applicable policy proposals including a review of associated back-up materials and engaging with relevant departments.	11%	89%
City Council	Community Recognition	To raise awareness of community services and promote community well-being, City Councilors appear at community events and other ceremonial events such as ribbon cuttings. Councilors have community recognition programs and implement the Citizen Recognition policy to promote volunteerism, service, and economic development initiatives.	7%	93%
City Council	Authorities, Boards, Commissions, and Committee (ABCs) (Service and Support)	The Council Office provides direct administrative support to select boards, and broadcasts select ABC meetings. The City Councilors also serve as representatives on certain ABCs and City committees as needed.	6%	94%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
City Council	Vision, Plan, and Oversight for City Budget and Priorities	The Mayor and City Council hold an annual budgetary retreat to establish operating budget priorities for the next fiscal year. Annually, the Council approves the operating and capital budget. The City Council tracks progress on retreat and budgetary priorities and provides implementation support as appropriate throughout the year. Members of the Council serve on the Small Budget Committee to receive updates and consistent communication on the financial health of the City. The Council also works with the administration to develop capital programs as needed.	8%	92%
City Council	Charter Review	The City Council reviews the charter and submits to the citizens amendments necessary to provide for representative, efficient, and economical administration of city government.	6%	94%
City Council	Representing Tulsa/City Council in Official Capacity	The City Council and Councilors represent the City of Tulsa by attending various events, meetings, speaking engagements, and conferences with other government leaders, businesses, non-profit partners, international visitors, and residents.	18%	82%
City Council	Open Records Processing	In compliance with the Oklahoma Open Records Act, receives and processes open records requests for City Council Records.	13%	87%
City Council Total			9%	91%
Communications	Marketing and Public Relations	Promote City programs, initiatives, and services through strategic communication planning utilizing all existing earned media tactics (social media, web, news releases, news pitches, creative services including graphics, branding, visual aids, PSAs) and paid tactics when available, such as advertising, media buys and paid content.	4%	96%
Communications	Creative Services	Create and enforce brand standards and provide internal graphic design services, photography, and video services to all City Departments in order to shape a comprehensive, professional image of the City.	5%	95%
Communications	Public Information/Media Relations	Media Relations: Manages media relations for the City with all local and national media, including media inquiries, story pitches and news releases (reactive and proactive communications). Crisis communication: Provides timely crisis communication to the media, citizens, and other agencies. Manages the Joint Information Center during an Emergency Operations Center activation.	7%	93%
Communications	Employee Communication	Provide internal communication to employees of policies, training, benefits, internal programs, and initiatives or opportunities.	13%	87%
Communications	Administration	Ongoing department administration, including, but not limited to payroll, budgeting, accounts payable, and office management.	0%	100%
Communications Total			6%	94%
Customer Care	Utility Customer Inquiries and Assistance	Receive and respond to calls, emails, and chat messages related to Utility services which includes Water, Sewer, Stormwater, EMSA and Refuse. Actions include establishing new accounts, turnoffs, transfers, and bill inquiries. Settling payment arrangements and restoring service. Handles general customer questions along with addressing customer complaints regarding billed services. First contact for disputes as they pertain to the Utility services.	2%	98%
Customer Care	Citizen Inquiry and Response	Receive citizen inquiries and concerns and coordinate follow-up	2%	98%
Customer Care	Call Taking - Spanish	Respond to citizen inquiries and requests for service in Spanish. These agents handle both Spanish speaking 311 callers and both Spanish and English Utilities Services callers.	3%	97%
Customer Care	Utility Field Work	Review and enter work orders as needed based on citizen requests as it pertains to Water, Sewer, Stormwater and Refuse services.	9%	91%
Customer Care	Citizen Complaint Tracking	Document citizen requests for service for departments and partner agencies, to answer citizen questions/concerns. Input CRM system for follow up and tracking responses in a timely manner.	10%	90%
Customer Care	Training & Development	Design, implement and administer the department's training and development programs to expand employee knowledge and skills to improve performance in their current roles and promote growth for future performance.	11%	89%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Customer Care	Payment Arrangements	Establish payment plan options as established by policy for Utility accounts.	11%	89%
Customer Care	EMSAcare (Emergency Medical Services Authority) Enrollment	Assist utility customers during the annual EMSAcare enrollment period; explaining the program and customer options.	14%	86%
Customer Care	Front Office/Customer Service	Provide customer service and administrative support for the Mayor's Office.	6%	94%
Customer Care	Utility Payment Processing	Help citizens process Utility payments by use of IVR, online, or through agent assist.	14%	86%
Customer Care	Translation Services	Provide Spanish translation services (written, by phone, in-person) for other City departments.	12%	88%
Customer Care	Call Dispatch	Route calls to correct department if unable to respond to request or inquiry.	27%	73%
Customer Care	Customer Service Training	Provide customer service training during the organization's New Hire Orientation and Progression programs.	29%	71%
Customer Care	Outreach and Information	Attend events to provide information on city services, answer inquiries, and process service requests.	27%	73%
Customer Care Total			6%	94%
Development Services	Residential Building Inspections	Building, structure, including building, mechanical, electrical, and plumbing inspections for residential properties.	14%	86%
Development Services	Commercial Building Inspections	Building, structure, including building, mechanical, electrical, and plumbing inspections for commercial properties.	14%	86%
Development Services	Commercial Construction Permitting	Reviews, processes and issues building and site permitting for commercial construction projects.	6%	94%
Development Services	Zoning Review and Permitting	Zoning Reviews associated with Commercial development including zoning, landscaping and other zoning related items. Use determinations for properties	11%	89%
Development Services	Public Development Infrastructure Review and Permitting (IDP)	Review and Permit public infrastructure related to commercial and residential projects. Review includes plans, drainage reports, stormwater pollution prevention plans, easements and other related project items.	16%	84%
Development Services	Private Infrastructure Plan Review and Permitting (WSD and Earth Change)	Supports planned growth / development of private infrastructure related to major project realization, franchise utility permitting, commercial and residential sites, system development charge assessment, and permit fee determination.	15%	85%
Development Services	Residential Construction Permitting	Reviews, processes and issues building and site permitting for residential construction projects. Includes zoning and watershed reviews	16%	84%
Development Services	IDP Predevelopment Coordination	Provide prospective developers with pre-submittal information, including guidance on site design parameters regarding site infrastructure and/or offsite improvements.	15%	85%
Development Services	Water and Sewer Permits	Review and Issuance of water and sewer taps and water meters and other related items	15%	85%
Development Services	Open Records Request	Receive, process, coordinate and provide documents associated with a variety of open record requests including fees	23%	77%
Development Services	Certificate of Occupancy and Certificate of Compliance	Review and Administer Certificate of Occupancies for Properties and Change of Use in properties. Also, certificate of occupancy processing for commercial construction.. Certificate of Compliance permits associated with OMMA facilities (fire marshal review) and inspections.	28%	72%
Development Services	Right of Way Permitting	Manages, coordinates, and issues permits for all work within the public right of way to keep the City operating in a safe and cohesive manner. * Office assistant is located in DS but reports to Streets and Stormwater. Applications come through DS but are permitted through Streets and Stormwater.*	87%	13%
Development Services	Fire Plan Review and Inspection	Review of construction plans including IDP plans, fire alarm and fire suppression and varying building code related plans. Asst. Fire Marshals are in my department but report to the Fire Department. They are involved in DS processes and review fire suppression and fire alarm plans which are permitted by DS staff.*	100%	0%
Development Services Total			15%	85%
Finance	Grants Management	Administration, oversight, monitoring, compliance and reporting for Federal Grants including HUD grants. Administrative support to other departments managing federal and non-federal grants.	85%	15%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Finance	Enterprise System Management (ESM)	Manage the City's ERP cloud systems; maintain configuration and user access control, coordinate upgrade testing and implementation, facilitate user support. Consult with user groups to align departmental processes with system functionality.	68%	32%
Finance	Utility Account Billing	On a monthly basis, billing citizens signed up for services for Water and Sewer services based on variable usage and set charges. Also, billing for Refuse, Stormwater, and EMSA for Monthly flat Charges	53%	47%
Finance	Financial Reporting	Compile and provide information which is used in preparing annual audited financial reports and quarterly/monthly unaudited financial reports.	10%	90%
Finance	Inventory Management	Maintain and administer materials and supply inventory for all Departments. Assist departments with vehicle placing vehicles in-service.	28%	72%
Finance	Operating Budget Development, Monitoring and Analysis	Develop, monitor, and analyze the annual operating budget. Ensure compliance with the City Ordinances, Charter and Municipal Budget Act. Analyze and forecast annual revenues. Includes position control.	4%	96%
Finance	Utility Receipts	Processing Payments, Returned Payments, and requests for reduction in billing balances for Utility Services programs.	70%	30%
Finance	Accounts Payable /P-Card	Processing and paying invoices. Manage vendor relationships. P-card program.	2%	98%
Finance	Utility Account Maintenance	The Account Maintenance group insures that each property in the City of Tulsa and some surrounding areas is setup in the Utility billing system correctly, and insures that customers are connected and disconnected to their accounts timely.	24%	76%
Finance	Procurement	Manage the competitive bid process for purchases made by departments throughout the City. Includes specifications, managing the competitive process, and issuing POs and contracts.	3%	97%
Finance	Payroll	Process and issue payroll checks/direct deposit for active and retired employees.	2%	98%
Finance	Utility Collections	The collections group monitors and reviews active accounts with unpaid balances, requests suspended services until balances are paid, and reviewing outstanding balances from citizens along with working with Outside collection agencies on outstanding balances.	40%	60%
Finance	Financial Services	All debt management including debt and bond management, debt issuance, creation of a debt schedule, payments and compliance. Administration of banking services, the City investment portfolio, and cash handling/cash management operations and policy citywide, revenue balancing, and assistance with bank reconciliation process.	62%	38%
Finance	Revenue Processing and Collections	Receipting and processing of payments made to the City through multiple receipting systems, payment research, and preparation of daily deposits and balancing reports. Oversight, maintenance, audit, review, research and collection of Accounts Receivable, General Billing, and Municipal Court delinquent and returned payments.	58%	42%
Finance	Utility Customer Resolution	The resolution group will handle customer complaints, disputes, and requests for explanations on Utility Bills.	27%	73%
Finance	Tax & Fee Analysis and Administration	Administer , monitor and enforce license and tax ordinances. Analyze sales tax, franchise fees and lodging tax reports and receipts for the purpose of identifying anomalies and audit opportunities. Canvas and report on sales tax collections for the purpose of certifying TIF collections, issuing licenses and administering retail incentive agreements	40%	60%
Finance	Performance Improvement and Efficiency	Partner with Mayor's Office and Department leaders to identify efficiencies in processes and improve outcomes of existing programs and services.	4%	96%
Finance	Retail Incentive Policy	Maintain the funding, financial investigation, payment and reporting of all retail incentive agreements engaged in by the City of Tulsa.	97%	3%
Finance	Regulatory Reporting	Prepare and file reports required by various regulatory agencies.	18%	82%
Finance	Business Licensing	Administrative duties related to issuance and oversight of City-mandated business licensing	9%	91%
Finance	Accounts Receivable	Process invoices and payments on general billing, improvement districts, and tourism districts.	5%	95%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Finance	Surplus	Document and collect surplus items from City Departments and running auctions to generate the highest residual value.	29%	71%
Finance	Capital Improvement Plan Development, Monitoring and Analysis	Work with administration on annual development and monitoring of 5-year CIP plan and 10-year inventory including providing sales tax projections, accounting/finance analysis and support.	5%	95%
Finance	Special Assessment Administration	Administering and collecting special assessments. This includes the process to establish assessable amounts, billing and collecting, certifying to County.	33%	67%
Finance	Records Management	Ensuring the proper custody, execution, processing, maintenance, retention and destruction of official City Records, both paper and digital redundancies, to meet operational and legal requirements. Ensures the security and confidentiality of all sensitive and privileged information and documentation maintained by the City Clerk's Office	10%	90%
Finance	Legislative Support	Coordination of the processing and approval of principle city records, including Ordinances, Resolutions, Contracts, Easements, Deeds, Executive Orders and various other records. Coordination, management, maintenance and processing of legal filings against the City, election processes, appeals, conflicts of interest, discrimination and ethics complains, open meeting notices and other regulatory processes designated to the Clerk's Office. Support to all departments, elected officials and citizens	12%	88%
Finance	Open Government	Maintains and ensures proper posting of open meeting notices, fulfills open records requests and addresses citizen questions concerning the City government.	15%	85%
Finance	Tulsa Public Facilities Authority (TPFA)	TPFA acts as a financial arm for the City of Tulsa and other related external entities. They support the funding of many of the City's most prominent bond packages. They also maintain lessee/lessor relationship with the City for several of City facilities through direct property ownership or leasing from the City. For properties leased from the City, TPFA maintains management agreements.	16%	84%
Finance	Ethics Advisory Committee (EAC)	The Ethics Advisory Committee provides ethical guidance for the employees and elected officials of the City of Tulsa.	49%	51%
Finance	Dead on Arrival Schedule	Develops, maintains and distributes the Dead on Arrival (DOA) rotation schedule, as required by Ordinance, to connect willing funeral homes and government public safety teams when someone passes away within the City of Tulsa.	80%	20%
Finance Total			45%	55%
Fire	Emergency Medical Service (Response)	Advanced and basic life support first response services medical alarm response fire emergency medical and motor vehicle collision response	9%	91%
Fire	Fire and Emergency Response	Suppress and extinguish fires to protect lives and to prevent the destruction of property On scene incident management	8%	92%
Fire	Fire Command Staff	Fire Chief, Deputy Chief Officers, Administrative Chief, and Public Information Officer responsible for overall department administration and command functions	10%	90%
Fire	Code Enforcement	Fire and life safety inspections to ensure the compliance with adopted safety codes and regulations	11%	89%
Fire	Fire Investigation	Fire origin and cause determination and case preparation for prosecution as required	11%	89%
Fire	Fire and Emergency Training (Branch)	Provide initial and ongoing fire suppression and emergency response education to TFD members	15%	85%
Fire	Emergency Medical Services (Branch)	Ensure the quality delivery of healthcare, provide logistical support for EMS, conducted provider continuing education, liaison with EMS transport and physician oversight	12%	88%
Fire	Physical Resources and Supply	Support fire department equipment and station operations through the management of durable and consumable assets	15%	85%
Fire	Office and Administration	Non-sworn personnel staffing reception, administration, payroll, and accounting functions	2%	98%
Fire	Public Fire and Life Safety Education	Provide school and community based fire and life safety education, manage smoke alarm program, work with juvenile fire setter program, and coordinate special event requests	12%	88%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Fire	Plans Review	Review commercial construction plans for proper fire safety features in collaboration with City of Tulsa Engineering	12%	88%
Fire	Health and Safety (Branch)	Oversee the firefighter injury reporting, coordinate with workers compensation, and complete vehicle accident reporting	43%	57%
Fire	Physical Fitness Staff	Assess the fitness of the department's members, test incumbent candidates, provide annual testing per policy, and provide SCBA Face Piece testing	16%	84%
Fire	Hazardous Materials Coordination and Response	Provide emergency response beyond basic HazMat mitigation and provide for ongoing education for assigned personnel	26%	74%
Fire	Technical Rescue Coordinator	Provide continuing education and technical assistance for specialized rescue operations. Manage the OKTF-1 USAR Task Force	6%	94%
Fire	TCC Fire Training Contract	Service agreement for fire service training course in partnership with Tulsa Community College at Fire training center.	0%	100%
Fire	Communications Officer	Provide 911 Center Liaison, maintain the department's radio communication system, and Computer Aided Dispatch	11%	89%
Fire	Information Technology Support	Fire department dedicated Information Technology support for HQ, station, and apparatus technology systems	11%	89%
Fire	Recruiting Officer	Actively seeks to attract exceptional candidates for the Tulsa Fire Department, coordinates the testing processes, and works with City of Tulsa HR on all aspects of hiring and testing	14%	86%
Fire	Quartermaster	Provide duty uniforms and equipment for fire personnel and supports the fire suppression gear cleaning and maintenance	39%	61%
Fire Total			9%	91%
Human Resources	Employee Benefits Administration	Administration and management of employee benefits such as health dental vision retirement employee assistance programs	99%	1%
Human Resources	Workers Comp Administration	Analyze review and disburse workers compensation funds	91%	9%
Human Resources	Occupational Health	Provide injury care, preemployment health and drug screens, drug testing in compliance with federal guidelines, and require pension physicals and routine tests for sworn employees. Manage duty status, return to work for all city of Tulsa employees.	50%	50%
Human Resources	Safety Program Management	Establish and maintain city-wide occupational safety programs; develop and provide safety and health related training, investigate and review collisions, research, prepare and update safety policies, provide consultative services to various departments to eliminate work place hazards, coordinate and perform facility and process audits, participate in injury investigations and safety meetings, heavy equipment training/assessments/promotional testing.	16%	84%
Human Resources	Hiring & Applicant Tracking System	Post vacant positions Review and evaluate applications	4%	96%
Human Resources	Employment Testing and Sworn Promotions	Coordinate and administer entry level written and physical exams for sworn police and fire and works with vendors to complete promotional exam process per the guidelines in police and fire contracts.	67%	33%
Human Resources	Employee Performance Evaluation Coordination and Support	Track and document the performance of employees throughout the employment relationship	1%	99%
Human Resources	Retirement / Pension Administration	Administer defined benefit and defined contribution plans for non sworn city of Tulsa employees including in coordination with designated boards and trusts.. Process retiree payroll, meet and counsel potential retirees.	13%	87%
Human Resources	Employee Grievance Investigations and Response	Formally respond to Equal Employment Opportunity Claims grievances and assist with litigation cases relating to employment	2%	98%
Human Resources	Labor Relations Negotiations	Serve as city employment representative on subject matter expert in union relation issues and negotiate bargaining unit contracts	2%	98%
Human Resources	Human Resources Information Systems Admin and Support	Process employee transactions new hire promotions change in pay changes in status separation entries etc and provide payroll support	1%	99%
Human Resources	Employee Relations Conflict Resolution	Provide consultation and coaching to improve employee performance and provide strategies with employment disputes	2%	98%
Human Resources	Pre and Post Employment Screening	Conduct background checks drug testing physicals driver s license history checks and finalize post offer employment process	7%	93%
Human Resources	Employee Development Training	Develop communicate and train all employees on various topics	38%	62%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Human Resources	Administration of the Merit System/Civil Service	Management of the Merit system per the city charter to include section 100 PPM, civil service commission (appeal hearings and other grievances) and other charter duties.	5%	95%
Human Resources	Commercial Driver License Program Administration	Provide customized curriculum and conduct all levels of Commercial Drivers License training, coordinate with Department of Public Safety on testing dates, develop and manage class schedules, assessments and testing. Coordinate all equipment needs for classes and monitor equipment maintenance and repairs. Track and record class participants and testing results.	25%	75%
Human Resources	Confidential Personnel and Medical Records Maintenance	Maintain separate confidential personnel records and ensure statutory guidelines	4%	96%
Human Resources	Federal Law Compliance	Manage risk through compliance with state and federal laws	4%	96%
Human Resources	Employment Policy and Procedure Administration	Review research and maintain accurate employment policies	3%	97%
Human Resources	Classification and Compensation Management	Monitor and maintain city classification review reclassification requests temporary duty assignments new position requests and management of compensation structure	3%	97%
Human Resources	Administration of Progressive Discipline Policy	Coordinate all disciplinary hearings to ensure consistency.	4%	96%
Human Resources	Risk Management / Property Insurance	Establish and maintain city-wide property and liability insurance program; Secure insurance broker services, select and purchase property, liability, governmental crime, equipment breakdown, art collection, aviation, public officials insurance and other coverage as needed. Tour and inspect city facilities, file claims of loss with provider(s) and secure payment of claims, review and approve contract insurance requirements and proof of insurance requests.	4%	96%
Human Resources	Family Leave and Medical Act (FMLA) Leave Coordination and Compliance	Administer FMLA policies per federal law and train managers and employees on FMLA.	5%	95%
Human Resources	New Employee On Boarding and Orientation	Provide resources for new employees and provide comprehensive introduction to city	8%	92%
Human Resources	Driving Record Monitoring	Maintain and monitor City of Tulsa driving records	11%	89%
Human Resources	Unemployment Claims Response and Hearings	Respond to separated employee s unemployment claims and attend hearings and appeals	14%	86%
Human Resources	Employee Spirit Committee	Employee morale committee.	80%	20%
Human Resources	Employee Off Boarding and Exit Interviews	Conduct meetings with separating employees to identify and analyze reasons for turnover overall trends and to mitigate future risks	100%	0%
Human Resources Total			86%	14%
Information Technology	Hardware and Software Deployment Services	Provides IT project management, resource planning, strategic deployment planning, system and application deployment services including testing, deployment, and documentation of applications and systems	36%	64%
Information Technology	Radio Services	Provides installation, maintenance and support of all City emergency warning systems, vehicular electronic equipment and radio communications services.	62%	38%
Information Technology	Network Services	Provides maintenance and support of all City network and voice communication services.	68%	32%
Information Technology	Hardware and Software Support Services	Provides support services including solution center, application support, computer deployment and minor application configuration	12%	88%
Information Technology	Security Monitoring & Planning Services	Provides security services including authentication, authorization, perimeter control, intrusion prevention, email validation, remote access, security system management, monitoring and incident response	42%	58%
Information Technology	Software Systems Management	Software Subscriptions, Maintenance and Support	92%	8%
Information Technology	Platform Services	Provides maintenance and support of all City servers, virtual environments, databases, database infrastructure, storage and datacenters.	57%	43%
Information Technology	Software Development Services	Provides development services including application development, web development, and application integration services	2%	98%
Information Technology	Architecture Services	Architecture Services provides future-focused application, data, system and security architecture services. Coordinates vendor pilots, research and development projects, and provides direction to all City departments ensuring a consistent architecture across applications and systems.	7%	93%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Information Technology	Administration Services	Administration Services coordinates audit compliance, technology budgeting and procurement, technology asset management, contract review and management, governance, policies and procedures administration, forecasting, and City-wide office services including print services, mail, supplies and records management.	23%	77%
Information Technology	Data Center Services	Data Center Services provided by IT for other departments user. This includes cloud, servers, storage, and all networking equipment and maintenance.	0%	100%
Information Technology Total			46%	54%
Legal	Legal Advice to City Officials and Departments	Research and provide elected officials, departments, authorities, boards and commissions with legal advice on municipal legal issues.	16%	84%
Legal	Litigation	Pursue and defend lawsuits for the city and employees in state and federal courts.	17%	83%
Legal	Prosecution of Municipal Ordinance Violations	Prosecute misdemeanors, and traffic and parking code violations in municipal courts	2%	98%
Legal	Contract Preparation and Review	Draft, negotiate and or analyze and approve all city contracts, grants, licenses and other documents	2%	98%
Legal	Open Records Compliance Review	Advise departments on Open Records Act and review documents for compliance before production; process requests for department records	2%	98%
Legal	Ordinance, Executive Orders and Policy Draft and Review	Assist elected officials and departments in drafting, revising and interpreting new ordinances, executive orders and policies	2%	98%
Legal	Tort Claims	Analyze tort claims and oversee department investigations of claims, recommend resolutions, negotiate settlements and process payments.	4%	96%
Legal	Legal Training and Development of Personnel	Obtain mandated continuing legal education for attorneys and paralegals to maintain licenses and certifications	25%	75%
Legal	Land Use	Advise departments regarding land use planning management, zoning and related issues; review and analysis of deeds, plats and other documents.	3%	97%
Legal	Training Development - Tulsa Police Department	Conduct in-service training on legal issues for police department personnel.	2%	98%
Legal	Audit Responses	Assess liability risks to City and some authorities and trusts and prepare audit responses to outside auditors for use in bond ratings.	2%	98%
Legal	Legal Review for Insurance and Bond Compliance	Review insurance and bond certificates for compliance with contract or ordinance requirements.	4%	96%
Legal	Elections	Advise on conduction of City elections, timing deadlines, liaison with election board and draft ballot language	3%	97%
Legal	Land Acquisition Assistance	Drafting or reviewing contracts and deeds for negotiated purchases	2%	98%
Legal	Ordinance Recodification	Execute recodification of City ordinances and ensure they are updated and published to be enforceable.	9%	91%
Legal	Law Library Maintenance	Maintaining law library and updating with supplements and Westlaw online research service	3%	97%
Legal Total			10%	90%
Mayors Office	Department Leadership and Oversight	Strategic priorities for entire City	4%	96%
Mayors Office	Data Management and Reporting	Gather and analyze information to monitor performance	4%	96%
Mayors Office	CARES and ARPA Management and Support	Gather and manage federal funding programs.	5%	95%
Mayors Office	Resilience and Equity Strategy	Monitor and implement strategy	6%	94%
Mayors Office	Authorities, Boards, Commissions Management and Support	Manage agendas and member support for Authorities, Boards, Commissions	22%	78%
Mayors Office Total			6%	94%
Municipal Court	Courtroom Dockets	Courtroom proceedings for various dockets.	15%	85%
Municipal Court	Cost Administration	Extension of payment terms and/or referrals to Rule 8 Hearing for judge review based on citizens ability to pay.	0%	100%
Municipal Court	Bonds Processing	Process bonds to ensure compliance with city/state ordinances, statutes, and guidelines.	1%	99%
Municipal Court	Citizen Experience	Provides immediate response to in-person, phone calls, and emailed citizen inquiries.	0%	100%
Municipal Court	Public Defender	Provides case defense for defendant in court.	0%	100%
Municipal Court	Records Management	Ensuring the proper custody, execution, processing, maintenance, retention and digital redundancies, to meet operational and legal requirements. Ensures the security and confidentiality of all sensitive and privileged information and documentation maintained by the City Clerk's Office	0%	100%
Municipal Court	Probation Services	Court offers alternative sentences to fines or jail.	0%	100%
Municipal Court	Warrant Processing	Managing citation in place of arrest for defendants who have failed to report.	0%	100%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Municipal Court	Inmate Release Processing	Processes the release of city inmates ensuring compliance with city/state ordinances, statutes, and guidelines.	0%	100%
Municipal Court	Jury Trials	Preparing for and holding quarterly jury trials.	25%	75%
Municipal Court	Innovation, Technology, and Program Enhancements	Efforts to make the citizen experience effortless, friendly, and meeting the quality indicators.	67%	33%
Municipal Court	Mediation Sponsorship	Contribute to Tulsa County for early settlement mediation program.	97%	3%
Municipal Court	Training and Education	Staff continuing education and development	43%	57%
Municipal Court	Expungements	Process to seal court cases from public record.	0%	100%
Municipal Court	Open Records	Provides response to open records requests and agency inquiries.	0%	100%
Municipal Court	Appeals	Court record compiled and indexed for review by appellate courts. Municipal cases are appealed to circuit court	0%	100%
Municipal Court	Collections	Monitor debts, negotiate payment agreements, identify uncollectible accounts.	0%	100%
Municipal Court Total			10%	90%
Park and Recreation	Zoo	Management of Tulsa Zoo by Tulsa Zoo Management, Inc.	100%	0%
Park and Recreation	Golf	Mohawk Golf Course & Page Belcher Golf Course	100%	0%
Park and Recreation	Green Space Maintenance	Horticulture, forestry, mowing contracts, trash pickup and graffiti removal for open green spaces.	46%	54%
Park and Recreation	Park Buildings Maintenance	Maintenance of all park buildings, including community centers, nature center, maintenance shops and bathrooms.	37%	63%
Park and Recreation	Sports Complexes	Sports complexes and rentals including Hilti, Savage, Smith and Patrick. Does not include Mohawk Sports Complex.	56%	44%
Park and Recreation	Park Amenities Maintenance	Maintenance of playgrounds, sports courts, shelters, etc.	85%	15%
Park and Recreation	Mohawk Sports Complex	Operations and rentals for Mohawk Sports Complex, a 17 field complex with tournament capacity.	62%	38%
Park and Recreation	Aquatics Facilities Maintenance	Maintenance of pools, water playgrounds which includes cleaning and chemicals.	67%	33%
Park and Recreation	Facility Long-term Lease Agreements	Long term lease agreements for facility leases. Includes McClure, Henthorne, Owen, Garden Center, Greenwood Cultural Center and Ben Hill.	50%	50%
Park and Recreation	Day Camps	Summer, winter and spring break day camps for children and youth.	18%	82%
Park and Recreation	Special Events	Provide holiday or other community events	26%	74%
Park and Recreation	Aquatics Programming	Pool operations, including swim lessons.	24%	76%
Park and Recreation	Youth Fitness and Sports	Sports leagues and classes for children and youth.	28%	72%
Park and Recreation	Nature programming	provide programming and events at Nature centers or other locations	12%	88%
Park and Recreation	Adult Fitness and Sports	Sport leagues and classes for adults.	19%	81%
Park and Recreation	Youth Education and Social Programs	Education and social programming for children and youth, including nature programs, tutoring, and social clubs.	13%	87%
Park and Recreation	Drop-In Programs	Drop-in programming and memberships, which includes the weight rooms.	13%	87%
Park and Recreation	Specialized Enrichment	WaterWorks Art Center operations, which holds art classes and workshops for ages 16+, and an open studio time.	16%	84%
Park and Recreation	Recreation Center Rentals	Rentals of recreation centers for private events. Does not include Central Center Rentals.	13%	87%
Park and Recreation	Adult & Senior Education and Social Programs	Non-art education and social programming for adults, including square dancing, Lacy Jammers, and card groups.	13%	87%
Park and Recreation	Outdoor per-usage rentals	Open space, shelters, mobile stage and other amenities, sports fields rented per usage	38%	62%
Park and Recreation	Park Shelter and Open Space Rentals	Rentals of park shelters and open spaces for private events.	43%	57%
Park and Recreation	Park Equipment/Amenity Rentals	Rentals of park equipment, including stages, bleachers, tents, concession trailer, etc.	40%	60%
Park and Recreation	Central Center Rentals	Operations and rentals for Central Center, a higher capacity venue for events such as weddings or luncheons.	30%	70%
Park and Recreation Total			67%	33%
Police	Calls for service	Responding to dispatched calls for service to include property crimes, violent crimes, gang investigations, narcotic investigations, warrant surrender and report writing.	7%	93%
Police	Ad hoc reports	Specialized data requests from inside and outside of the department	7%	93%
Police	Training_Recruit	Initial training and education of new employees (i.e., Officers in Training).	8%	92%
Police	Violent Crimes Investigations	Investigate violent crimes, including homicides, sex crimes, crimes against children, non-fatal gang shootings and other gun crimes.	8%	92%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Police	Preventative Patrol	Attempt to eliminate opportunity for misconduct through police presence in areas of expected crime	7%	93%
Police	Traffic Ordinance Enforcement and Crash Investigations	Investigate traffic crashes and enforce municipal ordinances and state statutes for on and off highway violations	7%	93%
Police	Continuing Education	Completion of statutory and departmental continuing education requirements.	19%	81%
Police	911 Communications Emergency Dispatch	Dispatch all public safety emergency calls for service.	24%	76%
Police	Staffing Management	Staffing for minimum manning levels	6%	94%
Police	Felony Property Crimes Investigations	Robbery, fraud, burglary, and auto theft investigations	8%	92%
Police	Municipal Jail	Administration and Coordination of jail operations for municipal jail	87%	13%
Police	911 Communications Call Taking	Answer all public safety emergency calls for service.	28%	72%
Police	911 Communications Non Emergency Calls	Answer and dispatch all public safety non emergency related calls for service.	28%	72%
Police	Community Problem Solving	Use a multi agency approach to community problem solving by partnering with the community government and non government agencies	6%	94%
Police	Narcotics Investigations	Investigate Narcotics; identify drug trafficking sales and manufacturing	9%	91%
Police	Court Hearings	Attending court hearings for cases	6%	94%
Police	Evidence and Property Management	Manage processing and storage of evidence and property turned in by sworn personnel	9%	91%
Police	Special Operations Team (SOT)	A specialized team utilized in emergency situations beyond standard patrol s capabilities to reach a peaceful resolution	65%	35%
Police	Warrant Service	Actively search for wanted individuals	8%	92%
Police	Crime Gun Investigations	Investigate Firearms Crimes in relation to NIBIN and CGIC initiatives.	10%	90%
Police	Explosive Detection Canine Unit	Officers with bomb dogs assigned to the airport to handle matter of aircraft and transportation safety.	70%	30%
Police	Community Engagement Unit	Proactive engagement with the community to build trust in law enforcement, provide bicycle patrols in highly visible areas, and facilitate police activities league.	7%	93%
Police	Complete assigned reports from dispatch	TRO-complete assigned reports from dispatch/Tritech	8%	92%
Police	Special Events	Provide holiday or other community events	42%	58%
Police	Gang Enforcement Investigations	Identify and monitor gang members and their activities and crimes; Investigate criminal gang activities	11%	89%
Police	K9 Unit	Officers paired with trained police dogs for patrol purposes	69%	31%
Police	Biology Section	Perform biological testing on evidence.	22%	78%
Police	Low Level Property Crimes Investigations	White collar general theft, and property damage investigation	7%	93%
Police	311 reports	Follow up on 311 reports	7%	93%
Police	Internal Affairs	Internal unit assigned to investigate standard operating procedure violations	6%	94%
Police	Background Investigations	Pre-employment investigations of sworn and non-sworn Police Department personnel	46%	54%
Police	Public Safety Analysis	To serve the citizens of Tulsa by providing accurate, impartial, and objective analysis of data to support the public, law enforcement, and judicial communities.	6%	94%
Police	Air Support Unit	Helicopter, maintenance, fuel, facilities and training for the pilots	70%	30%
Police	Records Management	Ensuring the proper custody, execution, processing, maintenance, retention and destruction of official City Records, both paper and digital redundancies, to meet operational and legal requirements. Ensures the security and confidentiality of all sensitive and privileged information and documentation maintained by the City Clerk's Office	8%	92%
Police	Digital Evidence Examinations	Conduct examinations of cell phones, computers, and other electronic devices.	8%	92%
Police	Mental Health Unit	Respond to mental health crises through the Community Response Team. A first responder collaboration project between the Mental Health Association Oklahoma, Tulsa Police Department (TPD), Tulsa Fire Department (TFD), Family & Children's Services (F&CS) and Community Outreach Psychiatric Emergency Services (COPES).	7%	93%
Police	Motorcycle Unit	Traffic Enforcement and public safety	70%	30%
Police	Incident Management Team	A specialized unit to respond to disasters, major incidents, and support other units with their operations.	69%	31%
Police	Document Repository	Repository for all department related reports and documents including citations.	12%	88%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Police	Expungements	Process to seal court cases from public record.	12%	88%
Police	Discovery	Providing police documents including affidavits to law enforcement and the courts. This may include arrest packets and requested reports for law enforcement.	12%	88%
Police	Human Trafficking Vice	Investigate Human Trafficking Crimes	8%	92%
Police	Special Response Team (SRT)	Team approach response to civil disorder crowd control major criminal events natural and man made disasters	71%	29%
Police	Forensic Laboratory Administration	To serve the citizens of Tulsa by providing accurate, impartial, and objective testing of evidence to the law enforcement and judicial communities.	8%	92%
Police	Latent Print Section	Perform latent print testing on evidence.	13%	87%
Police	Administrative Investigations	Receive, process and investigate citizen and administrative complaints of officer misconduct	5%	95%
Police	Mark for Tow (MFT) reports	Follow up and/or assign mark for tow reports	7%	93%
Police	Quartermaster Program	Maintain Inventory of Department Property and Equipment	7%	93%
Police	Training Compliance	Ensure initial and continuing education comply with state mandates.	24%	76%
Police	Walk in Reports	Assist citizens in filing criminal incident and crash reports that may be delayed or minor in nature	8%	92%
Police	CALEA Accreditation	Coordinates and documents compliance with accreditation standards.	7%	93%
Police	Chemistry Section	Perform chemistry testing on evidence.	29%	71%
Police	Victim Advocacy	Assist victims of violent crime by providing information, assisting with cases, and connecting them with community resources.	10%	90%
Police	Timekeeping administration	Administrators of PD and Civilian timekeeping systems, application of CBA policies, user updates, calendar updates, PD leave accruals, etc.	10%	90%
Police	Open Record Requests	Provides government documents to the general public based on the Open Records Law.	11%	89%
Police	Community Intervention Center for Juvenile Services	Centralized intake and assessment and service referral system for juveniles arrested by LE officers and for whom detention is unavailable or inappropriate. Contracted Service.	100%	0%
Police	Public Information	Providing information to media outlets, Social Media outlets and to the public at large.	8%	92%
Police	Digital Image Management	Manage system for the collection, storage, and dissemination of evidentiary photos and recorded interviews	8%	92%
Police	Grants	The searching, applying, maintaining, and documenting grants for the police department	6%	94%
Police	Firearm Section	Perform firearm testing on evidence.	21%	79%
Police	Recruitment	Recruitment of police officers and 9-1-1 dispatchers.	45%	55%
Police	Missing Persons Investigations	Investigates missing persons	7%	93%
Police	Internet Crimes Against Children	Investigative and support services in the area of crimes against special victims	7%	93%
Police	Traffic Safety Education	A newly created position/unit to lead traffic enforcement initiatives, coordinate with patrol traffic units, public relations, and traffic technology/equipment. Analyze public safety traffic issues to coordinate patrol traffic units and educate public.	68%	32%
Police	Police Computer Hardware and Software Systems	Purchase of desktop computers, computer peripherals, software and licensing fees for any computer software or web-based services.	6%	94%
Police	Employee Evaluation (Sworn officers)	The documentation, creation, and approval of mid year and year end evaluations for sworn employees.	6%	94%
Police	Offender Registration	Registration and monitoring of new and existing registered offenders	7%	93%
Police	Public Inebriate Center	Operation of an alternative program offering a holding facility and services for intoxicated individuals who qualify for the program.	93%	7%
Police	Radio Communications - Check For Wanted	Provides law enforcement in the field with warrant, drivers license and NCIC checks.	59%	41%
Police	Warrant Surrender	The arrest of individuals that are turning themselves in for outstanding warrants	8%	92%
Police	911 Technology	Management and support of E911 technology, including planning, implementing, upgrading and supporting telecommunication technology for Enhanced 911, NextGen 911, ESNi net, text to 911, multi-media and evolving technology for 911 Telecommunicators.	16%	84%
Police	Police E-citations	Program provides the hardware, materials, software and subscription costs for the electronic citation program for the police department.	7%	93%
Police	Tactical Medic Unit	Attached to the Special Operations Team. In addition to the team, they are responsible for maintaining training and certifications, and supporting the rest of the department with projects and supplies.	65%	35%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Police	Record Depository	Maintains all police records that include crime reports and associated supplemental reports.	12%	88%
Police	Northeast Oklahoma Regional NIBIN Site	Enter firearm related evidence into NIBIN.	25%	75%
Police	Citizen Ride Along	Citizen ride along program with a patrol officer	7%	93%
Police	Dive team	Part Team unit of officers that respond to assist with underwater search, rescue and recovery operations.	66%	34%
Police	Administration	Ongoing department administration, including, but not limited to payroll, budgeting, accounts payable, and office management.	5%	95%
Police	First Responder Support Services	Behavioral health and support services for the Police Department. Contracted Service.	100%	0%
Police	Police In-Car and Body Camera Internal Department Access	Storing and providing access to In-Car and Body Worn Camera videos to members of the police department for training and investigation purposes.	7%	93%
Police	Police In-Car and Body Camera Public Access	Providing copies of Police In-Car and Body Camera Videos to Attorneys, Law Enforcement Agencies and Citizens in response to subpoenas, Open Records Requests, and other appropriate requests.	7%	93%
Police	Departmental Awards	Process and provide awards for departmental personnel	6%	94%
Police	Reserve Officer Program	Certified officers and reserve trained officers who volunteer their time to augment the department in logistic technical and patrol functions	65%	35%
Police	Sexual Assault Evidence Backlog Processing	Processing of old rape kits for collection of DNA to further investigations.	7%	93%
Police	Family Safety Center	Coordinates community response to domestic and sexual violence through a collaborative partnership between the City of Tulsa as lead agency and multiple community service providers to include the Family Safety Center. Contracted Service.	100%	0%
Police	Bomb Squad	Certified and specially trained experts that respond to bomb and explosive calls for service. Requires extensive training and specialized equipment.	63%	37%
Police	P-card processing	P-card processing and administration	6%	94%
Police	Honor Guard Program	Perform ceremonial events that require the United States flag as well as funerals and services	6%	94%
Police	Vehicle Identification Number (VIN) Examination	Identify and recover stolen vehicles, and provide citizens with an Oklahoma Assigned Number (OAN) letter so they may register their vehicle after its VIN has been altered.	5%	95%
Police	Community Engagement and Citizen Training	Community outreach and education programs including Volunteers in Policing, Explorers, Citizens Police Academy, Internship Program, which all educate citizens and provide hands on training in police operations.	45%	55%
Police	Forensic Nursing Administration	Manages Sexual Assault Nurse Examiners and Domestic Violence Examiners	5%	95%
Police	911 Call Taker Academy	911 Training Academy for new call takers.	21%	79%
Police	Questioned Documents Section	Perform questioned document testing on evidence.	45%	55%
Police	National Incident Based Reporting System	Complies with NIBRS standards on crime reporting	13%	87%
Police	Police Cell Phone and MIFI Program	Provide and maintain Cell Phone and MIFI Devices to facilitate mobile communication for police employees	7%	93%
Police	Defensive Tactics Instructor	Instruction of defensive tactics and other related topics during recruit and continuing education.	6%	94%
Police	Crisis Negotiations	Facilitation of peaceful resolutions to crisis situations	60%	40%
Police	911 Certification and Re-Training	Certification training and re-training for 911 supervisors and telecommunicators.	21%	79%
Police	Chaplain Services	Sectarian pastoral and counseling services to individuals and families who are involved in a personal crisis at which Police and Fire personnel are present. Contracted Service.	100%	0%
Police	Travel administration	Travel processing in Munis for department	8%	92%
Police	Neighborhood Watch	Agreement with Crime Prevention Network to provide Alert Neighbors/Tulsa Crime Stoppers	100%	0%
Police	Facility Maintenance	Duties and responsibilities related to the maintenance, repair, and upkeep of facilities, buildings, and grounds.	5%	95%
Police	Pawn Detail	Enter and review pawn data for the identification of stolen property for the purpose of returning to owners and furthering investigations.	0%	100%
Police	911 Fast Track Training	Progression training for employees to train on all 8 functions through a fast track program.	21%	79%
Police	911 COPES Behavioral Health Services at the Tulsa 911 Communications Center	Family & Children's Services COPES embedded behavioral health clinicians working with Tulsa Police and 911 Dispatch to provide needed services to the community.	20%	80%
Police	Advertising and Recruiting for 911	Advertising career opportunities through traditional and non-traditional media, social media, and public forums.	20%	80%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Police	911 Public Education	Provide public education of emergent and non-emergent situations and when to call 911 through social media, public television broadcasts, 911 tours and presentations.	21%	79%
Police	911 Bi-lingual Call Takers	Training and recruiting for up to 9 Spanish speaking call takers.	15%	85%
Police	Retirement services	Retirement processing, guidance, documentation and collaboration with sworn insurance and pension board	10%	90%
Police	911 On Boarding Program	911's On-boarding team contacts the new 911 Telecommunicator before their start date and assigns a mentor to guide the new employee through City policies and procedures and the culture of 911.	22%	78%
Police	Law Enforcement Driver Training (LEDT)	This training program is specially designed for patrol and pursuit driving that is specialized for Police Officers	6%	94%
Police Total			16%	84%
Public Works	Project Planning and Coordination Services	Provide CIP development planning services for infrastructure and City assets. Supports Environmental investigations and Economic Development ventures (TAE0).	81%	19%
Public Works	Engineering and Architectural Services Design Services and Support	Provide engineering-architectural services for water, sewer, transportation, stormwater, parks, public safety, and special (city facilities and vertical construction) projects. Services provided for all capital projects for all departments.	16%	84%
Public Works	Construction Project Management and Observation	Provide in house construction management and inspections for water, sewer, transportation, stormwater, and special (vertical construction) projects.	12%	88%
Public Works	Geographic Information Systems Application Development and Maintenance	Develop, assimilate, and maintain data for our Geographic Information Systems (GIS) applications for internal and public use and mapping and graphic design support.	12%	88%
Public Works	Capital Project and Infrastructure Land Services	Conducts services necessary to acquire parcels via fee-simple, easements, dedications, donations, eminent domain, exchanges, rights-of-entry, etc. Work includes appraisals, title work, negotiations, closings, and filing of documents.	11%	89%
Public Works	City Surveying	City Surveyor and his section provides land surveying services for city facilities and departments, maintains field monuments records, and develops / verifies Legal descriptions for easements, rights-of-way, dedications, etc.	20%	80%
Public Works	OKIE Locate - Line Location Services	Location of underground utilities	27%	73%
Public Works	Construction Contract Administration	Public bids capital projects in compliance with the Competitive Bidding statutes. Advertise, conducts pre-bids, opens bids, coordinates with legal Department to award and contract with lowest, responsible bidder.	42%	58%
Public Works	Utility Coordination - Capital Projects	Coordinates capital project public improvements with existing and proposed utilities.	11%	89%
Public Works	Utility Coordination - ROW / Easement Encroachments and Construction Agreements	Facilitates city review and recommendations to City Council of requests to encroach / modify rights-of-way, easements, and/or city controlled lands for public and private uses.	10%	90%
Public Works	Construction Project Management and Observation IDP	Provide in house construction management and inspections for water, sewer, transportation, and stormwater projects that are privately financed public projects	14%	86%
Public Works	Engineering Services - Central Services	Administrative support for records / archival of project files, as-recorded construction plans, reproduction of construction documents for plan room, reproduction services for all divisions of ES. Central Services also provides ES Human Resources and ES Finance.	23%	77%
Public Works	Engineering Design and Construction Standards and Specifications Development	Develop, manage, and periodic update engineering design standards and specifications for construction.	10%	90%
Public Works	Residential Refuse & Recycling Services	Collect, haul and dispose of refuse, recycling and yard waste at appropriate locations. Oversee all operations and billing of accounts. Monitor issues and resolve or cite.	95%	5%
Public Works	Mowing and Sweeping	Mowing right of way and sweeping City streets	92%	8%
Public Works	Stormwater Vegetation Maintenance	Vegetation maintenance of all stormwater facilities and assets.	71%	29%
Public Works	Underground Storm Sewer Repairs	Conducts structural repairs on the underground storm sewer system including catch basins, vaults, manholes, pipes, outfalls and inlets.	70%	30%
Public Works	Earthen Channel/Creek Maintenance	Stormwater Creek and earthen channel operations and maintenance including inspection and structural repair.	65%	35%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Public Works	Mulch Site Operations	accept green waste from residential and commercial customers, charge as appropriate. Convert waste to mulch, give away mulch and haul to Land Reclamation Site for daily cover as requested. Set aside large logs for firewood for pickup	72%	28%
Public Works	Bulky Waste Collection	Collect residential bulky waste items for recycling and disposal	59%	41%
Public Works	Detention Pond and Lined Channel Maintenance	Stormwater Lined channel and detention pond operations and maintenance including inspections and structural repairs.	58%	42%
Public Works	Snow and Ice Removal	Removal of snow and ice from City of Tulsa streets	58%	42%
Public Works	Pot Hole Repairs	Repair potholes on all paved roads	39%	61%
Public Works	Traffic Signal Maintenance	General planned maintenance of traffic signal equipment.	53%	47%
Public Works	Stormwater Support Services	Provide customer service and support services for the Stormwater Maintenance Division.	40%	60%
Public Works	Stormwater Quality and Compliance	EPA/ODEQ (Oklahoma Department of Environmental Quality) Stormwater Discharge Permit #OKS000201 Compliance including monitoring, inspections, investigations, enforcement, public and employee education and outreach, reporting and coordination with regulatory agencies. Perform necessary maintenance to the highway lighting system citywide, using city personnel..	46%	54%
Public Works	Highway Lighting Operations and Maintenance	Overseeing work of contractors performing highway lighting maintenance and repair citywide.	68%	32%
Public Works	Underground Storm Sewer Cleaning Operations	Operations and maintenance of Tulsa's underground storm sewer system including pipes, catch basins, inlets, outfalls and manholes.	44%	56%
Public Works	Street Light Operations and Maintenance	Authorize PSO to install and remove street lights. Report maintenance needs to PSO. Pay electric bill.	97%	3%
Public Works	Curb repair	Arterial and non arterial curb repair	54%	46%
Public Works	Underground Storm Sewer Investigations and Inspections	Conducts investigations and inspections of the underground storm sewer system, including reporting, coordination with other work groups and sections.	43%	57%
Public Works	Intergovernmental services	Perform intergovernmental operations, such as refuse & recycling collections, bulky waste collections at City facilities, paper shredding and recycling, battery boxes, electronics, tires, etc. Bill internal accounts if appropriate.	66%	34%
Public Works	Asphalt and Concrete Repairs	Permanent Repairs	73%	27%
Public Works	Commercial Refuse & Recycling Services	Monitor commercial account activity and bill hauling fee accordingly. Inspect for compliance and violations.	51%	49%
Public Works	Illegal Dumping Operations	Notify, investigate, pick up, and possibly prosecute illegal dumping inside the City of Tulsa corporate limits,	70%	30%
Public Works	Household Pollutant Collection Facility (HPCF)	Oversees and manages all operations and duties for the HPCF including permit compliance, waste management, advertising and staffing.	70%	30%
Public Works	Pavement Marking - Contractor	Oversee pavement marking installations with use of contractors	95%	5%
Public Works	Utility ROW Management	Monitors work and utilities within the right-of-way (ROW)	19%	81%
Public Works	Paving Cuts	Contractor Repairs	27%	73%
Public Works	Land Reclamation Site Operations	Oversees the operations and maintenance of the City of Tulsa's 392 acre Land Reclamation Site	69%	31%
Public Works	Crack Sealing Maintenance	Perform crack sealing on all paved roads	36%	64%
Public Works	Emergency Response	Respond to adverse weather events, oversee operations, labor, equipment and expenditure transactions. Prepare reports as required.	96%	4%
Public Works	Emergency Response - Nonwinter Event	Citywide emergency response for non snow and ice events such as debris removal or flood response.	56%	44%
Public Works	Street Maintenance Support Services	Provide services for internal and external customers	21%	79%
Public Works	WIN Dumpster Services	Deliver pick up and empty dumpsters throughout Tulsa for neighborhood cleanups	83%	17%
Public Works	Geographic Information System (GIS) / Mapping Services	Provides GIS support functions for the stormwater operations and maintenance division.	80%	20%
Public Works	Traffic Signal Trouble Calls	Responding to emergency and non-emergency trouble calls.	23%	77%
Public Works	Dead Animal Pickup	Pickup deceased animals and dispose of appropriately.	82%	18%
Public Works	Intelligent Transportation System (ITS) and Traffic Management Center (MC)	Operations and Maintenance of the City's Intelligent Transportation System and Traffic Management Center - ITSTMC	26%	74%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Public Works	School Safety	Administer the school safety crossing program. Hire and train school crossing guards. Assign guards to school crossings and supervise them.	22%	78%
Public Works	Traffic Sign Installation and Maintenance	Installation of MUTCD compliant traffic signs citywide.	29%	71%
Public Works	Pavement Marking - In-house	Install paint and thermoplastic pavement markings citywide with city crews.	24%	76%
Public Works	Sign Fabrication	Fabrication of traffic signs in the Traffic Operations sign shop.	42%	58%
Public Works	Traffic Engineering Inspections	Performing engineering inspections for all traffic operations related projects.	30%	70%
Public Works	Traffic Studies and Special Projects	Conduct speed, volume, traffic signal and stop sign warrant studies as need.	38%	62%
Public Works	Traffic Signal Detection Operation and Maintenance	Conduct/review traffic impact studies. Investigate all types of traffic issues including parking, school traffic, traffic congestion, etc.	42%	58%
Public Works	School Zone Flasher Operation and Maintenance	Repair, replacement and adjustment of traffic signal detection systems including video, inductive loop and radar based systems.	47%	53%
Public Works	Locates	Conduct routine equipment maintenance, programming and verification of school zones.	55%	45%
Public Works	Engineering Plan Review	Locating traffic assets in the field as part of the state one call system - Call Okie	58%	42%
Public Works	General Fund Right-of-Way Maintenance	Reviewing and commenting on construction plans from Engineering Services, ODOT and Development Services.	91%	9%
Public Works	Traffic Signal Timing	Cemetery Maintenance Develop and implement signal timing plans for coordinated corridors.	72%	28%
Public Works	Guardrail Repair	Work with consultants on development and implementation of coordinated timing plans . Develop and implement signal timing for isolated traffic signals. Conduct routine timing adjustments. Make timing adjustments for construction zones.	73%	27%
Public Works	Traffic Signal - Emergency Vehicle and Transit Signal Priority Operation and Maintenance	Analysis, maintenance and repair of guardrail citywide.	75%	25%
Public Works	HAL - High Accident Location Committee	Operate and maintain traffic signal - emergency vehicle and transit signal priority system.	76%	24%
Public Works	Graffiti Removal	HAL is a multi-disciplinary team that analyzes the top crash locations in the city and develops viable safety improvements.	98%	2%
Public Works	Legal and Insurance Adjuster Claims-Inquiries	Removes graffiti in the public right of way Responding to inquiries from attorneys and insurance adjusters involving vehicle crashes. Responding to tort claims made against the City involving the Traffic Operations Division. Providing court testimony and depositions. Representing the City at settlement conferences.	94%	6%
Public Works	Customer Inquiries and Assistance	Provide customer service via phone email and in person	100%	0%
Public Works	Sidewalk Repair	Repair damaged sidewalks within the right of way	97%	3%
Public Works	Stormwater Roadside Ditching	Maintains all roadside ditches with the city limits that are in the public right-of-way used to convey stormwater runoff.	6%	94%
Public Works Total			53%	47%
Water and Sewer	Water Distribution System Maintenance and Repair	Operate and maintain water distribution system.	59%	41%
Water and Sewer	Wastewater Treatment	Treat sewage and discharge in accordance with State and Federal regulations.	62%	38%
Water and Sewer	Water Treatment	Clean and treat water to Federal and State regulations.	75%	25%
Water and Sewer	Payment in lieu of Taxes	Payment to General Fund in lieu of taxes, rates match those of other utilities to offset costs of right-of-way maintenance.	100%	0%
Water and Sewer	Wastewater Collections System Line Maintenance	Maintain, repair and inspect the collections sewer system to prevent Sanitary Sewer Overflows and property damage claims.	64%	36%
Water and Sewer	Source Water Management	Manage, maintain and protect City owned lakes and flowlines.	55%	45%
Water and Sewer	Water Meter Maintenance	Maintain and replace meters for accurate billing.	48%	52%
Water and Sewer	Water Quality Testing	Test and analyze water quality for the City at the three laboratories managed by the department.	48%	52%
Water and Sewer	Lift Stations Operations	Manage and maintain lift stations for wastewater and stormwater	47%	53%
Water and Sewer	Water Meter Reading and Support	Ensure accurate meter reads for billing and conduct field investigations.	26%	74%
Water and Sewer	Wastewater Quality Monitoring	Monitor and manage industrial pretreatment, fats/oils/grease, dental amalgam, medical marijuana, and sanitary sewer evaluation studies.	39%	61%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Water and Sewer	Biosolids Management	Dispose of treated biosolids in accordance with State and Federal regulations.	53%	47%
Water and Sewer	Water Meter Customer Services	Turn on and off meters for customer service.	26%	74%
Water and Sewer	Water Quality Monitoring	Monitor water quality and collect samples throughout the water distribution system to maintain safe drinking water and meet regulatory compliance.	36%	64%
Water and Sewer	Water Distribution Dispatch Center	Twenty-four hour call center and dispatch center for Water Distribution. After hours emergency call center for City.	25%	75%
Water and Sewer	Wastewater Dispatch Center	Twenty-four hour call center and dispatch center for Sewer Operations. After hours emergency call center for City.	35%	65%
Water and Sewer	Tulsa Metropolitan Utility Authority Asset Management	Asset and systems management for Water & Sewer infrastructure.	0%	100%
Water and Sewer	Tulsa Metropolitan Utility Authority Support	Provide administrative support services to Tulsa Metropolitan Utility Authority.	32%	68%
Water and Sewer	Private Service Line Defect Abatement Program	Provide support to low income citizens to repair or replace private sewer lines.	71%	29%
Water and Sewer	Water Quality Public Education and Outreach	Education and public outreach efforts regarding water resources.	23%	77%
Water and Sewer Total			64%	36%
Department of City Experience	Neighborhood Code Enforcement	Manage compliance concerns and issue citations where needed	83%	17%
Department of City Experience	Community Development Block Grant	Administer Funds to alleviate the causes and conditions of poverty including blighted structures and housing repair	60%	40%
Department of City Experience	Animal Shelter Services	Housing care and maintenance of all impounded animals	50%	50%
Department of City Experience	Veterinary Medical Services	Medical care provided to impounded animals	70%	30%
Department of City Experience	Animal Control Call Response	Respond to aggressive loose abandoned and trapped animals	0%	100%
Department of City Experience	Federal Housing Program	Provide administration and financial compliance and reporting for all HUD programs under the Housing & Redevelopment Division.	98%	2%
Department of City Experience	Housing Rehab Loan Program	Support Housing Rehab Programs provided by approved organizations for health & safety repairs to current housing inventory.	98%	2%
Department of City Experience	Dilapidated and Unsafe Building Enforcement	Ensure uninhabitable buildings are condemned demolished and removed	89%	11%
Department of City Experience	Animal Code Enforcement and Investigations	Enforcement of animal ordinances	0%	100%
Department of City Experience	Property Maintenance	Ensure compliance with property maintenance code under Title 55	28%	72%
Department of City Experience	Citation Issuance and Prosecution Support	Issue citations and assist with prosecutions	0%	100%
Department of City Experience	Animal Adoptions & Transfers	Evaluate animals for health and behavior for adoption and transferred suitability	0%	100%
Department of City Experience	Derelict Vehicle Code Enforcement	Vehicles without current registration or unable to move under their own power considered inoperable or abandoned	0%	100%
Department of City Experience	THA Inspections	Inspect THA properties for HUD compliance	2%	98%
Department of City Experience	Vaccinations and Microchipping	Dogs and cats are vaccinated when impounded	0%	100%
Department of City Experience	Administrative Hearings Support for Nuisance Violations	Provide support for administrative hearings including scheduling, notification and preparation of case documentation	53%	47%
Department of City Experience	Graffiti Abatement	Manage graffiti abatement program	0%	100%
Department of City Experience	Euthanasia	Euthanize terminally ill and aggressive sheltered animals	0%	100%
Department of City Experience	Animal Reclamation	Reunite animals with owners	0%	100%
Department of City Experience	Emergency Medical Services Authority (EMSA) Cares	Monitor Multi Family Housing Units annually to ensure the tenants have been notified of their rights to opt in if the water account holder has opted out of EMSA Cares, per City Ordinance.	2%	98%
Department of City Experience	Neighborhood Services	Create collaborative links between the city and its residences, promote community education and public/private partnerships to sustain neighborhoods and empower residence to improve their quality of life	26%	74%
Department of City Experience	Unsafe Conditions or Buildings	Unsafe building investigations and complaint mitigations	0%	100%
Department of City Experience	Homeless Outreach	collaborate with community partners to evaluate needs and identify housing resources	0%	100%
Department of City Experience	Clear Site Triangle Violation Enforcement	Evaluate and determine the clear site triangle to ensure safety line of site from a stop sign	6%	94%
Department of City Experience	Animal Impoundment	Impound incoming animals	0%	100%
Department of City Experience	Oversized Loads	Permitting and Route approval for transporting oversized loads through the City Limits	0%	100%
Department of City Experience	Special Events	Provide holiday or other community events	0%	100%
Department of City Experience	Blight Elimination	Declare a blighted condition on any home	0%	100%
Department of City Experience	Advertising and Marketing	Reaching out to surrounding areas through appropriate correspondence website site tours and social media	30%	70%

Department Owner	Program Name	Program Description	Non Personnel % of program cost	Personnel % of program cost
Department of City Experience	Affordable Housing	Staff contact for Housing Partnership, Housing Trust Committee and Housing Specialist, sign off for financials to the finance department	9%	91%
Department of City Experience	Animal Control Inspection and Permitting	Provide inspections for enforcement and issuance of permits to meet standards for professional animal facilities and services	0%	100%
Department of City Experience	Animal Foster Care	Place shelter animals into temporary foster homes for socialization until they reach age weight requirements or to recover from an illness	0%	100%
Department of City Experience	Adult Mental Health Case Management	Support those in the community who are experiencing a serious and persistent mental illness	0%	100%
Department of City Experience	Rental Housing Programs	Provides financial support and assistance to rehabilitate and maintain existing affordable rental housing stock; leverages other funding to support the construction of new rental housing units and/or the acquisition of land on which affordable housing can be developed; acquires existing market rate rental housing and converts it to affordable homes; provides fee waivers/offsets for new affordable rental housing; can provide rental assistance to get people into housing they can afford; assists non-profits in maintaining existing affordable rental housing. Manages long term rent restrictions imposed on affordable rental housing assisted with federal or local funding.	0%	100%
Department of City Experience	Home Occupation Inspections and Compliance	Implement city code and site inspections	0%	100%
Department of City Experience	Mobile Food Vending Vehicle Enforcement	Ensure that all mobile food vendors have their city license and state environmental permit to sell food from their vehicle	0%	100%
Department of City Experience	Off Site Signage Enforcement	Removal of illegal signage posted in the city right of way and on private property without permission	0%	100%
Department of City Experience	Public Right of Way Nuisance Enforcement	Stop the illegal sale of goods in the right of way	0%	100%
Department of City Experience	Sign and Banners Enforcement	Ensure that all properties do not exceed the allotted square footage allowed by city ordinance for temporary signage	0%	100%
Department of City Experience	Site Plan Review	Enforce zoning laws	0%	100%
Department of City Experience	Animal Rescue Program	Protective custody program for animals	0%	100%
Department of City Experience	Housing Assistance	Interview clients process applications manage cases to provide aid to low- moderate- income households	29%	71%
Department of City Experience	Work Without Permits (check with Brant) monitor demo and housing rehab permits	Ensure contractors builders plumbers and electricians have proper work permits	0%	100%
Dept of City Experience Total			48%	52%

Section 5:

CIP EXECUTIVE SUMMARY

The Spavinaw Water Project Facts and Figures

Total Cost	\$7,500,000
Drainage Area	400 Sq. Miles
Area of Spavinaw Lake	1800 Acres
Capacity of Spavinaw Lake	1,000,000,000 Gals.
Length of Pipe	5500 Feet
Depth of Pipe	80 Feet
Weight of Pipe	900 Tons
Length of Tunnel	50 Miles
Size of Concrete Pipe	60 and 64 Inches
Size of Tunnel	7 Feet
Length of Tunnel	2 Miles

CLEAR
AND COLD
PIPE - AC COLD



The Spavinaw Lake -

On October 29, 1924 Spavinaw water flowed into the city at a rate of 28 million gallons per day. The schools put on a great jubilee pageant.

Many poems were written, and in song and pantomime glories of the Spavinaw water were told—which places Tulsa and its future development in a position which cannot be rivaled by any city in the Mississippi valley.

Since the completion of the Spavinaw project at a cost of

\$7,500,000
ering sta
accompl
water 60 r
lahoma to
constructi
dam 3,500
spillway b
reservoir b

This section is for information only and is not part
of the ordinances adopted by the City Council.

Photos Courtesy of Tulsa Historical Society & Museum



"AS BUILT"	
CITY OF TULSA, OKLAHOMA	
SECOND SPAVINAW PROJECT	
UPPER SPAVINAW DAM	
GENERAL MAP	
W. R. Hooty & Associates	Scale 1/2" = 2 Miles
Consulting Engineers	City
Tulsa, Oklahoma	Sheet No. 12



FISCAL YEARS 2025-2029 CAPITAL PLAN

In November 2013, the citizens of Tulsa approved \$355.0 million of General Obligation (GO) bonds for streets and bridges called Improve Our Tulsa (IoT). In November 2019, the program was extended and added \$427.0 million in additional GO bonds for streets and bridges called Improve Our Tulsa 2 (IoT II). In August 2023, the program was extended a second time adding an additional \$384.9 million in GO bonds for streets, bridges, parks, cultural, and recreational facilities called Improve Our Tulsa 3 (IoT III). To date, \$321.6 million of the \$355.0 million has been issued from the IoT 1 program, \$164.1 million of the \$427.0 million has been issued from the IoT II program, and \$87.6 million of the \$384.9 million has been issued from the IoT III program. The remaining \$889.95 million will be issued in future years with the next series planned for issuance in FY2025. The Mayor and City Council share a commitment to improving the condition of our roadways and providing funds for critical services such as public safety, federal mandates, building code, and short-term capital needs. Goals identified in **PlaniTulsa, the City's comprehensive plan, were used to prioritize the allocation of the authorized \$2.4 billion in the IoT 1, 2, and 3 programs.** In April of 2016, City of Tulsa voters approved a temporary sales tax levy of slightly over 3/10ths of a cent for the purpose of funding large scale economic development projects. The tax went into effect in January 2017 and will be in place for 15 years. The tax will fund over \$510.6 million in major capital and economic development projects across the city. The commitment of these resources likely means that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program, alone, has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in general obligation bond proceeds and \$166.6 million in sales tax revenue which was derived from an extension of the existing third penny sales tax in addition to a 0.167% increase. The program funded 128 arterial and residential street projects across the City. The 2006 Sales Tax program, approved in May 2006, which provided \$465 million for capital projects throughout the City, is in the final stage of implementation. All the appropriations to fund these improvements are complete. Information about these programs is contained in the FY25 Capital Budget - Funded Programs Status and Operating Impact (Section 6) of this document and includes a list of the proposed funding for FY25.

In alignment with industry best practice, the City of Tulsa is proactive in reviewing its capital needs both annually and in the strategic view of long-range goals and needs as identified in various master plans. These planning efforts have been undertaken both internally and with sister organizations involved in major capital programs in **the region. The City's Finance Department reviews and maintains an inventory of master plans and** recommendations that extend as far out as 50 years with over 625 projects totaling over \$7.6 billion. The reauthorization of the IoT program referenced above relies on these master plans as a basis for identifying the potential list of proposed projects. Section 7, Master Plan Priorities, provides a summary of each of the major master plans and highlights the goals for the physical improvements they govern. Funding recommendations covering these areas follow in Section 8, the 2025-2029 Capital Plan.

CAPITAL PLAN

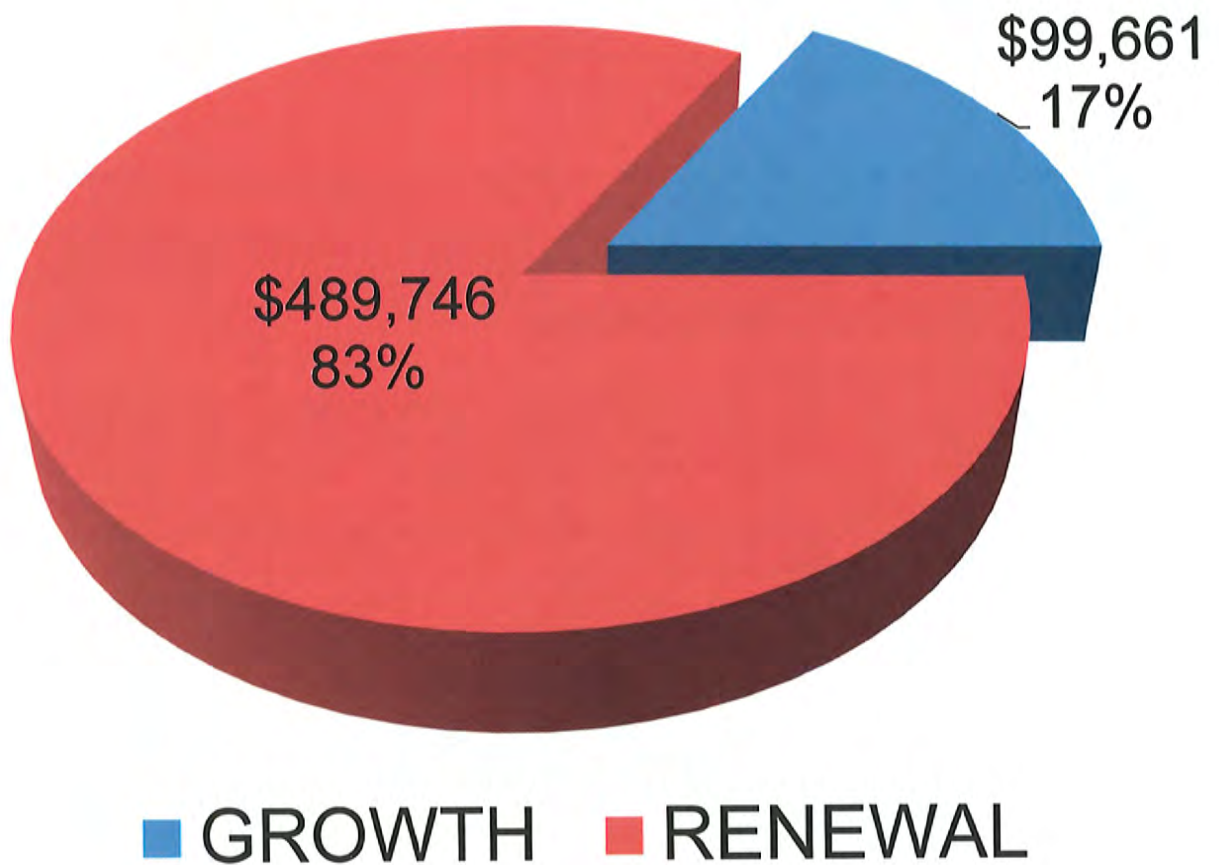
FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT Fiscal Years 2025 – 2029 (amount expressed in thousands)

Project Type	Constrained Requests	FY25-29 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 30,500	-	0%	0%
Fire Department Projects	93,400	-	0%	0%
Total Public Safety and Protection	\$ 123,900	\$ -	0%	0%
Park and Recreation Projects	30,070	-	0%	0%
Tulso Zoo Projects	20,700	-	0%	0%
Gilcrease Museum Projects	-	-	0%	0%
Cox Business Center and BOK Center	20,425	-	0%	0%
Performing Arts Center	84,700	-	0%	0%
River Parks Projects	45,440	-	0%	0%
Total Cultural Development and Recreation	\$ 201,335	\$ -	0%	0%
Street and Expressway Projects	521,488	-	0%	0%
Water System Projects	1,633,174	217,094	13%	37%
Sanitary Sewer System Projects	323,587	290,748	90%	49%
Flood Control Projects	95,217	81,565	86%	14%
Facilities Maintenance Projects	50,910	-	0%	0%
Total Public Works and Development	\$ 2,624,376	\$ 589,407	22%	100%
Economic Development Projects	14,675	-	0%	0%
Department of City Experience (DCE) Projects	95,000	-	0%	0%
Total Social and Economic Development	\$ 109,675	\$ -	0%	0%
Tulso Transit Projects	-	-	0%	0%
Total Transportation	\$ -	\$ -	0%	0%
Information Technology Department	-	-	0%	0%
Equipment Management Projects	-	-	0%	0%
Short-Term & Contracted Capital Projects	127,939	-	0%	0%
Total Administrative and Support Services	\$ 127,939	\$ -	0%	0%
Total of All Capital Project Types	\$ 3,187,225	\$ 589,407	35%	100%

CAPITAL PLAN

FY 2025 - 2029 RECOMMENDED CIP FUNDING RENEWAL VS. GROWTH (\$000)

Total \$589,407



CAPITAL PLAN

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2017 Limited Purpose Sales Tax Program, 2023, 2020 and 2014 Sales Tax Extension (Improve Our Tulsa I, II, III), 2023, 2020 and 2014 General Obligation Bond Program (Improve Our Tulsa I, II and III), the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Information on the projects and appropriations for these programs is contained in Section 6.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<u>PUBLIC SAFETY AND PROTECTION</u>	
Police and E-911's Department The Police Department's highest priority is the renovation of the Police Courts and 911 Facilities, as well as the replacement of its fleet.	\$30.5 million
Fire The Fire Department's highest priority is the replacement of its apparatus, followed by the purchase of various training props to be used at the Training Academy.	\$93.4 million
Total Public Safety and Protection	\$123.9 million
<u>CULTURAL DEVELOPMENT AND RECREATION</u>	
Parks and Recreation Department The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the Park's Master Plan and funding has been allocated toward its implementation in previous capital programs.	\$30.1 million
River Parks Department The continued improvements of both west and east banks of the Arkansas river has been identified as the highest priority projects.	\$45.4 million
BOK Center and Cox Business Convention Center The continued maintenance and improvements of the BOK Center and Cox Business Convention Center have been identified as the highest priority projects.	\$20.5 million
Performing Arts Center The Tulsa PAC capital improvements plan intends for the continued upgrades of the facilities aging infrastructure and improvements to ADA compliance	\$84.7 million
Tulsa Zoo TMZI has identified capital projects with the highest priorities including renovating the Children's Zoo, rehabilitating the Rainforest exhibit, and securing the Zoo's outer perimeter	\$20.7 million
Total Cultural Development and Recreation	\$201.4 million
<u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
Water The City continues implementing the IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.	\$1,633.1 million

CAPITAL PLAN

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
Sanitary Sewer The City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities. Additional isolated consent orders have been issued since then to eliminate recent specific incidents of residential sewage overflows. However, all consent orders have been completed presently. Future Utility Revenue Bonds and Enterprise Fund resources will be dedicated to the completion of any future consent orders, as well as the upkeep of existing assets.	\$323.6 million
Streets and Expressways One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight-year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.	\$521.5 million
Flood Control The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.	\$95.2 million
Facilities Maintenance Projects The continued maintenance of all City-owned facilities has been identified as the highest priority by the plan.	\$50.9 million
Total Public Works and Infrastructure	\$2,624.3 million
<u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
Tulsa Authority for Economic Opportunity (TAE0) TAE0 will continue to pursue various economic development efforts as identified in the City's various plans well as efforts such as the beautification of Route 66 and infrastructure to support the Peoria/Mohawk Business Park.	\$14.7 million
Department of City Experience (DCE) As the City works to address homelessness at the intersection of housing and mental health, the City of Tulsa has released its Path to Home Strategy. As part of the strategy, various housing actions are included to increase housing units at varying price points.	\$95.0 million
Total Social and Economic Development	\$109.7 million
<u>TRANSPORTATION</u>	
Metropolitan Tulsa Transit Authority (MTTA) MTTA's highest priorities are the continued replacement of its fleet, the construction of additional passenger shelters, and to improve and expand its service	\$0 million
Total Transportation	\$0 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
Short Term Capital Projects Projects in this category include the replacement of various existing capital equipment, such as department fleet, facility equipment, and minor facility purchases and repairs.	\$127.9 million
Total Administrative and Support Services	\$127.9 million
TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM	\$3,187.2 million

CAPITAL PLAN

CITY OF TULSA

FISCAL YEARS 2025-2029 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Project Type	Est. Cost	FY25	FY26	FY27	FY28	FY29	Total
Police Department Projects	\$ 30,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Department Projects	93,400	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Public Safety and Protection	\$ 123,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park and Recreation Department Projects	\$ 30,070	\$ -	\$ -	\$ -	\$ -	\$ -	-
Tulsa Zoo Projects	20,700	-	-	-	-	-	-
Gilcrease Museum Projects	-	-	-	-	-	-	-
CBC/BOK Projects	20,425	-	-	-	-	-	-
Performing Arts Center Projects	84,700	-	-	-	-	-	-
River Parks Projects	45,440	-	-	-	-	-	-
Total Cultural Devel. and Recreation	\$ 201,335	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street and Expressway Projects	521,488	-	-	-	-	-	-
Water System Projects	1,633,174	40,620	59,916	51,030	37,846	27,682	217,094
Sanitary Sewer System Projects	323,587	62,115	58,950	53,637	49,181	66,865	290,749
Flood Control Projects	95,217	16,670	16,885	15,900	16,020	16,090	81,561
Facilities Maintenance Projects	50,910	-	-	-	-	-	-
Total Public Works	\$ 2,624,376	\$ 119,405	\$ 135,751	\$ 120,567	\$ 103,047	\$ 110,637	\$ 589,407
Economic Development Projects	14,675	-	-	-	-	-	-
Department of City Experience (DCE) Projects	95,000	-	-	-	-	-	-
Total Social and Economic Development	\$ 109,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Metropolitan Tulsa Transit Authority Projects	\$ -	-	-	-	-	-	-
Total Transportation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Information Technology Projects	\$ -	-	-	-	-	-	-
Equipment Management Projects	\$ -	-	-	-	-	-	-
Short Term & Contracted Capital Projects	127,939	-	-	-	-	-	-
Bond Issuance Cost	-	-	-	-	-	-	-
Total Administrative and Support	\$ 127,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total of All Capital Project Types	\$ 3,187,225	\$ 119,405	\$ 135,751	\$ 120,567	\$ 103,047	\$ 110,637	\$ 589,407

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CITY OF TULSA

FISCAL YEARS 2025-2029 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Funding Source	Est. Cost	FY25	FY26	FY27	FY28	FY29	Total
Future Bond Program	\$ 570,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Future Sales Tax Program	564,832	-	-	-	-	-	-
Water Enterprise	679,593	24,720	21,154	24,655	27,756	27,682	125,967
Water Revenue Bond	953,581	15,900	38,762	26,375	10,090	-	91,127
Sewer Enterprise	217,857	48,012	29,998	34,393	36,533	38,004	186,940
State Sewer Loan (SRF)	-	-	-	-	-	-	-
State Sewer Loan (FAP)	-	-	-	-	-	-	-
Sewer Revenue Bond	105,730	14,103	28,952	19,244	12,648	28,861	103,808
Storm Sewer Enterprise	72,917	13,370	10,635	11,650	9,770	13,840	59,265
Storm Sewer Revenue Bond	22,300	3,300	6,250	4,250	6,250	2,250	22,300
Total Funding by Source	\$3,187,225	\$ 119,405	\$ 135,751	\$ 120,567	\$ 103,047	\$ 110,637	\$ 589,407

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT Fiscal years 2025 – 2029 (amount expressed in thousands)

Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	\$ 30,500	\$ 75,160	\$ 105,660
Fire Department Projects	93,400	181,500	274,900
Total Public Safety and Protection	\$ 123,900	\$ 256,660	\$ 380,560
Park and Recreation Projects	30,070	170,640	200,710
Tulsa Zoo Projects	20,700	102,200	122,900
Gilcrease Museum Projects	-	50,122	50,122
Cox Business Center and BOK Center	20,425	10,325	30,750
Performing Arts Center	84,700	174,531	259,231
River Parks Projects	45,440	28,987	74,427
Total Cultural Development and Recreation	\$ 201,335	\$ 536,804	\$ 738,139
Street and Expressway Projects	521,488	3,334,766	3,856,254
Water System Projects	1,633,174	1,518,754	3,151,928
Sanitary Sewer System Projects	323,587	453,488	777,075
Flood Control Projects	95,217	352,338	447,555
Facilities Maintenance Projects	50,910	170,038	220,948
Total Public Works and Development	\$ 2,624,376	\$ 5,829,384	\$ 8,453,760
Economic Development Projects	14,675	524,549	539,224
Department of City Experience (DCE) Projects	95,000	-	95,000
Total Social and Economic Development	\$ 109,675	\$ 524,549	\$ 634,224
Tulsa Transit Projects	-	113,480	113,480
Total Transportation	\$ -	\$ 113,480	\$ 113,480
Information Technology Department Projects	-	13,792	13,792
Short Term & Contracted Capital Projects	127,939	-	127,939
Total Administrative and Support Services	\$ 127,939	\$ 13,792	\$ 141,731
Total of All Capital Project Types	\$ 3,187,225	\$ 7,274,669	\$10,461,894

Section 6:

CAPITAL PROGRAMS AND OPERATING IMPACT

**CLEAR
AND GOLD
PIPE-AS-GOLD**



The Spavinaw Lake--

On October 29, 1924 Spavinaw water flowed into the city at a rate of 28 million gallons per day. The schools put on a great jubilee pageant.

Many poems were written, and in song and pantomime glories of the Spavinaw water were told—which places Tulsa and its future development in a position which cannot be rivaled by any city in the Mississippi valley.

Since the completion of the Spavinaw project at a cost of

\$7,500,000 engineering started to accomplish water 60 miles from Oklahoma to construction dam 3,500 feet high with spillway by reservoir.

This section of the document summarizes the status of previously approved major capital programs and lists all of the capital projects scheduled for funding. It also describes the primary funding sources available to finance the City's capital needs and provides an analysis of each.

This section is for information only and is not part of the ordinances adopted by the City Council.

"AS BUILT"

CITY OF TULSA, OKLAHOMA
SECOND SPAVINAW PROJECT
UPPER SPAVINAW DAM
GENERAL MAP
R. H. H. & Associates
Civil Engineers
Tulsa, Oklahoma
Scale 1/2" = 1 Mile
Date 10-1-39
Sheet No. 199

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS AND OPERATING IMPACT

Introduction

This section describes the status of projects financed as part of past multi-year capital programs and potential sources for financing future projects. Since 1980, elected officials have aggressively sought funding for a large number of capital needs. The third-penny sales tax, general obligation bonds, revenue bonds backed by user fees, and state and federal loans and grants have all been used to finance billions of capital improvements. More information is provided about the active programs in the following pages.

Financing Capital Projects

The City has identified a large inventory of capital needs. The primary funding sources available are:

- Sales Tax
- Enterprise funds and related revenue bonds
- Oklahoma Water Resources Board (OWRB) State loans for sanitary sewer improvements
- General Obligation Bonds (GO Bonds)
- Federal and state highway funds and transportation grants

Each is reviewed below and analyzed for availability and ease of use.

Sales Tax

The City has used a temporary sales tax for capital improvements since 1981. It has been popularly known as the "Third Penny Sales Tax", however, the rate has varied over the years from a half cent to slightly more than a penny. This tax has provided billions for all types of capital projects. The voters again approved the extension of this tax in November 2013 along with an accompanying 0.1 percent increase to generate \$564 million thru 2021 to address both street improvements throughout the city as well as citywide departmental capital needs. This program was reauthorized in November of 2019 extending it for 4.5 years thru December 31, 2025 to generate an additional \$193.0 million. In August 2023, the program was extended a second time through June 30, 2030 to generate \$430.5 million. The program will continue to fund the infrastructure, facility and equipment needs of the City's operating departments in their mission to deliver services to the City's residents. Additionally, the program will combine the authorized sales tax with \$1.17 billion in General Obligation Bonds to fund street improvements across the City from Improve Our Tulsa, Improve Our Tulsa II and Improve Our Tulsa III. In 2016, voters approved a new 15-year extension of a 3/10ths penny sales tax, used exclusively for economic development projects. The schedule of projects to be funded in the next two years from sales tax are listed beginning on page 7. The projected revenue available for appropriation for the active sales tax programs are below:

Current Projection 2016, 2020, and 2023 Sales Tax Programs April 2024

(amount expressed in thousands)

	2025	2026	2027 (1)	2028	2029	Total
2016 Sales Tax	77,768,798	29,995,405	30,445,336	30,902,016	31,365,546	200,477,102
2020 Sales Tax	43,473,242	24,272,000	-	-	-	56,343,242
2023 Sales Tax	-	69,156,000	94,829,420	96,251,861	97,695,639	369,334,921
Total	121,242,040	123,423,405	125,274,756	127,153,877	129,061,186	626,155,264

Source: City of Tulsa Department of Finance

1. FY27 – FY29 Projections based on 1.5% growth rate

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Enterprise Funds

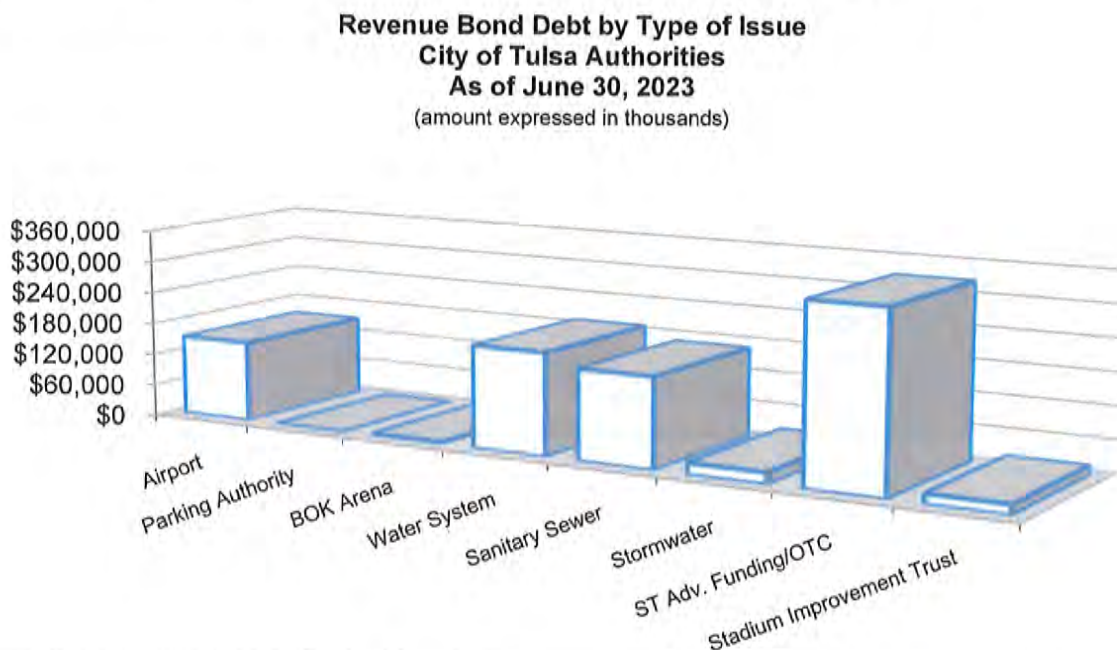
Enterprise funds are used to finance operations in the city that are similar to private utilities. The intent is to recover the costs of providing these services by charging the persons using them through an approved rate structure. The City and its trusts have used this method of financing capital improvements and operations in a variety of areas including water, sanitary sewer, stormwater management, parking facilities, solid waste disposal, golf courses, and emergency medical services.

There are two ways capital facilities can be financed through user fees:

- 1) Annually from collections (pay-as-you-go), and
- 2) Revenue Bonds

It has been the policy of elected officials to finance all water, and solid waste disposal improvements with enterprise funds. Sanitary sewers, golf courses and flood-control facilities are not totally self-supporting and, barring a policy change, it is not contemplated they will be during the five-year time frame of this plan. Parking facilities are normally self-supporting, but two parking projects were included in the 2006 Sales Tax Proposal in support of downtown development and \$8.0 million for a parking facility to serve the new Veterans Hospital was included in the reauthorization of the Improve Our Tulsa program in November of 2020.

The outstanding revenue bond debt by category at the end of FY23 are shown below:



Source: City of Tulsa Department of Finance

The estimated amounts of annual discretionary capital funds that will be available from the Water, Sewer, and Stormwater Funds from projected revenues in these funds are shown below. Any remaining water, sewer and stormwater system needs will be financed with revenue bonds.

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Projected Discretionary Annual Capital Funds Selected Enterprise Funds City of Tulsa FYs 2025 - 2029 (amount expressed in thousands)

Fund	2025	2026	2027	2028	2029	Total
Water	\$23,520	\$19,881	\$24,655	\$27,756	\$27,682	\$123,494
Sewer	\$42,495	\$29,998	\$34,393	\$36,533	\$38,004	\$181,423
Stormwater	\$6,670	\$8,885	\$8,400	\$10,020	\$11,090	\$45,065
Total	\$72,685	\$58,764	\$67,448	\$74,309	\$76,776	\$349,982

Source: City of Tulsa Department of Finance

State Loans for Sanitary Sewers

As part of the 1972 Clean Water Act, the Federal government provided municipalities with grants to construct sanitary sewer improvements needed to meet the new water quality standards. During the 1980s, the grants became loans and the State was placed in charge of administering the loan program. The City used this program to finance over half a billion in sanitary sewer projects. The program had been an attractive financing tool, as the interest rates were often lower than could be achieved through traditional bonds. However, in FY16 Tulsa Municipal Utility Authority (TMUA) issued its first Utility Revenue Bond which provided \$10 million in funding for sanitary sewer projects. TMUA has continued using this method completing several similar issues in the recent years.

General Obligation Bonds

General Obligation (GO) Bonds can be issued by an Oklahoma municipality only upon the consent of the voters in the jurisdiction. They are retired with a dedicated annual levy on property. Tulsa's Net General Obligation Bond Debt was \$374.5 million on June 30, 2023. This is 7.60 percent of the City's net assessed valuation, well below the 25 percent used by bond underwriters as an indicator of fiscal prudence. Using the 25 percent limitation as a standard, the City has an additional \$696 million in general obligation bonding capacity. A final measurement is the mill levy required each year to retire maturing obligations. As shown below, the property tax levies in Tulsa increased as each bond issue was sold, and the current levy is set at 19.70.

On August 8, 2023, City of Tulsa voters reauthorized the tax levies associated with the popular Improve Our Tulsa (IOT) GO Bond Program for a second time. The program will combine sales tax and \$430.5 million in General Obligation Bonds to fund streets and transportation, city facilities, capital equipment, and housing and neighborhoods across the City. The General Obligation Bond portion of the program will likely be issued over an 8-year period. The City will issue the final allocation of the GO Bonds authorized in the first IOT program in the next few years and the second IOT program concurrently with the third IOT program. The planned issuance schedule is below:

Issued and Planned Issuance 2014, 2020, and 2024 Bond Programs April 2024 (amount expressed in thousands)

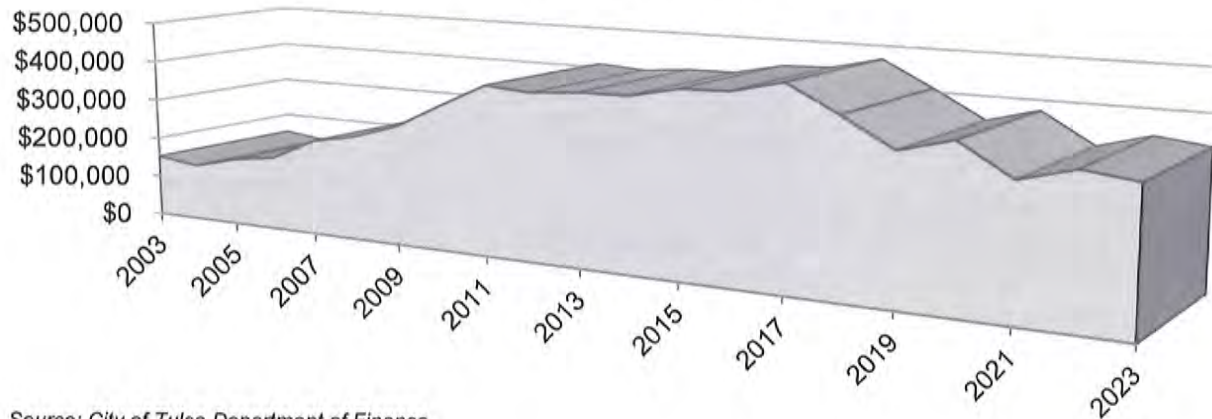
	Previously Issued	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	Total
2014 GO Bonds	\$ 321,645	\$ 33,355	\$ -	\$ -	\$ -	\$ -	\$ 355,000
2020 GO Bonds	\$ 164,055	\$ 52,545	\$ 52,600	\$ 52,600	\$ 52,600	\$52,600	\$ 427,000
2023 GO Bonds	\$ 87,500	\$ 67,500	\$ 45,350	\$ 57,300	\$ 62,000	\$27,750	\$ 347,400
Total	\$ 573,200	\$ 153,400	\$ 97,950	\$ 109,900	\$ 114,600	\$80,350	\$1,129,400

Source: City of Tulsa Department of Finance

FY25 CAPITAL BUDGET

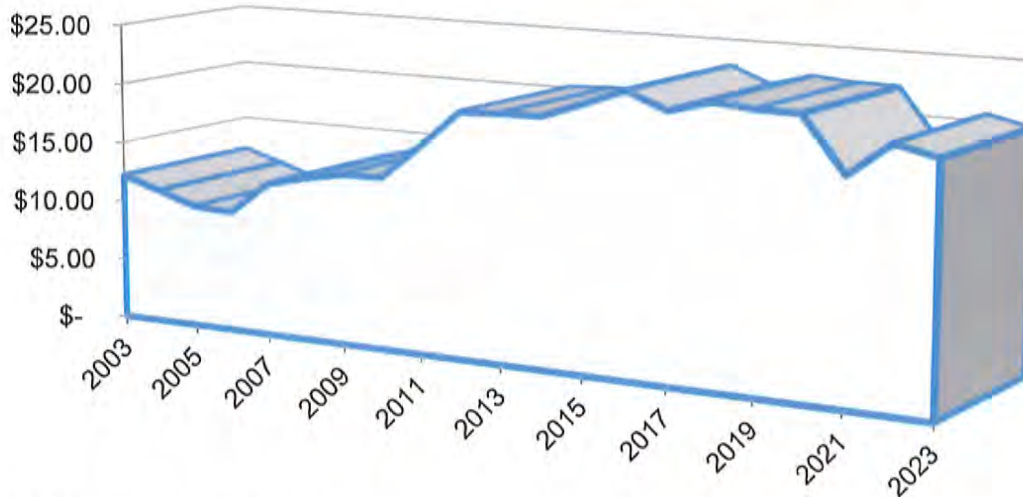
FUNDED PROGRAM STATUS & OPERATING IMPACT

Net General Obligation Bond Debt
Past 20 Years
As of June 30, 2023
 (amount expressed in thousands)



Source: City of Tulsa Department of Finance

Historic Property Tax Levy Amount
Past 20 Years
(in Mills)
As of June 30, 2023



Source: City of Tulsa Department of Finance

Federal and State Highway Funds and Federal Aviation Administration Grants

Federal and state gasoline and diesel tax collections are used to maintain and build transportation facilities. Most of the Federal funds are granted to state departments of transportation for administration at the state level. Some of the money comes earmarked for interstate highways, some for other federal highways, some for local streets, and some for roads in rural areas. During the time frame of this plan, most of the money from this source will be needed to construct the Gilcrease Expressway, make improvements to I-44 and other area expressways, and provide matching funds for approved street projects; however, other arterial widening projects will utilize this funding source to a limited extent.

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Conclusion

The City's capital financing programs will continue to utilize a uniform approach for meeting needs without overburdening any single financing source or segment of the city. This program continues the policy of a balanced use of available capital financing sources and proposing bond financing to continue systematic programmed infrastructure maintenance. The other resources include: state loans for sanitary sewers, federal funds for transportation and trail improvements, and revenue bonds and enterprise funding for water, sewer, stormwater, parking, and E911 projects.

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Capital Project Operating Impact

In order to tie capital project funding and budgetary considerations together, a summary of known annual operational impacts has been included with the capital program summaries on the following pages. Impact is identified by project name, estimated fiscal year, and known costs. If the project represents an expansion of a current operation, then only the incremental cost above current operations is listed.

The City of Tulsa generally funds capital projects in program packages that are placed before voters every four to six years. At the time of project formulation, staff attempts to estimate and capture potential operating impacts of proposed projects. However, in many cases these projects may not be constructed and operational until the end of an authorized program and the scope and scale of projects may have changed since project formulation conceived several years in the past. Below are the estimated operational impacts of some highlighted projects contained in authorized programs which are funded in the FY25 budget. Operational budgetary impacts may not be seen until future fiscal years.

Projected Annual Operating Impact

Capital Projects By Fund	Department	Maintenance, Materials, & Supplies	Total Upcoming Operating Impact
CAPITAL FUNDING SOURCE: SALES TAX			
Fund 4000: 2016 Vision			
South Tulsa Dam & Related Amenities		\$ 300,000	\$ 300,000
			\$ 300,000
Fund 409: Improve Our Tulsa 2			
ADA Improvements for City Parks	Facilities	\$ 30,000	\$ 30,000
			\$ 30,000
CAPITAL FUNDING SOURCE: GENERAL OBLIGATION BONDS			
Fund 4278: Improve Our Tulsa 1			
91st St. - Harvard Ave. to Yale Ave.	Streets	\$ 90,000	\$ 90,000
			\$ 90,000
Fund 4285: Improve Our Tulsa 2			
MLK Jr Blvd - 36th St N to Apache St	Streets	\$ 110,000	\$ 110,000
81st St S - Tacoma Ave to Maybelle Ave	Streets	\$ 100,000	\$ 100,000
			\$ 210,000
Fund 4293: Improve Our Tulsa 3			
41st St S - Garnett Rd to 129th E Ave	Streets	\$ 110,000	\$ 110,000
			\$ 110,000
TOTAL UPCOMING OPERATING IMPACT			\$ 740,000

Source: City of Tulsa Department of Finance

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS AND OPERATING IMPACT

Fiscal Year 2025 Capital Budget

As a part of the annual budget process, the Mayor and City Council determine the appropriations for approved Capital Improvement Projects. They are funded from numerous sources including Sales Tax, general obligation bonds, enterprise funds, sales tax revenue bonds, utility system revenue bonds, Oklahoma Water Resources Board loans, and federal transportation grants. The following is a list of capital projects, by funding source, being funded in FY24-25 and FY25-26.

	FY25 Appropriations (in dollars)	FY26 Appropriations (in dollars)
Water Enterprise Capital Projects Fund (7400)		
Source Water Protection & Management Program	-	530,000
Spavinaw Creek Bridge Replacement	-	258,000
Spavinaw WTP Backwash Lagoon Stem Wall	-	400,000
Eucha, Spavinaw Water Quality Court Master	515,000	530,000
Raw Water Flowlines Repairs Spavinaw	250,000	-
Woods Pump Station Refurbishment	1,900,000	-
Grand River Pump Station Refurbishment	500,000	-
Raw Water Flowlines Repairs Oologah	250,000	-
Mohawk Disinfection Alternatives	420,000	-
(79) A.B. Jewell -Chemical Feed Facilities Improvements	-	765,000
(69) Large Water Valve Replacement-City Wide	106,000	106,000
(141) Transmission Line Condition Assessment-Citywide	-	206,000
Economic Development Citywide	500,000	500,000
(26) Water Line Relocations-Citywide	900,000	950,000
(55) Water Mains Replacements - City Wide-Enterprise Fund	12,688,000	8,607,000
(57) Dead-End Connections & Extensions	350,000	350,000
(83) Utility Bridges - Repaint/Rehabilitation	-	109,000
(62) Water Tanks - Repaint/Rehabilitation	-	2,608,000
Reservoir Hill Tank Rehabilitation	330,000	-
Facility Roof Repairs Citywide	599,000	599,000
Water Vault & Large Meter Upgrades	212,000	213,000
Emergency Waterline Repair Contract	500,000	1,050,000
(36) Automatic Meter Reading - City Wide Enterprise fund	3,500,000	2,100,000
Total Water Enterprise Capital Projects	23,520,000	19,881,000
Water Revenue Bonds Capital Projects (Proposed)		
Grand River Pump Station Refurbishment	-	8,000,000
Lake Yahola Terminal Storage Repair	-	2,575,000
Mohawk WTP Chemical Tank Replacement	-	1,273,000
A.B. Jewell WTP Improvements - Residuals Improvements Phase 2	-	4,100,000
A.B. Jewell WTP Filter Gallery Pipe and Concrete Replacement	-	1,126,000
(55) Water Mains Replacements - City Wide-Rev. Bonds	-	4,461,000
(36) Automatic Meter Reading - City Wide	17,100,000	18,500,000
Total Water Revenue Bond Capital Projects	17,100,000	40,035,000
Sewer Enterprise Capital Projects Fund (7500)		
Northside/LBC WWTP Electrical Improvements	-	358,000
Northside Interceptor Improvements	700,000	-
Coal Creek (103-N) Parallel Interceptor	3,361,000	-
Flatrock Creek Rehabilitation and Relief	-	1,244,000
Coal Creek Rehabilitation & Relief	700,000	3,337,000
Southside WWTP Concrete Rehabilitation & Replacement	-	838,000
West Tulsa 39, 40, 41-S Rehab & Relief	578,000	-
Upper Joe Creek - East Branch	1,473,000	-
Crow Creek Rehab & Relief	543,000	5,352,000
Haikey Creek Oxidation Ditch Demolition	217,000	-
Haikey Creek SAMS Equipment Replacements	535,000	551,000
Lower Bird Creek WWTP Oxidation Ditch Mixers	370,000	-
Lower Bird Creek WWTP Expansion Phase 2 (ARPA Grant)	16,000,000	-
Water & Sewer Department Long Range Facility Plan	243,000	-
Lift Station Replacements or Upgrades	2,075,000	2,712,000
Sewer Rehab Area Wide	3,000,000	1,500,000
Small Unsewered Area Mainline Extensions	500,000	500,000
Areawide Point Repairs	3,000,000	3,000,000

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS AND OPERATING IMPACT

	FY25 Appropriations (in dollars)	FY26 Appropriations (in dollars)
2008 Street Package - Sewer Rehab/Replacement	3,500,000	3,500,000
Force Main Condition Assessment	-	656,000
Interceptor Condition Assessment	-	750,000
Economic Development Wastewater Infrastructure	500,000	500,000
Manhole Condition Assessment and Rehabilitation Program	3,000,000	3,000,000
Emergency Sewer Repair, Rehabilitation and Replacement	2,200,000	2,200,000
Total Sewer Enterprise Capital Projects	42,495,000	29,998,000
Sewer Revenue Bonds Capital Projects (Proposed)		
Northside WWTP Digester Lid Repair Phase 1	1,235,000	-
71st Street Dewatering Facility 81st Street Access	3,183,000	-
West Tulsa 39, 40, 41-S Rehab & Relief	-	1,008,000
Upper Joe Creek - East Branch	-	434,000
Crow Creek Rehab & Relief	5,279,000	-
Haikey Creek Lift Station Improvements - Phase 4 Improvements	-	1,907,000
Haikey Creek WWTP Fertilizer Production Facility	-	20,000,000
Spunky Creek Main Stem South Contract 1 and 2	6,663,000	-
Sewer Rehab Area Wide	2,623,000	5,603,000
Force Main Condition Assessment	637,000	-
Total Sewer Revenue Bond Capital Projects	19,620,000	28,952,000
Stormwater Enterprise Fund (5600)		
Highland Park Channel Improvements	500,000	-
Hager Creek - SS Relief Line	1,000,000	-
CW - Concrete Channel Rehab	250,000	500,000
Centennial Park Pond	300,000	300,000
CW - Detention Pond Rehabilitation	200,000	500,000
Citywide FEMA buyout program	200,000	150,000
Small Drainage On-Call Design	150,000	250,000
Small Drainage - Citywide Urgent	250,000	250,000
Small Drainage - CW Geotech Testing	50,000	50,000
Citywide Economic Development	400,000	400,000
Citywide Rehab & Replacement	2,120,000	2,185,000
Stormsewer Extensions - ension - Zink Park	450,000	-
47th and Lewis	100,000	-
Stormsewer Extensions - - Citywide On-Call Survey	100,000	100,000
Stormwater Improvements Citywide	600,000	500,000
Crescent Park	-	250,000
Stormsewer Extensions - -Dawson Road/BNSF	-	150,000
43rd and Sheridan FEMA BRIC Grant Match	-	3,000,000
56th St N - MLK to Peoria	-	300,000
Total Stormwater Enterprise Capital Projects	6,670,000	8,885,000
Stormwater Revenue Bond		
Hager Creek - Storm Sewer Relief Line	3,000,000	3,000,000
Stormwater Maintenance Building Expansion	7,000,000	-
43rd and Sheridan FEMA BRIC Grant Match	-	4,000,000
4th and Kenosha Stormsewer Improvements	-	1,000,000
Total Stormwater Revenue Bond Projects	10,000,000	8,000,000
2016 Limited-Purpose Economic Development Temporary Sales Tax Fund (4000)		
River Parks Authority		
New Trail, East Bank-101st to Cousins Park (Design and Matching Funds)	400,000	-
Total River Parks Authority Projects	400,000	-
Economic Development		
Low Water Dam and Pedestrian Bridge	8,600,000	9,850,000
Citywide & Route 66 Beautification and Reinvestment Citywide Beautification	262,500	262,500
Citywide & Route 66 Beautification and Reinvestment Route 66	262,500	262,500
East Bank Park, Boat Dock, and Abutment Improvements	630,000	630,000
Vensel Creek Park and Boat Dock	450,000	450,000

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS AND OPERATING IMPACT

	FY25 Appropriations (in dollars)	FY26 Appropriations (in dollars)
East Bank Trail Connection from Low Water Dam to Vensel Creek	270,000	270,000
Mitigation, Bank Stabilization & Outfall Protection	360,000	360,000
Capital Equipment (non Public Safety)	3,000,000	-
Public Schools Partnership with Union, Jenks & Tulsa Public Schools in Teacher Retention, Recruitment, Training	1,400,000	-
Tulsa Arts Commission	150,000	150,000
Total Economic Development Projects	15,385,000	12,235,000
Transfer to Debt Service		
Debt Service - Transfer to TPFA	51,263,000	23,337,000
Total Transfer to Debt Service Project	51,263,000	23,337,000
Total 2016 Limited-Purpose Economic Development Temporary Sales Tax Projects	67,048,000	35,572,000
2020 Sales Tax Capital Projects Fund (409)		
Fire Department		
Fire Apparatus and Equipment	2,890,000	1,510,000
Total Fire Department Projects	2,890,000	1,510,000
Parks and Recreation Department		
Park Facilities Roof, HVAC, Infrastructure Rehabilitation/Replacement, Security Upgrades	2,500,000	2,375,000
Upgrade, Add, or Renovate Outdoor Park Play Amenities	3,100,000	1,900,000
Tennis Courts Rehabilitation / Replacement	1,500,000	2,100,000
Hill Park Improvements	500,000	2,250,000
Mohawk Park Rehabilitation and Renovation	100,000	900,000
Citywide - Park System Parking Rehabilitation	525,000	475,000
Total Parks and Recreations Department Projects	8,225,000	10,000,000
Tulsa Zoo		
Tulsa Zoo Entrance and Parking	600,000	5,400,000
Total Tulsa Zoo Projects	600,000	5,400,000
Citywide Public Facilities		
Citywide Public Facilities - Maintenance and Rehabilitation	2,000,000	2,050,000
ADA Transition Plan - Buildings	1,750,000	2,000,000
ADA Transition Plan - Parks	1,000,000	1,000,000
Public Facilities, Roofing	530,000	530,000
Police Courts Building	-	1,000,000
One Technology Center - Maint/Rehab	700,000	-
600 Civic Center - Equip Relocation	200,000	-
Total Citywide Public Facilities Projects	6,180,000	6,580,000
Planning and Development		
Economic Development Infrastructure	2,350,000	1,300,000
*** <u>Community Development Priority Projects</u>	<u>3,000,000</u>	<u>3,250,000</u>
Total Planning and Development Projects	5,350,000	4,550,000
Transit		
Replace Aging Vehicles - local match (Replace 33 fixed-route & 39 LIFT program busses)	4,600,000	7,100,000
Total Transit Projects	4,600,000	7,100,000
Capital Equipment		
Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study (excluding Police).	11,277,778	5,638,888
Total Capital Equipment Projects	11,277,778	5,638,888
Total 2020 Sales Tax Capital Projects	39,122,778	40,778,888
2023 Sales Tax Capital Projects Fund (410)		
Streets and Transportation		
Routine and Preventative Maintenance	-	7,450,000
Traffic Engineering	-	2,960,000
Construction Completion Incentives	-	1,000,000
Engineering Inspection and Testing	-	500,000
Total Streets and Transportation Projects	-	11,910,000
City Facilities		
Citywide Facility Maintenance	-	5,000,000
Total City Facilities Projects	-	5,000,000
Capital Equipment		
Fire Apparatus and Equipment	-	21,012,000

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS AND OPERATING IMPACT

	FY25 Appropriations (in dollars)	FY26 Appropriations (in dollars)
Other Vehicles/Equipment/IT	-	10,477,000
Total Capital Equipment Projects	-	31,489,000
Housing		
Housing	-	13,773,579
Neighborhood Revitalization	-	3,000,000
Total Housing Projects	-	16,773,579
Total 2023 Sales Tax Capital Projects	-	66,172,579
2014 General Obligation Bond Program (Issue 9 - 4278)		
Arterial Street Rehabilitation and Citywide Projects		
91st St. - Harvard Ave. to Yale Ave.	2,505,000	-
Total Arterial Street Rehabilitation and Citywide Projects	2,505,000	-
Non-Arterial Rehabilitation and Citywide Projects		
Maintenance Zone 3017: 11th St. S north to Admiral Pl & Sheridan Rd. east to Memorial Dr.	5,015,000	-
Maintenance Zone 4152: Baltimore Ave. north to Easton St. & Southwest Blvd. east to Madison Ave	3,895,000	-
Maintenance Zone 5046: 51st St. S. north to 41st St. S. & Yale Ave. east to Sheridan Rd.	5,410,000	-
Maintenance Zone 7054: 61st St. S. north to 56th St. S. & Memorial Dr. east to Mingo Rd.	7,635,000	-
Maintenance Zone 9049: 61st St. S. north to 51st St. S. & Riverside Dr. east to Lewis Ave.	8,795,000	-
Total Non-Arterial Rehabilitation and Citywide Projects	30,750,000	-
Bond Issuance Costs	100,000	-
Total 2014 General Obligation Bond Capital Projects	33,355,000	-
2020 General Obligation Bond Program (Issue 5 - 4285)		
Non-Arterial Street Rehabilitation Projects		
Maintenance Zone 1007: Admiral Pl from Quincy Ave to Utica Ave; Quinc	1,010,000	-
Maintenance Zone 1070: Elwood Ave from Seminole St to Queen St; Denve	2,180,000	-
Maintenance Zone 1076: Detroit Ave from 36th St N to cul-de-sac north	-	2,120,000
Maintenance Zone 1097: Delaware Ave from 46th St N to 41st St N; 45th	812,167	-
Maintenance Zone 1098: 51st St N from Lewis Ave east approx. 0.6 mi t	470,000	-
Maintenance Zone 1153: Marshall St from Union Ave east to dead end; T	1,960,000	-
Maintenance Zone 2056: Florence Pl and Gary Av from 61st St S extendi	1,800,000	-
Maintenance Zone 2066: 40th St S from Yukon Ave to Union Ave	37,833	-
Maintenance Zone 2131: 57th St S from 33rd W Ave to 31st W Ave; 31st	590,000	-
Maintenance Zone 3004: Louisville Ave and Oswego Ave from Xyler St to	1,130,000	-
Maintenance Zone 3008: Independence St from Lewis Ave to Florence Pl;	150,000	-
Maintenance Zone 3017: 74th E Ave and 78th E Ave from Admiral Pl to E	2,680,000	-
Maintenance Zone 3082: 120th E Ave and 121st E Ave from Admiral Pl to	50,000	-
Maintenance Zone 4014: 3rd St S and 4th Pl S from Delaware Ave to Har	1,690,000	-
Maintenance Zone 4015: 5th Pl S from Harvard Ave to Pittsburg Ave; Ja	720,000	-
Maintenance Zone 4021: Victor Ave from 11th St S t 12th St S; Wheelin	2,930,000	-
Maintenance Zone 4022: Florence Ave, Florence Pl, Gary Ave, and Gary	3,148,803	-
Maintenance Zone 4029: Main St from 21st St S to Woodward Blvd; Bosto	200,000	-
Maintenance Zone 5016: Admiral Blvd from Hudson Ave to Sheridan Rd; 2	-	6,280,000
Maintenance Zone 5026: 91st E Ave from 21st St S to Skelly Dr and 22n	210,000	-
Maintenance Zone 5027: 109th E Ave from 19th St S to 20th St S; 19th	880,000	-
Maintenance Zone 7048: 94th E Ave from 51st St S to approx. 85 ft nor	351,197	-
Maintenance Zone 7109: 92nd E Ave from 91st St S to 87th Pl S; 89th	1,405,000	-
Maintenance Zone 8116: 108th St S from Yale Ave to Toledo Ave; 107th	600,000	-
Total Non-Arterial Rehabilitation Projects	25,005,000	8,400,000
Arterial Street Rehabilitation Projects		
56th St N - MLK Jr Blvd to approx. 1500 ft west of Peoria Ave	-	75,000
36th St N - Osage County Line to MLK Jr Blvd	-	375,000
MLK Jr Blvd - 36th St N to Apache St	400,000	960,000
MLK Jr Blvd - Apache St to Pine St	-	675,000
41st St S - Union Ave to Elwood Ave	-	1,830,000
Elwood Ave - 71st St S to 81st St S	-	130,000
Lewis Ave - 71st St S to 81st St S	-	150,000
Harvard Ave - 61st St S to 71st St S	-	100,000
Harvard Ave - 81st St S to 91st St S	-	100,000
36th St N - Garnett Rd to 129th E Ave	-	1,470,000

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS AND OPERATING IMPACT

	FY25 Appropriations (in dollars)	FY26 Appropriations (in dollars)
36th St N - 129th E Ave to 141st E Ave	-	500,000
Apache St - Gilcrease Expy to Sheridan Rd	-	200,000
Pine St - Garnett Rd to 129th E Ave	-	1,000,000
Admiral Pl - Memorial Dr to Mingo Rd	-	2,100,000
Admiral Pl - Garnett Rd to 129th E Ave	-	920,000
Yale Ave - Apache St to Pine St	-	1,160,000
Sheridan Rd - 36th St N to Apache St	-	930,000
129th E Ave - 36th St N to Apache St	-	1,490,000
129th E Ave - Apache St to Pine St	-	1,160,000
11th St S - Harvard Ave to Yale Ave	-	700,000
15th St S - Boston Ave to Denver Ave	-	100,000
15th St S - Harvard Ave to Yale Ave	-	1,690,000
41st St S - Yale Ave to Sheridan Ave	-	850,000
11th St S - 177th E Ave to 193rd E Ave	-	1,100,000
161st E Ave - 11th St S to 21st St S	-	1,550,000
61st St S - Sheridan Rd to Memorial Dr	-	1,500,000
Mingo Rd - 61st St S to 71st St S	-	460,000
101st St S - Yale Ave to Sheridan Ave	-	100,000
111st St S - Yale Ave to Sheridan Rd	-	100,000
Sheridan Rd - 71st St S to 81st St S	-	540,000
Peoria Ave - 31st St S to 41st St S	-	1,090,000
36th St N & Harvard Ave Intersection	-	70,000
Apache St & MLK Jr Blvd Intersection	-	250,000
41st St S & Elwood Ave Intersection	-	180,000
36th St N & 129th E Ave Intersection	-	275,000
Pine St & Sheridan Rd Intersection	-	680,000
Pine St & Garnett Rd Intersection	-	500,000
11th St S & Sheridan Rd Intersection	-	540,000
11th St S & Harvard Ave Intersection	-	70,000
15th St S & Harvard Ave Intersection	-	750,000
31st St S & Peoria Ave Intersection	-	307,903
11th St S & 161st E Ave Intersection	-	220,000
11th St S & 193rd E Ave Intersection	-	200,000
Total Arterial Rehabilitation Projects	400,000	29,147,903
Arterial Street Widening Projects		
81st St S - Tacoma Ave to Maybelle Ave	1,828,908	5,571,092
81st St S & Elwood Ave Intersection	495,000	-
91st St S - Memorial Dr to Mingo Rd	8,500,000	-
101st St S & Sheridan Rd Intersection	800,000	-
81st St S - Harvard Ave to Yale Ave	1,000,000	-
Total Arterial Street Widening Projects	12,623,908	5,571,092
Bridge Maintenance & Rehabilitation Projects		
Bridge #219D - on Tisdale Expwy, 0.5 mi north of Pine St	-	50,000
Bridge #340 - on W Reading St between Queen St and Olympia Ave	-	50,000
Bridge #179 - on Elwood Ave south of I-44, at RiverParks Trail and Wastewater Treatment Plant	-	40,000
Bridge #232 - at 3600 Southwest Blvd, northeast of US 75	-	50,000
Bridge #425 - on 33rd W Ave, 0.2 mi north of 57th St S	-	50,000
Bridge #236 - on Ulica Ave at the intersection of Ulica Ave, Terwilliger Blvd and Victor Ave	-	50,000
Bridge #474 - on Joplin Ave, 250 ft north of 15th St S	-	40,000
Bridge #482 - on Joplin Ave, 300 ft north of 15th St S	-	50,000
Bridge #153 - on 257th E Ave, 0.75 mi south of 31st St S	-	50,000
Bridge #183 - on Garnett Rd, 400 ft south of 31st St S	-	40,000
Bridge #271 - on 31st St S, 0.25 mi west of Garnett Rd	-	50,000
Bridge #322 - on 116th E Ave, 0.10 mi north of 31st St S	-	40,000
Bridge #315 - on 92nd E Ave, 275 ft north of 91st St S	-	25,000
Bridge #336 - on Mingo Rd, 400 ft south of 51st St S	-	40,000
Bridge #404 - on Memorial Dr, 0.5 mi south of 81st St S	-	50,000
Bridge #346 - on 76th E Ave, 300 ft west of 77th E Ave	-	50,000
Bridge #424 - on 98th St S, between Oswego Ave and Louisville Ave	-	40,000
Citywide Bridge Rehabilitation and Inspection	-	50,000
Total Bridge Maintenance & Rehabilitation Projects	-	815,000

FY25 CAPITAL BUDGET

FUNDED PROGRAM STATUS AND OPERATING IMPACT

	FY25 Appropriations (in dollars)	FY26 Appropriations (in dollars)
Citywide Projects		
-Signalized Intersections	460,000	460,000
-Sidewalk Corridors	1,967,141	1,300,000
Citywide Infrastructure Partnership Funds	427,409	-
Citywide Non-Arterial Routine and Preventive	2,940,000	3,000,000
Citywide Arterial Routine and Preventive	2,000,000	2,572,005
-Signal Coordination and Communication	80,000	80,000
-Signal Installation, Repair and Replacement	240,000	240,000
-Traffic Calming	40,000	40,000
-Lighting Repair and Replacement	80,000	80,000
-Pavement Markings and Signs	300,000	300,000
-Traffic Studies	35,000	40,000
- Go Plan Implementation - Traffic Operations	15,000	15,000
- Arterial Sidewalk	250,000	275,000
- Non Arterial Sidewalk	100,000	100,000
Bond Issuance Cost	164,000	164,000
Arena District Master Plan Implementation	5,417,542	-
Total Citywide Projects	14,516,092	8,666,005
Total 2020 General Obligation Bond Capital Projects	52,545,000	52,600,000
2023 General Obligation Bond Program (Issue 3 - 4293)		
Streets and Transportation		
Additional costs for completion of previously approved street projects listed in Improve Our Tulsa II	5,800,000	18,200,000
Intersection - E 41st St & S 145th E Ave	-	150,000
South Sheridan Ave - E 81st St to E 91st St	-	750,000
South Sheridan Ave - E 91st St to 101st St	-	750,000
Citywide Bridge Rehabilitation & Replacement	500,000	2,975,000
City matching funds for Federal or State grants for Citywide Street Projects	-	3,600,000
Citywide American Disabilities Act Transition Plan Implementation	-	2,000,000
Citywide Sidewalks	-	850,000
Citywide Alleys	-	200,000
Total Streets and Transportation Projects	6,300,000	29,475,000
City Facilities		
BOK Center - Building Improvements	1,200,000	-
BOK Center - Safety & Security	425,000	-
Tulsa Performing Arts Center - Design & Project Management	5,000,000	5,000,000
Johnson Park Rehabilitation	-	5,000,000
Public Safety Center: Building Acquisition and Relocation	45,000,000	-
Public Safety Center: Fire/Police Equipment Maintenance	16,000,000	-
Public Safety Center: Police-Courts Building Demolition	-	2,500,000
Tulsa Zoo - Roof Replacements	-	1,800,000
Tulsa Zoo - Perimeter Risk Mitigation	-	500,000
Total City Facilities Projects	67,625,000	14,800,000
Bond Issuance Cost	200,000	200,000
Total 2023 General Obligation Bond Capital Projects	74,125,000	44,475,000
Total FY25 - FY26 Capital Program Appropriations	385,600,778	374,349,467

*** NOTE: Projects are shown as placeholders until associated Ordinance requirements are met for plan approval and/or agreement execution